Bettendorf
a premier city
IOWA

2011-12

Annual Budget

July 1, 2011 – June 30, 2012

Decker P. Ploehn,
City Administrator
Carol A. Barnes,
Finance Director

Adopted March 15, 2011

Guide to the Budget Document

The purpose of this section is to provide the reader with a general explanation of the format and content of the fiscal year 2011/2012 budget document and to act as an aid in budget review. This document provides all summary and supporting data on the general financial condition of the City and details services, programs, and staffing levels adopted for all departments. ***For ease of use, the electronic version of the document includes bookmarks in the navigation pane and a table of contents with links to each page of the document.***

The Introductory Section includes the Mayor's Message and the budget message from the City Administrator and the Finance Director, the Vision Statement and listing of priority issues adopted by the Mayor and City Council, and various summary schedules showing revenues and appropriations for all funds. Information regarding the City's taxable valuation base, tax levy rates and tax levy amounts is also included.

Each Fund Type Section is tabbed and presents fund and program performance budget information. The fund types include the General Fund, Special Revenue Funds, Debt Service Fund, Capital Funds and Business-Type Funds. Each tab includes a general description of each fund, five years of history of revenue, expenditures and changes in fund balances, descriptions of revenues and expenditures and other detailed information.

The programs are grouped by type following each fund and include Public Safety, Public Works, Culture and Recreation, Community & Economic Development, General Government, Debt Service and Business-Type Activities. The detail includes a program description, performance objectives, performance indicators (demand, workload, productivity and effectiveness), and a written budget analysis for each program. Budget detail by revenue source, expenditure totals and staffing levels is also included. For comparison purposes, all program budget information includes the actuals from fiscal years 2007/08, 2008/09 and 2009/10, the re-estimated budget for the fiscal year 2010/11 and the adopted budget 2011/12 fiscal year.

The last tab, the Supplemental Information includes a profile of the community, financial management policies and basis of accounting, a description of the budget preparation process, a glossary and the Iowa State Code section on requirements for budgeting.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Bettendorf, Iowa for fiscal year beginning July 1, 2010. In order to receive this award a governmental agency must publish a budget document that meets program criteria as a policy document, operations guide, financial plan and as a communications device. The Distinguished Budget Presentation Award is presented annually to those governmental agencies meeting and surpassing the strict criteria and guidelines as established by GFOA. The City of Bettendorf continues to improve and surpass the guidelines and will submit this fiscal year 2011/12 Annual Budget book for eligibility for our 16th consecutive award.

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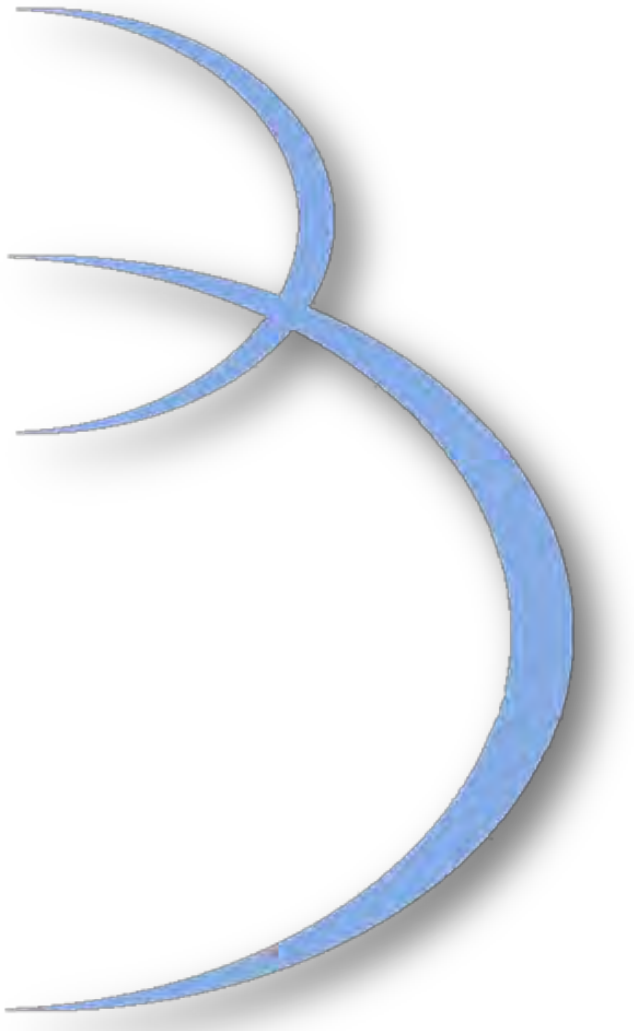
2011-12

Introductory Section



Mayor's Message

After a harsh winter and the threat of severe flooding, I am happy to enter the summer months with a positive outlook. I am proud of our staff and the work they did clearing streets of snow and ice. After an extreme winter, they were given the task to prepare for flooding, which is no small undertaking. Once again they demonstrated their commitment to their job and our community. On behalf of the City Council, we would also like to thank the many volunteers who gave their time filling sandbags, while preparing for this year's flood season.

On February 24 of this year, the City hosted a public information meeting concerning the 2011/12 budget, which totals $82 million. During the meeting, we announced that our financial outlook for the next 18 months remains stable with healthy fund balances, a significant General Fund levy growth available, and stable revenue streams. The City Council has a history of conservative spending and continues with strong fiscal planning and adherence to polices. You can find more information concerning the City's budget by visiting www.bettendorf.org.

The current version of the Community Improvement Program shows Tanglefoot Lane reconstruction from Devils Glen Road to Utica Ridge Road in three phases. The first phase is from Devils Glen Road to 18th Street. This work will take place during the construction season of 2011 and is budgeted at approximately $3.1M. The second phase is from the bus barn to Greenbrier Drive and will occur during the 2012 construction season at a cost of $3.0M. The last phase is from Greenbrier to Utica Ridge Road and will take place during the 2013 construction season with an estimate of $3.6M. When completed, the pavement will have two travelled lanes with a center bi-directional turn lane. The outside portions of the pavement will be delineated for bike travel in each direction.

Recently, plans were announced for Faye's Field, which will be a 1.5 acre greenspace, giving the Learning Campus a much needed area where visitors can enjoy special events or sit and read. This unique outdoor space consists of rain gardens, native grasses, trees, and an area for concerts. Faye's Field was named in honor of former Library Director Faye Clow who passed away on February 18, 2011. The completion date for the project is summer 2011.

Last year, the City participated in the National Citizen Survey. Participants were selected at random. A total of 446 completed surveys were obtained, providing an overall response rate of 40%. Almost all participants experienced a good quality of life in Bettendorf and believed the city is a good place to live. In general, survey respondents gave strong scores to local government. A majority rated the overall direction being taken by the City as "good" or "excellent." This was much higher than the benchmark. Of the 34 services for which comparisons were available, all 34 were above the benchmark comparison.

As a Bettendorf resident, you know that our City has so much to offer from affordable homes, quality education opportunities, and 23 recreation parks that are second to none. Other leisure services and facilities for all ages include Palmer Hills Golf Course, which houses a full service restaurant, Splash Landing Aquatic Center, Life Fitness Center, Veterans' Memorial Park Bandshell, two boat launches and docks, and 7.8 miles of fitness and recreation trails.

I want to extend you a personal invitation to experience all that Bettendorf has to offer. Visit our webpage at www.bettendorf.org to find out more about our great community.

Enjoy the warm weather!

Mayor Mike Freemire

Mayor and City Council

Mayor
Mike Freemire

Alderman at-Large
Lisa Brown

Alderman at-Large
Tim Stecker

1st Ward
Dean Mayne

2nd Ward
Scott Naumann

3rd Ward
Debe LaMar

4th Ward
Greg Adamson

5th Ward
James Stewart

Budget Process

October - City Council identifies specific areas to be reviewed by staff during the upcoming budget preparation process at an annual goal setting session with department heads and an outside consultant. Budget Planning Manuals and other materials are distributed to departments at a budget orientation session.

November - Departments develop and submit budget requests online to the Finance Department. Finance Department updates all budget requests and generates reports for budget review.

December - Budget reviews with the City Administrator, Finance Director and Department Heads begin. Capital Improvement Projects work sessions with Council begin.

January - Budget reviews with City Administrator, Finance Director and Department Heads conclude. Capital Improvement Projects work sessions continue. Presentation of Administration's recommendation on the proposed budget to the City Council.

February - City Council in-depth review of all operating budgets.

March - Public hearing on proposed budgets. Adoption of budget by City Council by resolution. Certification of City Budget filed with County Auditor and State Department of Management.

April - Review by Finance Department of possible budget amendment needs.

May - Proposed budget amendments to individual service areas presented to City Council. Public hearing on proposed budget amendments. Adoption of amendments to current year budget by resolution.

June - City Council sets appropriations and authorized position levels for ensuing year.

July - New fiscal year begins.

Budget Preparation and Amendment Process

Budget Preparation

The preparation of the City of Bettendorf's budget involves the interaction of City departments, boards, the Mayor and City Council and the general public. This process begins with the initial distribution of budget materials to departments and is completed with the City Council's certification of a budget for the upcoming fiscal year.

The City's budgetary process begins ten months prior to July 1st, the beginning of the City's fiscal year. In early fall at an annual strategic planning session with an outside facilitator, the Mayor, Council, City Administrator and departments heads reflect on accomplishments during the prior year in an attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year, in early October, by having a budget kick-off meeting involving the Mayor, Council, City Administrator and departments heads to reemphasize the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process. These specific areas of review are used by department heads as they prepare their budget requests for the ensuing year. At the end of October, Budget Planning Manuals and appropriate worksheets are distributed to department heads. The Budget Planning Manuals identify the budgetary process and give specific directions on the process. The City of Bettendorf's system includes the completion of several Program Performance Budget (PPB) forms which are described in detail in the manual.

The City of Bettendorf's budgetary process is on the City's mainframe AS/400 computer system, and consequently, all departments submit their budget requests on-line on the computer directly to the finance department for review. Each individual department's primary responsibility is to review the historical data in respect to services to be provided to the citizens of the City by the department in the upcoming budget year. Personnel and wage information are provided by the Finance Department. The department heads review the information to determine what level of appropriation will be required to provide the current level of services. Any additional services proposed to be provided to the general public at the request of either the department, City Administrator, or City Council, are identified and highlighted during the budget review process.

Additionally, while analyzing expenditure requirements in order to support current service levels, the department is also requested to establish performance objectives for the upcoming fiscal year. These performance objectives relate to the service levels currently provided by the department's programs. Quarterly status reports on the progress being made toward the current year's performance objectives are also required and are forwarded to the City Council throughout the fiscal year for their review and information. The City's Program Performance Budget system is further explained at the end of this budget preparation process discussion.

In regard to goals and objectives, the City Council, during their work sessions in January, discuss and identify target issues for the overall operation of the City. These annual target issues are reviewed mid-term for possible changes or refinements. A complete listing of the target issues appears in the Introductory Section of this document.

Department requests for appropriations are submitted to the Finance Department for initial review by the end of November. The department heads meet with the City Administrator and the Finance Director during the remainder of December and the first part of January regarding the proposed budgets. The Finance Department prepares revenue estimates from input from the respective departments. Each department is required to submit potential revenue estimates for their programs. The Finance Department estimates general revenues such as those from the state and federal government, and lastly determines the City's taxing ability. A preliminary budget is discussed with the City Administrator. This preliminary budget reflects the budget requests as submitted by the departments.

The City Administrator and Finance Director presents to the City Council a balanced budget in late January. The City Council is given a budget review packet which includes the budget message from the City Administrator, various schedules dealing with taxation and property valuations, in addition to the proposed revenue schedules, expenditure schedules, and summary of department programs as they pertain to the proposed budget. Copies of the initial proposed budget as presented to the City Council are available at the City Clerk's office and public library for citizen review.

The summary information of the department programs include a history of financial data in addition to a revised estimate for the current year and the proposed budget for both expenditures and revenues. Additionally, a brief description of the program is presented with other program performance indicator information as it applies to the budget. Any changes from the current year to the proposed year are noted. Of special importance are the inclusion of the performance objectives for the programs within each department.

The month of February is basically devoted to discussions with the City Council. At the Council's first budget work session in February, each program is briefly reviewed and, if appropriate, budget issues are identified and written down for further discussion at subsequent budget work sessions. In addition, each Council member, based on his own review of the budget materials or from budget discussions, identifies other budget issues and policy matters which then are also noted. These budget issues then become subsequent agenda items at future budget sessions until all are resolved. These sessions, as in the case of the goals and objectives sessions of the City Council during January, are open to the general public.

After the general budget meetings with City staff and department heads, the City Council meets to discuss the City's services and items of concern to the operation of the City. These discussions basically entail a balancing of proposed requests and potential revenue sources. The City Council identifies items that they had previously discussed which were to be considered as additions or deletions to the proposed budget. The Council then has the task of weighing certain services or programs within the organization in light of available resources. After the Council agrees upon a proposed level of service, and likewise an appropriation level, the Council sets a public hearing. Notice of such public hearing is made in the local official newspapers and a summary of proposed expenditure and revenue levels is included in that publication. According to state law, the tax rate can not be increased after publication of the proposed expenditure levels for the public hearing. During the public hearing, citizens are given the opportunity to voice their objections or support of the proposed budget as presented. After the public hearing, the City Council considers any comments made and then acts upon the approval of the budget.

The Council officially authorizes by resolution to certify with the County Auditor and the State Office of Management the adopted budget for the upcoming year on or before the state law deadline of March 15th. After certification, the budget is reviewed by staff and detailed information changed in light of City Council discussions. The budget is subsequently printed and available for distribution. The budget document then becomes an instrument and a guide for the Council and departments during the year for achieving the goals and objectives and providing programs and services as described in the budget.

Budget Amendment

The State Code of Iowa provides that "A city budget as finally adopted for the following fiscal year, becomes effective July 1st, and constitutes the city appropriation for each program and purpose specifies therein until amended as provided in this section. A city budget for the current fiscal year may be amended for any of the following purposes:

- To permit the appropriation and expenditure of unexpended, unencumbered cash balances on hand at the end of the preceding fiscal year which had not been anticipated in the budget.

- To permit the appropriation and expenditures of amounts anticipated to be available from sources other than property taxation, and which had not been anticipated in the budget.

- To permit transfers from the Debt Service Fund, the Capital Improvements Reserves funds, the Emergency Fund, or other funds established by state law to any other city fund unless specifically prohibited by state law.

- To permit transfers between programs with the General Fund. The budget amendment must be prepared and adopted in the same manner as the original budget,..."

Consequently, according to state requirements, a public hearing is set for the amendment of the current year's budget. The information supplied to the City Council and general public includes the public hearing notice, a detailed listing of proposed amendments by department. Each proposed amendment is likewise described as to its purpose or need. A budget amendment is to be completed by May 31st of each year in order to allow time for a potential hearing to be held. The decision on the protest hearing needs to be rendered before June 30th, the end of the fiscal year. Any amendment of the budget after May 31st, which is properly appealed and, likewise, without adequate time for hearing and decision before June 30th, is considered void.

Date: June 30, 2011

To: The Citizens of the City of Bettendorf

Subject: Fiscal Year 2011/12 Budget Message

The FY 2011/12 budget is hereby presented as reviewed and adopted by City Council after appropriate public information meetings and required public hearings. The emphasis of the budget process is on planning for anticipated operating expenditures, City services, personnel costs, capital expenditures and other related programs. It is during the City Council's review process that choices are made among competing demands for the City's fiscal resources. The City of Bettendorf's established budgetary process has resulted in a management-oriented budget document providing financial control, management information, planning and policy information and presents the City's goals and policies as an organization whose purpose it is to provide the citizens of Bettendorf, Iowa with the best possible programs and services for the dollars appropriated.

The Government Finance Officers Association of the United States and Canada (GFOA) recently presented the Distinguished Budget Presentation Award to the City of Bettendorf for its annual budget for the fiscal year beginning July 1, 2010. In order to receive this award, a governmental entity must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium. The award is valid for a period of one year (only). We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

For the last nineteen years, the City Council has used an outside facilitator to conduct a formalized goal setting process with the Mayor, Council and City management staff where priorities are identified and established annually. The Mayor and City Council's Top and High Priorities for their 2010 Targets for Action are listed below with a brief description. Additional Targets for Action including the Management Agenda and five Goals to Guide the City's Future into 2016, can be found on pages 28-34.

2011 MAYOR AND CITY COUNCIL: TARGETS for ACTION

TOP PRIORITY:

1. **Park Board: Financial Accountability.**
   - **a.** Following goal setting the Council had an in depth discussion regarding the approval and payment process of Park Board bills. The outcome of that discussion resulted in the Council passing a resolution approving to continue the existing process effective 7/1/11 and going forward.

2. **Park Board: Governance**.
   - **a.** For FY 2011/12 the Council decided to create an additional liaison by requiring the city Administrator to attend Park Board meetings. The outcomes from the new process will be reviewed and evaluated during the January 2012 goal setting.

3. **Annexation Strategy.**
   - **a.** The Council directed staff to begin the necessary research to develop a strategy for Annexation in the northern tier of the City, as well as, to evaluate infrastructure needs and capacity.

4. **Stormwater Policies and Plan.**
   - **a.** The Public Works Director has placed several projects in the capital improvement plan and has prepared a draft ordinance that would consider a stricter standard for release and continued acquisition of major parcels in new development areas to assist in storm water detention/retention efforts. The adoption of this ordinance and completion of proposed projects should result in better storm water management.

5. **I-74 Impacted Business Relocation.**
   - **a.** The Council has implemented four separate programs to assist 38 businesses that will be affected by the I-74 relocation. The Council has allocated $150,000 annually for 5 years to the program and several businesses have recently applied for consideration**.**

HIGH PRIORITY:

1) **Rental Nuisance Housing Registration and Inspection Program.**
The Council has identified areas in the City, comprised of both rental and owner occupied housing, that are in need of enhancement. Staff has created a landlord background check program to allow landlords to screen tenants. In addition, Code Enforcement personnel have been reacting quicker to complaints in dense rental areas. Staff is further exploring an ordinance similar to the City of Davenport to assist in making behavioral changes to both tenants and landlords regarding nuisances.

2) **Life Fitness Center – Direction and future funding.**
During goal setting deliberations and the budget process, the Council authorized funding a subsidy of approximately $108,000 to cover the projected shortfall of expenditures over revenues for FY 2011/12. Staff was directed to develop a plan to help reduce the deficit of this operation in future years.

3) **Enterprise Funds – Direction and future funding.**
The Council would like to schedule a discussion with staff to define how and why Enterprise Funds are established and to further clarify if the operations require a subsidy what is the maximum amount/% that the City should fund.

4) **Downtown Plaza Development.** The Council as part of its Master Plan for downtown improvements would like the consideration of a plaza being established consistent with the plans that the downtown streetscape committee worked on several years ago. The Council has allocated $350,000 annually for downtown streetscape improvements.

2011 Management Agenda: Top Priority & High Priority

1. Iowa Gateway Center Marketing Plan
2. I-74 Bridge: Funding
3. Annual Street Maintenance
4. Eagles Building Area: Future Plan

Following the process of identifying annual goals and policy agenda priorities, detailed action plans are developed to address all policy agenda priorities. Specific departments are then identified in the action plans which are responsible to carry out each action step. Under the individual "Administration" Program Performance Budget sections of this document, action steps assigned to departments are listed under their Performance Objectives. The status on these action plans are reviewed quarterly by the Council with input from the City Administrator and Department Heads.

At the annual strategic planning sessions, both the Council members and City management staff reflect on accomplishments during the prior year as we attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year by having a budget kick-off meeting with the Mayor, City Council, City Administrator and all City Department Heads at which time the Council reemphasizes the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process.

A section of the budget planning manual distributed to department heads prior to their start on developing their budget requests includes a listing of all policy agenda priorities, as well as, a listing of the specific budget areas identified by the Council to be reviewed during the upcoming budget sessions. Department heads were directed to keep these policy agenda priorities and specific areas of budget review in mind when they were preparing and reviewing their FY 2011/12 budget submissions, highlighting whenever appropriate in their budget justifications and analysis, how their request supported and enhanced the Council identified goals and policy agenda priorities and specific budget areas of review.

TAX BASE GROWTH AND LOCAL ECONOMY

Property taxes continue to be the major revenue source for the City of Bettendorf. In FY 2011/12 property taxes will represent 30.13% of total City operating revenues, net of transfers (see pages 46 & 47). The City has seen increased reliance on property tax revenue over the last five years as a result of other revenue streams either decreasing or remaining relatively flat due to the current economy. The City has aggressively been establishing user fees in eight enterprise funds to help offset the cost of the City providing services to citizens when feasible.

The City Council was very pleased to be able to maintain the levy rate at $12.60 per $1,000/assessed valuation for FY 11/12, in an effort to continue to keep property taxes low in the current state of the economy. The state mandated rollback on residential property increased from 46.9094% in FY 10/11 to 48.5299% in FY 11/12 and as a result, total taxable valuations increased $84.34 million in FY 11/12. However it should be noted that $48.3 million or 57.2% of that increased taxable valuation came from new construction within the City and expired TIF values coming back on the regular tax rolls.

The FY 11/12 levy rate of $12.60 per $1,000/assessed valuation, will generate $20.80 million in property taxes. The City's General Fund Levy rate of $5.49661 per $1,000 assessed valuation is currently at 67.9% of the maximum $8.1 allowed by the State of Iowa and is one of the lowest General Fund Levy Rates in the entire State of Iowa. The 32% cushion currently reflects future levying capacity for the Council in excess of $4.2 million annually in the General Fund.

The City expects its tax base to continue to exhibit moderate growth given the ample availability of developable land and strong regional employment opportunities. Bettendorf, one of the Quad Cities of

Iowa and Illinois, has experienced steady growth as evidenced by an increase both in population (6.3% since 2000) and full valuation. The City's full valuation, currently valued at $2.8 billion, has grown steadily at an average annual rate of 5.14% over the past five years, though growth has slowed in the last couple years during the recession. The City expects continued growth in residential development, as approximately 35% of the City's land remains available and primarily zoned for housing construction. For FY 2011/12, the City's taxable valuation base (including TIF increment values) totals $1.703 billion and the residential class of property represents 68.50% of that tax base.

The City continues to benefit from a diverse regional employment base, which includes the Rock Island Arsenal, Deere & Company and Genesis Medical Center. Socioeconomic indicators are higher than national medians, with per capita and median family income levels at 130% and 133%, respectively, in the 2010 census. Unemployment levels, at 6.2% in January 2011, remain favorably below the national (at 10.6%) average for the same time period.

Overall, the City anticipates to collect $20,800,360 in property taxes in FY 2011/12 which is 4.6% more than FY 2010/11 taxes of $19,876,584.

FY 2010/11 ACCOMPLISHMENTS IN FINANCIAL MANAGEMENT

As of the close of FY 10/11, we are pleased to make particular note of several accomplishments in the management of the City's financial resources.

- On April 1, 2011, , Moody's Investors Service affirmed the City's a Aa1 credit rating to the new bonds being issued in May 2011. As a result, the City was able to secure a true interest cost (TIC) of4.05% on the $18.1 million of new bonds being issued this year. Concurrently, Moody's affirmed the Aa1 rating on all of the City's $100.2 million outstanding General Obligation unlimited tax debt. In their published rating report, Moody's notes that the "assignment and affirmation of the Aa1 rating reflects the city's moderately-sized and growing tax base, sound financial operations supported by healthy reserves and ample financial flexibility, and an above average debt profile with future borrowing plans".

- The City's financial profile is projected to remain strong due to the existence of solid cash reserves, management's adherence to a formal General Fund balance policy, and significant operating margin within the tax rate limit. Financial operations have consistently remained sound as the city's General Fund balance has posted annual surpluses over the past ten years. The City reports ending fiscal 2010 with a General Fund balance of $5.3 million, or a sound 26% of General Fund revenues, and slightly above its policy of maintaining 20% to 25% of operating expenditures. The City expects balanced operations for fiscal 2011, and currently reports stable revenues. The City accounts for gaming revenues within a separate fund, and while maintaining the ability to transfer funds to support general operations, expects to utilize gaming revenues largely to support enterprise fund operations and capital projects going forward. The City retains considerable revenue flexibility, as it currently levies only $5.49661 of the $8.1 statutory limit on its General Fund Levy. If the City were to utilize the full extent of its General Fund levy, it would realize an additional $4.2 million annually.

- The City of Bettendorf received the CAFR award (Certificate of Achievement in Financial Reporting) from the Government Finance Officers Association of the United States and Canada. This is the 20th consecutive year that the City has achieved this distinction.

FY 11/12 BUDGET HIGHLIGHTS

The City of Bettendorf's financial outlook remains stable, despite the recent downturn in our national economy. The City continues to maintain healthy fund balances, has a history of conservative spending and stable revenue streams, and continues strong fiscal planning and adherence to fiscal policies. The FY 2011/12 budget implements "long-term" solutions to offset revenue shortfalls and increased expenditures currently facing the City and includes the following:

Highlights of the FY 2011/12 budget are as follows - $82 Million:

- Provides funding for all existing City services. Operating budgets are frozen where possible with reductions in seasonal part-time labor and professional services. Continues close monitoring of all overtime.
- Maintains the property tax levy rate at $12.60 per $1,000 of taxable valuation:
    - **Impact on average residential homeowner:** 3.45% increase in property taxes, as a result of the state rollback on residential property increasing from 46.9094% to 48.5299%, even though the City's levy rate remained the same at $12.60.
    - **Impact on average commercial property owner:** NO INCREASE in property taxes, as a result of the City's levy rate remaining the same at $12.60. Commercial Property is currently taxed at 100% assessed valuation with no state rollback.
- Funds second of four year contracts with four bargaining units:
    - Funds 1.5% COLA 7/1/11 and 1.50% deferred compensation 1/1/12 for Fire.
    - Funds 2.35% COLA and .50% deferred compensation 7/1/11 for Police.
    - Funds 3% COLA for all AFSCME (General), AFSCME (Library) and all non-union employees, 7/1/11.
    - All other employee benefits including health insurance, step increases, merit increases and deferred compensation remain at the same level as FY 10/11 or according to union contracts.
- Funds $67,913 in increased Workers Compensation costs.
- Continues commitment towards Code Enforcement Program: $122,000.
- Funds $2.9 million in Health Care costs. Average 4.25% increase over last seven years.

- Continues reliance on gaming funds to subsidize the operating budgets of several Enterprise Funds including: the Life Fitness Center, Splash Landing, Mass Transit and Family Museum of Arts and Science through 6/30/12.

- Recommends balancing revenues and expenditures in the Solid Waste Enterprise Fund by raising user fees 3% effective April 1, 2011. Increased fees will help fund the increased cost of vehicle replacements, increased cost of labor, and increased tipping fees resulting from increased volume at the landfill (largely from bulky waste and e-waste pick-up). The proposed increase in rates are summarized below:

Cart size	Current Monthly Fee	New Monthly Fee 4/1/11 with 3% increase
32 Gallon/twice per month	6.02	6.20
32 gallon	9.02	9.29
65 gallon	12.02	12.38
95 gallon	15.03	15.48

- Funding is provided for new and replacement vehicles in the amount of $577,500 and electronic equipment in the amount of $198,640.
- The Five-Year Capital Improvement Plan adopts a very aggressive capital budget for the fiscal year 2011/12, totaling $15.1 million, as discussed during the final budget work sessions with Council. It should be noted that all projects identified in the Capital Improvement Program for FY 2011/12 must come before Council individually for formal approval by resolution prior to construction or acquisition.
- Conservatively projects major revenues to remain stable.
- Expands Sunday Library hours from Oct – thru May, from noon – 5pm.
- Implements a "Voluntary Separation Program" – with limited enrollment dates.

Total City Budget. The City's budget as adopted funds all existing City services and secures all of the Mayor and Council's goals for FY 2011/12. The City Council adopted a balanced budget for FY 11/12, with expenditures net of transfers in the amount of $70,949,116. The major changes in the budget are explained in the following sections:

General Government Activities:

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted revenues, net of transfers, for the fiscal year beginning July 1, 2011 and the amount and percentage of increases and decreases in relation to prior year amended revenues.

Revenue Source	FY 2011/12 Budget	Percent of Total	$ Change from FY 2010/11	Percent of Change from FY 2010/11
Net property taxes	20,800,360	41.82%	923,776	4.65%
TIF revenues	2,330,787	4.69%	(734,783)	(23.97%)
Other city taxes	8,129,562	16.35%	145,406	1.82%
Special assessments	32,000	0.06%	2,000	6.67%
Licenses and permits	587,560	1.18%	(14,380)	(2.39%)
Charges for services	368,010	0.74%	(19,055)	(4.92%)
Intergovernmental	5,506,205	11.07%	(1,173,849)	(17.57%)
Use of money	882,246	1.77%	435,238	97.37%
Proceeds of long term debt	10,350,000	20.81%	(5,680,000)	(35.43%)
Other	746,240	1.50%	(1,714,815)	(69.68%)
Total	**49,732,970**	**100.00%**	**(7,830,462)**	**(13.60%)**

A recurring challenge for the City of Bettendorf involves the revenue side of the financial picture. Property taxes represent 41.82% of the total revenue sources available in the City's Governmental Funds. Of the remaining 58.18% of the revenue derived from non-property tax sources, a significant reliance from other city taxes continues (16.35%), which is comprised largely of hotel/motel taxes, local option sales tax and gaming revenue. Intergovernmental revenue also constitutes a significant portion

of total revenues for FY 2011/12, due to several large infrastructure CIP projects qualifying for Federal reimbursement. Revenue from Charges for Services is projected to remain relatively unchanged. The City Council maintains an optimistic outlook that the high level of citizen participation/activity in programs that the City has experienced in the past will be continue to be consistent in FY 2011/12. Building permit revenue from new construction is optimistically expected to remain strong. Even though efforts to increase non-property tax revenues continue, the City has been forced to rely more heavily on its major controllable revenue source - property taxes - to cover expenditures.

NET PROPERTY TAXES: Net property taxes are comprised of current taxes levied on property less estimated uncollected taxes on the current levy plus delinquent property taxes from prior years. Net property tax collections increased 4.65% over FY 2010/11 levels, or $923,776. This increase is mainly due to revaluations of existing properties and some new construction. The City Council was very pleased to be able to maintain the levy rate at $12.60 per $1,000/assessed valuation for FY 11/12, in an effort to keep property taxes low in the current state of the economy. The net tax impact on the average residential homeowner is an increase of 3.65% resulting from the state rollback on the taxable values of residential property increasing from 46.9094% to 48.5299%. The tax impact on an average commercial property owner equates to a 0.71% REDUCTION in property taxes.

Looking forward, the City currently has 32.14% of the General Fund operating tax rate available for future property tax growth ($5.49661 versus $8.10 State cap) which combined with ample unrestricted fund balance reserves and a $0.27 emergency levy should provide the City financial flexibility well into the future.

TIF REVENUE: TIF revenues are the proceeds from a tax authorized by ordinance in an urban renewal area. The funds may be used to pay principal and interest on loans, advances, indebtedness or bonds obtained for urban renewal purposes. For FY 2011/12, $2,330,787 will be generated from the following projects: Olympic Steel, GRAFCO, Trinity Hospital, Greystone, Home Depot, Duck Creek Plaza, Eyesurgeons Associates, Quad City Area Realtors, State Street Redevelopment, Windmiller, Fields Development, L3 Properties and Rivers Edge, Vizient II and JNB Hometown Harbor. The Council prefers that the debt structure on TIF projects that are cash flowed by the Capital Projects Fund are limited to a maximum of ten years and preferably between five to seven years if possible.

OTHER CITY TAXES: Other City Taxes are comprised primarily of Excise Taxes, Mobile Home Taxes, Hotel/Motel Tax, Local Option Sales Tax, Cable TV Franchise Tax and Gaming Revenue from riverboat gambling boats. Other City Taxes are expected to increase due to the estimate for Local Option Sales Tax increasing, projected up 16.35%. The City has realized some decline in gaming revenue from the Isle of Capri over the past year, in part due to the economy but also due to a new gaming facility at Jumer's Casino and Hotel in nearby Rock Island, IL which opened in December 2008. The City hopes to realize approximately $1.7 million from gaming revenue for FY 2011/12.

It should be noted that the Mayor and Council have been committed to balancing City operating budgets without the inclusion of gaming revenue, when possible. However, over the last couple of years gaming revenue has been used to supplement the operating budgets of several of the City's Enterprise funds in an effort to keep user fees low during the recent economic downturn. Going forward, the Council intends to use the majority of annual gaming revenue to supplement the capital projects budget and for "one-time" purchases of capital equipment verses "on-going" operating expenses.

SPECIAL ASSESSMENTS: Special Assessment revenue is money paid by the benefited property owner in accordance with the City's Assessment Policy. Special Assessments are projected to total $32,000 due to fewer projects being assessed. In December 1995, the City completely revised its assessment policy and the outcome has proved to be very beneficial to property owners but will reduce the available revenue stream to the City for future projects.

LICENSES AND PERMITS: Licenses and Permits primarily include general fund receipts from City collected revenue on such items as cigarette licenses and various building permits. For FY 2011/12 this revenue stream is expected to remain reasonably stable resulting largely from revenues generated from new development within the 5th ward.

CHARGES FOR SERVICES: Charges for Services include revenues from the collection of various fees. Charges for Services now comprise a very small portion of total governmental funds revenue. The City now has nine Enterprise Funds and four Internal Service Funds that properly account for the majority of the City's Charges for Services. All charges for services are expected to remain relatively stable compared to FY 2010/11 levels.

INTERGOVERNMENTAL: Intergovernmental revenue includes Federal Grants and Reimbursements, State Shared Revenues and Local Grants and Reimbursements. For FY 2011/12 intergovernmental revenue is reflecting a decrease of $1,173,849 from FY 10/11 due largely to the completion of paving Belmont road last year and less Federal grant dollars available for our current infrastructure projects.

USE OF MONEY: Use of money and property includes interest, rents and gains/losses on investments. For FY 2011/12, although interest rates continue to remain low, this revenue stream is projected to increase due to higher cash balances to invest. Total investment income in the governmental funds is project to total $882,246 for FY 2011/12.

PROCEEDS OF LONG-TERM DEBT: Proceeds of Long-Term Debt include proceeds from bond sales or other long-term obligations. For FY 2011/1, $10.35 million is projected to be issued for essential corporate purpose projects in the Capital Improvement Program. For fiscal years 2012/13 – 2015/16 annual bonding is projected at $8 million.

OTHER: Other revenue includes miscellaneous sources of revenue that cannot be properly classified in the other revenue categories listed above. For the City, these sources include the sale of fixed assets, sale of land, local grants, donations, and refunds and reimbursements. Miscellaneous revenue under this category totals $746,240 for FY 2011/12.

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted expenditures, net of transfers and TIF Debt for the fiscal year beginning July 1, 2011 and the percentage of increases and decreases in relation to prior year amounts.

Expenditures	FY 2011/12 Budget	Percent of Total	$ Change from FY 2010/11	Percent of Change from FY 2010/11
Public Safety	9,384,925	20.06%	(371,054)	(3.80%)
Public Works	3,445,951	7.37%	(156,592)	(4.35%)
Culture & Recreation	4,106,908	8.78%	27,401	0.67%
Community & Economic Development	2,410,452	5.15%	(338,652)	(12.32%)
General Government	3,533,979	7.55%	98,057	2.85%
Debt Service	9,179,948	19.62%	(8,673,939)	(48.58%)
Capital Projects	14,718,815	31.46%	(6,143,675)	(29.45%)
Total	**46,780,978**	**100.00%**	**(15,558,454)**	**(24.96%)**

Total Governmental Funds expenditures for fiscal year 2011/12 are budgeted to decrease 24.96% or $15,558,454 below current levels. However, net of Capital Outlay and Debt Service payments the net change between the two years is actually a decrease of $740,840 or about 3%. Of that amount, the largest decrease in the budget is attributed to the reduction of $376,460 for the expenditures for Mississippi River Flooding that occurred during FY 10/11. The remainder of the decrease is largely attributed to a planned reduction in the purchase of road salt in the Public Works department. Currently the City has a generous supply of road salt in storage for unexpected emergencies. Very limited growth was allowed in all remaining operating budgets and the increases that did occur were the results of negotiated wages and benefits for all employees and liability insurance. Wage and benefit

increases negotiated with union contracts averaged 1.50-3.00% across all funds. The budget includes funding for 265.00 full-time equivalent positions and corresponding benefits.

The City of Bettendorf is a growing community and as a result, continues to finance an aggressive capital projects program. The City has allocated over $14.7 million for various capital improvement projects and capital equipment for FY 2011/12. A complete summary of all capital projects and equipment can be found under the Capital Project Funds tab of this document.

Debt Service payments are decreasing $8,673,939 due to a refunding issue that was paid during FY 2010/11, and the City budgeted to maintain the Debt Service levy rate at $5.00 per $1,000 assessed valuation. The City's overall debt is structured with a rapid payout of principal and slightly increasing total annual debt service requirements annually through FY 2015/16. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found under the Debt Service Fund and Capital Projects Funds section of this document.

Enterprise Funds. Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Council has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Sewer Utility Fund. The Sewer Utility Fund accounts for the total operation of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation) all capital projects and equipment and all bond issues. Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. This was the first increase in the rate since March of 2002. The Joint Sewerage Committee is planning the construction of a $49 million Sanitary Sewer Equalization Basin System at the Waste Water Treatment plant in Davenport. The basins are required to mitigate sewer back-ups and overflows due to excess sewer flows during wet weather. The City will be responsible for approximately 20% of the cost of this project, so will review for a rate increase at that time. The fund is projected to have an ending cash flow balance of $919,882 by June 30, 2012. The City plans to continue to fund future sewer improvements through the use of bonding and excess fund balance as much as possible. The Council issued $2.035 million in bonds the spring of 2011 to fund various sewer projects. Additional detail on the Sewer Enterprise Fund can be found beginning on page 258.

Solid Waste Management Fund. The Solid Waste Management Fund accounts for the operations of the City's garbage, recycling, yard waste and bulky waste collection services. Effective in the fall of 2004, the City began an automated garbage collection program that is paid for through user fees.

Through this program the City has offered a higher level of service and increased efficiencies in delivering the service. Residents are charged a fee for the size cart they choose, in addition to a monthly base fee. The City offers a year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City raised the fees 3% for Solid Waste Collection effective April 15, 2011 and continues to offer its yard waste program for $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. The ending cash balance in this fund at 6/30/12 is projected to be $946,266 and is accumulating for the future planned replacement of garbage packers and recycling trucks. The City purchased new garbage packers during FY 10/11 and issued 6 year bonds to pay for them, the debt service for FY 2011/12 is $139,100. This fee-based program will

demand considerable monitoring in future years to ensure that user fees continue to cover expenses. Additional information on the Solid Waste Management Fund can be found beginning on page 268.

Family Museum of Arts and Science Fund. This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through the operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% if projected to be subsidized through a combination of property taxes and gaming revenue. Operations are currently subsidized by 100% gaming revenues so no significant change in Retained Earnings will occur, since operations will normally just break-even for reporting purposes annually. Additional information on the FMAS Fund can be found beginning on page 274.

Palmer Hills Golf Course Fund. This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control. For FY 2011/12, an ending balance in Retained Earnings for the fund is budgeted at $2,795,263, an increase of $420,578 due largely to transfers-in from Stormwater to fund several significant erosion projects on the course. Cash reserves are estimated to be depleted to $84,976 by the end of FY 2011/12 and will require supplemental funding from gaming on an ongoing basis. Trending on rounds at the golf course has been down over the last several years. Management staff will be reviewing revenues and expenditures over the next year to maximize efficiencies. Additional detail on the Palmer Hills Golf Course can be found beginning on page 282.

Life Fitness Center Enterprise Fund. This fund was established 7/1/96 with the intent to manage the operations of the Life Fitness Center and Municipal Pool similar to that of a private business. Effective with the opening of the new Splash Landing Pool in June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. Over the last several fiscal years, the Fitness Center has been deficit spending and drawing down cash reserves. During the FY 2006/07 budget sessions the Council had in depth discussions centering on the future of the Life Fitness Center. The final budget decision by the Council was to assist the Park Board in minimizing the ongoing losses at the Life Fitness Center operation. In so doing, the Council agreed to a two year continued operation with a total capital and operating subsidy of not to exceed $800,000. With the help of operating and capital subsidies the Life Fitness Center was re-branded. The results have been positive but expenditures are expected to continue outpacing revenue going forward. The Life Fitness Center continued to be a topic of discussion during the FY 11/12 budget process. The Park Board, Mayor and Council, and staff will continue to closely monitor operations since cash reserves in this fund are depleted and annual subsidies in excess of $110,000 are projected to be needed in future year. Additional information on the LFC can be found beginning on page 288.

Splash Landing Enterprise Fund. Splash Landing, the City's public swimming pool, opened the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. This fund is expected to break even each year, and the City Council has made a commitment to fund any operating shortfall through

transfers in from the Gaming Fund. For FY 2011/12, the amount of subsidy totals $149,218. Additional information on Splash Landing can be found beginning on page 294.

Storm Water Utility Fund. The Mayor and Council established a Storm Water Utility August 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the amount of impervious area by property type. The fee was increased from $1.50 to $2.00 per ERU per month beginning April 1, 2008. The City will issue $3.12 million of bonds in the spring of 2012 to pay for various storm water projects over the next several years. These projects are detailed on pages 228. Estimated cash reserves at June 30, 2012 total $3,077,832. Additional information on the Storm Water Fund can be found beginning on page 302.

Public Transit Funds. This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assistance, State of Iowa, and operating and transfers from the General Fund. Estimated cash reserves at June 30, 2011 total $5,292. There is also a new program called the Quad Cities Metro Riverfront Circulator Project that began July 1, 2009. It represents a coordinated effort between the three Quad Cities transit systems to seamlessly link four cities in the Iowa-Illinois Bi-State area. It is funded through a three year Federal Transit Assistance grant and other Transit systems donations. Bettendorf Transit will receive and administer the grant monies and will implement and manage daily operations of the route. Additional information on Public Transit can be found beginning on page 308.

QC Waterfront Convention Center This fund accounts for the, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded primarily by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009. The fund is projecting revenues of $4,118,333 and expenditures of $4,379,553 in FY 2011/12. As of July 1, 2011, the City has $12,510,000 of general obligation notes outstanding in the QCWCC Fund. The principal and interest payments of these notes will be funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri. Additional information on QC Waterfront can be found beginning on page 318.

Internal Service Funds.

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund. The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that "the reserves held at the end of the plan year, February 2011 and the accrual rates established for use in the plan year beginning March 1, 2011 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the terms of the plan and include appropriate provision for all actuarial items which ought to be established." Budgeted expenditures for FY 2011/12 are projected to increase just over 7%. The city

will continue to work with the independent claims administrator and the Health Committee in hopes of finding ways to save costs in the future. More detail on the Health Insurance Fund can be found beginning on page 326.

Risk Management Fund. The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Overall, total insurance premiums will increase 6.41% over current levels. Effective with FY 2004/05, the City contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and the Iowa Municipalities Workers' Compensation Association (IMWCA) to provide worker's compensation insurance. More detail on the Risk Management Fund can be found beginning on page 332.

Municipal Garage Fund. The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even for FY 2011/12, and the goal is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciation and any capital equipment. More detail on the Garage Fund can be found beginning on page 338

Governmental Fund Balances. All of the City's Governmental Funds balances are budgeted to be maintained at adequate levels (see Fund Equity Statements on pages 387-393).

General Fund: The General Fund is expected to end the year with a $5.34 million fund balance. The ending fund balance as a percent of total expenditures in the fund will represent a level of 25.95% or a level sufficient to fund about three months of the new fiscal year's expenditures prior to the receipt of property tax revenues in October. (In Iowa, property taxes are paid in two installments due September 30th and March 31st). A complete discussion of the General Fund and a ten-year history of the City's General Fund Balances begins on page 66 under the "General Fund" section of this document. Since FY 1991/92, the General Fund balance has been maintained or exceeded the City's fund balance goal, and has been drawn down only for planned, one-time capital expenditures. A complete discussion on the City's General Fund can be found on pages 66-72.

Special Revenue Funds: Most Special Revenue Fund Balances for FY 2011/12 have been maintained at stable levels as compared to FY 2010/11. The biggest fluctuations have occurred in the City's TIF Funds. The TIF (Tax Increment Financing) funds will increase ultimately to zero at the end of their scheduled payback period for the debt schedules or cash flowed incentives from the Capital and Economic Development Funds. More detail on the Special Revenue Funds can be found starting on page 107.

Debt Service Funds: The City's Debt Service Fund Balance is projected to total $305,511 at the end of FY 2011/12. The City tries to manage its debt/CIP program to allow for level annual principal and interest payments, without increasing the property tax levy rate. A complete discussion on the City's Debt Service Fund begins on page 150.

Capital Projects Funds: The fund balances throughout all of the City's Capital Project Funds fluctuate from year-to-year depending on the Council's priorities. The City's Capital Projects fund balance will range anywhere from two or three hundred thousand dollars to millions of dollars depending on the timing of receiving bond proceeds and where we are at in the construction season. The largest source of revenue in this fund is bond proceeds, followed by local option sales tax, Federal Grants and interest income. The Capital Projects Fund is discussed in depth under the Capital Projects Funds section of this document beginning on page 196.

The Riverboat Gaming fund balance will range from $0 into the millions of dollars, depending on whether the Council authorizes the expenditure of funds. This fund accounts for gaming revenue received from the Isle of Capri gambling boat, with expenditures made generally for one-time capital projects or equipment. The fund balance will grow as Council accumulates funds for large capital projects, and will rapidly deplete with the expenditure of funds for those projects.

The fund balances in the Vehicle Replacement Fund and Electronic Equipment Replacement Fund usually remain the most stable because they account for planned replacement of existing vehicles and equipment. Planned replacements for vehicles average every five to eight years and three years for electronic equipment.

The Capital Projects/Local Option Sales Tax & Interest Fund was established to segregate the 40% of total Local Option sales Tax that by voted referendum must be used for funding capital projects or equipment. See pages 242-244 for the five-year plan for the use of these revenue sources.

Listed below are the projected fund balances for the City's Governmental and Proprietary funds as of June 30, 2012 and how they compare to the City's goals of minimum fund balances: Only the funds affected by the goals are included (See policy in Supplemental section of this document page 372).

Fund Type	June 30, 2012 Budgeted Fund/Cash Balance Balance	City Goal/Comment	Projected as of June 30, 2012
General Fund	$5,341,783	20%-25% of annual operating expenses/meets goal	25.95%
Road Use Fund	$379,549	20%-25% of annual operating expenses/Planned temporary draw down to due unexpected road salt purchased	11.11%
Employee Health Insurance Fund	$1,201,005	Cash Reserves 20-25% of annual operating expenses/meets goal	41.08%
Risk Management Fund	$687,511	Cash reserves 20-25% of annual operating expenses/meets goal	85.47%
Debt Service Fund	$181,312	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments/meets goal	$181,312
Splash Landing	$97,332	Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds	23.97%
Life Fitness Center	$31,763	Unrestricted Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds	4.05%
Palmer Hills Golf Course	$84,976	Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds	7.67%

Family Museum of Arts & Science	$86,109	Cash Reserves 30% of annual operating expenses/Currently operating in deficit and supplemented with gaming proceeds	4.94%
Recycling/Solid Waste Management	$946,266	Cash Reserves 30% of annual operating expenses/meets goal	54.25%
Sewer Enterprise Fund	$919,882	Cash Reserves 30% of annual operating expenses/meets goal	43.69%
Stormwater Enterprise Fund	$3,077,832	Cash Reserves 30% of annual operating expenses/meets goal	620.6%
Transit	$5,292	Cash Reserves 30% of annual operating expenses/does not meet goal due to Council adopting budget to just break-even	.34%

SUMMARY

The preparation of the fiscal year 2011/12 budget involved an overall team effort by City staff and City Council. The Mayor and City Council are very pleased to have balanced the FY 2011/12 budget. They thank all department heads for diligently managing their budgets and for their part in maintaining the City's sound financial management practices. They also express their sincere appreciation to Lori Ulloa, the City's Manager of Accounting, her staff, and especially to Jason Schadt the City's Accountant responsible for coordinating the preparation of this document.

Given the financial conditions in the State and in the community, the challenge to continue high levels of service to the community is one that staff and Council must approach together. Decisions on levels of service to be provided throughout the community have and will continue to generate much discussion, especially when financial resources become more limited and demand for services increases.

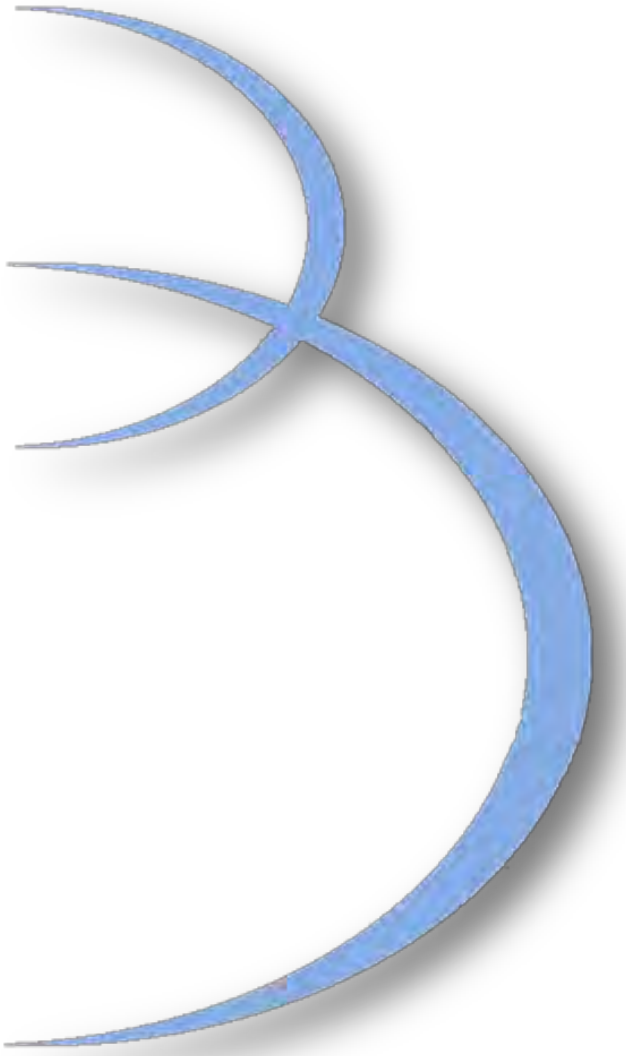
The City will continue to look toward cooperative efforts between other governmental agencies in order to provide for the best overall level of service to the community as a whole. With strong leadership and a commitment to improve the quality of life in the community, the Mayor and Council are looking forward to working with City staff and the citizens of Bettendorf during the upcoming year to achieve the goals, objectives, programs and services outlined in this budget.

Respectively submitted,

Decker P. Ploehn — City Administrator

Carol A. Barnes — Finance Director

4th of July Parade and Festival in the Park



Vision

The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value-based principles that can guide policies, decisions and operations.

Our Vision is.....
The City of Bettendorf is a premier city in which to live.

The city of Bettendorf is the most livable community for families with rich educational, cultural and recreational opportunities where we enjoy a vibrant riverfront and a growing, competitive business environment.

We take pride in our great community.

Mission

The Mission for the City of Bettendorf defines the purpose of the organization.

Our Mission is....

Bettendorf citizens value safety, education, families and cultural and recreational opportunities.

- **They expect good communication, quick response, and quality services.**

- **They want wise planning and effective use of resources.**

- **The City of Bettendorf responds to these diverse community expectations by delivering the finest services making Bettendorf a**

Premiere Place to Live.

Core Beliefs

Core beliefs are value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the city conducts business.

Our core beliefs are...
Teamwork
Professionalism
Responsibility
Pride

Our belief in teamwork means we....
- Encourage cooperation.
- Communicate effectively.
- Practice open-mindedness.
- Support city decisions.
- Acknowledge the contributions of all.

Our belief in professionalism means we....
- Treat others with honesty and respect.
- Inspire creativity and innovation in ourselves and others.
- Take a thoughtful approach to planning and problem-solving.
- Engage in continual skill development and personal development.
- Encourage leadership development.

Our belief in responsibility means we...
- Always consider organizational and community impact.
- Always seek opportunities for improvement.
- Accept accountability for results.
- Take responsibility/seek solutions/solve the problem.
- Know City vision, mission, core beliefs, services and their connection to our job duties.

Our belief in pride means we...
- Recognize and celebrate each others efforts, contributions and quality results.
- Maintain a positive attitude.
- Exhibit a positive approach to citizens, customers, and co-workers.
- Promote the city to the community.
- Strive to be known and recognized for our quality services

Key Vision Components and Their Meanings

Premier City

- Pacesetting
- Progressive
- Cutting edge
- Service excellence
- Uses best management practices

Most livable community for families

- People feel safe and secure
- All generations of the family feel welcome.
- People have convenient access to services, shopping and leisure amenities.
- People enjoy great parks, connected bike and hike trails, and green areas.
- Residents and businesses have access to state-of-the-art technology infrastructure.
- Young families to seniors find housing opportunities.

Rich educational, cultural and recreational opportunities

- Every family member has a choice of leisure time activity.
- Citizens have the use of a top quality library that offers a variety of programs and services.
- Residents and visitors have opportunities for life-long learning from the programs and services offered at our Family Museum.
- Everyone finds convenient opportunities through the programs and services offered at recreational facilities. Students attend schools that are among the best in Iowa and the nation.

Vibrant Riverfront

- The Mississippi River provides a beautiful gateway to Bettendorf
- Residents have access to the river for active and passive leisure activities.
- Tourist are drawn to the riverfront to enjoy anything from walking to gaming.
- The riverfront has a charming, quaint feeling and character
- Healthy businesses exist along the river.
- People enjoy unmatched vistas and views of the river.

Growing, competitive business environment

- High technology businesses locate here and build their companies here
- The I80/Middle Road area is a successful high technology business park.
- Multiple business and commercial centers exist within Bettendorf at downtown, Duck Creek, I/80Middle Road and along major corridors.
- Medical businesses provide the best local healthcare. Quality retail businesses provide convenient shopping opportunities.
- City government is friendly to small business by being responsive and supportive.

Pride in our great community

- Citizens trust city government and community leaders Residents, businesses, schools and the city work together as partners sharing resources for the benefit of the community.
- Residents and businesses give to the community by contributing time and resources.
- Community and neighborhood events pull residents together building a strong sense of community.
  Citizens are well informed and are involved in shaping Bettendorf's future.
- People are friendly, welcome new ideas and respect others.
- Citizens are proud to say, "We are from Bettendorf, Iowa."

City Council Agenda Targets for Action 2011

Top Priority

- Park Board: Financial Accountability
- Park Board: Governance
- Annexation Strategy
- Stormwater Policies and Plan
- I-74 Impacted Business Relocation

High Priority

- Rental Nuisance Housing Registration and Inspection Program
- Life Fitness Center
- Enterprise Fund
- Downtown Plaza Development

Management Agenda 2011

Top Priority

- Iowa Gateway Center Marketing Plan
- Sewer Equalization Basin
- I-74 Bridge: Funding
- Annual Street Maintenance

Goals to Guide Our Future Through 2016

- Financially Sound City Providing Quality City Services
- Growing Current Businesses and Attracting New Businesses
- Orderly Growth and Quality Development
- Riverfront/Downtown Development - Destination for Entertainment and Living
- Premier Place to Live in Quad Cities

Goal 1 Financially Sound City Providing Quality City Services

Objectives

1. Provide Services in a customer-friendly manner
2. Have a premier workforce that is well-trained and competitively compensated
3. Have a balanced budget with adequate resources for services and reserves
4. Provide services in an efficient manner with convenient access to users
5. Continuous management and services improvement process
6. Align the organization with Vision, Mission and Beliefs

Challenges and Opportunities

1. Managing operational expenditure of enterprise funds
2. State legislative actions: tax reform, impacts on city revenues
3. Rising costs of doing business: healthcare, raw materials, energy, etc.
4. Future of gaming revenues and use of these revenues for city operations and capital
5. Adequate revenues to support services
6. Growing anti-government and anti-tax sentiment vs. the need to raise taxes or fees
7. Mature workforce with potential of a significant number of retirements over the next five years
8. Unfunded mandates, regulations and grant requirements
9. Increasing service demands: no other provider or aging community
10. Community perception of availability of grants an outside funding sources

Goal 2 Growing Current Businesses and Attracting New Businesses

Objectives

1. Retain and grow quality businesses
2. Attract quality new businesses (with BDC)
3. Expand retail opportunities - places to shop and dine for residents and guests
4. More diverse businesses and tax base that are insulated from economic changes
5. Get business leaders (who reside in Bettendorf) involved and providing leadership
6. Participate in regional Quad Cities economic development

Challenges and Opportunities

1. Business retention and growth
2. City's relationship to and performance of Quad Cities First/Quad Cities Chamber of Commerce
3. Tax structure in Iowa
4. Aging commercial strip centers
5. Potential business development at I-80/Middle Road
6. National economy and uncertain future
7. Competition from other cities and states
8. Renewable energy business attraction and development
9. Expansion of the Rock Island Arsenal and 1st Army

Goal 3 Orderly Growth and Quality Development

Objectives

1. Managing growth: financial and service capacity, contiguous development and infill development
2. Effective road and street system at city standards
3. New development consistent with standards and plans
4. Sufficient resources to provide infrastructure and services to new developments
5. Effective sanitary and storm water management systems that are comprehensive and citywide
6. Responsible developments sensitive to environmental impacts

Challenges and Opportunities

1. Resolving sewer problems
2. Managing storm water
3. Affordable housing for workforce
4. Aging infrastructure and replacement costs
5. Opportunities for growth in north Bettendorf
6. Funding for infrastructure projects to support growth
7. Developers access to capital market
8. Aging housing stock

Goal 4 Riverfront/Downtown Development-Destination for Entertainment and Living

Objectives

1. Encourage mixed-use development in downtown and along river front
2. Have numerous reasons for our citizens to go downtown
3. Increase businesses in downtown with an expanded tax base
4. Develop destination point for business and tourism
5. Have adequate consumer services in the downtown area for individuals who choose to live here
6. Increase access to the river in the downtown area

Challenges and Opportunities

1. Helping businesses who are affected by I-74 Bridges
2. Developing a land-based casino
3. Attracting new, appropriate businesses to Downtown
4. Expanding residential opportunities in Downtown and along the Riverfront
5. Enhancing appearance of entrances and corridors
6. Working with property owners and businesses
7. Funding and time frame for I-74 Bridge
8. Continuing success of the Waterfront Convention Center
9. Increasing public access and use of the Riverfront

Goal 5 Premier Place to Live in the Quad Cities

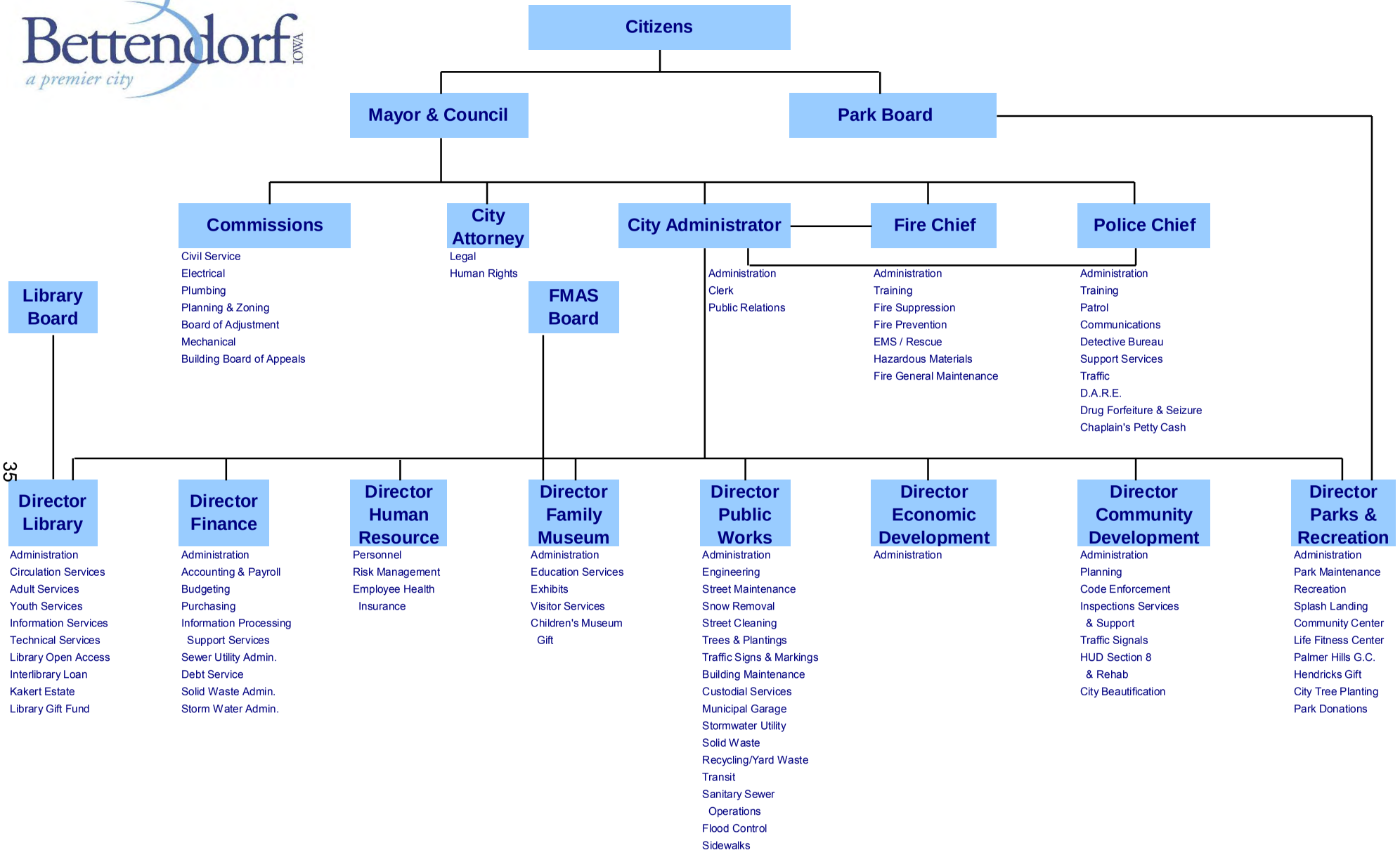
Objectives

1. Residents and property owners recognizing and carrying out their responsibility with city property codes
2. Recognized as the "Safest City"
3. Livable homes that are well-maintained and attractive
4. More attractive streetscapes and gateways
5. Top-quality facilities and programs for your leisure time
6. Greater sense of community and participation

Challenges and Opportunities

1. Availability of affordable, attractive housing
2. Becoming a walkable, bikeable community
3. Activities for youth
4. Maintaining a low crime rate and a sense of personal security and safety
5. Residents and property owners taking responsibility for property maintenance and upkeep
6. Beautifying and cleaning up the City
7. Funding for quality of life amenities
8. Responding to the needs of an expanding senior population
9. Changing recreational patterns for residents

City of Bettendorf Organizational Structure



Fiscal year 2010/2011 Budget

Michael J. Freemire, **Mayor**

Lisa M. Brown
Alderman at Large

Timothy A. Stecker
Alderman at Large

Dean Mayne
First Ward Alderman

Scott R. Naumann
Second Ward Alderman

Debe L. LaMar
Third Ward Alderman

Gregory P. Adamson
Fourth Ward Alderman

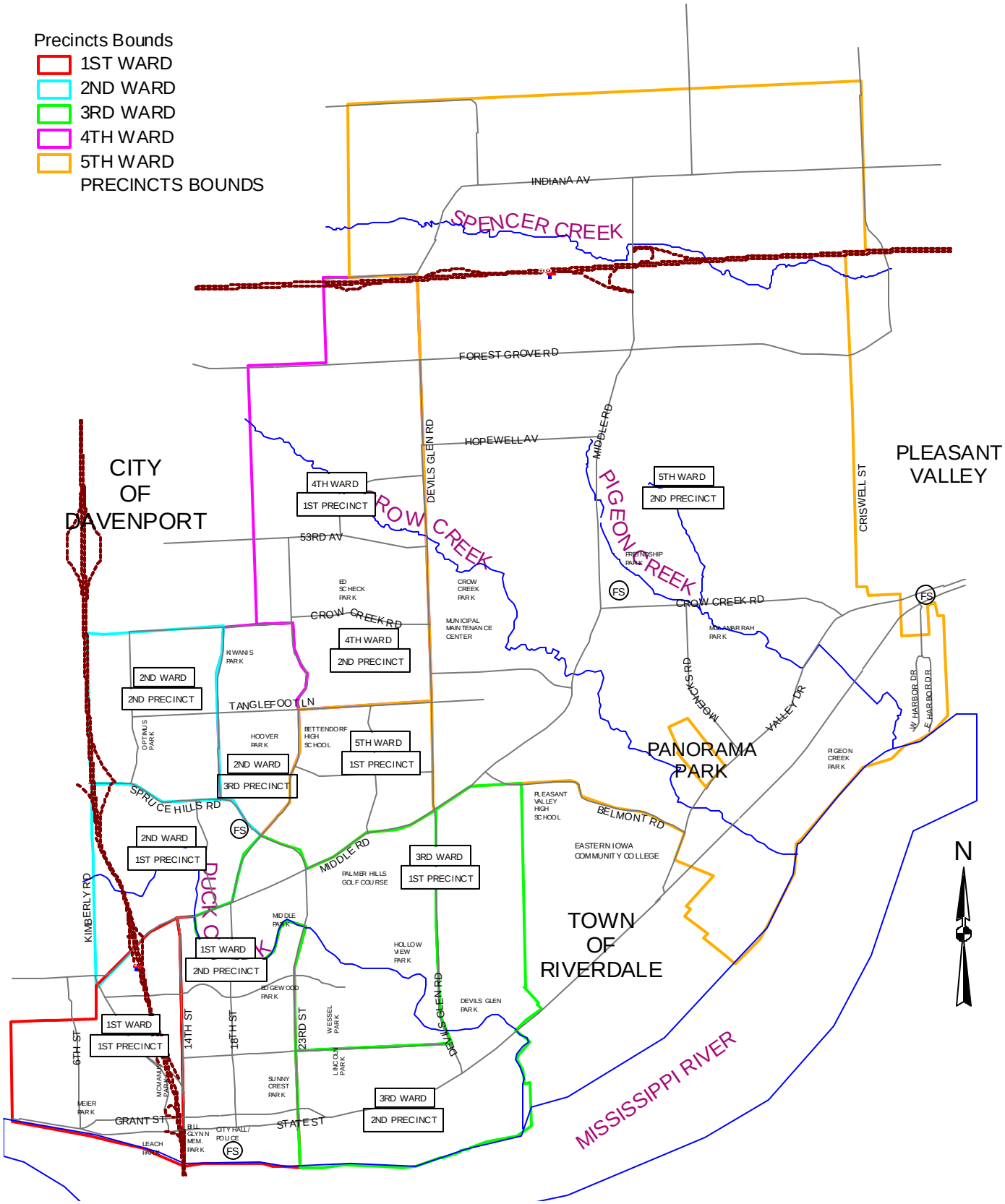
James A. Stewart
Fifth Ward Alderman

Decker P. Ploehn, City Administrator

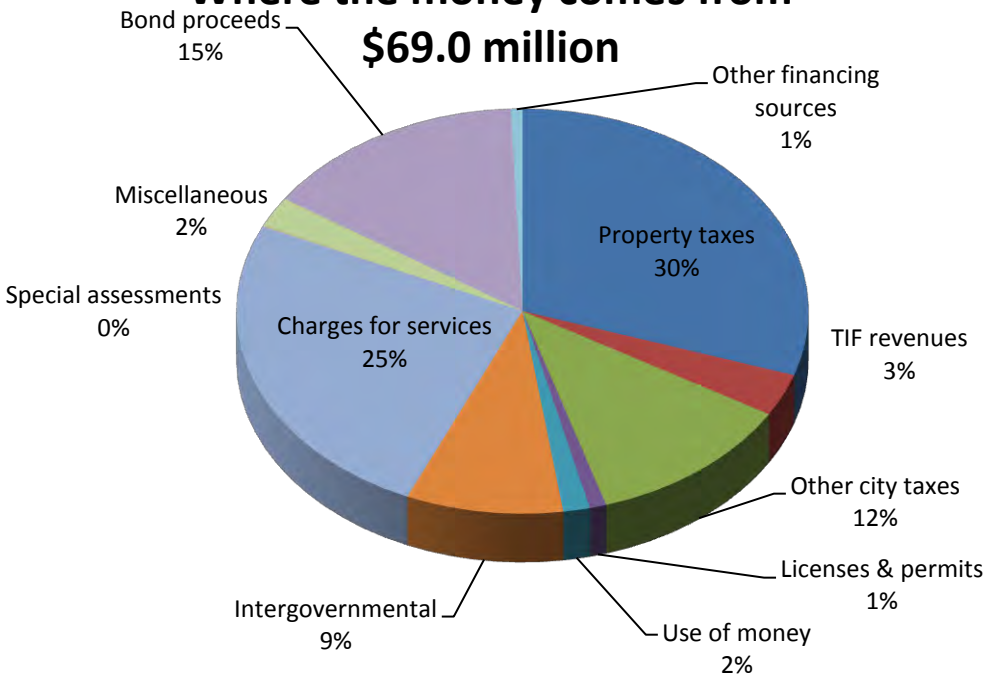
DEPARTMENT HEADS

Carol A. Barnes.....Finance Director
William M. Connors..... Community Development Director
Steven M. Grimes .....Parks & Recreation Director
Gregory S. Jager..... City Attorney
Tracey K. Kuehl .....Family Museum of Arts & Science Director
Wallace C. Mook.....Public Works Director
Steven P. Nielson ..... Library Director
Philip J. Redington.....Police Chief
Kathleen M. Richlen.....Human Resources Director
Steven J. Van Dyke .....Economic Development Director
Gerald A. Voelliger, Jr. ..... Fire Chief

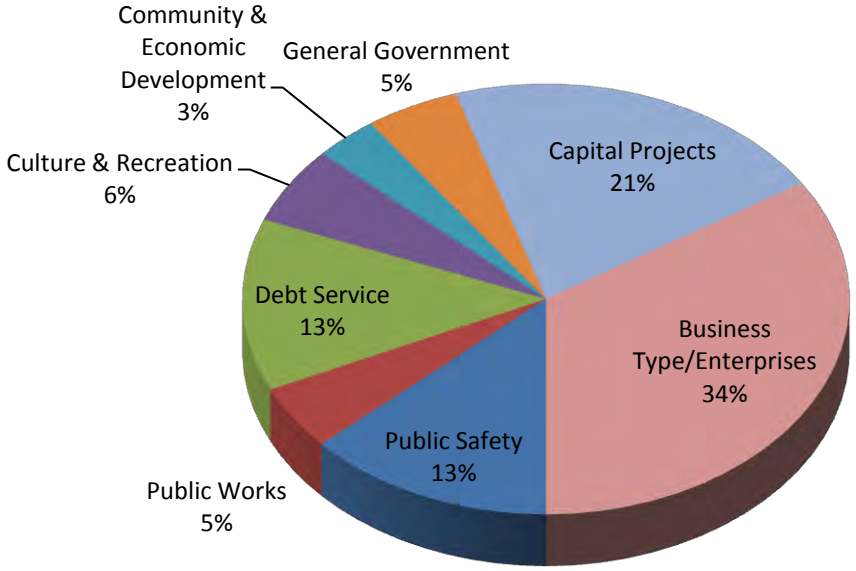
City of Bettendorf
Ward and Precinct Map



Fiscal Year 2011/12
Where the money comes from
$69.0 million



Fiscal Year 2011/12
Where the money goes
$70.9 million



City of Bettendorf, Iowa

Fund Equity Statement, Fiscal Year 2011/12 Budget

Fund	Estimated Fund Equity Balance 7/1/2011	FY 11/12 Revenues*	FY 11/12 Expenditures*	Estimated Fund Equity Balance 6/30/2012	Inc. (Dec.) Fund Equity
General Fund	**5,333,124**	**20,593,100**	**20,584,441**	**5,341,783**	**8,659**
Special Revenue Funds:					
Employee Benefits	2	2,995,226	2,995,226	**2**	**0**
Road Use Tax	378,909	3,451,967	3,451,327	**379,549**	**640**
HUD Section 8	288,831	393,137	438,836	**243,132**	**(45,699)**
Bettendorf Fund	92,953	200,700	204,200	**89,453**	**(3,500)**
Chaplain's Petty Cash	22,655	8,400	7,500	**23,555**	**900**
Drug/Seizure	92,504	8,700	18,500	**82,704**	**(9,800)**
Library Open Access	416,059	56,800	50,000	**422,859**	**6,800**
Interlibrary Loan/Enrich Iowa	92,948	13,300	23,500	**82,748**	**(10,200)**
Kakert Estate/Library Gift Funds	335,927	39,500	60,000	**315,427**	**(20,500)**
Park Donations/Hendricks Fund	118,942	7,500	3,500	**122,942**	**4,000**
Subdivision Deposits	84,811	15,000	15,000	**84,811**	**0**
TIF Districts	(315,262)	2,341,987	2,163,987	**(137,262)**	**178,000**
Total Special Revenue Funds	**1,609,279**	**9,532,217**	**9,431,576**	**1,709,920**	**100,641**
Debt Service Fund	**652,885**	**9,004,292**	**9,475,865**	**181,312**	**(471,573)**
Capital Projects Funds:					
Capital Projects Reserve	3,631,657	12,861,815	14,235,000	**2,258,472**	**(1,373,185)**
Vehicle Replacement	795,922	682,500	352,500	**1,125,922**	**330,000**
Electronic Equipment	636,181	92,000	190,840	**537,341**	**(98,840)**
Riverboat Gaming	73,472	1,750,000	1,753,827	**69,645**	**(3,827)**
CIP/LOT & Interest	663,091	1,813,430	1,809,000	**667,521**	**4,430**
Geo Thuenen overpass/Future Projects	807,814	65,000	0	**872,814**	**65,000**
Total Capital Projects Funds	**6,608,137**	**17,264,745**	**18,341,167**	**5,531,715**	**(1,076,422)**
Enterprise Funds:					
Sewer Utility Enterprise	16,084,731	2,786,000	3,563,299	**15,307,432**	**(777,299)**
Solid Waste Mgmt./Recycling Enterprise	1,926,313	1,853,000	2,065,343	**1,713,970**	**(212,343)**
Family Museum for Arts & Science Enterprise	3,553,479	2,216,661	1,945,086	**3,825,054**	**271,575**
Palmer Hills Golf Course Enterprise	2,374,685	1,650,234	1,229,656	**2,795,263**	**420,578**
Recreation Enterprise	2,623,347	817,721	917,511	**2,523,557**	**(99,790)**
Aquatic Enterprise	2,649,979	406,118	560,118	**2,495,979**	**(154,000)**
Stormwater Utility	2,226,199	1,174,231	885,568	**2,514,862**	**288,663**
Transit & Transit Riverfront Circulator	1,901,785	1,556,097	1,920,695	**1,537,187**	**(364,598)**
QC Waterfront Convention Center	7,086,973	5,433,696	5,260,249	**7,260,420**	**173,447**
Total Enterprise Funds	**40,427,491**	**17,893,758**	**18,347,525**	**39,973,724**	**(453,767)**
Internal Service Funds:					
Employee Health Insurance	987,458	2,923,544	2,923,544	**987,458**	**0**
Risk Management	627,788	804,409	804,409	**627,788**	**0**
Information Services	295,951	637,182	665,249	**267,884**	**(28,067)**
Municipal Garage	603,372	1,437,078	1,427,411	**613,039**	**9,667**
Total Internal Service Funds	**2,514,569**	**5,802,213**	**5,820,613**	**2,496,169**	**(18,400)**
Total All Funds	***57,145,485***	***80,090,325***	***82,001,187***	***55,234,623***	***(1,910,862)***

* Includes interfund transfers.

City of Bettendorf
Revenues by Fund
FY 2011/12 Budget

Fund	Actual 07/08	Actual 08/09	Actual 09/10	Amended 10/11	Budget 11/12	$ change from 10/11	% change from 10/11
Major Governmental Funds:							
General Fund	19,552,202	19,589,206	20,218,046	20,793,260	20,593,100	(200,160)	-0.96%
Tax Increment Financing Districts	3,172,985	3,447,328	3,544,897	3,922,410	2,341,987	(1,580,423)	-40.29%
Debt Service	6,720,050	7,196,482	14,814,221	8,579,724	9,004,292	424,568	4.95%
Capital Projects Reserve	13,889,054	16,432,550	20,340,982	20,220,301	12,861,815	(7,358,486)	-36.39%
Total Major Governmental Funds	**43,334,291**	**46,665,566**	**58,918,146**	**53,515,695**	**44,801,194**	**(8,714,501)**	**-16.28%**
Non-major Governmental Funds:							
Road Use Tax	3,241,779	3,742,866	3,443,004	3,598,269	3,451,967	(146,302)	-4.07%
HUD Section 8	471,117	431,865	413,181	496,085	393,137	(102,948)	-20.75%
Economic Development**	273,662	287,430	285,931	270,700	200,700	(70,000)	-25.86%
Police	34,814	19,092	18,955	17,800	17,100	(700)	-3.93%
Library	168,516	157,607	184,820	196,016	109,600	(86,416)	-44.09%
Parks**	109,775	106,317	40,802	5,550	7,500	1,950	35.14%
Police Pension Excess	38,272	5,124	-	-	-	-	
Old Fashioned Fourth of July**	59,269	62,861	60,832	-	-	-	
Employee Benefits	1,609,898	2,172,929	2,275,393	2,455,687	2,995,226	539,539	21.97%
Museum - LeClair Bequest	55,718	-	-	-	-	-	
Flood**	-	404,751	69,900	3,359	-	(3,359)	-100.00%
Subdivision Deposits	45,077	20,707	26,673	40,000	15,000	(25,000)	-62.50%
Vehicle Replacement	972,350	755,415	571,770	722,655	682,500	(40,155)	-5.56%
Electronic Equipment	419,775	46,025	37,625	6,000	92,000	86,000	1433.33%
Riverboat Gaming	2,969,900	2,208,890	1,746,094	1,705,000	1,750,000	45,000	2.64%
CIP/LOT & Interest	1,883,488	1,817,269	1,687,905	1,756,625	1,813,430	56,805	3.23%
Other Capital funds	485,525	121,978	68,476	205,000	65,000	(140,000)	-68.29%
Total Non-major Governmental Funds	**12,838,935**	**12,361,126**	**10,931,361**	**11,478,746**	**11,593,160**	**114,414**	**1.00%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	2,680,678	3,190,039	2,870,329	2,845,146	2,786,000	(59,146)	-2.08%
Family Museum for Arts & Science Enterprise	1,959,247	2,215,354	2,092,114	2,188,799	2,216,661	27,862	1.27%
Stormwater Utility	752,561	1,346,287	1,189,180	1,159,644	1,174,231	14,587	1.26%
Solid Waste Mgmt./Recycling Enterprise	1,886,270	1,717,382	1,778,093	1,834,689	1,853,000	18,311	1.00%
Palmer Hills Golf Course Enterprise	1,056,502	1,108,774	1,236,032	1,584,962	1,650,234	65,272	4.12%
Life Fitness Center Enterprise	680,562	825,431	810,197	754,827	817,721	62,894	8.33%
Aquatic Enterprise	257,377	361,812	345,915	344,275	406,118	61,843	17.96%
Transit	1,109,071	1,133,707	2,114,601	1,908,243	1,277,353	(630,890)	-33.06%
Transit - Riverfront Circulator	-	-	964,044	269,559	278,744	9,185	3.41%
QC Waterfront Convention Center	5,642,663	2,982,729	3,617,381	5,909,230	5,433,696	(475,534)	-8.05%
Employee Health Insurance	2,305,753	2,544,570	2,833,861	2,724,782	2,923,544	198,762	7.29%
Risk Management	834,241	858,402	858,743	784,586	804,409	19,823	2.53%
Information Services	593,244	567,043	594,921	617,326	637,182	19,856	3.22%
Municipal Garage	1,321,470	1,399,139	1,311,860	1,561,520	1,437,078	(124,442)	-7.97%
Total Business-Type Activities Funds	**21,079,639**	**20,250,669**	**22,617,271**	**24,487,588**	**23,695,971**	**(791,617)**	**-3.23%**
Total All Funds*	**77,252,865**	**79,277,361**	**92,466,778**	**89,482,029**	**80,090,325**	**(9,391,704)**	**-10.50%**

* Includes interfund transfers.

**In order to comply with GASB 54 beginning July 1, 2010 some special revenue funds have been reclassified and incorporated into other funds. Economic Development, City Beautification, 4th of July and Mississippi Flood funds were incorporated into the General Fund. The City Trees Fund is now included in the Road Use Fund.

City of Bettendorf
Expenditures by Fund
FY 2011/12 Budget

Fund	Actual 07/08	Actual 08/09	Actual 09/10	Amended 10/11	Budget 11/12	$ change from 10/11	% change from 10/11
Major Governmental Funds:							
General Fund	19,429,374	19,448,803	20,191,751	20,795,483	20,584,441	(211,042)	-1.01%
Tax Increment Financing Districts	3,478,075	3,799,756	3,304,199	4,226,553	2,163,987	(2,062,566)	-48.80%
Debt Service	10,653,850	7,115,069	7,515,171	16,031,975	9,475,865	(6,556,110)	-40.89%
Capital Projects Reserve	9,027,953	19,417,433	22,234,243	20,266,162	14,235,000	(6,031,162)	-29.76%
Total Major Governmental Funds	**42,589,252**	**49,781,061**	**53,245,364**	**61,320,173**	**46,459,293**	**(14,860,880)**	**-24.23%**
Non-major Governmental Funds:							
Road Use Tax	3,250,112	4,267,091	3,367,143	3,597,468	3,451,327	(146,141)	-4.06%
HUD Section 8	464,381	429,441	450,410	459,598	438,836	(20,762)	-4.52%
Economic Development**	255,351	210,007	176,898	524,200	204,200	(320,000)	-61.05%
Police	22,474	8,545	11,825	35,000	26,000	(9,000)	-25.71%
Library	90,523	91,052	149,913	188,020	133,500	(54,520)	-29.00%
Parks**	91,327	97,971	89,654	4,170	3,500	(670)	-16.07%
Police Pension Excess	1,073,392	404,841	-	-	-	-	
Old Fashioned Fourth of July**	67,311	57,112	65,763	-	-	-	
Employee Benefits	1,609,898	2,172,929	2,275,393	2,455,687	2,995,226	539,539	21.97%
Mueum - LeClair Bequest	-	55,718	-	-	-	-	
Flood**	80,617	324,134	69,900	3,359	-	(3,359)	-100.00%
Subdivision Deposits	31,195	25,469	16,253	40,000	15,000	(25,000)	-62.50%
Vehicle Replacement	586,548	1,244,817	776,704	653,009	352,500	(300,509)	-46.02%
Electronic Equipment	353,295	322,421	93,234	139,387	190,840	51,453	36.91%
Riverboat Gaming	1,787,577	2,242,056	3,316,745	2,313,072	1,753,827	(559,245)	-24.18%
CIP/LOT & Interest	1,282,021	2,349,546	3,477,945	1,732,138	1,809,000	76,862	4.44%
Other Capital funds	324,356	-	165,000	100,000	-	(100,000)	-100.00%
Total Non-major Governmental Funds	**11,370,378**	**14,303,150**	**14,502,780**	**12,245,108**	**11,373,756**	**(871,352)**	**-7.12%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	2,916,848	2,972,940	3,192,293	3,461,191	3,563,299	102,108	2.95%
Family Museum for Arts & Science Enterprise	1,704,593	1,923,179	1,968,583	1,992,044	1,945,086	(46,958)	-2.36%
Stormwater Utility	789,383	617,222	762,826	1,374,699	885,568	(489,131)	-35.58%
Solid Waste Mgmt./Recycling Enterprise	1,696,187	1,778,849	1,783,049	2,008,646	2,065,343	56,697	2.82%
Palmer Hills Golf Course Enterprise	1,219,699	1,224,823	1,240,256	1,238,598	1,229,656	(8,942)	-0.72%
Life Fitness Center Enterprise	873,080	857,346	834,539	894,514	917,511	22,997	2.57%
Aquatic Enterprise	469,785	488,897	477,550	510,141	560,118	49,977	9.80%
Transit	1,210,287	1,246,024	1,308,457	1,566,605	1,521,801	(44,804)	-2.86%
Transit - Riverfront Circulator	-	-	183,068	389,709	398,894	9,185	2.36%
QC Waterfront Convention Center	381,389	2,129,540	3,469,379	5,749,291	5,260,249	(489,042)	-8.51%
Employee Health Insurance	2,330,056	2,541,496	2,826,770	2,724,782	2,923,544	198,762	7.29%
Risk Management	833,826	858,324	843,179	784,586	804,409	19,823	2.53%
Information Services	592,252	567,000	586,409	638,686	665,249	26,563	4.16%
Municipal Garage	1,360,390	1,412,938	1,359,178	1,563,935	1,427,411	(136,524)	-8.73%
Total Business-Type Activities Funds	**16,377,775**	**18,618,578**	**20,835,536**	**24,897,427**	**24,168,138**	**(729,289)**	**-2.93%**
Total All Funds*	**70,337,405**	**82,702,789**	**88,583,680**	**98,462,708**	**82,001,187**	**(16,461,521)**	**-16.72%**

* Includes interfund transfers.

**In order to comply with GASB 54 beginning July 1, 2010 some special revenue funds have been reclassified and incorporated into other funds. Economic Development, City Beautification, 4th of July and Mississippi Flood funds were incorporated into the General Fund. The City Trees Fund is now included in the Road Use Fund.

CITY OF BETTENDORF
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
ALL FUNDS
FY 2007/08 - FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc(Dec) From 10/11	% Inc(Dec) From 10/11
Revenues & Other Financing Sources:							
Property taxes	18,839,267	18,384,425	19,267,371	19,876,584	20,800,360	923,776	4.65%
TIF Revenues	3,172,985	3,377,334	3,499,290	3,065,570	2,330,787	(734,783)	-23.97%
Other city taxes	6,340,761	7,999,085	7,732,033	7,984,156	8,129,562	145,406	1.82%
Licenses and permits	568,524	448,101	701,073	719,440	645,060	(74,380)	-10.34%
Use of Money & Property	1,731,229	1,484,474	935,572	572,207	1,039,226	467,019	81.62%
Intergovernmental	5,792,330	5,257,223	5,976,283	7,294,100	6,121,120	(1,172,980)	-16.08%
Charges for services	11,838,119	13,139,505	14,461,099	17,693,645	17,446,342	(247,303)	-1.40%
Special Assessments	14,135	12,163	15,577	30,000	32,000	2,000	6.67%
Miscellaneous	1,214,596	2,143,534	2,163,593	2,929,048	1,692,297	(1,236,751)	-42.22%
Bond Proceeds	10,670,466	13,733,339	21,859,613	16,030,000	10,350,000	(5,680,000)	-35.43%
Other financing sources	5,028,738	1,215,985	2,234,551	1,546,430	451,500	(1,094,930)	-70.80%
Transfers In	12,029,409	12,082,192	13,620,723	11,740,849	11,052,071	(688,778)	-5.87%
Total Revenues & Other Sources	**77,240,559**	**79,277,360**	**92,466,778**	**89,482,029**	**80,090,325**	**(9,391,704)**	**-10.50%**
Expenditures & Other Financing Uses:							
Public Safety	8,948,658	9,171,879	9,804,915	9,755,979	9,384,925	(371,054)	-3.80%
Public Works	3,368,783	4,195,342	3,387,878	3,602,543	3,445,951	(156,592)	-4.35%
Culture & Recreation	3,311,645	3,578,409	3,759,768	4,079,507	4,106,908	27,401	0.67%
Community & Economic Development	1,921,626	2,033,310	2,153,192	2,749,104	2,410,452	(338,652)	-12.32%
General Government	3,138,414	3,300,053	3,435,015	3,435,922	3,533,979	98,057	2.85%
Debt service	11,841,358	8,523,975	8,462,849	17,853,887	9,179,948	(8,673,939)	-48.58%
Capital Projects	9,689,421	21,199,052	23,208,988	20,862,490	14,718,815	(6,143,675)	-29.45%
Total Governmental Activities Exp.	**42,219,905**	**52,002,020**	**54,212,605**	**62,339,432**	**46,780,978**	**(15,558,454)**	**-24.96%**
Business Type/Enterprises	16,075,785	18,618,578	20,750,352	24,382,427	24,168,138	(214,289)	-0.88%
Total Gov. Activities & Business Exp.	**58,295,690**	**70,620,598**	**74,962,957**	**86,721,859**	**70,949,116**	**(15,772,743)**	**-18.19%**
Transfers Out	12,029,409	12,082,192	13,620,723	11,740,849	11,052,071	(688,778)	-5.87%
Total all Expenditures/Transfers out	**70,325,099**	**82,702,790**	**88,583,680**	**98,462,708**	**82,001,187**	**(16,461,521)**	**-16.72%**
Excess of Revenues & Other Sources over (under)Expenditures & Other Uses	6,915,460	(3,425,430)	3,883,098	(8,980,679)	(1,910,862)	7,069,817	-78.72%
Fund balance, beginning	58,222,651	65,668,496	62,243,066	66,126,164	57,145,485	(8,980,679)	-13.58%
Adjustments to retained earnings	530,385						
Fund balance, ending	**65,668,496**	**62,243,066**	**66,126,164**	**57,145,485**	**55,234,623**	**(1,910,862)**	**-3.34%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	General	Total Spec. Rev.	Debt Service	Total Capital Funds	Total Enterprise	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:							
Property Taxes	9,417,737	2,885,853	8,496,770	0	0		20,800,360
TIF Revenues		2,330,787		0	0		2,330,787
Other City Taxes	5,998,192	108,101	303,269	1,720,000	0		8,129,562
Licenses & Permits	587,560	0		0	57,500		645,060
Use of Money & Property	344,495	30,675	200,000	307,076	141,380	63,000	1,086,626
Intergovernmental	356,851	3,604,101	4,253	1,541,000	614,915	0	6,121,120
Charges for Services	368,010	0		0	11,357,769	5,673,163	17,398,942
Special Assessments	32,000	0		0	0	0	32,000
Miscellaneous	313,740	292,500		115,000	937,007	34,050	1,692,297
Bond Proceeds		0		10,350,000	0	0	10,350,000
Other financing sources		0		25,000	426,500		451,500
Transfers In	3,174,515	280,200		3,206,669	4,358,687	32,000	11,052,071
Total Revenues & Other Sources	**20,593,100**	**9,532,217**	**9,004,292**	**17,264,745**	**17,893,758**	**5,802,213**	**80,090,325**
Expenditures & Other Financing Uses:							
Public Safety	9,368,925	16,000		0	0	0	9,384,925
Public Works	30,374	3,415,577		0	0	0	3,445,951
Culture & Recreation	4,039,408	67,500		0	0	0	4,106,908
Community & Economic Development	907,559	1,502,893		0	0	0	2,410,452
General Government	3,533,979	0		0	0	0	3,533,979
Debt Service	70,000	131,278	8,878,670	100,000	0	0	9,179,948
Capital Projects	317,475	102,000		14,299,340	0	0	14,718,815
Total Government Activities Exp.	**18,267,720**	**5,235,248**	**8,878,670**	**14,399,340**	**0**	**0**	**46,780,978**
Business Type/Enterprises		0		0	18,347,525	5,820,613	24,168,138
Total Gov Activities & Business Exp.	**18,267,720**	**5,235,248**	**8,878,670**	**14,399,340**	**18,347,525**	**5,820,613**	**70,949,116**
Transfers Out	2,316,721	4,196,328	597,195	3,941,827	0	0	11,052,071
Total ALL Expenditures/Transfers Out	**20,584,441**	**9,431,576**	**9,475,865**	**18,341,167**	**18,347,525**	**5,820,613**	**82,001,187**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	8,659	100,641	(471,573)	(1,076,422)	(453,767)	(18,400)	(1,910,862)
Estimated Beginning Fund Balance	**5,333,124**	**1,609,279**	**652,885**	**6,608,137**	**40,427,491**	**2,514,569**	**57,145,485**
Ending Fund Balance June 30	**5,341,783**	**1,709,920**	**181,312**	**5,531,715**	**39,973,724**	**2,496,169**	**55,234,623**
Fund Balance as a % of expenditures & transfers out	25.95%						

CITY OF BETTENDORF

PERSONNEL SUMMARY - FULL TIME EQUIVALENTS BY FUND

	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	Inc(Dec)
GENERAL FUND						
Administration	1.82	1.82	1.83	1.84	1.84	0.00
Community Development	9.50	9.50	9.50	9.50	9.50	0.00
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00
Fire	23.50	23.50	26.50	26.50	26.50	0.00
Finance	5.17	5.17	6.21	6.22	6.22	0.00
Human Resources	1.80	1.81	1.80	1.88	1.88	0.00
Library	30.91	30.91	31.67	32.02	32.15	0.13
Legal	1.08	1.08	1.08	1.11	1.11	0.00
Police	62.62	62.84	63.06	55.64	56.44	0.80
Parks & Recreation	9.20	9.49	8.80	8.80	8.80	0.00
Public Works	6.37	6.46	6.42	6.42	6.12	-0.30
TOTAL	**164.97**	**165.58**	**169.87**	**162.93**	**163.56**	**0.63**
SPECIAL REVENUE FUNDS						
Administration	0.15	0.15	0.15	0.15	0.15	0.00
Community Development	1.50	1.50	1.50	1.50	1.50	0.00
Economic Development	1.00	1.00	1.00	1.00	1.00	0.00
Finance	0.35	0.34	0.34	0.34	0.34	0.00
Human Resources	0.10	0.10	0.10	0.10	0.10	0.00
Legal	0.01	0.01	0.01	0.01	0.01	0.00
Public Works	22.44	22.44	23.24	23.24	23.24	0.00
TOTAL	**25.55**	**25.54**	**26.34**	**26.34**	**26.34**	**0.00**
ENTERPRISE FUNDS						
Administration	0.03	0.03	0.03	0.01	0.01	0.00
Finance	1.46	1.48	1.44	1.42	1.42	0.00
Human Resources	0.10	0.09	0.10	0.02	0.02	0.00
Legal	0.06	0.05	0.06	0.03	0.03	0.00
Museum	16.98	16.85	17.60	17.70	17.33	-0.37
Parks & Recreation	10.31	10.02	10.67	10.53	8.53	-2.00
Public Works	34.23	34.74	35.08	37.52	37.58	0.06
TOTAL	**63.17**	**63.26**	**64.98**	**67.23**	**64.92**	**-2.31**
INTERNAL SERVICE FUNDS						
Finance	5.02	4.02	4.02	4.02	4.02	0.00
Legal	0.00	0.00	0.00	0.00	0.00	0.00
Public Works	5.16	6.16	6.16	6.16	6.16	0.00
TOTAL	**10.18**	**10.18**	**10.18**	**10.18**	**10.18**	**0.00**
TOTAL FTE'S	***263.86***	***264.56***	***271.35***	***266.68***	***265.00***	***-1.68***

TOTAL FTE'S BY DEPARTMENT	**FY 07/08**	**FY 08/09**	**FY 09/10**	**FY 10/11**	**FY 11/12**	**Inc(Dec)**	
Administration	2.00	2.00	2.00	2.00	2.00	0.00	
Community Development	11.00	11.00	11.00	11.00	11.00	0.00	
Economic Development	1.00	1.00	1.00	1.00	1.00	0.00	
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00	
Fire	23.50	23.50	26.50	26.50	26.50	0.00	
Finance	12.00	11.00	12.00	12.00	12.00	0.00	
Human Resources	2.00	2.00	2.00	2.00	2.00	0.00	
Library	30.91	30.91	31.67	32.02	32.15	0.13	(1)
Legal	1.15	1.15	1.15	1.15	1.15	0.00	
Museum	16.98	16.85	17.60	17.70	17.33	-0.37	(2)
Police	62.62	62.84	63.06	55.64	56.44	0.80	(3)
Parks & Recreation	19.51	19.51	19.47	19.33	17.33	-2.00	(4)
Public Works	68.20	69.80	70.90	73.34	73.10	-0.24	(5)
TOTAL FTE'S	***263.86***	***264.56***	***271.35***	***266.68***	***265.00***	**-1.68**	

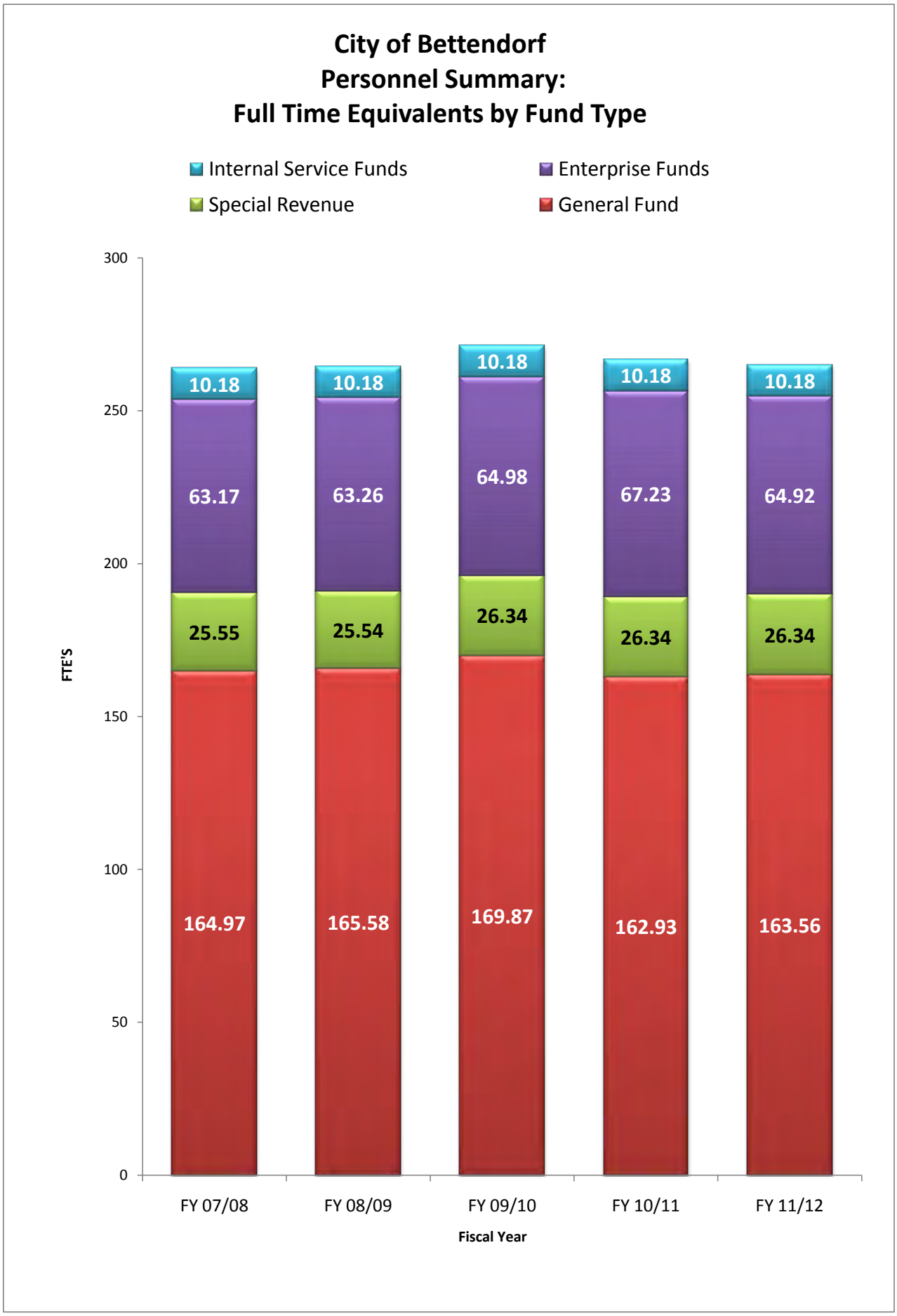
1) Library: Addition of Part-time Children's Aide and normal reallocation of duties.

2) Family Museum: Retirement of Visitor Services Manager and resulting reallocation of duties.

3) Police: Additional Data Entry Clerk hours in Support Services division plus additional Crossing Guard hours.

4) Parks: Retirement and replacement of Golf Course Manger. Foreman and Equipement Operator positions left vacant.

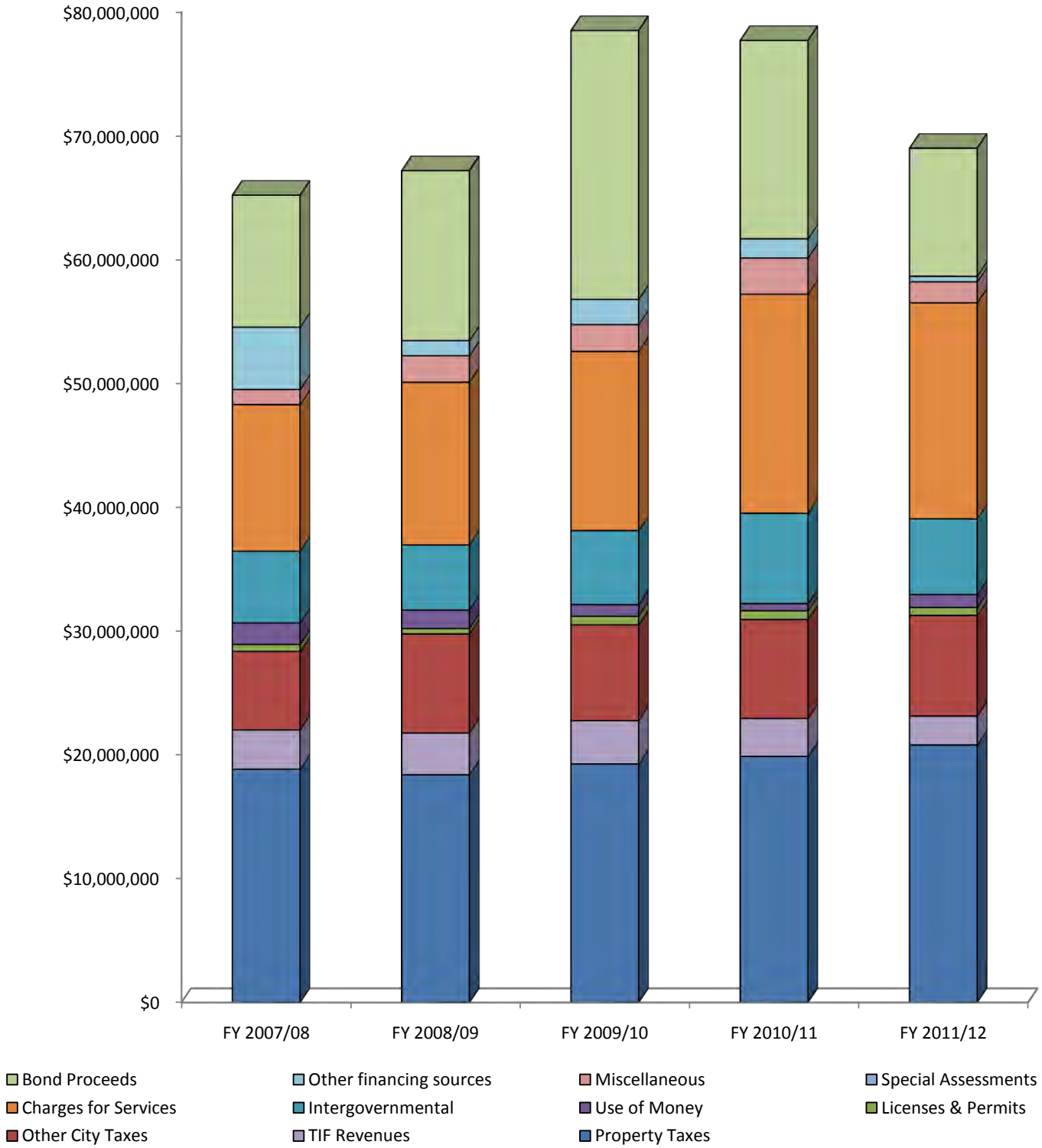
5) Public Works: Previously funded vacant positions left unfilled.


City of Bettendorf
Personnel Summary:
Full Time Equivalents by Fund Type
Internal Service Funds
Enterprise Funds
Special Revenue
General Fund
FTE'S
300
250
200
150
100
50
0
10.18
63.17
25.55
164.97
10.18
63.26
25.54
165.58
10.18
64.98
26.34
169.87
10.18
67.23
26.34
162.93
10.18
64.92
26.34
163.56
FY 07/08
FY 08/09
FY 09/10
FY 10/11
FY 11/12
Fiscal Year

City of Bettendorf
Total Revenue by Source
All Funds, net of Transfers
FY 2011/12 Budget

Source	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Percent of total
Property Taxes	**18,839,267**	**18,384,425**	**19,267,371**	**19,876,584**	**20,800,360**	**30.13%**
TIF Revenues	**3,172,985**	**3,377,334**	**3,499,290**	**3,065,570**	**2,330,787**	**3.38%**
Other City Taxes	**6,340,761**	**7,999,085**	**7,732,033**	**7,984,156**	**8,129,562**	**11.78%**
Licenses & Permits	**568,524**	**448,101**	**701,073**	**719,440**	**645,060**	**0.93%**
Use of Money	**1,731,229**	**1,484,474**	**935,572**	**572,207**	**1,039,226**	**1.51%**
Intergovernmental	**5,792,330**	**5,257,223**	**5,976,283**	**7,294,100**	**6,121,120**	**8.87%**
Charges for Services	**11,838,119**	**13,139,505**	**14,461,099**	**17,693,645**	**17,446,342**	**25.27%**
Special Assessments	**14,135**	**12,163**	**15,577**	**30,000**	**32,000**	**0.05%**
Miscellaneous	**1,214,596**	**2,143,534**	**2,163,593**	**2,929,048**	**1,692,297**	**2.45%**
Other financing sources	**5,028,738**	**1,215,985**	**2,037,368**	**1,546,430**	**451,500**	**0.65%**
Bond Proceeds	**10,670,466**	**13,733,339**	**21,725,000**	**16,030,000**	**10,350,000**	**14.99%**
Total Revenues	**65,211,150**	**67,195,168**	**78,514,259**	**77,741,180**	**69,038,254**	**100.00%**
Total Net of Bond Proceeds	**54,540,684**	**53,461,829**	**56,789,259**	**61,711,180**	**58,688,254**	

City of Bettendorf, Iowa
Revenues by Source Net of Transfers
FY 2011/2012 Budget



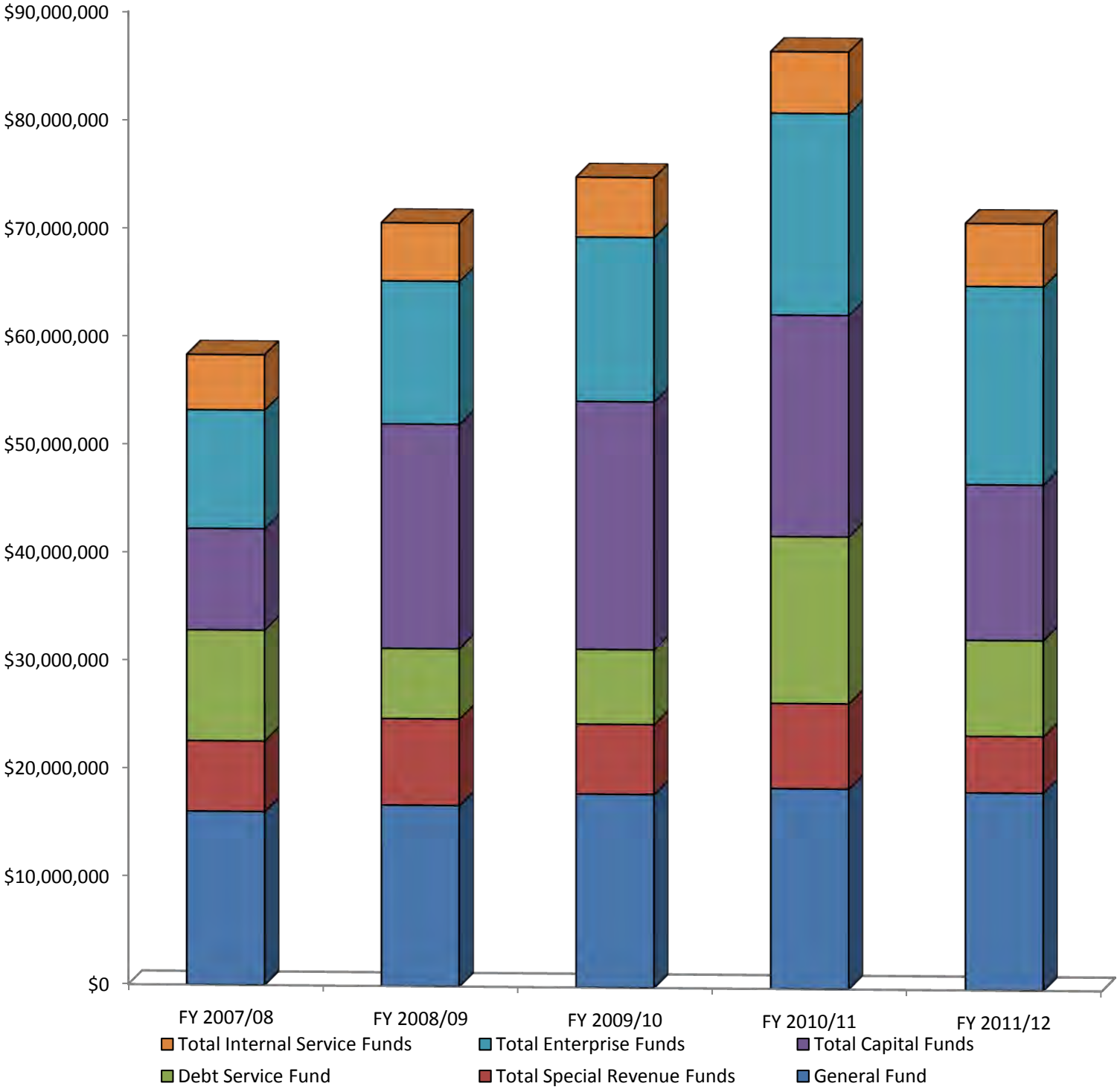
This graph, which excludes transfers & non-budgeted funds, shows that the major source of revenue for the City of Bettendorf continues to be property taxes, followed by charges for services, intergovernmental revenue and other city taxes. For FY 11/12, the city projects to receive $17.4 million in charges for services from sources like garbage/sewer/storm water fees, recreation fees and Family museum classes. The city aggressively reviews charges for services to aid in reducing property taxes where appropriate.

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2011/12 Budget

Fund	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	From 10/11 Estimate % Change	From 10/11 Estimate $ Change
General Fund	**16,048,767**	**16,739,762**	**17,890,655**	**18,532,837**	**18,267,720**	**(1.43%)**	**(265,117)**
Road Use Tax	3,242,113	4,259,091	3,359,143	3,587,468	3,451,327	(3.79%)	(136,141)
HUD Section 8	464,381	429,441	450,410	459,598	438,836	(4.52%)	(20,762)
Economic Development*	252,470	179,023	174,205	0	0		0
Bettendorf Fund	2,881	30,984	2,691	524,200	204,200	(61.05%)	(320,000)
Subdivision deposits	31,196	25,469	16,253	40,000	15,000	(62.50%)	(25,000)
Chaplain's Petty Cash	3,362	2,533	5,633	7,500	7,500	0.00%	0
City Drug/Seizure	0	0	0	12,500	3,500	(72.00%)	(9,000)
Federal Drug/Seizure	19,110	6,014	6,192	15,000	15,000	0.00%	0
Police & Fire Pension Excess	283	108		0	0		0
Library Open Access	34,323	11,104	21,029	73,000	50,000	(31.51%)	(23,000)
Interlibrary Loan	667	2,564	2,254	3,000	3,000	0.00%	0
Enrich Iowa	1,705	19,647	27,405	26,000	20,500	(21.15%)	(5,500)
Kakert Estate	2,807	10,995	14,288	2,000	1,000	(50.00%)	(1,000)
Library Gift Fund	51,019	46,742	84,937	84,020	59,000	(29.78%)	(25,020)
LeClair Bequest	0	55,718	0	0	0		0
City Tree Planting Program*	15,754	14,913	9,247	0	0		0
City Beautification*	75,573	79,486	76,909	0	0		0
Old Fashioned 4th of July*	67,312	57,112	65,763	0	0		0
TIF Districts	2,177,661	2,613,585	2,109,702	3,044,787	966,385	(68.26%)	(2,078,402)
Mississippi River Flood*/Jump St	80,616	153,856	43,525	3,359	0	(100.00%)	(3,359)
Total Special Revenue Funds	**6,523,233**	**7,998,385**	**6,469,586**	**7,882,432**	**5,235,248**	**(33.58%)**	**(2,647,184)**
Debt Service Fund	**10,255,744**	**6,503,779**	**6,921,818**	**15,435,139**	**8,878,670**	**(42.48%)**	**(6,556,469)**
Capital Projects	8,540,453	19,357,433	22,115,302	19,770,123	13,909,000	(29.65%)	(5,861,123)
Vehicle Replacement	586,548	1,244,817	776,210	561,295	352,500	(37.20%)	(208,795)
Electronic Equipment	264,717	157,843	39,034	57,606	137,840	139.28%	80,234
Geo Thuenen Dr. Overpass	443	0	0	100,000	0		(100,000)
Total Capital Funds	**9,392,161**	**20,760,093**	**22,930,546**	**20,489,024**	**14,399,340**	**(29.72%)**	**(6,089,684)**
Sewer Utility	2,916,848	2,972,940	3,192,293	3,426,191	3,563,299	4.00%	137,108
Recycling/Solid Waste Management	1,696,187	1,778,849	1,783,049	1,998,646	2,065,343	3.34%	66,697
Family Museum for Arts & Science	1,704,593	1,923,179	1,968,583	1,992,044	1,945,086	(2.36%)	(46,958)
Palmer Hills Golf Course	1,219,699	1,224,823	1,240,257	1,238,598	1,229,656	(0.72%)	(8,942)
Life Fitness Center	873,082	857,346	834,539	894,514	917,511	2.57%	22,997
Aquatic Center	469,785	488,897	477,550	510,141	560,118	9.80%	49,977
Stormwater Utility	789,383	617,222	760,076	904,699	885,568	(2.11%)	(19,131)
Transit	1,210,287	1,246,024	1,491,525	1,956,314	1,920,695	(1.82%)	(35,619)
QC Watefront Convention Center	91,705	2,129,540	3,469,379	5,749,291	5,260,249	(8.51%)	(489,042)
Total Enterprise Funds	**10,971,569**	**13,238,820**	**15,217,251**	**18,670,438**	**18,347,525**	(1.73%)	**(322,913)**
Employee Health Insurance	2,330,055	2,541,496	2,826,770	2,724,782	2,923,544	7.29%	198,762
Risk Management	833,827	858,324	760,745	784,586	804,409	2.53%	19,823
Information Services	592,253	567,000	586,409	638,686	665,249	4.16%	26,563
Municipal Garage	1,360,389	1,412,938	1,359,178	1,563,935	1,427,411	(8.73%)	(136,524)
Total Internal Service Funds	**5,116,524**	**5,379,758**	**5,533,102**	**5,711,989**	**5,820,613**	**1.90%**	**108,624**
Total net of Transfers	**58,307,998**	**70,620,597**	**74,962,958**	**86,721,859**	**70,949,116**	**(18.19%)**	**(15,772,743)**
Total net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	**38,315,918**	**41,048,162**	**41,467,010**	**45,048,405**	**42,410,857**	**(5.85%)**	**(2,637,548)**

***In order to comply with GASB 54 beginning July 1, 2010 some special revenue funds have been reclassified and incorporated into other funds. Economic Development, City Beautification, 4th of July and Mississippi Flood funds were incorporated into the General Fund. The City Trees Fund is now included in the Road Use Fund.**

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2011/2012 Budget

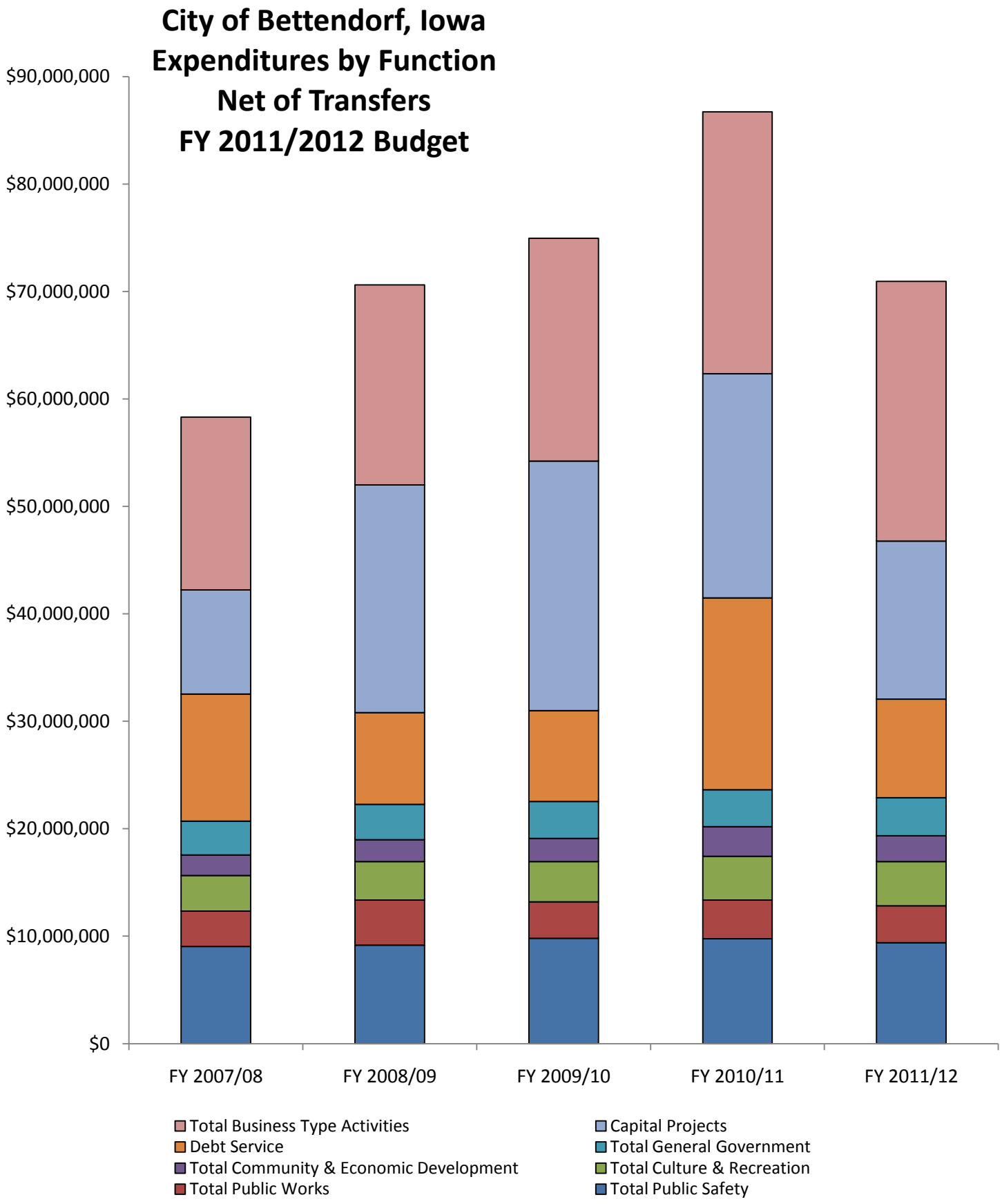


This chart, which excludes transfers, shows that the majority of expenditures are in the General Fund, the City's main operating fund and in the Capital Projects Funds. The City Council has established Enterprise Funds for programs that operate similar to a private business including the Golf Course, Family Museum, Life Fitness Center, Recycling/Solid Waste, Stormwater, Sewer ,Aquatic Center and Events Center funds.

City of Bettendorf

Expenditures by Function, Net of Transfers, FY 2011/12 Budget

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	From 2010/11 Budget % Change	From 2010/11 Budget $ Change
Government Activities:							
Police Department	6,030,938	6,043,906	6,441,849	5,987,673	5,898,616	(1.49%)	(89,057)
Flood Control	169,179	194,630	63,843	415,163	38,703	(90.68%)	(376,460)
Fire Department	2,472,304	2,580,573	2,936,952	2,996,341	3,072,695	2.55%	76,354
Department of Inspections	330,358	352,770	362,271	356,802	374,911	5.08%	18,109
Other Public Safety	42,207	0					0
Total Public Safety	**9,044,986**	**9,171,879**	**9,804,915**	**9,755,979**	**9,384,925**	**(3.80%)**	**(371,054)**
Roads, Bridges & Sidewalks	610,629	714,828	723,767	758,379	954,030	25.80%	195,651
Street Lighting	225,471	226,253	228,290	280,000	230,000	(17.86%)	(50,000)
Traffic Control & Safety	376,147	422,951	418,778	397,481	411,201	3.45%	13,720
Snow Removal	1,214,054	1,983,085	1,321,044	1,483,908	1,162,680	(21.65%)	(321,228)
Highway Engineering	422,552	405,793	268,646	256,970	265,316	3.25%	8,346
Street Cleaning	62,097	73,357	73,769	53,485	17,575	(67.14%)	(35,910)
Other Public Works	377,217	369,075	353,584	372,320	405,149	8.82%	32,829
Total Public Works	**3,288,167**	**4,195,342**	**3,387,878**	**3,602,543**	**3,445,951**	**(4.35%)**	**(156,592)**
Library Services	1,983,846	1,995,058	2,143,354	2,265,339	2,374,127	4.80%	108,788
Museum	0	55,717					0
Parks	878,813	1,053,148	1,118,304	1,311,478	1,228,703	(6.31%)	(82,775)
Recreation	301,594	333,265	350,126	346,258	350,402	1.20%	4,144
Community Center	80,080	84,109	82,221	86,010	87,251	1.44%	1,241
Other Culture & Recreation	67,312	57,112	65,763	70,422	66,425	(5.68%)	(3,997)
Total Culture & Recreation	**3,311,645**	**3,578,409**	**3,759,768**	**4,079,507**	**4,106,908**	**0.67%**	**27,401**
Community Beautification	91,328	94,399	86,163	92,750	89,750	(3.23%)	(3,000)
Economic Development	931,415	910,609	980,001	1,545,779	1,242,974	(19.59%)	(302,805)
Housing & Urban Renewal	464,382	429,441	450,412	459,598	438,836	(4.52%)	(20,762)
Planning & Zoning	275,786	289,958	304,110	307,414	317,931	3.42%	10,517
Other Community & Economic Development	158,715	308,903	332,506	343,563	320,961	(6.58%)	(22,602)
Total Community & Economic Development	**1,921,626**	**2,033,310**	**2,153,192**	**2,749,104**	**2,410,452**	**(12.32%)**	**(338,652)**
Mayor, Council & City Administration	754,342	715,401	729,697	736,027	744,337	1.13%	8,310
Clerk & Finance Administration	654,588	694,120	765,227	792,929	817,697	3.12%	24,768
Elections	16,092	2,417	12,270	0	12,000	100.00%	12,000
Legal services/City Attorney	196,368	237,775	237,715	268,673	263,177	(2.05%)	(5,496)
City Hall & General Buildings	788,420	859,286	872,173	901,027	916,173	1.68%	15,146
Tort Liability	446,276	471,985	463,004	441,573	446,848	1.19%	5,275
Other General Government	282,332	319,068	354,929	295,693	333,747	12.87%	38,054
Total General Government	**3,138,418**	**3,300,052**	**3,435,015**	**3,435,922**	**3,533,979**	**2.85%**	**98,057**
Debt Service	**11,841,358**	**8,523,975**	**8,462,849**	**17,853,887**	**9,179,948**	**(48.58%)**	**(8,673,939)**
Capital Projects	**9,673,705**	**21,199,052**	**23,208,988**	**20,862,490**	**14,718,815**	**(29.45%)**	**(6,143,675)**
Total Government Activities	**42,219,905**	**52,002,019**	**54,212,605**	**62,339,432**	**46,780,978**	**(24.96%)**	**(15,558,454)**
Business Type Activities/Enterprises:							
Sewer Utility	2,916,848	2,972,940	3,192,293	3,426,191	3,563,299	4.00%	137,108
Recycling/Solid Waste Management	1,696,187	1,778,849	1,783,049	1,998,646	2,065,343	3.34%	66,697
Family Museum	1,704,593	1,923,179	1,968,583	1,992,044	1,945,086	(2.36%)	(46,958)
Palmer Hills Golf Course	1,219,699	1,224,823	1,240,257	1,238,598	1,229,656	(0.72%)	(8,942)
Life Fitness Center	873,082	857,346	834,539	894,514	917,511	2.57%	22,997
Splash Landing Aquatic Center	469,785	488,897	477,550	510,141	560,118	9.80%	49,977
Stormwater Utility	789,383	617,222	760,076	904,699	885,568	(2.11%)	(19,131)
Transit	1,210,287	1,246,024	1,491,525	1,956,314	1,920,695	(1.82%)	(35,619)
QC Waterfront Convention Center	91,705	2,129,540	3,469,379	5,749,291	5,260,249	(8.51%)	(489,042)
Employee Insurance	2,330,055	2,541,496	2,826,770	2,724,782	2,923,544	7.29%	198,762
Risk Management	833,827	858,324	760,745	784,586	804,409	2.53%	19,823
Information Services	592,253	567,000	586,409	638,686	665,249	4.16%	26,563
Municipal Garage	1,360,389	1,412,938	1,359,178	1,563,935	1,427,411	(8.73%)	(136,524)
Total Business Type Activities	**16,088,093**	**18,618,578**	**20,750,353**	**24,382,427**	**24,168,138**	**(0.88%)**	**(214,289)**
Total All Expenditures, net of transfers	**58,307,998**	**70,620,597**	**74,962,958**	**86,721,859**	**70,949,116**	**(18.19%)**	**(15,772,743)**
Total Net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	38,315,918	41,048,162	41,467,010	45,048,405	42,410,857	**(5.85%)**	**(2,637,548)**

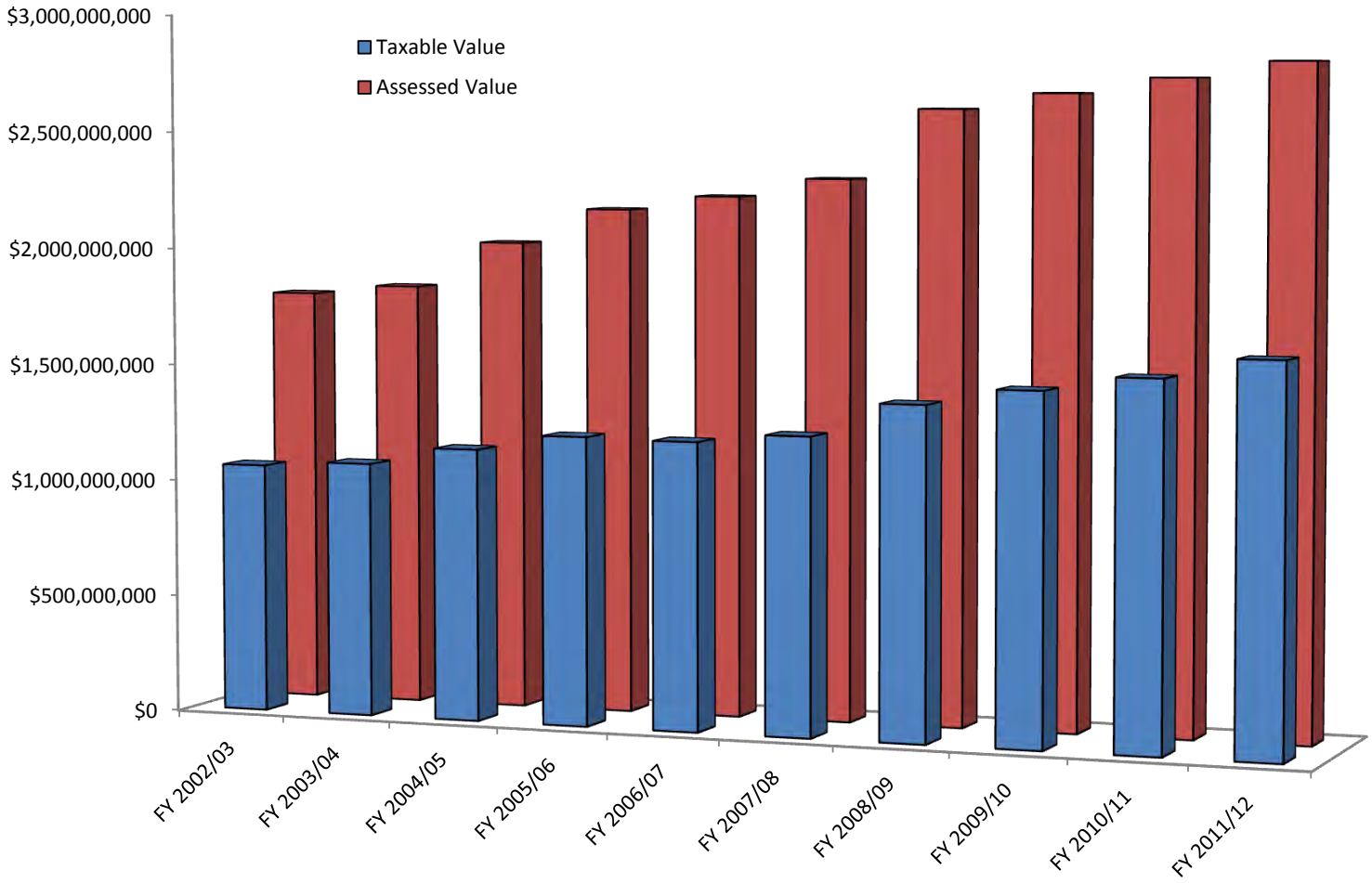


This graph, which excludes transfers, shows that the majority of City expenditures are for Business Type Activities and Capital Projects. The capital budget FY 2011/12 is $14.7 million, consisting largely of infrastructure projects.

City of Bettendorf, Iowa
Assessed and Taxable Valuations, All Property Types
Fiscal Years 2002/03 through 2011/12

Property Type	Assessed Value	Taxable Value	Percent of Assessed	Assessed Value	Taxable Value	Percent of Assessed
	FY 2002/03			FY 2003/04		
Residential	1,466,869,955	756,758,149	51.59%	1,508,179,680	773,898,748	51.31%
Commercial	278,725,560	271,135,475	97.28%	274,969,629	274,969,629	100.00%
Industrial	15,396,453	15,396,453	100.00%	17,287,710	17,287,710	100.00%
Machinery & Equipment	6,746,181	6,746,181	100.00%	4,505,732	4,505,732	100.00%
Public Utility	17,534,839	17,533,490	99.99%	17,670,824	17,670,824	100.00%
Less Military Exemptions	0	(4,651,525)	N/A	0	(4,574,440)	N/A
Total	**1,785,272,988**	**1,062,918,223**	**59.54%**	**1,822,613,575**	**1,083,758,203**	**59.46%**
Agricultural	5,954,158	5,954,158	100.00%	5,878,051	5,878,051	100.00%
	FY 2004/05			FY 2005/06		
Residential	1,652,161,490	799,053,188	48.36%	1,798,988,393	861,119,222	47.8669%
Commercial	338,690,940	335,897,927	99.18%	341,209,113	341,209,113	100.00%
Industrial	13,400,078	13,400,078	100.00%	13,455,769	13,455,769	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,445,981	15,445,981	100.00%	15,613,994	15,613,994	100.00%
Less Military Exemptions	0	(4,517,028)	N/A	0	(4,457,764)	N/A
Total	**2,019,698,489**	**1,159,280,146**	**57.40%**	**2,169,267,269**	**1,226,940,334**	**56.56%**
Agricultural	4,700,968	4,700,968	100.00%	4,529,273	4,529,273	100.00%
	FY 2006/07			FY 2007/08		
Residential	1,851,303,035	849,673,860	45.8960%	1,921,741,462	875,453,849	45.5552%
Commercial	347,801,087	344,386,888	99.02%	351,218,507	351,218,507	100.00%
Industrial	14,809,173	14,809,173	100.00%	20,010,233	20,010,233	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,077,966	15,076,278	99.99%	14,536,012	14,536,012	100.00%
Less Military Exemptions	0	(4,397,469)	N/A	0	(4,389,236)	N/A
Total	**2,228,991,261**	**1,219,548,730**	**54.71%**	**2,307,506,214**	**1,256,829,365**	**54.47%**
Agricultural	4,459,440	4,459,440	100.00%	4,437,370	4,437,370	100.00%
	FY 2008/09			FY 2009/10		
Residential	2,138,636,766	940,544,456	43.9787%	2,199,236,152	1,002,526,162	45.5852%
Commercial	430,585,395	429,146,718	99.67%	441,241,852	441,241,852	100.00%
Industrial	20,661,813	20,661,813	100.00%	16,391,700	16,391,700	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	14,365,946	14,364,871	99.99%	14,034,322	14,034,322	100.00%
Less Military Exemptions	0	(4,280,894)	N/A	0	(4,245,706)	N/A
Total	**2,604,249,920**	**1,400,436,964**	**53.78%**	**2,670,904,026**	**1,469,948,330**	**55.04%**
Agricultural	4,692,920	4,228,430	90.10%	4,727,390	4,436,980	93.86%
	FY 2010/11			FY 2011/12		
Residential	2,255,170,983	1,055,936,169	46.8229%	2,295,440,702	1,112,718,414	48.4752%
Commercial	443,808,680	443,808,680	100.00%	466,519,335	466,519,335	100.00%
Industrial	21,782,851	21,782,851	100.00%	26,141,962	26,141,962	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	14,232,920	14,232,920	100.00%	14,671,227	14,671,227	100.00%
Less Military Exemptions	0	(4,197,554)	N/A	0	(4,197,554)	N/A
Total	**2,734,995,434**	**1,531,563,066**	**56.00%**	**2,802,773,226**	**1,615,853,384**	**57.65%**
Agricultural	6,407,620	4,246,425	66.27%	6,382,570	4,404,936	69.02%

City of Bettendorf, Iowa
Assessed and Taxable Valuations
All Property Types
FY 2001/02 thru FY 2011/12



This chart displays that although the City's total assessed value has increased 57% over the past ten years, taxable valuations have increased only 52% over the same period. The state mandated roll-back on residential property accounts for the majority of the reduced increase in taxable values although it has been increasing slightly the last few years.

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment values)
FY 2002/03 through FY 2011/12

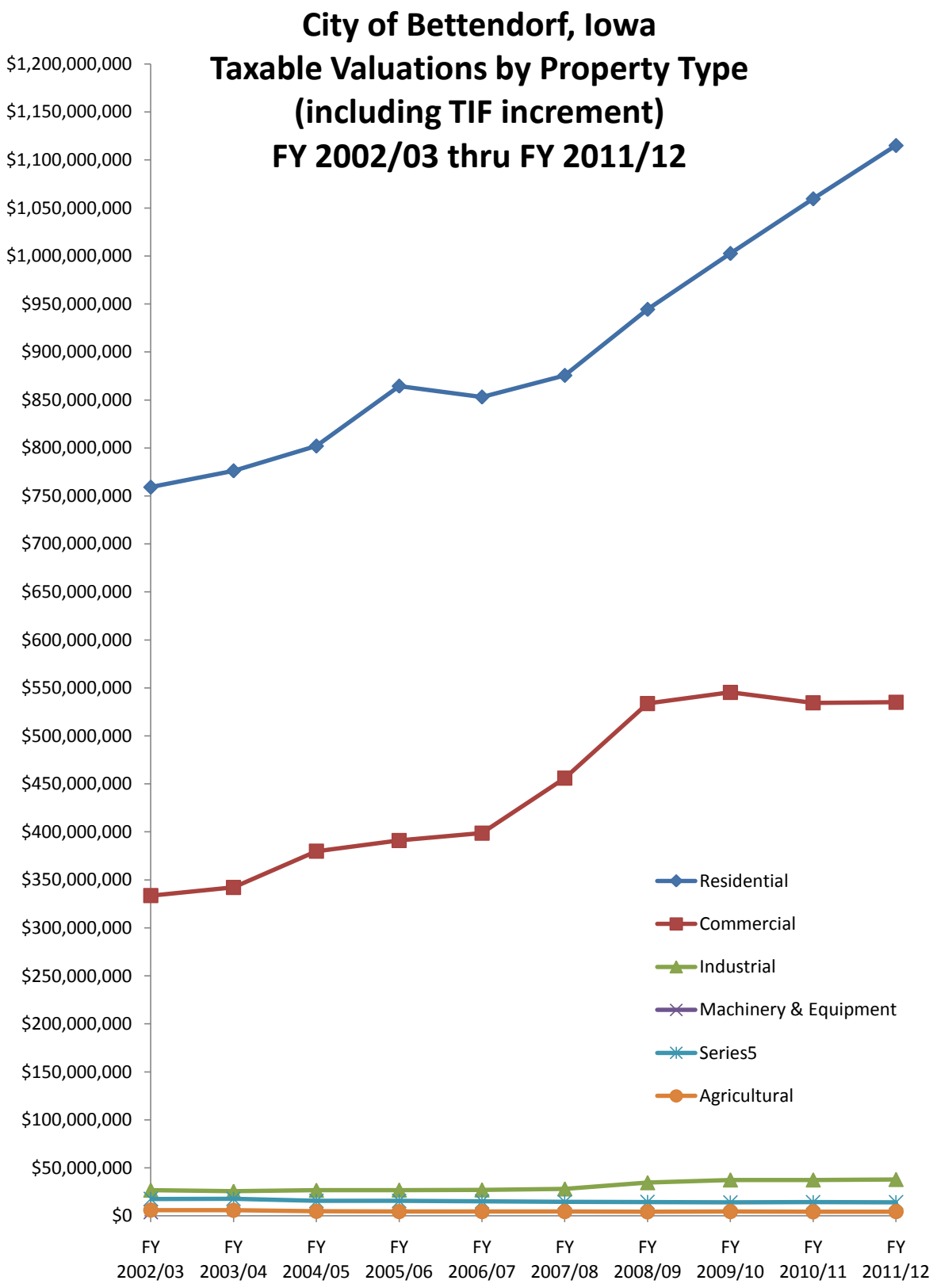
Fiscal Year	Residential Property	Commercial Property (4)	Industrial Property	Machinery & Equip.(3)	Public Utility (1)(2)	Less Military Exemptions	Agricultural Land & Bldgs.	Total	$ Change Prior Year	% Change Prior Year
FY 2002/03	759,113,649	333,571,430	26,824,310	3,921,295	17,533,490	(4,651,525)	5,954,158	1,142,266,807	24,782,294	2.22%
FY 2003/04	776,193,328	342,137,241	25,606,857	0	17,670,824	(4,574,440)	5,878,051	1,162,911,861	20,645,054	1.81%
FY 2004/05	801,991,975	379,879,217	26,663,640	0	15,528,075	(4,517,028)	4,700,968	1,224,246,847	61,334,986	5.27%
FY 2005/06	864,484,439	391,126,833	26,839,000	0	15,613,994	(4,457,764)	4,529,273	1,298,135,775	73,888,928	6.04%
FY 2006/07	853,102,375	398,679,601	27,043,950	0	15,076,278	(4,397,572)	4,459,440	1,293,964,072	(4,171,703)	(0.32%)
FY 2007/08	875,607,777	456,010,880	28,076,180	0	14,536,012	(4,389,236)	4,437,370	1,374,278,983	76,143,208	5.88%
FY 2008/09	944,430,250	533,781,993	34,550,570	0	14,364,871	(4,306,822)	4,228,430	1,527,049,292	152,770,309	11.12%
FY 2009/10	1,002,692,030	545,421,460	37,419,570	0	14,034,322	(4,245,706)	4,436,980	1,599,758,656	72,709,364	4.76%
FY 2010/11	1,059,611,136	534,473,860	37,419,570	0	14,232,920	(4,197,554)	4,246,425	1,645,786,357	46,027,701	2.88%
FY 2011/12	1,115,159,642	535,078,920	37,892,680	0	14,144,584	(4,148,478)	4,404,936	1,702,532,284	56,745,927	3.45%

(1) Effective in FY 2000/01 gas and electric utilities are being taxed through exise taxes as opposed to property taxes.

(2) Taxable values for gas & electric utilities total $59,058,894 for FY 03/04, $59,302,866 for FY 04/05, $55,391,133 for FY 05/06, $55,434,338 for FY 06/07, $54,120,189 for FY 07/08, $59,261,980 for FY 08/09, $59,931,841 in FY 09/10, $56,364,492 in FY 10/11, & $59,733,883 in FY 11/12.

(3) Effective fiscal year 2003/04, machinery & equipment assessments were phased out by the State of Iowa.

(4) FY 2011/12 includes $82,751,531 of taxable TIF valuations including $40 million minimum assessment from the Isle of Capri for the Event Center


City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment)
FY 2002/03 thru FY 2011/12
$1,200,000,000
$1,150,000,000
$1,100,000,000
$1,050,000,000
$1,000,000,000
$950,000,000
$900,000,000
$850,000,000
$800,000,000
$750,000,000
$700,000,000
$650,000,000
$600,000,000
$550,000,000
$500,000,000
$450,000,000
$400,000,000
$350,000,000
$300,000,000
$250,000,000
$200,000,000
$150,000,000
$100,000,000
$50,000,000
$0
FY 2002/03
FY 2003/04
FY 2004/05
FY 2005/06
FY 2006/07
FY 2007/08
FY 2008/09
FY 2009/10
FY 2010/11
FY 2011/12
Residential
Commercial
Industrial
Machinery & Equipment
Series5
Agricultural

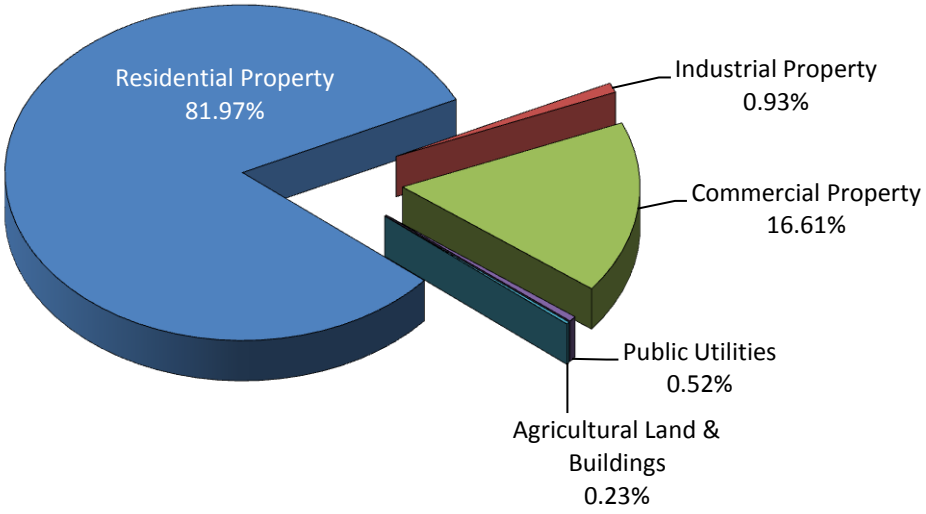
City of Bettendorf, Iowa
FY 2011/12 Assessed Valuations
vs.
Taxable Valuations
by Property Type

	100% Assessed Valuation	Percent of Total	Taxable Valuation	Percent of Total
Residential Property	$2,295,440,702	81.71%	$1,112,718,414	68.50%
Industrial Property	26,141,962	0.93%	26,141,962	1.61%
Commercial Property	466,519,335	16.61%	466,519,335	28.72%
Public Utilities	14,671,227	0.52%	14,671,227	0.90%
Agricultural Land & Buildings	6,382,570	0.23%	4,404,936	0.27%
Total Valuations	$2,809,155,796	100.00%	$1,624,455,874	100.00%
Less Military Exemptions	0		4,148,478	
Total Net Valuation	**$2,809,155,796**		**$1,620,307,396**	

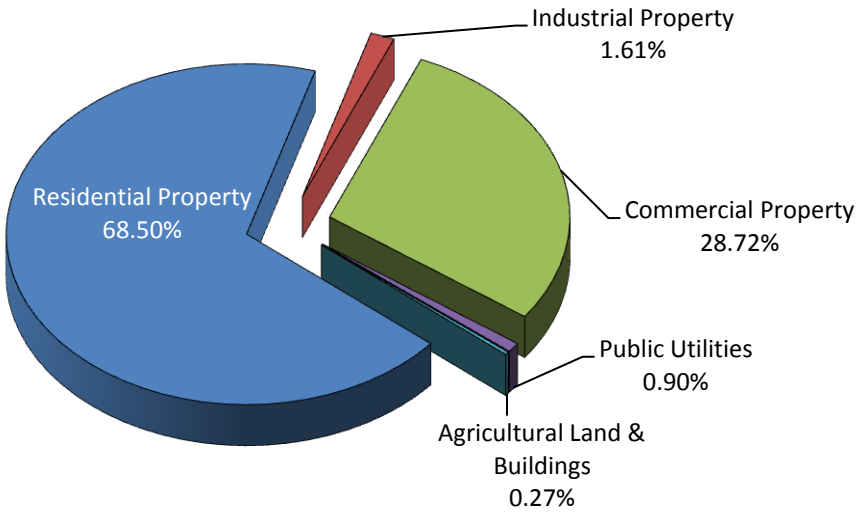
TIF Increment Values(for Debt Service levy only):

Downtown TIF	$46,723,364
Duck Creek	$16,058,111
Fields Development	$1,951,592
GRAFCO	$484,557
Greystone	$454,880
L3 Properties	$884,583
NEPCO District	$0
Olympic Steel	$8,226,944
Spruce Hills(Trinity)	$7,967,500
Total TIF	**$82,751,531**

City of Bettendorf, Iowa
100 % Assessed Valuations
by Property Type for FY 2011/12



City of Bettendorf, Iowa
Taxable Valuations
by Property Type for FY 2011/12



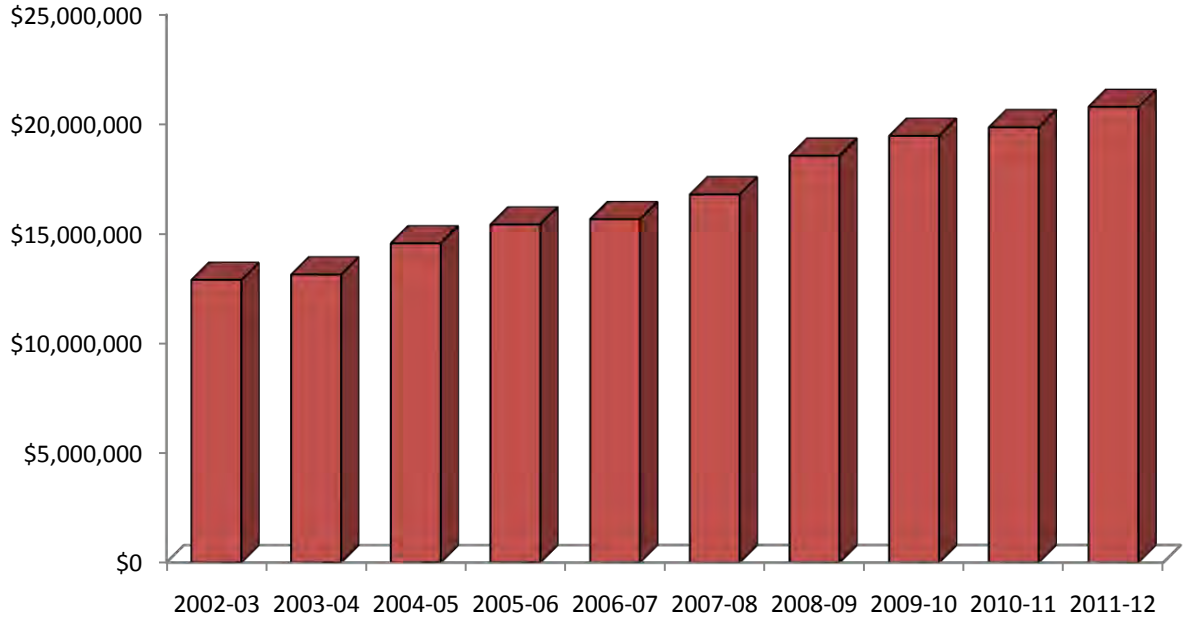
City of Bettendorf, Iowa
Total Tax Dollars and Tax Rates
FY 2002/03 through FY 2011/12

Fiscal Year	Gross Tax Levy(1)	City Levy Rate(2)	Ag Land Levy Rate(2)	$ Inc(Dec)) from Prior Year	% Inc(Dec)) from Prior Year
2002-03	12,892,364	11.85000	3.00375	662,580	5.42%
2003-04	13,138,638	11.85000	3.00375	246,274	1.91%
2004-05	14,559,407	12.34932	3.00375	1,420,769	10.81%
2005-06	15,419,061	12.34952	3.00375	859,654	5.90%
2006-07	15,663,030	12.60000	3.00375	243,969	1.58%
2007-08	16,797,824	12.95000	3.00375	1,134,794	7.25%
2008-09	18,559,043	12.85000	3.00375	1,761,219	10.48%
2009-10	19,466,344	12.85000	3.00375	907,301	4.89%
2010-11	19,860,328	12.60000	3.00375	393,984	2.02%
2011-12	20,787,356	12.60000	3.00375	927,028	4.67%

(1) Includes state replacement credits against levied taxes.

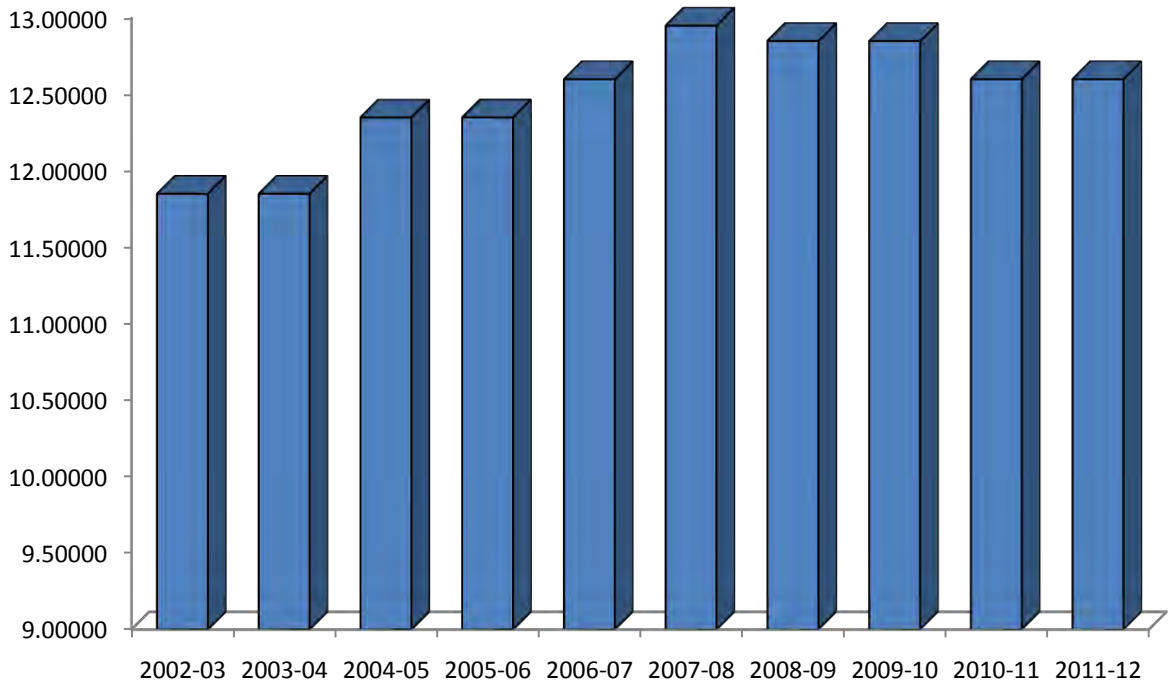
(2) Levy rate per $ 1,000 taxable valuation.

City of Bettendorf, Iowa
Total Tax Dollars
FY 2002/03 thru FY 2011/12



City of Bettendorf, Iowa
Levy Rates
FY 2002/03 thru FY 2011/12

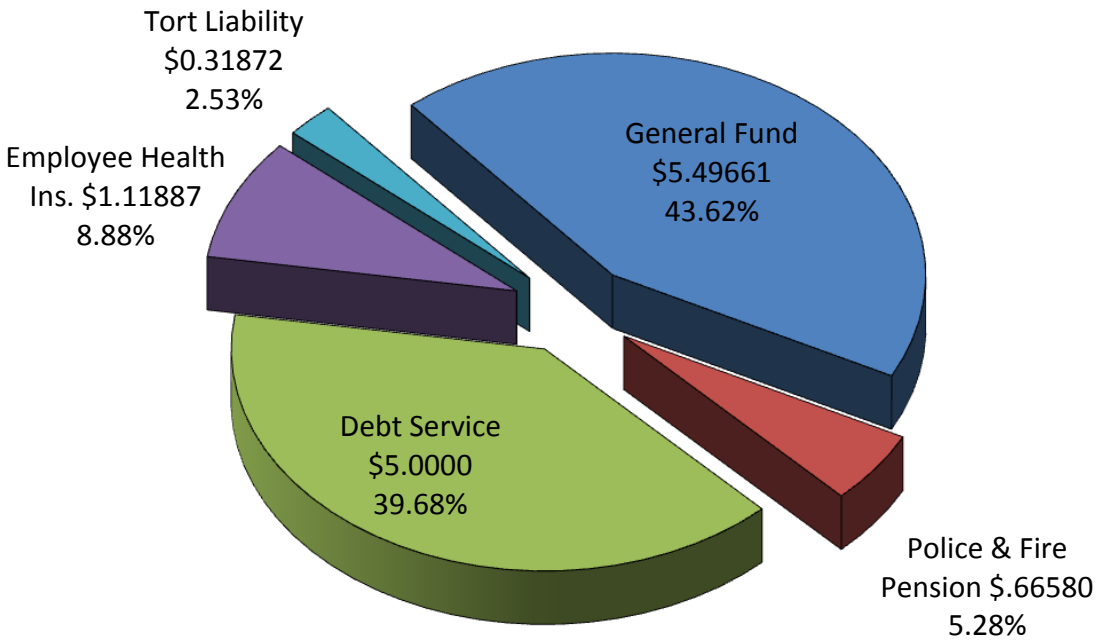
Total dollars collected from property taxes have increased 61% over the last ten years due to significant growth in taxable valuations. The city increased its levy rate 6% over the same time period.



City of Bettendorf, Iowa
Property Tax Levy by Fund
FY 2011/2012 Budget

	2010/11 Budget		2011/12 Budget		
Fund	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Change in Collection $**
General Fund*	$8,754,889	$5.71631	$8,881,986	$5.49661	$127,097
Tort Liability	$520,777	$0.34003	$515,020	$0.31872	($5,757)
Trust & Agency:					
Employee Health Ins.	$1,533,172	$1.00105	$1,807,978	$1.11887	$274,806
Police & Fire Pension	$831,035	$0.54261	$1,075,871	$0.66580	$244,836
Total Trust & Agency	$2,364,207	$1.54366	$2,883,849	$1.78467	$519,642
Debt Service*	$8,207,700	$5.00000	$8,493,270	$5.00000	$285,570
Total Levy Rate	$19,847,573	**$12.60000**	$20,774,125	**$12.60000**	$0.00000
Agricultural Land Levy Rate	$12,755	**$3.00375**	$13,231	**$3.00375**	$476
Grand Total	**$19,860,328**		**$20,787,356**		$927,028

City of Bettendorf, Iowa
Property Tax Levy by Fund
Fiscal Year 2011/12 Budget
$12.60 per $1,000 Valuation



Although the General Fund levy accounts for 43.62% of the total levy rate, the City still has levying capacity of 32% before the General fund rate reaches the state mandated maximum limit of $8.10 per $1,000 of taxable valuation. If the City were to utilize the full extent of its General Fund levy, we would realize an additional $4.2 million annually.

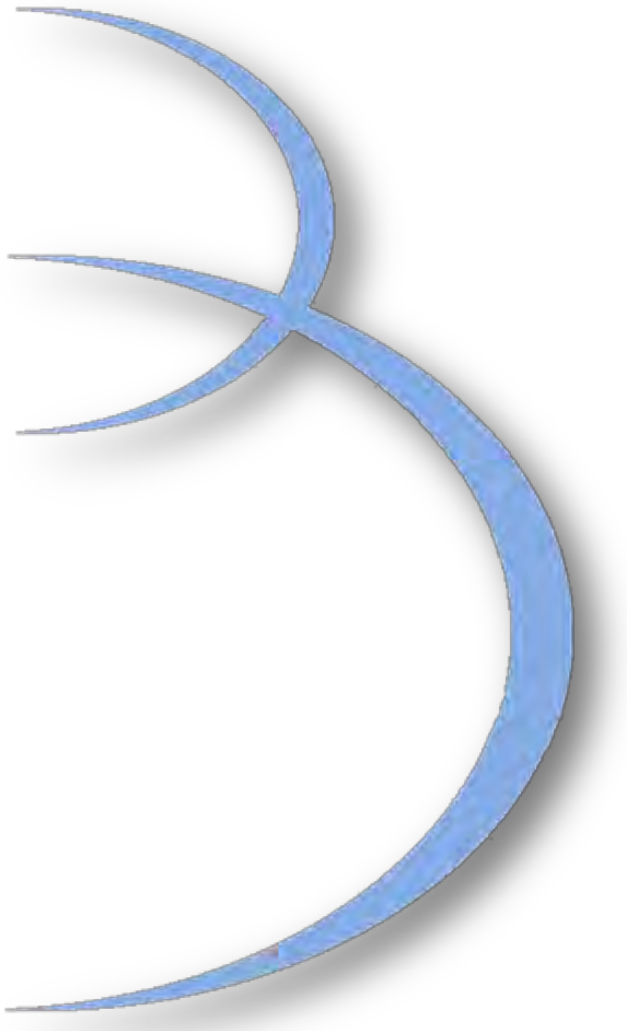
City of Bettendorf FY 2011/12, Transfers between funds

	From General	From Employee Benefits	From Road Use	From Park Donations	From Eyesurg TIF	From Rivers Edge	From Debt Service	From Capital Projects	From Electronic	From Gaming	From CIP/LOT	Total Transfers In
To General Fund		2,704,648		3,500				70,000	13,200	383,167		**3,174,515**
To Road Use									4,200	250,000	26,000	**280,200**
To Capital Projects					90,239			8,000			600,000	**698,239**
To Vehicle Replacement	75,000										575,000	**650,000**
To Electronic Equipment											75,000	**75,000**
To CIP/LOT & Interest	1,783,430											**1,783,430**
To Family Museum	60,376	158,420					399,464		3,600	738,121	58,000	**1,417,981**
To Palmer Hills Golf								248,000			301,000	**549,000**
To Life Fitness Center										163,636	30,000	**193,636**
To Aquatic Center										105,218	44,000	**149,218**
To Storm Water							197,731					**197,731**
To Transit	397,915	132,158								85,000		**615,073**
To LOOP Transit										28,685		**28,685**
QC Waterfront						1,107,363					100,000	**1,207,363**
To Information Services									32,000			**32,000**
Total Transfers Out	**2,316,721**	**2,995,226**	**0**	**3,500**	**90,239**	**1,107,363**	**597,195**	**326,000**	**53,000**	**1,753,827**	**1,809,000**	**11,052,071**

Bettendorf
a premier city
IOWA

2011-12

General Fund



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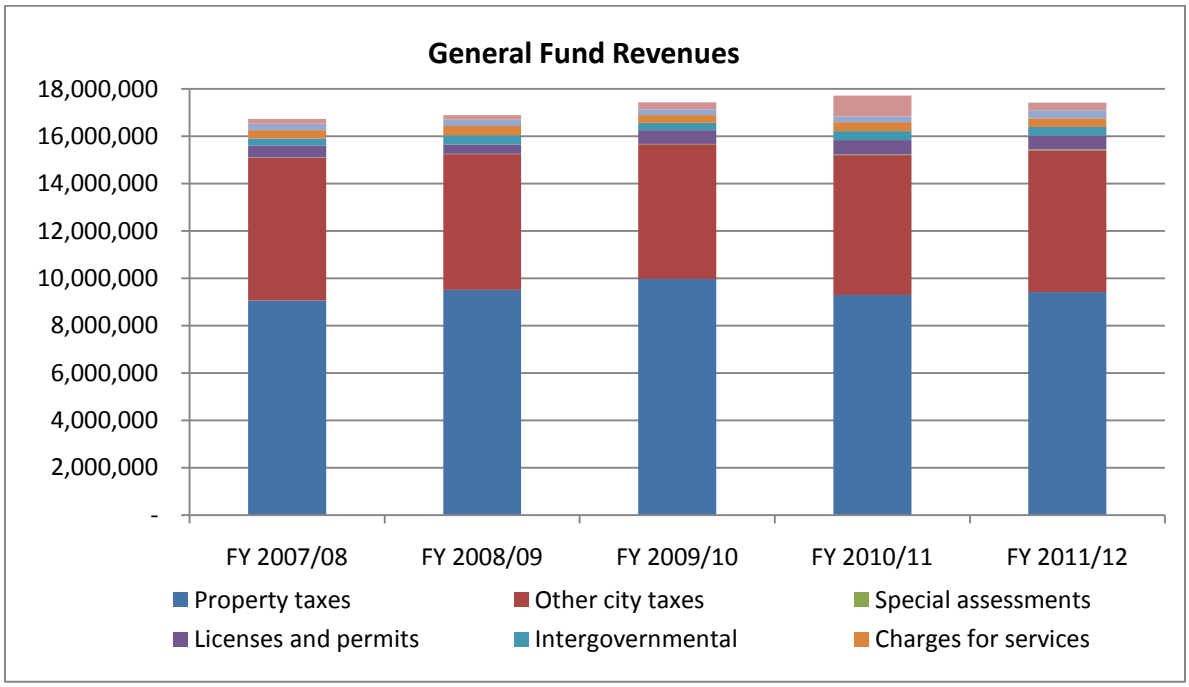
The General Fund for the City of Bettendorf accounts for all transactions of the City which pertain to the general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere. Services within the General Fund include police and fire protection, library, parks and recreation, engineering, community development, and general administration. The General Fund is the primary source of appropriations to fund costs of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

To attain the objective of maintaining the General Fund as a self-funding entity, revenues and/or available balances must be provided to support expenditures during the entire fiscal year. Consequently, the City Council adopted a fund balance policy in May of 1992 that establishes a minimum General Fund Balance of 20%-25% of net annual operating expenses. The following is a ten-year history of General Fund balances:

Fiscal Year	June 30 Fund Balance	Operating Expenditures	Fund Balance as a Percent of Operating Expenditures
02/03	4,483,686	16,742,169	26.78%
03/04	4,527,844	17,067,046	26.53%
04/05	4,814,328	17,596,955	27.36%
05/06	4,828,961	18,593,843	25.97%
06/07	4,977,530	19,499,741	25.53%
07/08	5,100,358	19,429,374	26.25%
08/09	5,240,760	19,448,803	26.95%
09/10	5,335,347	20,191,751	26.42%
10/11 Budget	5,333,124	20,795,483	25.65%
11/12 Budget	5,341,783	20,584,441	25.95%

Major Revenue Sources

The fiscal year 2011/12 budget projects a decrease in general fund operating revenue (excluding transfers) of approximately 1.65% over fiscal year 2010/11, mainly due to a decreases in miscellaneous revenues, which are relatively unpredictable. The City has seen some growth in property valuations, which fund property taxes, the major revenue for the General Fund. However, some of the new growth is located in Tax Increment Financing (TIF) districts. The growth in these districts does not contribute to general fund property taxes until after the district expires; generally three to twenty years following inception. The following sections discuss the sources of general fund revenue, along with assumptions behind the budget projections.



Property Taxes

The general fund directly finances the majority of the City's day to day operations. Property tax revenue constitutes 48.4% of all general fund revenue and has a major influence on City operations. The General Fund has two direct tax levies along with two other levies that are transferred in from another fund. These are the General Fund levy, the Tort Liability Levy, the Employee Benefits Levy and the Police and Fire Pension Levy. The General Fund levy is the City's primary operating levy and is limited by State of Iowa to a maximum of $8.10 per $1,000 of assessed valuation. The Tort Liability levy funds the General Funds' share of the liability insurance and claims of the City. The Employee Benefits Levy finances the health insurance costs for employees and the Police & Fire Pension Levy funds the City's share of the Police & Fire department's pension costs. There is no limitation on the Tort Liability, Employee Benefits or the Police and Fire Pension levy. The City's total combined levy in the General Fund for the four levies described is $7.60 per $1,000 of taxable property valuation for fiscal year 2010/11.

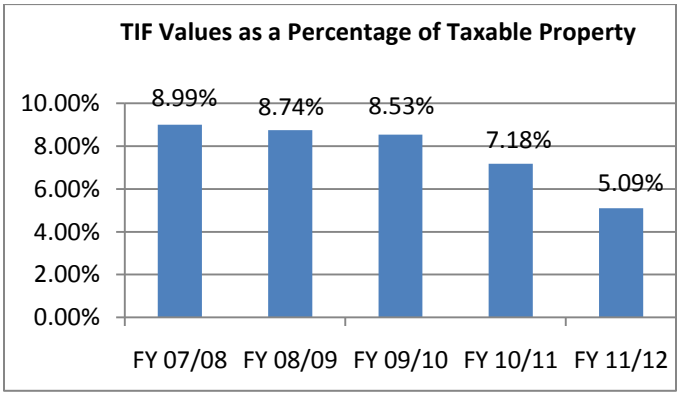
Tax levy analysis

Property tax revenues are projected to increase in total by 1.32%, or $122,566 due a combination of the following:

- The City was able to reduce the General Fund levy, but transferred the decrease to the Employee Health Insurance and Police & Fire Pension levies.
- Property values have increased 5.24% mainly due to revaluation of existing property and new construction of approximately $39.2 million in taxable value.
- In fiscal year 2011/12 the residential rollback percentage increased the amount of property tax valuations that are taxable in comparison to the fiscal year 2010/11 state rollback percentage. The following list shows the history of the state rollback percentages, or the percentage of a property's value that is taxable.

Fiscal Year	Residential property	Commercial property
2002/03	51.67%	97.77%
2003/04	51.39%	100.00%
2004/05	48.46%	99.26%
2005/06	47.96%	100.00%
2006/07	45.996%	99.1509%
2007/08	45.5596%	100.00%
2008/09	44.0803%	100.00%
2009/10	45.5893%	100.00%
2010/11	46.9094%	100.00%
2011/12	48.5299%	100.00%

- The portion of the City included in TIF districts totals $82.8 million in valuation primarily due to the improvement district in Downtown Bettendorf where the QC Waterfront Convention Center has been built by the City and managed with a development agreement by the Isle of Capri. The ability to tax the incremental property valuation in these districts is lost by the general fund until the TIF debt expires. Taxes generated by the incremental valuations in these districts are captured in a special revenue fund for the financing of public improvements or economic development within the district. For fiscal year 2011/12, based on the values, the dollar amount lost to the General Fund is estimated at $628,904. The chart below is a five year history of TIF valuations as a percentage of taxable property.



Other City Taxes

Effective April 1, 1989, voters approved 1% Local Option Sales Tax. The purpose of the tax is to use it for capital projects (40%) and for property tax relief (60%). Therefore, the City transfers 40% of the tax to the Capital Projects Fund. The City estimates approximately $4.459 million in Local Option Sales Tax collections in fiscal year 2011/12 with an increase of $79,514 over FY 2010/11. $1.78 million will be transferred to the Capital Projects Fund.

The City also has a voted hotel/motel tax of 7% on the rental of hotel rooms. The annual estimate for this tax is $805,000. There is an agreement to forward 25% of this tax to the Quad City Convention and Visitors Bureau. This year that amount will be $201,250.

All utilities providing service in the State of Iowa pay an excise tax based on profits. The City's share of the tax for FY 11/12 is estimated at $328,333.

Franchise taxes include Cable Television Franchise tax which is remitted on a quarterly basis from Mediacom, the local cable provider. It continues to stay fairly stable.

The City also collects a small amount of mobile home taxes, the estimate for FY 11/12 is $7,250

All revenues in this category are being conservatively budgeted due to the downturn in the economy.

Other City Taxes	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Budget	FY 10/11 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Local Option Sales Tax	4,375,124	4,183,906	4,123,193	4,379,062	4,458,576	79,514	1.82%
Hotel/Motel Tax	879,403	774,409	781,543	805,000	805,000	-	0.00%
Utility Excise Tax	381,477	398,324	402,773	340,210	347,366	7,156	2.10%
Franchise Tax	392,338	368,246	374,172	380,000	380,000	-	0.00%
Mobile Home Tax	5,381	6,476	6,967	7,250	7,250	-	0.00%
Total Other City Taxes	**6,033,723**	**5,731,361**	**5,688,648**	**5,911,522**	**5,998,192**	**86,670**	**1.47%**

Special Assessments

Special assessments are for sidewalk repair, weed cutting and snow removal if a homeowner does not comply with City Code. These collections are estimated at $32,000 for FY 11/12.

Licenses and Permits

Licenses and permits revenues are expected to be down $14,380 in FY 11/12.

Licenses & Permits	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Budget	FY 11/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 1
Liquor, Beer & Cigarette permits	100	3,450	2,425	2,500	2,500	-	0.00%
Building permits	321,827	248,366	356,708	390,680	375,300	(15,380)	-3.94%
Electrical permits	30,236	24,352	47,271	35,000	35,000	-	0.00%
Mechanical permits	61,773	54,601	69,513	65,000	65,000	-	0.00%
Plumbing permits	47,988	32,720	67,728	65,000	65,000	-	0.00%
Right of way permits	2,154	3,518	3,187	4,950	5,950	1,000	20.20%
Business licenses	31,241	29,047	34,545	37,000	37,000	-	0.00%
Miscellaneous licenses	1,804	1,647	1,680	1,810	1,810	-	0.00%
Total licenses & permits	**497,123**	**397,701**	**583,057**	**601,940**	**587,560**	**(14,380)**	**-2.39%**

Intergovernmental

State replacement credits include monies & credits, military exemption revenues and machinery & equipment replacement that has been phased out.

State shared revenues include Liquor licenses and usually stay fairly steady throughout the years.

State, Federal and Local grants include a number of federal grants related to the Police Department, local funding for covering additional fire districts and a Police Liaison Officer at the local schools, and a state grant for enforcing traffic safety. This can vary widely from year to year depending upon the grants being approved.

Intergovernmental	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Budget	FY 11/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
State replacement credits	17,987	18,091	17,926	16,726	16,726	-	0.00%
State shared revenues	35,077	36,411	39,830	40,000	40,000	-	0.00%
State grants	-	1,515	3,022	-	-	-	0.00%
Federal grants	113,759	156,785	78,324	147,675	133,675	(14,000)	-9.48%
Other governments revenue	140,125	186,215	175,091	174,665	166,450	(8,215)	-4.70%
Total Intergovernmental	**306,948**	**399,017**	**314,193**	**379,066**	**356,851**	**(22,215)**	**-5.86%**

Charges for Services

Several city departments charge fees for various services and programs offered. There are filing and application fees such as rental and subdivision inspections. There are recreation fees offered through the parks department with programs including tennis lessons, t-ball, soccer, volleyball and day camp. The Community Center offers room and park shelter rentals as well as gymnastics. There are also miscellaneous charges for police & fire report copies, hazardous materials clean-up charges, and other special event fees. Charges for services are projected to remain steady compared to FY 10/11 revenues.

Charges for Services	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Budget	FY 11/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Filing & application fees	69,900	120,202	30,955	64,000	69,000	5,000	7.81%
Recreation fees	150,906	167,343	192,106	213,515	199,160	(14,355)	-6.72%
Community Center	71,940	71,899	73,642	84,600	74,000	(10,600)	-12.53%
Miscellaneous	53,459	22,159	31,335	24,950	25,850	900	3.61%
Total Charges for Services	**346,205**	**381,603**	**328,038**	**387,065**	**368,010**	**(19,055)**	**-4.92%**

Use of Money

Interest is earned on invested idle public funds. Interest revenue can fluctuate due to variable interest rates and the amount of cash balances available to invest. Estimated interest revenue is conservatively budgeted in FY 10/11 due to decreased interest rates, and is budgeted to increase in FY 11/12

Other use of money is for rental of buildings. The Spruce Hills Fire Station rents a portion of their building to Medic Ambulance Service and the City collects rent from the small business that runs the coffee and snack shop inside the Library. The City also rents towers to mobile phone providers.

Penalty and interest is charged to property owners who fail to pay their special assessments timely.

Use of Money	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Budget	FY 11/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Interest	178,367	183,953	125,797	41,350	231,500	190,150	459.85%
Rents and leases	91,049	90,621	109,550	200,900	111,395	(89,505)	-44.55%
Penalty and interest	1,544	1,365	1,245	1,600	1,600	-	0.00%
Total Use of Money	**270,960**	**275,939**	**236,592**	**243,850**	**344,495**	**100,645**	**41.27%**

Miscellaneous Revenues

All other types of revenues that do not fit into the categories above are considered miscellaneous. The FY 2011/12 budget is estimated at $313,740, down from the current year due to the unpredictability of some of these types of revenues. These include:

- Fines and forfeitures such as traffic violations, library late book fines and violations of cigarette permit fines.
- Donations of any kind other than intergovernmental are included here.
- Other grants from local agencies, such as from the riverboat agencies for various departmental needs.
- Refunds and reimbursements of any kind to any department are included.
- Miscellaneous one-time categories not included in any of the above categories.

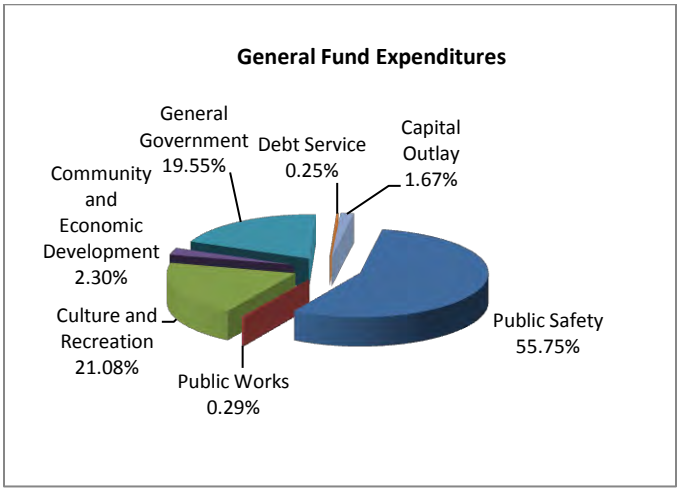
Miscellaneous	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	$ Inc (Dec) from 10	% Inc (Dec) from 10
Fines and forfeitures	158,296	136,767	129,394	140,500	135,700	(4,800)	-3.71%
Donations	31,332	19,166	14,565	13,500	13,000	(500)	-3.43%
Other grants	15,701	-	-	4,500	-	(4,500)	0.00%
Refunds and reimbursements	61,638	35,375	40,955	132,906	83,143	(49,763)	-121.51%
Miscellaneous	2,484	5,094	1,826	6,900	2,697	(4,203)	-230.18%
Total Miscellaneous	**269,451**	**196,402**	**186,740**	**298,306**	**234,540**	**(63,766)**	**-34.15%**

Transfers In

Other funds transfer in to the General Fund on a regular basis. The following is the budget for FY 2008/09 and the purpose for the transfer.

Transfer in from	Amount	Purpose
Employee Benefits Fund	$ 2,704,648	Property tax collections to cover employee health insurance and Police and Fire pension amounts.
Parks Special Revenue Fund	$ 3,500	Special projects in the Parks department.
Electronic Equipment Fund	$ 13,200	Scheduled replacements of computer equipment and copiers with individual costs below the fixed asset capitalization limit of $5,000.
Capital Improvement Fund	$ 70,000	To reimburse the General Fund for bonding costs.
Gaming Fund	$ 80,000 $ 30,000 $ 203,167 $ 70,000	To fund City Beautification, plantings around the City. To fund the City's annual Old Fashioned 4th of July To fund the City's Economic Development program. To fund the shortfall in the operating budget.
Total Transfers In	$ 3,174,515	

Expenditure Highlights



General Fund expenditures (excluding transfers out) for FY 2011/12 are projected to decrease 1.43% from FY 2010/11. The primary reason for this decrease is due to the Mississipi River flooding expenditures for 2010/11 have not been budgeted for 11/12. Projected increases are in employee's salaries and benefits including 1.5% to 3% cost of living increases for existing staff. Operating expenditures are decreased by 12.07%, also due to the Mississipi River flooding not budgeted for 11/12. Capital funding decreased $76,991 for miscellaneous equipment.

Public Safety

One of the main services the City provides is police and fire protection. Public safety represents the largest expenditure budget category, accounting for 56% of the General Fund budget. Also included in Public safety are the building inspections division and flood control.

Public Works

In the General Fund, the Public Works department provides Engineering services such as design and construction of new roads and sewers, review and inspection of new subdivisions, traffic engineering and oversees the construction and contract administration for all public improvements within the City. The engineering budget in the General Fund has remained steady compared to FY 10/11.

Culture and Recreation

Bettendorf citizens value the cultural and recreational opportunities provided by the City. The Library provides access to informational, educational and recreational resources to the community, and encourages people of all ages to develop and sustain a lifelong appreciation for the rewards of self-directed reading and learning. The budget in this function includes $305,475 in library materials.

The Parks and Recreation department provides long term planning of park facilities as well as the maintenance of the City's parklands, the recreation programs provided at various parks throughout the City, the Community Center facility operations and the Old Fashioned 4th of July celebration. The Parks and Recreation budget remains stable compared to FY 10/11.

Community and Economic Development

This function provides for City planning and Community Development administration services which includes processing development related applications and providing assistance to developers and the general public in explaining code requirements and development expectations/standards, establishing a basis to support staff recommendations and subsequent City Council actions and preparing standards, policies, and ordinances and conducting special studies. It also includes the City's Economic Development program which is funded through a transfer in from the Gaming Fund.

General Government

General Government includes the following:

- The Mayor and City Council provide policy direction and leadership on behalf of the citizens. City Administration serves as the principal advisor to the Mayor and City Council on matters relating to the overall operations of the City.
- Finance Administration coordinates and administers all City financial services including accounting, payroll, budgeting, purchasing, information processing and customer service billing and collection. Finance also provides financial advice to the Mayor, City Council, City Administrator and other department heads.
- The City Clerk maintains records as required by state law.
- Legal represents the City in litigation, regulatory, or union matters and provides advice, reviews resolutions, ordinances, contracts and other documents.

- City Hall & General Buildings provides for the utilities, maintenance and repair of all city buildings.
- Tort Liability provides for administration of the risk management and liability insurance functions of the City
- Other General Government includes the Human Resources Department which provides personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues and discipline.

General government expenditures are expected to increase by 2.85% from FY 10/11 mainly due to some building maintenance issues being budgeted for FY 2011/12.

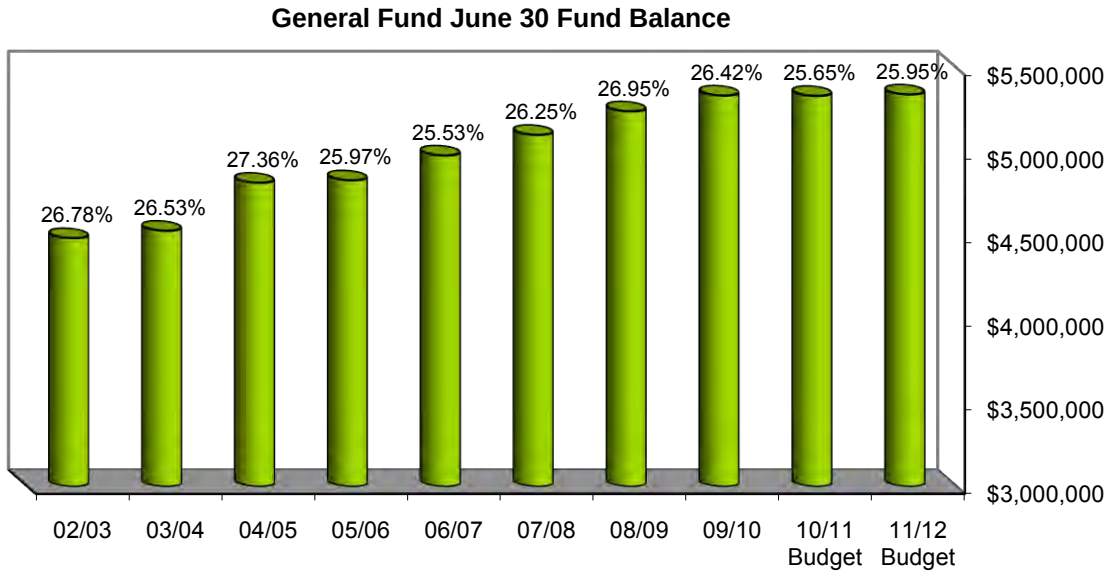
Transfers Out

The General Fund transfers out to several other funds on a regular basis. The following schedule shows the budgeted transfers out for FY 2011/12:

Transfer out to:	Amount	Reason
Vehicle Replacement Fund	$ 75,000	To supplement funding of replacement of vehicles for police, fire, parks & inspection departments.
CIP/Local Option Tax Fund	$ 1,783,430	Funds the community improvement plan with 40% of the local option tax collected.
Family Museum of Arts & Science	$ 60,376	Funds a portion of the operating expenditures of the Family Museum.
Transit Fund	$ 397,915	Funds the portion of the operating expenditures of the City's mass transit system not covered by earned revenue and state or federal grants.
Total Transfers out	$ 2,316,721	

Ending Fund Balance

One measure of a City's financial strength is the level of fund balance. Fund balance is the accumulated revenues in excess of expenditures. In order for the City to operate from July 1 through October 10th, when the first substantial property tax payment is received, a 20-25% of annual operating expenses in the fund balance is necessary. The 20-25% range has been adopted as a policy to follow by the City Council. The City's bond rating agency, Moody's Investors Service, also strongly recommends a fund balance close to that level. The budgeted fund balance at June 30, 2012 is projected to be $5,341,783 which is approximately 26% of fiscal year 2011/12 operating expenditures.



Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Public Safety:							
Police Department	6,014,104	6,035,361	6,436,216	5,971,673	5,882,616	(89,057)	-1.49%
Flood Control	88,563	71,515	63,843	415,163	38,703	(376,460)	-90.68%
Fire Department	2,472,304	2,580,575	2,936,955	2,996,341	3,072,695	76,354	2.55%
Department of Inspections	372,565	352,771	362,271	356,802	374,911	18,109	5.08%
Public Safety	**8,947,536**	**9,040,222**	**9,799,285**	**9,739,979**	**9,368,925**	**(371,054)**	**-3.81%**
Public Works:							
Highway Engineering	46,054	33,000	28,735	27,825	30,374	2,549	9.16%
Public Works	**46,054**	**33,000**	**28,735**	**27,825**	**30,374**	**2,549**	**9.16%**
Culture & Recreation:							
Library Services	1,948,106	1,969,440	2,033,655	2,167,319	2,306,627	139,308	6.43%
Parks	878,816	1,053,149	1,118,304	1,311,478	1,228,703	(82,775)	-6.31%
Recreation	301,596	333,266	350,124	346,258	350,402	4,144	1.20%
Community Center	80,078	84,110	82,221	86,010	87,251	1,241	1.44%
Other Culture & Recreation	-	-	-	70,422	66,425	(3,997)	-5.68%
Culture & Recreation	**3,208,596**	**3,439,965**	**3,584,304**	**3,981,487**	**4,039,408**	**57,921**	**1.45%**
Community & Economic Development:							
Economic Development	-	-	-	192,540	203,667	11,127	5.78%
Planning & Zoning	275,787	289,958	304,110	307,414	317,931	10,517	3.42%
Other Community & Economic Development	124,937	252,694	272,728	380,204	385,961	5,757	1.51%
Community & Economic Development	**400,724**	**542,652**	**576,838**	**880,158**	**907,559**	**27,401**	**3.11%**
General Government:							
Mayor, Council & City Administration	754,342	715,400	729,697	736,027	744,337	8,310	1.13%
Finance Administration	654,305	694,011	765,227	792,929	817,697	24,768	3.12%
Elections	16,092	2,416	12,270	-	12,000	12,000	
Legal services/City Attorney	196,368	237,775	237,715	268,673	263,177	(5,496)	-2.05%
City Hall & General Buildings	788,420	859,286	872,173	901,027	916,173	15,146	1.68%
Tort Liability	446,276	471,985	463,004	441,573	446,848	5,275	1.19%
Other General Government	282,332	319,068	272,498	295,693	333,747	38,054	12.87%
General Government	**3,138,135**	**3,299,941**	**3,352,584**	**3,435,922**	**3,533,979**	**98,057**	**2.85%**
Debt Service	**39,701**	**55,341**	**116,941**	**73,000**	**70,000**	**(3,000)**	**-4.11%**
Capital Outlay	**268,030**	**255,083**	**342,255**	**394,466**	**317,475**	**(76,991)**	**-19.52%**
Total Expenditures by Function	**16,048,776**	**16,666,204**	**17,800,942**	**18,532,837**	**18,267,720**	**(265,117)**	**-1.43%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	7,425,512	7,737,259	8,341,990	8,262,440	8,306,879	44,439	0.54%
Part-time/Temporary Employees	532,071	567,781	600,053	628,938	643,442	14,504	2.31%
Contract help	267,290	424,507	517,952	462,180	466,000	3,820	0.83%
Overtime	391,183	427,620	446,587	449,772	331,240	(118,532)	-26.35%
Holiday pay	109,158	118,291	123,844	115,000	115,000	-	0.00%
Retirement contributions	1,737,383	1,561,532	1,636,359	1,816,496	2,122,907	306,411	16.87%
Health, Dental, Life Insurance	1,270,291	1,433,725	1,595,168	1,449,665	1,582,411	132,746	9.16%
Other pay	196,988	190,428	228,951	288,982	209,124	(79,858)	-27.63%
Total Salaries & Benefits	**11,929,876**	**12,461,143**	**13,490,904**	**13,473,473**	**13,777,003**	**303,530**	**2.25%**
Operating expenditures							
Staff development (Conferences, travel & training)	263,858	268,742	193,633	194,209	236,547	42,338	21.80%
Repair, maintenance & utilities	899,441	965,306	1,003,087	1,183,952	1,052,104	(131,848)	-11.14%
Risk Management	446,276	471,985	463,004	441,573	446,848	5,275	1.19%
Payment to other agencies	444,611	413,873	420,306	409,037	402,650	(6,387)	-1.56%
Contractual services	1,115,424	1,150,889	1,124,008	1,307,428	1,280,035	(27,393)	-2.10%
Operating expenditures	468,710	428,289	493,254	519,462	514,485	(4,977)	-0.96%
Minor equipment	172,849	195,553	153,550	536,237	170,573	(365,664)	-68.19%
Total Operating expenditures	**3,811,169**	**3,894,637**	**3,850,842**	**4,591,898**	**4,103,242**	**(488,656)**	**-10.64%**
Debt Service	**39,701**	**55,341**	**116,941**	**73,000**	**70,000**	**(3,000)**	**-4.11%**
Capital Outlay							
Library materials	197,765	219,558	296,834	305,475	305,475	-	0.00%
Miscellaneous equipment	70,265	35,525	45,421	88,991	12,000	(76,991)	-86.52%
Total Capital Outlay	**268,030**	**255,083**	**342,255**	**394,466**	**317,475**	**(76,991)**	**-19.52%**
Total Expenditures by Category	**16,048,776**	**16,666,204**	**17,800,942**	**18,532,837**	**18,267,720**	**(265,117)**	**-1.43%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GENERAL FUND
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc(Dec) From 10/11	% Inc(Dec) From 10/11
Revenue:							
Property taxes	9,068,595	9,511,230	9,974,340	9,295,171	9,417,737	122,566	1.32%
Other city taxes	6,033,723	5,731,361	5,688,648	5,911,522	5,998,192	86,670	1.47%
Special assessments	9,505	12,163	15,557	30,000	32,000	2,000	6.67%
Licenses and permits	497,123	397,701	583,057	601,940	587,560	(14,380)	-2.39%
Intergovernmental	306,948	399,017	314,193	379,066	356,851	(22,215)	-5.86%
Charges for services	346,205	381,603	328,038	387,065	368,010	(19,055)	-4.92%
Interest	270,960	275,939	236,592	243,850	344,495	100,645	41.27%
Other	196,403	186,740	300,567	869,599	313,740	(555,859)	-63.92%
Total revenue	**16,729,462**	**16,895,754**	**17,440,992**	**17,718,213**	**17,418,585**	**(299,628)**	**-1.69%**
Expenditures:							
Public Safety	8,931,821	9,040,218	9,799,282	9,739,979	9,368,925	(371,054)	-3.81%
Public Works	46,054	33,000	28,735	27,825	30,374	2,549	9.16%
Culture & Recreation	3,208,591	3,439,961	3,584,304	3,981,487	4,039,408	57,921	1.45%
Community & Economic Devleopment	400,723	542,650	576,836	880,158	907,559	27,401	3.11%
General Government	3,138,131	3,299,944	3,435,015	3,435,922	3,533,979	98,057	2.85%
Debt service	39,701	55,341	116,941	73,000	70,000	(3,000)	-4.11%
Capital Projects	283,746	328,648	349,542	394,466	317,475	(76,991)	-19.52%
Total expenditures	**16,048,767**	**16,739,762**	**17,890,655**	**18,532,837**	**18,267,720**	**(265,117)**	**-1.43%**
Revenue over(under) expenditures	680,695	155,992	(449,663)	(814,624)	(849,135)	(34,511)	4.24%
Financing sources (uses):							
Operating transfers in	2,820,084	2,693,451	2,777,054	3,075,047	3,174,515	99,468	3.23%
Operating transfers out	(3,380,607)	(2,709,041)	(2,301,096)	(2,262,646)	(2,316,721)	(54,075)	2.39%
Other financing sources	2,656						
Financing sources (uses), net	(557,867)	(15,590)	475,958	812,401	857,794	45,393	5.59%
(under) expenditures and other financing	**122,828**	**140,402**	**26,295**	**(2,223)**	**8,659**	**10,882**	**-489.52%**
Fund balance, beginning	4,977,530	5,100,358	5,240,760	5,267,055	5,333,124	66,069	1.25%
Adjustment for restatement				68,292			
Fund balance, ending	5,100,358	5,240,760	5,267,055	5,333,124	5,341,783	8,659	0.16%
Fund balance as a % of expenditures	26.25%	26.95%	26.09%	25.65%	25.95%		

Crossing Guards at their end of the school year breakfast.

Sgt. Kent Keeshan and Dan the drug dog.

Bettendorf ERU Team during training.

DEPARTMENT: POLICE **SERVICE AREA: PUBLIC SAFETY**

FUND: GENERAL

PROGRAM DESCRIPTION:

The enforcement of laws and ordinances, prevention of crime and protection of life and property.

ANALYSIS:

Provide for the safety and welfare of the community through response to calls for service, enforcement and preventative patrol, taking into consideration a constantly changing environment.

Provide an effective system for relaying citizen's requests for service to the appropriate personnel.

Conduct follow-up investigations, when appropriate, on crime, and maintain liaison with other law enforcement agencies.

Provide training to ensure professional personnel, enhancing skills of the individuals while meeting the needs of the community.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Donations	5,132	107	5,000	5,000
Court Fines/Surcharges	100,197	112,966	135,000	115,000
Miscellaneous Fees & Charges	10,301	10,368	10,700	10,700
Reimbursements	150	5,427	5,000	10,000
Grants	158,300	81,346	147,675	133,675
Intergovernmental Revenue	82,797	89,852	101,715	93,500
General Fund	5,675,093	6,136,150	5,589,427	5,514,741
TOTAL REVENUES	**6,031,970**	**6,436,216**	**5,994,517**	**5,882,616**
APPROPRIATION SUMMARY:				
Salaries & Wages	3,904,191	4,212,500	3,818,548	3,634,035
Employee Benefits & Costs	1,390,457	1,448,986	1,440,053	1,574,266
Staff Development	59846	49057	31617	50905
Services & Commodities	677,476	725,673	681,455	623,410
Capital Expenditures	0	0	22,844	0
TOTAL APPROPRIATIONS	**6,031,970**	**6,436,216**	**5,994,517**	**5,882,616**
AUTHORIZED POSITIONS:				
Chief of Police	1.00	1.00	1.00	1.00
Assistant Chief	0.00	0.00	1.00	1.00
Captain	2.00	2.00	1.00	2.00
Lieutenant	5.00	5.00	5.00	5.00
Sergeant	7.00	7.00	7.00	7.00
Police Officer	30.00	30.00	30.00	30.00
Communications/Computer Specialist	8.50	8.50	0.00	0.00
Lead Dispatcher	1.00	1.00	0.00	0.00
Executive Secretary	0.50	0.50	0.50	0.50
Secretary	1.00	1.00	1.00	1.00
Social Worker	1.00	1.00	1.00	1.00
Crossing Guard	4.84	4.84	4.84	4.84
Data Entry Clerk	2.50	2.50	2.50	2.50
Community Service	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**65.34**	**65.34**	**55.84**	**56.84**

DEPARTMENT: POLICE **SERVICE AREA: PUBLIC SAFETY**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

1. Respond to all emergency calls within 3 minutes.
2. Respond to all non-emergency calls within 20 minutes.
3. Enforce laws.
4. Meet the state mandated training requirements.
5. Maintain and enhance the levels fo expertise within the department.
6. Respond to all record requests from the public within 48 hours according to open records law.
7. Educate the public.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. City of Bettendorf population	31,275	33,217	33,217	33,217
2. # of calls for service	40,962	40,000	40,000	40,000
3. # of cases screened	4,000	4,000	4,000	4,000
4. School system population	6,794	6,794	6,794	6,794
WORKLOAD:				
1. # of Group A offenses	1,836	2,000	2,000	2,000
2. # of Group B offenses	466	500	500	500
3. Investigations conducted	600	600	600	600
4. # of children crossing at controlled intersections	624	625	625	625
5. # of traffic citations given	5,999	6,000	6,000	6,000
PRODUCTIVITY:				
1. Departmental cost per capita	$192.87	$193.76	$180.47	$177.10
2. % of traffic stops resulting in enforcement actions	56.00%	56.00%	56.00%	56.00%
3. % of calls responded to within 3 minutes	90%	90%	90%	90%
4. % of cases submitted for prosecution that result in same	95%	95%	95%	95%
EFFECTIVENESS:				
1. Crime rate per 1,000 population (Group A)	54.00	54.00	55.00	56.00
2. % change in traffic accidents reported	8%	8%	8%	8%
3. % of citizens surveyed rating Bettendorf's police services as "good" or "excellent" (90% in 2006)	92%	NA	93%	NA
4. % of citizens surveyed who feel "somewhat" or "very" safe from violent crime (86% in 2006)	91%	NA	95%	NA

DEPARTMENT: FIRE **SERVICE AREA: PUBLIC SAFETY**

FUND: GENERAL

PROGRAM DESCRIPTION:

Manage, coordinate, and enhance the performance and quality of services provided by the Prevention, Suppression, EMS, Hazardous Materials, and Training Divisions through planning, writing, and evaluating policies and operational guidelines, allocating resources, budget preparation and implementation, and personnel administration and management.

ANALYSIS:

Provide an efficient, effective emergency medical service and firefighting force while accomplishing all services essential to a professional, progressive, and innovative department; rental, business, and State mandated inspections, preplans, public education, technical training.

All department operations shall be conducted safely and in compliance with OSHA rules and regulations.

Management agenda items include staffing direction and funding, International Fire/Building Code compliance, as well as succession planning.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	2,469,272	2,778,956	2,895,533	2,977,145
Fire District #1	56,072	41,007	41,000	41,000
Panorama Park Fire District	1,862	1,895	1,950	1,950
MABAS	45,484	42,338	30,000	30,000
Spruce Hills Fire Station Rent	4,800	4,800	4,800	4,800
Fire Hydrant Installation	0	0	0	0
Donations	7,506	4,800	16,283	7,500
Burn permits	455	400	320	300
Report Copies	95	187	100	0
HAZMAT Cleanup Charges	4,552	12,226	5,000	5,000
Medic Attendant Charges	2,700	2,500	2,000	2,000
Fire NFA Training Funds	12,393	50,346	16,943	5,000
TOTAL REVENUES	**2,605,191**	**2,939,455**	**3,013,929**	**3,074,695**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,596,355	1,799,158	1,798,746	1,778,871
Employee Benefits & Costs	562,859	645,743	716,965	824,570
Staff Development	34,484	22,763	33,750	33,750
Services & Commodities	390,268	469,291	446,880	435,504
Capital Expenditures	18,525	0	15,588	0
TOTAL APPROPRIATIONS	**2,602,491**	**2,936,955**	**3,011,929**	**3,072,695**
AUTHORIZED POSITIONS:				
Fire Chief	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50	0.50
Captain	1.00	1.00	1.00	1.00
Lieutenant	3.00	3.00	3.00	3.00
Firefighter	21.00	21.00	21.00	21.00
TOTAL POSITIONS	**26.50**	**26.50**	**26.50**	**26.50**

DEPARTMENT: FIRE **SERVICE AREA: PUBLIC SAFETY**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

1. Provide immediate emergency response with minimum staffing of six on-duty paid personnel.
2. Recruit and maintain qualified volunteer personnel.
3. Fire staffing options evaluation; opening of State Street Fire Station.
4. Conduct three in-house training sessions per month emphasizing progressive recognized fire suppression, technical rescue, emergency medical services, and haz mat operations.
5. Provide Firefighter I and Haz Mat certification. Offer outside speciality trainings and recertifications through MABAS 43, IFSI, Iowa State Fire School, and other fire and EMS service providers.
6. Conduct annual fire/life safety inspections on assembly, business, educational, hotel/apartment, hazardous and City owned occupancies, and all occupancies licensed by State Fire Marshal (i.e., preschools, schools, nursing homes, health care facilities).

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Total population served	50,345	50,345	50,345	50,345
2. Total assessed valuation	$138,400,000	$138,400,000	$138,400,000	$138,400,000
WORKLOAD:				
1. # of regularly scheduled training hours annually	1,280	1,280	1,280	1,280
2. # of actual fires	90	53	66	65
3. Fire call volume	526	933	922	950
4. EMS call volume	1,653	1,888	1,904	2,000
5. # of business inspections	100	100	104	110
PRODUCTIVITY:				
1. Departmental cost per capita (net of revenue)	$75.35	$83.96	$86.62	$88.18
2. % of paid and volunteer membership certified as Firefighter I or II	100%	100%	100%	100%
3. % of paid and volunteer membership certified as EMT	86%	86%	90%	95%
EFFECTIVENESS:				
1. Total value of fire loss	$534,585	$559,540	$1,314,530	$650,000
2. Insurance Service Office rating	3	3	3	3
3. % of citizens surveyed rating fire services as "good" or "excellent" (94% in 2006)	92%	NA	96%	NA
4. % of citizens surveyed rating EMA services as "good" or "excellent" (no prior data)	NA	NA	96%	NA

PROGRAM NAME: FLOOD CONTROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain thejoint Bettendorf/Corps of Engineers flood control levee and provide assistance to Bettendorf residents outside the levee confines.

ANALYSIS:

Repairs and maintenance to the levee floodwalls and equipment are completed in accordance to the annual levee inspection with staff and the Corps of Engineers. The difference in actual expenses and the budget depends on the threat of flooding along the Mississippi River.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	71,515	98,495	415,163	38,703
TOTAL REVENUES	**71,515**	**98,495**	**415,163**	**38,703**
APPROPRIATION SUMMARY:				
Salaries & Wages	15,856	16,793	21,215	13,875
Employee Benefits & Costs	4,161	4,790	7,257	5,598
Staff Development	0	0	0	0
Services & Commodities	51,498	42,260	386,691	19,230
Capital Expenditures	0	34,652	0	0
TOTAL APPROPRIATIONS	**71,515**	**98,495**	**415,163**	**38,703**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: FLOOD CONTROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain all facilities at a level required by the Corps of Engineers, as a result of the required semi-annual inspections.
2. Contract chemical spraying for vegetation control on the Rip Rap Levee.
3. Contract "Animal Control" trapping, to prevent damage to the levee from the result of burrowing animals.
4. Maintenance records to be documented periodically by staff on all mechanical pumps, 21st and 35th street pumping stations.
5. React in a timely manner in the event of a flood.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Miles of Mississippi River levee to maintain	3.5	3.5	3.5	3.5
2. # of flood control stations to maintain	2	2	2	2
3. # sections folding floodwall to maintain	12	12	12	12
4. Feet of Duck Creek floodwall to maintain	1,300	1,300	1,300	1,300
WORKLOAD:				
1. # hours spent maintaining Mississippi River levee	300	300	300	300
2. Hours spent maintaining flood control stations	200	200	200	200
3. Hours spent maintaining folding floodwall including removable wall	200	200	200	200
4. Hours spent maintaining Duck Creek floodwall	10	10	10	10
PRODUCTIVITY:				
1. Program cost per capita	$2.18	$2.97	$12.50	$1.17
EFFECTIVENESS:				
1. Semi-annual review from Corps of Engineers completed	Yes	Yes	Yes	Yes
2. Condition of levy - rating from Corps of Engineers	Acceptable	Acceptable	Minimally acceptable	Minimally acceptable

DEPARTMENT: LIBRARY **SERVICE AREA: CULTURE & RECREATION**

FUND: GENERAL

PROGRAM DESCRIPTION:

Manage the library's human, physical and financial resources in accordance with the Board of Trustees policy.

ANALYSIS:

The Library offers materials for checkout in various formats, programs and events for all ages. Library staff provide for efficient lending and retrieval of materials, as well as acquiring and preparing materials for patron use. Major initiatives for FY12 will be implementing a new integrated library system, working with other area libraries to coordinate a new library consortium, and beginning the planning of a major renovation to the Youth Services area.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Refunds & Reimbursements	20	0	0	0
Library Fines	28,477	29,521	30,000	30,000
General Fund	2,205,978	2,330,489	2,472,794	2,612,102
TOTAL REVENUES	**2,234,475**	**2,360,010**	**2,502,794**	**2,642,102**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,258,878	1,343,157	1,418,648	1,511,912
Employee Benefits & Costs	399,146	442,391	450,668	493,517
Staff Development	72,266	19,922	24,756	24,756
Services & Commodities	239,150	228,185	273,247	276,442
Capital Expenditures	236,558	296,834	305,475	305,475
Property Taxes	0	0	0	0
TOTAL APPROPRIATIONS	**2,205,998**	**2,330,489**	**2,472,794**	**2,612,102**
AUTHORIZED POSITIONS:				
Administrative Assistant	1.00	1.00	1.00	1.00
Adult IS Manager	1.00	1.00	1.00	1.00
Children's Aide	0.76	1.52	1.90	1.90
Circulation Manager	1.00	1.00	1.00	1.00
Director	1.00	1.00	1.00	1.00
Lead Library Assisstant	1.00	1.00	1.00	1.00
Lead Library Clerk	1.00	1.00	1.00	1.00
Librarian	5.45	5.00	5.00	5.00
Library Assistant	1.00	1.00	1.00	1.00
Library Clerk	8.51	10.61	10.22	10.22
Maintenance Page	1.14	0.76	0.76	0.76
Manager	2.00	2.00	2.00	2.00
Page	3.86	3.73	3.87	3.87
Receptionist	1.65	0.00	0.00	0.00
Special Projects Librarian	0.00	0.10	0.10	0.10
Substitute Information Librarian	0.30	0.30	0.30	0.30
Youth Services Assistant	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**31.67**	**32.02**	**32.15**	**32.15**

DEPARTMENT: LIBRARY **SERVICE AREA: CULTURE & RECREATION**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

Maintain event attendees at current levels
Train staff and public on new integrated library system
Work with architect and Bettendorf Library Foundation to begin planning on Youth services renovation
Continue expanding use of online Library resources
Exploring the role of the new library consortium as a way to save money and work more efficiently
Continue to maintain the Library collection for optimum use

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
Bettendorf population	32,769	33,217	33,217	33,217
Hearing and visually impaired population	930	930	930	930
Bettendorf / Pleasant Valley school enrollment	8,059	8,071	8,100	8,100
WORKLOAD:				
# of registered borrowers	22,000	23,000	24,000	24,000
Patron count	300,000	374,000	374,000	374,000
Size of collection	153,000	210,000	210,000	210,000
# of objectives to be met (Action Plan)	14	14	5	14
Outreach visits	250	250	250	250
# of programs to be publicized and funded	800	800	800	800
Hours spent fundraising	200	200	200	200
Hours open per week	68	68	68	68
PRODUCTIVITY:				
# of materials circulated	530,000	582,223	530,000	600,000
New cards issued	3,000	3,072	3,000	3,000
$ raised through Friends, Library Fund, Grants	$100,000	$100,000	$150,000	$150,000
Total program attendance	14,372	11,000	15,000	15,000
EFFECTIVENESS:				
% of population as registered borrower	70%	66%	73%	75%
Circulation per capita	16	18	16	18
Turnover rate of materials	3.5	2.8	3.5	2.9
% of materials checked out by patrons	44%	44%	44%	44%

PROGRAM DESCRIPTION:

Under the direction of the Park Board, City Council and city administration, staff implements and reviews goals and policies, performs accounting and budget preparation, monitors functions and coordinates with outside agencies and departments to provide the Bettendorf community with parks and recreation programs and facilities of the highest quality.

ANALYSIS:

Special efforts to secure alternative funds through grants and foundations will continue in FY 11/12.

Significant time will be spent coordinating Community Improvement Program projects including: The Mississippi Riverfront Trail, Crow Creek Recreation Trail from Crow Creek Park to Middle Road, Forest Grove Park development and the dredging o f Middle Park Lagoon.

Improving communication and decision making between the Park Board and City Council will be emphasized in an effort to address policy agenda issues set by the City Council.

The Parks Maintenance division continues to seek efficiencies in the maintenance schedule.

Demand for athletic programming remains strong and summer recreation programs continue to grow. Staff will seek sponsorship opportunities and consider fee changes in an effort to reduce tax based support for the programming.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund & Transfers-in	1,216,252	1,280,291	1,454,189	1,509,146
Recreation Program Fees	174,829	199,225	220,515	206,160
Community Center Fees	64,412	66,277	77,600	67,000
4th of July			24,422	27,700
Grants, donations, etc.	15,028	15,526	117,420	14,750
TOTAL REVENUES	**1,470,521**	**1,561,319**	**1,894,146**	**1,824,756**
APPROPRIATION SUMMARY:				
Salaries & Wages	828,404	898,104	882,627	896,156
Employee Benefits & Costs	168,980	184,224	182,562	203,393
Staff Development	10,290	14,057	16,250	15,550
Services & Commodities	462,847	454,165	812,707	697,657
Capital Expenditures	0	10,769	0	12,000
TOTAL APPROPRIATIONS	**1,470,521**	**1,561,319**	**1,894,146**	**1,824,756**
AUTHORIZED POSITIONS:				
Park Board Officials (Elected)	5.00	5.00	5.00	5.00
Parks & Recreation Director	0.68	0.68	0.68	0.68
Assistant Parks & Recreation Director	0.25	0.25	0.25	0.00
Administrative Assistant	0.70	0.70	0.70	0.70
Clerk	0.50	0.50	0.50	0.50
Parks Manager	1.00	1.00	1.00	1.00
Construction Technician	1.00	1.00	1.00	1.00
Lead Equipment Operator	1.00	1.00	1.00	1.00
Equipment Operator	2.00	2.00	2.00	2.00
Park Ambassador	0.35	0.35	0.35	0.35
Recreation Supervisor	0.50	0.55	0.55	0.55
Building Supervisor	1.00	1.00	1.00	1.00
Band Director	0.12	0.12	0.12	0.12
Accountant (Finance)	0.20	0.20	0.20	0.20
TOTAL POSITIONS	**13.98**	**14.03**	**14.03**	**13.78**
Contracted Part time FTE	14.24	19.40	15.00	15.00

DEPARTMENT: PARKS & RECREATION **SERVICE AREA: CULTURE & RECREATION**

FUND: GENERAL FUND

PERFORMANCE OBJECTIVES:

1. To provide an annual review and implementation of the master plan and CIP.
2. To seek alternative funding sources that will enhance program and facility development.
3. To complete the Forest Grove park site master plan.
4. To maintain an effective maintenance schedule of all parks and recreation facilities and other city properties that meet the demands of the community.
5. To provide recreation and leisure activities for all ages and abilities.
6. To provide parks and recreation opportunities of the highest quality while holding the per capita tax based support at or under $1.00
7. To utilize various methods to better communicate recreation and leisure time opportunities to the community.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Bettendorf Population (US Census)	31,275	33,217	33,217	33,217
2. Total attendance in Recreation programs, special events, and Community Center rentals	196,052	229,072	230,000	230,000
WORKLOAD:				
1. # of grant applications submitted	8	8	8	8
2. # of CIP projects coordinated	11	9	23	18
3. Developed acres of park land and City property maintained	585	585	585	585
4. # of recreation programs offered	19	23	24	24
5. # of athletic league teams	292	316	353	353
6. # of special events	15	15	17	17
PRODUCTIVITY:				
1. Parks Maintenance costs per acre maintained	$1,502	$1,550	$1,538	$1,567
2. Recreation program and special events cost (net of revenue) per participant attendance	$1.08	$0.92	$0.78	$0.88
3. Tax based support per capita	$38.89	$38.54	$43.78	$45.43
4. CIP expenditures	$ 1,700,174	$ 3,916,828	$ 1,344,585	$ 4,117,462
5. % of tax based support for recreation program	47.54%	43.10%	36.31%	41.16%
EFFECTIVENESS:				
1. # of CIP projects completed	3	4	12	15
2. % of citizens surveyed rating Bettendorf parks as good or excellent (94% in 2006)	94%	NA	96%	NA
3. % of citizens surveyed rating Bettendorf recreation programs as good or excellent (86% in 2006)	86%	NA	90%	NA
4. % of citizens surveyed who have visited a park in the last 12 months	92%	NA	95%	95%
5. % of citizens surveyed who have participated in a recreation program or activity in the last 12 months.	54%	NA	55%	55%

DEPARTMENT: COMMUNITY DEVELOPMENT **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

FUND: GENERAL

PROGRAM DESCRIPTION:

To manage and provide administrative direction and support to the Comunity Development Department, including Building Inspection, Section 8 Rental Assistance, Code Enforcement, and Traffic Control Divisions. Provide support to the Board of Adjustment, Planning and Zoning Commission, and City Council on long- and short-range planning issues.

ANALYSIS:

The department continues to proces large volumes of work. Our residential and light commercial development remain steady or slightly ahead of last year. We remain dedicated to providing superior customer service by staying focused on the core beliefs which includes a prompt and accurate response to all issues. Multi-family development remains a strong focus in the City with the commencement of construction on a 316-unit gated rental community. Bettendorf High School is proposing to construct a new fine arts auditorium as well as a new administration center. Construction of two new restaurants is slated to begin this year as well as a branch of Upper Iowa University. Several new residential subdivisions are currently being developed. The downtown LED lighting project has recently been completed, and Phase II of the Downtown Streetscape Project is slated to start. Our consultant is in the final stages of completing the Transportation component of the Comprehensive Plan.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	535,639	398,317	601,960	662,470
Building Permits	248,111	356,280	390,000	375,000
Electrical Permits	24,352	47,271	35,000	35,000
Mechanical Permits	54,601	69,513	65,000	65,000
Plumbing Permits	32,720	67,728	65,000	65,000
TOTAL REVENUES	**895,423**	**939,109**	**1,156,960**	**1,202,470**
APPROPRIATION SUMMARY:				
Salaries & Wages	616,829	648,782	787,559	804,127
Employee Benefits & Costs	182,296	200,286	226,373	255,023
Staff Development	8,382	2,943	16,500	17,250
Services & Commodities	87,916	87,098	126,528	126,070
Capital Expenditures				
TOTAL APPROPRIATIONS	**895,423**	**939,109**	**1,156,960**	**1,202,470**
AUTHORIZED POSITIONS:				
Community Development Director	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
City Planner	2.00	2.00	2.00	2.00
Senior Building Inspector	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Plumbing/Heating Inspector	1.00	1.00	1.00	1.00
City Electrician	0.50	0.50	0.50	0.00
Building Permit Technician	1.00	1.00	1.00	1.00
Contracted Code Enforcement Officer	2.00	2.00	2.00	2.00
Contracted Code Enforcement Administrative Assistant	1.00	1.00	0.00	0.00
TOTAL POSITIONS	**12.50**	**12.50**	**11.50**	**11.00**

DEPARTMENT: COMMUNITY DEVELOPMENT **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

1. Continue implementation of the code enforcement program.
2. Zoning ordinance changes.
3. To provide staff support, assistance, and coordination among the three divisions.
4. To process payroll accounts, requisitions, employee evaluations for 12 employees.
5. To provide direction to move projects and work forward through weekly meetings.
6. To prepare council agenda material by established deadline.
7. To develop annual budget, staffing needs, and programs.
8. To provide coordination of long-range planning.
9. More retail, services, and quality jobs in Bettendorf.
10. Orderly growth and quality development.
11. Devils Glen Road and 53rd Avenue development .
12. 18th Street and 53rd Avenue development.
13. Kimberly Road corridor redevelopment.
14. U S 67 industrial development .
15. Streetscape Master Plan Downtown.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Bettendorf Population	31,275	31,275	33,217	33,217
2. Bettendorf Households (approx.)	12,000	12,000	12,000	12,000
3. Authorized personnel (FTEs)	12.50	12.50	11.50	11.00
4. # of organizations requiring liaison and coordination	15	15	15	15
WORKLOAD:				
1. # of agenda items prepared for Council action	Avg. 6/meeting	Avg. 6/meeting	Avg. 6/meeting	Avg. 6/meeting
2. Requests for planning information	36/day	36/day	36/day	36/day
3. Development applications	105	105	105	105
4. Requests for inspections	6,200	6,200	6,200	6,200
5. Permit applications	3,200	3,200	3,200	3,200
PRODUCTIVITY:				
1. # of agenda items acted on by Council	6/meeting	6/meeting	6/meeting	6/meeting
2. Cost per plan review	$550	$551	$551	$551
3. Code enforcement actions resolved	659	675	725	1044
4. Inspections completed	6,200	6,200	6,200	6,200
5. Permits Issued	3,200	3,200	3,200	3,200
EFFECTIVENESS:				
1. % of total budget dollars expended	99%	99%	99%	99%
2. % of information requests handled within two days	98%	98%	98%	98%
3. Average time from plan submission to completion of review	30 days	31 days	32 days	33 days
4. % of commercial/industrial permits issued within 10 days of application	90%	90%	90%	90%
5. % of residential building permits isssued within 72 hours of application	98%	98%	98%	98%

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide policy direction and leadership, on behalf of the citizens, to the City government function. To serve as a City liaison between a variety of committees, boards, commissions and citizen groups on community issues.

ANALYSIS:

FY 2011/12 expenditures are budgeted to increase about 2%. Most of the increase is attributable to an additional $10,000 for costs related to meetings and conferences.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	483,001	488,597	484,001	493,469
TOTAL REVENUES	**483,001**	**488,597**	**484,001**	**493,469**
APPROPRIATION SUMMARY:				
Salaries & Wages	72,752	68,668	72,180	70,329
Employee Benefits & Costs	8,208	8,822	9,392	9,526
Staff Development	24,167	37,284	20,500	30,500
Services & Commodities	377,874	373,823	381,929	383,114
Capital Expenditures				
TOTAL APPROPRIATIONS	**483,001**	**488,597**	**484,001**	**493,469**
AUTHORIZED POSITIONS:				
Mayor	1.00	1.00	1.00	1.00
Ward Aldermen	5.00	5.00	5.00	5.00
At-Large Aldermen	2.00	2.00	2.00	2.00
Administrative Assistant	0.20	0.20	0.20	0.20
TOTAL POSITIONS	**8.20**	**8.20**	**8.20**	**8.20**

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2011 Mayor and Council Action Agenda

1. Park Board: Financial Accountability
2. Park Board: Governance
3. Annexation Strategy
4. Stormwater Policies and Plan
5. I-74 Impacted Businesses Relocation
6. Rental Nuisance Housing Registration & Inspection Program
7. Life Fitness Center
8. Enterprise Funds: Framework
9. Downtown Plaza Development

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Population served	32,769	33,217	33,217	33,217
2. # of registered voters	21,621	21,621	21,621	21,621
3. Council meetings scheduled	60	60	60	60
4. Requests for liaison: boards, commissions, committees	10	10	10	10
5. # of adopted target issues	11	15	10	10
6. # of outside agencies requesting financial support from City	9	9	9	9
WORKLOAD:				
1. # of Council meetings, excluding special Council meetings	60	60	60	60
2. # of resolutions deliberated	300	332	299	299
3. # of ordinances deliberated	60	19	32	32
4. Total hours spent on boards, commissions, committees	120	120	120	120
5. Formal agenda items considered	700	700	700	700
6. # of annual budget issues discussed	25	20	20	20
7. # of budget programs reviewed	79	79	79	79
8. # of outside agencies obtaining financial support from City	9	9	9	9
PRODUCTIVITY:				
1. Program cost per citizen	$14.74	$14.71	$14.57	$14.86
2. Program expenditures as a % of total City expenditures	0.68%	0.65%	0.56%	0.70%
3. # of CIP projects adopted	150	107	153	92
EFFECTIVENESS:				
1. # of resolutions adopted	297	332	294	294
2. # of ordinances adopted	55	19	30	30
3. Average # of citizens attending Council meetings	30	30	30	30
4. CIP projects completed/work in progress	70%	60%	60%	60%
5. # of targets assigned/completed	6	11	6	7

DEPARTMENT: CITY ADMINISTRATION & CITY CLERK **SERVICE AREA: GENERAL GOVERNMENT**

FUND: GENERAL

PROGRAM DESCRIPTION:

Principal advisor to the Mayor/City Council in matters relating to overall City government operations. To provide professional leadership in the administration and execution of policies and objectives formulated by City Council. Develop and recommend alternative solutions to community problems for Council consideration. To develop employees potential to solve problems and enable them to make informed decisions that result in improved services that will enhance the quality of life for our citizens.

ANALYSIS:

FY 2011/12 expenditures are budgeted to increase about 3% over FY 2010/11, in line with adopted increases for personnel costs.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	231,024	250,362	250,213	260,498
Cigarette Permits	3,450	2,425	2,500	2,500
Beer & Liquor Licenses	36,411	39,830	40,000	40,000
Business Licenses	29,047	34,545	35,000	35,000
TOTAL REVENUES	**299,932**	**327,162**	**327,713**	**337,998**
APPROPRIATION SUMMARY:				
Salaries & Wages	185,769	193,425	198,830	202,968
Employee Benefits & Costs	53,617	57,862	57,376	56,627
Staff Development	16,666	21,842	16,900	18,900
Services & Commodities	43,880	54,033	54,607	59,503
Capital Expenditures				
TOTAL APPROPRIATIONS	**299,932**	**327,162**	**327,713**	**337,998**
AUTHORIZED POSITIONS:				
City Administrator	0.94	0.94	0.94	0.94
Administrative Assistant	0.70	0.70	0.70	0.70
TOTAL POSITIONS	**1.64**	**1.64**	**1.64**	**1.64**

DEPARTMENT: CITY ADMINISTRATION & CITY CLERK **SERVICE AREA: GENERAL GOVERNMENT**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

2011 Management Agenda

1. Iowa Gateway Center marketing plan
2. I-80/Middle Road infrastructure
3. Sewer Equalization Basin
4. I-74 Bridge
5. Annual Street Program

City Clerk Objectives

1. Record, transcribe and publish notices/minutes of Council meetings required by law
2. Record and maintain documents and records as legallly required
3. Prepare council packet and provide Mayor and Council with pertinent information
4. Provide information to citizens upon request
5. Process and issue annual cigarette permits, new and renewed liqour licenses and new and renewed business licenses

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. City of Bettendorf Population	31,275	33,217	33,217	33,217
2. # of City departments	11	11	11	11
3. # Value of City Budget, net of transfers	$ 70,620,597	$ 74,962,958	$ 86,721,859	$ 70,949,116
4. # of Council meetings requiring roll call	49	49	49	49
WORKLOAD:				
1. # of Target Agenda issues	17	18	20	13
2. # Individual contacts with Mayor and Council	1,000	1,000	1,000	1,000
3. # Cigarette, beer, liqour permit requests	200	200	150	150
4. # Information requests	1,200	1,200	1,200	1,200
PRODUCTIVITY:				
1. # of formal agenda items compiled for Council	800	800	800	800
2. # of Public Hearings held	78	78	68	68
3. # of new and/or revised ordinances published	55	55	19	19
4. # of beer, liqour & cigarette licenses processed	62	62	52	52
5. # of business licenses issued	383	383	200	200
EFFECTIVENESS:				
1. % of target issues accomplished	80%	80%	70%	70%
2. City's Bond Rating	Aa2	Aa1	Aa1	Aa1
3. % of citizens surveyed rating the overall quality of life in Bettendorf as good or excellent	95%	NA	95%	95%
4. % of citizens surveyed rating the value of services for the taxes paid to Bettendorf as good or excellent	73%	NA	77%	80%
5. % of citizens surveyed rating their overall impression of city employees as good or excellent	84%	NA	86%	88%

DEPARTMENT: FINANCE **SERVICE AREA: GENERAL GOVERNMENT**

FUND: GENERAL

PROGRAM DESCRIPTION:

To coordinate and administer all City financial services including accounting and payroll, budgeting, purchasing and fixed assets, information processin and customer service billing and collection. To provide sound financial advice to the City Administrator, Mayor, City Council and all department heads; to establish and implement financial policies and procedures; to issue and monitor the City's debt, to demonstrate sound cash management skills while prudently investing idle City funds; to coordinate special projects with the City's financial advisors and bond council; to provide "hands-on" manageme support to finance divisions. The office is directly responsible for budget preparation, financial reporting, and analysis.
Responsible for the recording, auditing, processing and reporting of all financial transactions for the City including receipts, disbursements, payables, payroll, purchase orders and journal entries. To monitor compliance with internal accounting and budgeting controls while meeting fiduciary responsibilities. To oversee the City's annual audit. To provide competititve and timely purchase of quality goods, materials and equipment and servic from responsive and responsible vendors. To effectively manage all additions an deletions to the City's capital assets and maintain a comprehensive capital asset listing for insurance and audit purposes.

ANALYSIS:

The continuing objective of the Finance Department is to maximize the use of technology to improve the effectiveness and efficiency of accounting procedures city wide. We will be working on adopting a plan for purchasing cards for specific employees throughout the City. This process will require a commitment from staff throughout the organization and also add additional training city wide.

The primary objectives of the department will be to continue to provide accurate and timely financial statements and assistance to all city departments and city management; enhanced training to all of our computer users; maximizing the City's GIS system capabilities; and strengthening our internal control procedures. Continuing compliance with new pronouncements from GASB will be another major objective for the department.

The department will continue to prudently invest idle City funds and will strive to maximize interest revenue as interest rates fluctuate in the current market.

The department is very proud to have received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for the eighteenth year in a row and the Distinguished Budget Award since FY 1994/95. We were also very pleased to have our bond rating increased in May 2010 from Aa2 to Aa1.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	684,234	808,377	790,242	812,567
TOTAL REVENUES	**684,234**	**808,377**	**790,242**	**812,567**
APPROPRIATION SUMMARY:				
Salaries & Wages	367,713	407,894	422,950	429,387
Employee Benefits & Costs	113,443	128,779	129,251	140,470
Staff Development	4,314	6,153	8,100	14,100
Services & Commodities	143,423	148,610	156,941	158,610
Debt Service	55,341	116,941	73,000	70,000
TOTAL APPROPRIATIONS	**684,234**	**808,377**	**790,242**	**812,567**
AUTHORIZED POSITIONS:				
Finance Director	0.84	0.93	0.85	0.85
Manager of Accounting	0.44	0.51	0.48	0.48
Accountant	0.98	0.98	1.1	1.1
Account Clerk	1.00	0.99	0.99	0.99
Clerk	0.50	0.50	0.50	0.50
Secretary	0.15	0.15	0.15	0.15
TOTAL POSITIONS	**3.910**	**4.060**	**4.070**	**4.070**

DEPARTMENT: FINANCE **SERVICE AREA: GENERAL GOVERNMENT**

FUND: GENERAL **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To submit and receive the Certificate of Achievement Award for Excellence in Financial Reporting from GFOA for FY ended 6/30/11
2. To submit and receive the Distinguished Budget Award from GFOA for the FY 2011/12 Budget Book.
3. To distribute monthyly financial reports within 60 days of month end.
4. To maintain departmental cost per capita below $24.60.
5. To budget total City expenditures within 3% +/- of actual, and to budget total City revenues withing 3% +/- of actual.
6. Compile a comprehensive purchasing policy and procedure man ual for Council's review and adoption.
7. Coordinate the asset disposal policy & procedure.
8. implement the issuance of purchase orders through e-mail whenever possible.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Authorized personnel (FTE's), including IT division	12.00	12.00	12.00	12.00
2. Departmental budget - general fund only	$684,234	$808,377	$790,242	$812,567
3. City of Bettendorf population	32,769	33,097	33,097	33,097
4. Total City budget including transfers: revenues	$79,277,360	$94,158,299	$89,482,029	$80,090,325
5. Total City budget including transfers: expenditures	$82,702,789	$92,546,633	$9,846,708	$82,001,187
6. # of funds budgeted and monitored	62	58	55	53
7. $ value of Adopted CIP Plan - all funds	$23,215,127	$27,477,479	$24,633,800	$20,035,981
8. City of Bettendorf taxable valuation	$1,400,436,964	$1,469,948,330	$1,531,563,066	$1,615,853,384
WORKLOAD:				
1. # of cash receipts issued	4,015	4,012	3,991	4,000
2. Accounts payable checks written	9,113	9,121	9,022	9,250
3. Payroll checks/direct deposits	1947/6482	1970/6683	1849/6706	1825/6650
4. # of wire transfers/ACH payments made	553	547	521	600
5. # of funds with minimum fund balance goal	12	12	12	12
6. # of projects on current 5-year CIP Plan	341	410	412	410
7. Volume of budget document produced	471	502	514	430
8. # Purchase orders issued	342	359	384	400
9. $ of additions and deletions to general fixed asset list	$18,053,559	$19,827,123	$20,000,000	$20,000,000
10. $ of additions and deletions to proprietary fixed asset list	$4,469,458	$13,793,761	$10,000,000	$10,000,000
PRODUCTIVITY:				
1. Departmental cost per capita	$20.88	$24.42	$23.88	$24.55
2. Total dollar amount of purchase orders issued	23,386,275	28,937,591	21,795,667	25,000,000
3. Date of annual auditor's report	14-Dec	10-Dec	15-Dec	15-Dec
4. # of findings & questioned costs from audit report	5	5	0	0
EFFECTIVENESS:				
1. Total use of money revenues - all funds	$1,484,476	$935,570	$572,207	$1,086,626
2. # of funds meeting minimum fund balance goals	12	12	12	12
3. % of budgeted General Fund revenue received, net of transf	99.19%	99.79%	99%	99%
4. % of budgeted General Fund expenditures spent, net of trar	98.06%	99.67%	98%	98%
5. $ of projects completed on current year Adopted CIP Plan	$19,293,561	$27,477,479	$24,633,800	$24,633,800
6. Total budget amendment certified to State of Iowa, revenue	($1,067,967)	$6,642,636	n/a	n/a
7. Total budget amendments certified to State, expenditures	$6,313,459	$13,845,504	n/a	n/a
8. % of actual expenditures to budget, all funds, excluding tran	94.58%	96.33%	95.00%	95.00%
9. % of actual revenue to budget-all funds, excluding transfers	93.12%	93.12%	93.00%	93.00%
10. Levy rate/$1,000 assessed valuation	$12.85000	$12.85000	$12.60000	$12.60000
11. $ value of City's capital assets, governmental activities	$144,791,570	$167,146,095	$175,000,000	$190,000,000
12. $ value of City's capital assets, business type activities	$84,593,045	$87,862,411	$90,000,000	$100,000,000

PROGRAM NAME: LEGAL AND HUMAN RIGHTS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Administration of legal services encompasses the representation of the City in litigation/regulatory/union matters, updating staff and elected officials on changes in the law, drafting and review of resolutions, ordinances, contracts and other documents, and providing advice on an as requested basis. In January 2003, the City reestablished the Human Rights Commission. The Legal Department provides staffing for this function, except for initial investigation, which is contracted out.

ANALYSIS:

Council has provided financial assistance for contract work as necessary. Cost of HRC investigation is increasing. I t may be appropriate to seek other vendors. Major issue is the upcoming decision on Cable franchise authority both for regulation and franchise fee.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	237,776	237,716	268,673	263,177
TOTAL REVENUES	**237,776**	**237,716**	**268,673**	**263,177**
APPROPRIATION SUMMARY:				
Salaries & Wages	151,642	164,227	170,642	172,588
Employee Benefits & Costs	36,548	39,471	40,941	43,440
Staff Development	11,118	7,654	11,500	11,500
Services & Commodities	38,468	26,364	45,590	35,649
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**237,776**	**237,716**	**268,673**	**263,177**
AUTHORIZED POSITIONS:				
City Attorney	0.94	0.96	0.96	0.96
Assistant City Attorney	0.15	0.15	0.15	0.15
TOTAL POSITIONS	**1.09**	**1.11**	**1.11**	**1.11**

PROGRAM NAME: LEGAL AND HUMAN RIGHTS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Keeping staff, Council and self informed on changes in the law and the appropriate response thereto.
2. To draft and review the drafts of contracts, ordinances, resolutions and other documents.
3. To administer the department - watch the budget, prepare invoices, update the law library, answer citizen concerns.
4. To confer with elected officials and respond to their requests for services.
5. To confer with staff and respond to their requests for services.
6. To attend Council, Park Board and Commission meetings.
7. To prosecute misdemeanors/municipal infractions.
8. Utility and Franchise Policy and Actions (including Cable)
9. Miscellaneous/Projects

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Departmental budget	$237,776	$237,716	$268,673	$263,177
2. Authorized personnel (FTE's)	1.09	1.11	1.11	1.11
3. # of boards, commissions, public service organizations requesting periodic service	21	21	21	21
4. City of Bettendorf population	32,769	33,217	33,217	33,217
5. Human Rights inquiries	18	18	18	18
WORKLOAD:				
1. Time spent on performance objective #1 above	2%	2%	2%	2%
2. Time spent on performance objective #2 above	15%	15%	15%	15%
3. Time spent on performance objective #3 above	7%	7%	7%	7%
4. Time spent on performance objective #4 above	9%	9%	9%	9%
5. Time spent on performance objective #5 above	35%	35%	35%	35%
6. Time spent on performance objective #6 above	17%	17%	17%	17%
7. Time spent on performance objective #7 above	10%	10%	10%	10%
8. Time spent on performance objective #8 above	3%	3%	3%	3%
9. Time spent on other items	2%	2%	2%	2%
PRODUCTIVITY:				
1. Program cost per capita	$7.26	$7.16	$8.09	$7.92
EFFECTIVENESS:				
1. Program cost calculated on hourly basis (2,392 hours)	$99.40	$99.38	$112.32	$110.02
2. Average private legal service hourly rate	$175.00	$176.00	$180.00	$181.00
3. Full departmental cost as a % of private legal rates	56.80%	56.47%	62.40%	60.79%

PROGRAM NAME: BUILDING MAINTENANCE & CUSTODIAL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS

PROGRAM DESCRIPTION:

To provide in-house maintenance and custodial service to the following buildings: City hall/Police/Fire building, Maintenance Center/ Annex, Library, Family Museum, Community Cener, Life Fitness Center, and Splash Landing. In-house-maintenance without custodial services is provided to Surrey Heights Fire Station, Spruce Hills Fire Station and Pleasant Valley Fire Station, Palmer Hills Golf Course Club House and Maintenance Buildng, two salt domes, sewage lift stations, Lime Pile and DOT buildings and other small outbuildings. The staff also maintains all the building flags, poles and banners. In addition, we also maintain the flags and poles at the two downtown points, Bill Glen Park and the State Street banners.

ANALYSIS:

As per the City's vision and core beliefs, it is the goal of Building Maintenance to provide all the city buildings with the most timely and professional response possible to the internal requests made by the occupants of any city building. Building Maintenance is called upon to repair, modify, add to or upgrade all aspect of the city buildings. When doing any upgrades to the buildings, we always look at the most energy efficient types of equipment. Building Maintenance oversees contractors when a project is too large to handle in-house. Some of the larger projects for this fiscal year are: at the Maintenance Center we will be installing a new brine making system involving contracting a new 2 inch water line from our main into the Parks Maintenance Building and then doing all the rest of the plumbing and the electrical in-house. We will be installing new induction lights over our fuel island. The Maintenance Center will also get some trench drains rebuilt. At the Museum we will be contracting the replacement of the boiler with a high-efficiency condensing boiler. At the Life Fitness Center we will be contracting the replacement of 90 court and gym lights with new high-efficiency T-5 light fixtures. At Splash Landing we will be installing new handicap toilet partitions in the shower house increasing the interior size. Throughout the year we will do many electrical, plumbing and HVAC upgrades and repairs. As per the City's vision and core beliefs, it is the goal of our custodial staff to provide a clean and sanitary building for its staff and the public. The custodians take care of the floors, restroom light bulbs and trash. The restrooms are kept stocked and the fixtures cleaned. All this is done mostly after hours so the building's staff and the public are not disrupted. In some of the buildings, the custodian deals with an after hours cleaning servcie, checking with them and making sure they are doing what is required.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	859,256	872,173	901,027	916,174
Family Museum Fund	174,479	176,032	191,273	194,809
Palmer Hills Enterprise Fund	36,374	32,703	37,400	34,800
Recreation Enterprise Fund	181,526	162,215	188,200	194,467
Municipal Garage Fund	8,302	4,209	5,600	5,500
Aquatic Center	82,311	69,079	71,100	73,100
Quad City Waterfront Convention Center	57,441	0	0	0
TOTAL REVENUES	**1,399,689**	**1,316,411**	**1,394,600**	**1,418,850**
APPROPRIATION SUMMARY:				
Salaries & Wages	325,321	365,499	405,628	416,788
Employee Benefits & Costs	138,290	139,755	155,072	169,946
Staff Development	0	0	0	0
Services & Commodities	936,078	811,157	833,900	832,115
Capital Expenditures	0	0	0	1
TOTAL APPROPRIATIONS	**1,399,689**	**1,316,411**	**1,394,600**	**1,418,850**
AUTHORIZED POSITIONS:				
Building Maintenance Manager	0.96	0.96	0.96	0.96
Maintenance Worker	0.30	0.30	0.30	0.30
Lead Maintenance Worker	0.90	0.90	0.90	0.90
Public Works Coordinator	0.10	0.10	0.10	0.10
Deputy Director Public Works, Operations	0.06	0.06	0.06	0.06
Building Maintenance Supervisor	0.04	0.04	0.04	0.04
Maintenance Worker	0.70	0.70	0.70	0.70
Custodian	5.00	5.00	5.00	5.00
Lead Maintenance Worker	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**8.16**	**8.16**	**8.16**	**8.16**

PROGRAM NAME: BUILDING MAINTENANCE AND CUSTODIAL **SERVICE AREA: GENERAL GOVERNMENT**
DEPARTMENT: PUBLIC WORKS

PERFORMANCE OBJECTIVES:

1. To repair a majority of building maintenance problems in-house.
2. Assure all buildings provide a safe and comfortable working environment.
3. Find ways to make buildings more energy efficient.
4. Provide 24 hours/7 days-a-week emergency service.
5. Maintain all building systems.
6. Acceptably clean buildings with in-house personnel at lower cost per square foot than a service contract.
7. Develop ways to more efficiently use custodial work time through scheduling and the purchase of time saving equipment.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. # of buildings to be maintained	14	15	15	17
2. # of buildings that are staffed				13
3. # of buildings to be cleaned	6	6	6	6
4. Approximate requests received based on 9 requests per day	2,300	2,300	2,300	2,300
WORKLOAD:				
1. Square footage of buildings to be maintained	355,000	364,000	336,457	336,457
2. Square footage of buildings to be cleaned	315,000	315,000	315,000	315,000
3. # of projects per year (approximate)	20	20	20	20
4. # of special service requests (approximate)	6	6	6	6
PRODUCTIVITY:				
1. Service requests completed (6-7 requests per day)	2,300	2,300	2,300	2,300
2. Building maintenance costs per square foot	$2.38	$2.74	$2.46	$2.62
3. Custodial costs per square foot	$1.22	$1.35	$1.29	$1.35
EFFECTIVENESS:				
1. % of service requests completed	100%	100%	100%	100%
2. % of service requests completed in less than 10 days	90%	90%	90%	90%

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: HUMAN RESOURCES | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues, training and discipline.

ANALYSIS:

The Human Resources Department provides support to each department in a day to day operational role and a more strategic global role. The day to day functions include 1) Recruitment and selection; 2) Orientation for new employees; 3) administrating all benefits; 4) processing and managing all work comp claims; 5) administrating the performance appraisal system; 6) investigating and solving employee grievances and 7) administrating four union contracts.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	199,604	168,452	170,040	200,206
TOTAL REVENUES	**199,604**	**168,452**	**170,040**	**200,206**
APPROPRIATION SUMMARY:				
Salaries & Wages	66,666	72,969	80,721	87,967
Employee Benefits & Costs	18,055	20,713	22,389	25,224
Staff Development	24,219	10,764	10,000	15,000
Services & Commodities	90,664	64,006	56,930	72,015
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**199,604**	**168,452**	**170,040**	**200,206**
AUTHORIZED POSITIONS:				
Human Resources Director	0.81	0.80	0.88	0.88
TOTAL POSITIONS	**0.81**	**0.80**	**0.88**	**0.88**

PROGRAM NAME: HUMAN RESOURCES **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide support on employee related matters including recruitment, testing, selection, screening, benefits, discipline, etc.
2. Administer the performance management, position classification and pay systems.
3. Provide two employee training session per year.
4. Provide one employee picnic per year.
5. Labor Negotiations.
6. Health Insurance: plan design and cost containment
7. Work Comp claims management, accident prevention and cost containment
8. Mission, Vision, Core Beliefs implementation
9. Implement Suggestion Box Program
10. Establish internal and external communications plan

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Position vacancies	5	5	5	5
2. # of vacant positions requiring civil service testing	4	4	4	4
3. Authorized personnel (FTE's) full-time, part-time, seasonal	264.42	268.35	266.68	266.00
4. Employee bargaining units	4	4	4	4
5. # of new authorized positions (FTE's)	-0.44	3.93	-1.67	-0.68
6. Civil service appeals	0	0	0	0
7. # of grievances filed	0	0	0	0
WORKLOAD:				
1. Jobs posted/applications received	20/500	15/350	15/351	15/352
2. # of civil service tests administered/applicants tested	2/15	2/50	2/50	2/50
3. Training sessions conducted/# of employees in attendance	2/400	2/350	2/350	2/350
4. # of job classification reviews	2	0	0	1
5. Employee orientations	10	5	5	5
6. Performance evaluation reviews processed/non-union/union	250	250	250	250
7. Employment interviews	10	10	10	10
8. Time spent on hiring process for new positions (hours)	160	140	140	140
9. # of employees utilizing EAP services	28	28	28	28
10. Revision of job descriptions	6	6	6	6
PRODUCTIVITY:				
1. % of time spent on labor relations administration and union negotiations	10%	20%	20%	20%
2. % of time spent on filling vacancies	15%	15%	15%	15%
3. % of time spent on processing personnel actions	20%	15%	15%	15%
4. % of time spent on pay and benefit administration	20%	20%	20%	20%
5. % of time spent on employee development and training	10%	10%	10%	10%
6. % of time spent on insurance issues	25%	20%	20%	20%
EFFECTIVENESS:				
1. % of performance objectives achieved	100%	100%	100%	100%
2. # of days from position vacancy to position filled	75 days	75 days	75 days	76 days

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

A liaison between the City and the community. Duties include operating the City's cable access channel, managing video production of monthly show, informational videos and special projects, providing public information materials to citizens, assisting in the promotion of special events and maintaining open communications with area news media in order to promote City programs and services. Provide support to administration via printed materials including press releases, newsletters, etc. Provide support to all City departments by preparation of marketing materials including flyers, posters, etc. Assist with updating City's webpage with text and videos. Producing promotional videos to air on Channel 9 to promote special events in the City. Liaison for police and fire during emergency situations. Record and schedule council meetings and park board meetings that air on Channel 9 and the City webpage.
Oversee the Bettendorf 101: City Citizen Academy, which is offered twice a year. Assist Human Resources with ID badges and employee picnic. Document flooding, storm damage, etc. with photos and video.

ANALYSIS:

The Public Information Officer serves the community by producing, writing, and hosting Bettendorf Now, writing, videotaping, and scheduling council meetings and other meetings for Channel 9 and the City's webpage. The Public Information Officer is also in charge of Bettendorf's government Channel 9 programming, coordinating events for the community and City staff and reporting public information through Channel 9, media, print materials, City's webpage, and mail. The Public Information Officer serves the City departments by taping and editing department and city-wide workshops, producing brochures, newsletters, posters, flyers, map books, and other written materials and assisting in special events, which includes making arrangements taking pictures, etc. Other duties include archiving video and photos of City events, handling the media for police and fire, producing editing and writing scripts for promotional videos for City events to air on Channel 9 and/or webpage. The Public Information Officer services on several committees including 4th of July, Ill/IA QC Communication Network, Tis the Season, etc. Oversees the Bettendorf 101: City Citizen Academy. Public Information Officer has many other duties as assigned.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	119,465	104,047	125,653	133,541
TOTAL REVENUES	**119,465**	**104,047**	**125,653**	**133,541**
APPROPRIATION SUMMARY:				
Salaries & Wages	56,762	58,464	59,128	59,299
Employee Benefits & Costs	19,459	21,077	20,861	22,610
Staff Development	2,414	788	3,150	3,150
Services & Commodities	40,830	23,718	42,514	48,482
Capital Expenditures				
TOTAL APPROPRIATIONS	**119,465**	**104,047**	**125,653**	**133,541**
AUTHORIZED POSITIONS:				
Public Information Officer	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Produce 6-12 Bettendorf Now programs that air on cable channel 9 and the city's webpage.
   communicate to the community events, job openings, programs and services the City offers the community.
2. Produce 6 video to promote city events or projects.
3. Print and distribute 12 Employee Newsletters.
4. Maintain and add information and video to Channel 9 and webpage..
5. Produce print materials for departments including brochures, programs and flyers.
6. Oversee taping of approximately 52 City Council meetings and/or live broadcast.
7. Oversee the video production equipment in the Council Chambers.
8. Archive video and photographs of special events or projects involving City departments.
9. Handle media for police and fire. Work with City Administrator, City Attorney, Mayor and City Council on sensitive issues.
10. Plan or assist in City or in-house events.
11. Produce plaques, shirts, mugs, etc. for events and give-a-ways.
12. Produce and distribute Resident's Guide.
13. Oversee approximately 26 Park Board Meetings
14. Produce and distribute 2 city newsletters and 1 4th of July newsletter.
15. Send citizens informational emails.
16. Handle other duties as assigned such as surveys, awards entrys, work with production companies, special videos, employee blood drive
17 Oversee Bettendorf 101: City Citizen Academy, twice a year
18. Assist HR with I.D. Badges

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. City of Bettendorf population	32,769	33,217	33,217	33,217
2. Public inquiries for information	160	160	160	160
3. Public presentation requests	2	2	2	2
4. Council meetings scheduled for Channel 9 coverage	52	52	52	52
5. Special events scheduled for Channel 9 coverage	6	6	6	6
6. Channel 9 information graphic request from depts.	80	80	80	80
7. Request to tape department training	6	6	6	6
WORKLOAD:				
1. # of special events photographed/videotaped	50	50	50	50
2. # of employee trainings videotaped	8	8	8	8
3. # of Bettendorf Now Programs produced	6	6	6	6
4. # of annual employee newsletters produced	12	12	12	12
5. # of Council/special meetings aired on Channel 9	52	52	52	52
6. # of Board of Adjustment/Planning & Zoning Meetings aired	24	24	24	24
7. # of special events sponsored or promoted	5	5	5	5
8. # of special programs or promotional videos produced	12	12	12	12
9. # of requests for information graphics on Channel 9	150	150	150	150
10. # of press releases sent	75	75	75	75
11. # of special community projects (not related to Channel 9)	10	10	10	10
12. # of major print projects	8	8	8	8
13. # of minor requests from employees (scanning, letter-head, dubbing tapes, etc.)	85	85	85	85
14. # of Park Board Meeting aired on Channel 9	26	26	26	26
15. Other duties as assigned	50	50	50	50
PRODUCTIVITY:				
1. Program cost per citizen	$3.65	$3.13	$3.78	$4.02
2. Average cost of special program production	$2,800	$2,800	$2,800	$2,801
3. Average # of times special programs aired	50x per month	50x per month	50x per month	50x per month
EFFECTIVENESS:				
1. % of performance objectives accomplished	100%	100%	100%	100%

Veterans' Memorial Park

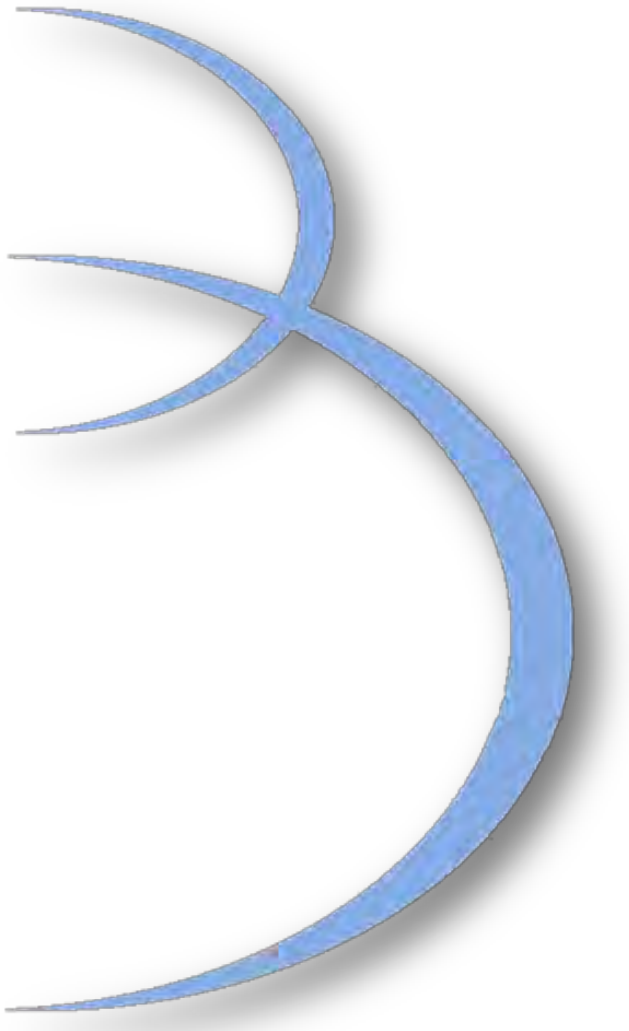
Disc Golf Course at Middle Park

Arbor Day Tree Planting Ceremony Along Duck Creek Recreation Trail

Bettendorf
a premier city
IOWA

2011-12

Special Revenue Funds



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Bettendorf's Downtown Redevelopment

Missman, Stanley & Associates

Cost: $1 million
Size: 12,000 s.f.

Quad City Area Realtor Association

Cost: $1.25 million
Size: 9,000 s.f.

Windmiller Design & Development

Cost: $1.5 million
Size: 20,000 s.f.

Anderson, Lower, Whitlow, P.C.

Cost: $2 million
Size: 18,000 s.f.

The Special Revenue Funds account for revenue derived from specific sources that are legally restricted to expenditures for specified purposes. The funds in this category and their purpose are as follows:

Tax Increment Financing (TIF) Funds - These funds account for revenues generated by the City's TIF districts, which are used for urban renewal and development. Tax increment financing is a means of financing public improvement projects or economic development incentives for cities, counties and community colleges. Cities may utilize TIF for commercial, industrial and residential development. Local government investment in TIF areas enhances development and ultimately reaps additional property tax revenue for all local taxing jurisdictions. How does TIF work? A base year for the purpose of assessing taxable valuation is established in the year prior to issuing bonds for debt associated with the district. Any taxes imposed on this base valuation are still directed to the local taxing jurisdictions. In other words if the property in the pre-development is assessed at $10,000, the local jurisdictions may continue to collect taxes based on the $10,000 assessment. If improvements to the development add an additional $10,000 in value, taxes are still collected on the added value but the taxes are directed towards the project rather than going to jurisdictions.
TIF development districts within Bettendorf include:

-GRAFCO District
-RiversEdge District
-Eyesurgeons Associates District
-Greystone Plastics District
-The Daly Group District
-Quad City Realtor District
-Fields Development District
-Home Depot District
-Trinity Hospital District
-Olympic Steel District
-State St/Windmiller District
-L3 Properties District
-Vizient District
-JNB Hometown Harbor District

Road Use Tax Fund - This fund accounts for all revenues received from the State of Iowa from gasoline taxes, license fees and weight taxes. These funds are distributed to cities on a per capita basis as Road Use Taxes.

Housing and Urban Development Section 8 Fund - Accounts for the US Department of Housing and Urban Development Block Grant programs.

Economic Development Funds - Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as, acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Subdivision Deposits Fund - Accounts for the deposits made by developers for incomplete subdivision improvements such as sidewalks and street paving required when temporary occupancy permits are requested. Refunds are made when specific improvements are constructed.

Police Funds - These funds account for the Police Department's share of federal and state forfeited/seized assets; and donations to the Police Department. They include: Chaplain's Petty Cash, Drug/Seizure and Federal Drug/Seizure funds.

Library Funds - These funds account for the gift trust donations and fund raising efforts by the Library. They include: Library Open Access, Enrich Iowa, Inter-library Loan, Kakert Estate and Library Gift funds.

Park Funds - These funds account for revenues received from park donations and funding of special projects. They include: Park Donations, and the Hendrick's Gift funds.

Police Pension Excess Funds - Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan which may be used by the City to meet future pension funding requirements as prescribed by law.

Employee Benefits - Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	FY 2011/12	Inc (Dec) over FY 2010/11	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes	1,542,892	2,082,742	2,184,160	2,366,213	2,885,853	519,640	21.96%
TIF revenue	3,172,985	3,377,334	3,499,290	3,065,570	2,330,787		
Other city taxes	65,916	88,761	89,844	88,164	108,101	(734,783)	0.00%
Special assessments			-	-	-	-	
Licenses and permits			-	-	-	-	
Intergovernmental	3,287,043	3,466,894	3,270,453	3,389,185	3,604,101	214,916	6.34%
Charges for services			-	-	-	-	
Interest	163,892	122,333	102,451	57,181	30,675	(26,506)	-46.35%
Fines & forfeitures			-	-	-	-	
Other	309,879	316,689	328,471	527,679	292,500	(235,179)	-44.57%
Total Revenue	**8,542,607**	**9,454,753**	**9,474,669**	**9,493,992**	**9,252,017**	**(241,975)**	**-2.55%**
Expenditures:							
Public Safety	16,837	131,661	5,633	16,000	16,000	-	0.00%
Public Works	3,322,729	4,162,342	3,359,143	3,574,718	3,415,577	(159,141)	-4.45%
Culture & Recreation	103,054	138,448	175,464	98,020	67,500	(30,520)	-31.14%
Community & Economic Development	1,520,903	1,489,663	1,576,361	1,868,946	1,502,893	(366,053)	-19.59%
General Government	283	108	-	-	-	-	
Debt service	1,499,010	1,900,983	1,306,586	2,215,748	131,278	(2,084,470)	-94.08%
Capital Projects	60,417	174,183	46,404	109,000	102,000	(7,000)	-6.42%
Total Expenditures	**6,523,233**	**7,997,388**	**6,469,591**	**7,882,432**	**5,235,248**	**(2,647,184)**	**-33.58%**
Revenue over(under) expenditures	2,019,374	1,457,365	3,005,078	1,611,560	4,016,769	2,405,209	149.25%
Financing sources (uses):							
Operating transfers in	738,275	1,394,117	889,727	700,600	280,200	(420,400)	-60.01%
Operating transfers out	(3,981,423)	(3,945,681)	(3,507,765)	(3,651,623)	(4,196,328)	(544,705)	14.92%
Other financing sources	-	-	-	16,284	-		
Proceeds from bonds	-	-	-	795,000	-	(795,000)	
Financing sources (uses) net	(3,243,148)	(2,551,564)	(2,618,038)	(2,139,739)	(3,916,128)	(1,776,389)	83.02%
(under) expenditures and other financing	**(1,223,774)**	**(1,094,199)**	**387,040**	**(528,179)**	**100,641**	**628,820**	**-119.05%**
Fund balances, beginning	4,136,683	2,912,909	1,818,710	2,205,750	1,609,279	(596,471)	-27.04%
Residual equity transfer in (out)	-	-	-	-	-	-	
Adjustment for restatement	-	-	-	(68,292)	-	68,292	
Fund balances, ending	2,912,909	1,818,710	2,205,750	1,609,279	1,709,920	100,641	6.25%
Fund Balance % of Expenditures	44.65%	22.74%	34.09%	20.42%	32.66%		

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	TIF Funds	Road Use Tax	HUD Section 8	Bettendorf Fund/Bechtel	Police Funds
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues	2,330,787				
Other City Taxes	0				
Licenses & Permits	0				
Use of Money & Property	0	10,250	1,025	700	2,100
Intergovernmental	11,200	3,140,017	390,112		
Charges for Services	0				
Special Assessments	0				
Miscellaneous	0	21,500	2,000	200,000	15,000
Bond Proceeds	0				
Other financing sources	0				
Transfers In	0	280,200			
Total Revenues & Other Sources	**2,341,987**	**3,451,967**	**393,137**	**200,700**	**17,100**
Expenditures & Other Financing Uses:					
Public Safety	0				16,000
Public Works	0	3,415,577			
Culture & Recreation	0				
Community & Economic Development	835,107	9,750	438,836	204,200	
General Government	0				
Debt Service	131,278				
Capital Projects	0	26,000			10,000
Total Government Activities Exp.	**966,385**	**3,451,327**	**438,836**	**204,200**	**26,000**
Business Type/Enterprises					
Total Gov Activities & Business Exp.	**966,385**	**3,451,327**	**438,836**	**204,200**	**26,000**
Transfers Out	1,197,602			0	
Total ALL Expenditures/Transfers Out	**2,163,987**	**3,451,327**	**438,836**	**204,200**	**26,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	178,000	640	(45,699)	(3,500)	(8,900)
Estimated Beginning Fund Balance	**(315,262)**	**378,909**	**288,831**	**92,953**	**115,159**
Ending Fund Balance June 30	**(137,262)**	**379,549**	**243,132**	**89,453**	**106,259**
Fund Balance as a % of expenditures & transfers out		11.11%			

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Library Funds	Parks Funds	Employee Benefits	Subdivision Deposits	Total Spec. Rev.
Revenues & Other Financing Sources:					
Property Taxes			2,885,853		2,885,853
TIF Revenues					2,330,787
Other City Taxes			108,101		108,101
Licenses & Permits					0
Use of Money & Property	14,100	2,500			30,675
Intergovernmental	61,500		1,272		3,604,101
Charges for Services					0
Special Assessments					0
Miscellaneous	34,000	5,000		15,000	292,500
Bond Proceeds					0
Other financing sources					0
Transfers In		0			280,200
Total Revenues & Other Sources	**109,600**	**7,500**	**2,995,226**	**15,000**	**9,532,217**
Expenditures & Other Financing Uses:					
Public Safety					16,000
Public Works					3,415,577
Culture & Recreation	67,500				67,500
Community & Economic Development		0		15,000	1,502,893
General Government					0
Debt Service					131,278
Capital Projects	66,000				102,000
Total Government Activities Exp.	**133,500**	**0**	**0**	**15,000**	**5,235,248**
Business Type/Enterprises					0
Total Gov Activities & Business Exp.	**133,500**	**0**	**0**	**15,000**	**5,235,248**
Transfers Out		3,500	2,995,226		4,196,328
Total ALL Expenditures/Transfers Out	**133,500**	**3,500**	**2,995,226**	**15,000**	**9,431,576**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(23,900)	4,000	0	0	100,641
Estimated Beginning Fund Balance	**844,934**	**118,942**	**2**	**84,811**	**1,609,279**
Ending Fund Balance June 30	**821,034**	**122,942**	**2**	**84,811**	**1,709,920**
Fund Balance as a % of expenditures & transfers out					

Tax Increment Financing Funds:

These funds have been established for the receipt of tax revenues from the City's TIF districts. A brief description of each of the districts follows:

Olympic Steel TIF District
The Olympic Steel TIF was created in 1997 to fund economic development in the Riverside Industrial Park area. Phase II of the project is a rebate of the taxes for five years or $358,625. This is year three of five. TIF receipts are projected to generate $232,127 in FY 2011/12.

GRAFCO Phase II TIF District
The TIF was established to rebate the taxes paid by GRAFCO for 7 years up to $150,000 beginning in FY 2009/10. FY 2011/12 is year three. In FY 2011/12, TIF receipts are expected to be $14,025.

Trinity Hospital TIF District
The Trinity Hospital TIF District was established to fund the road, sewer and traffic signal improvements in the district to increase capacity after the Trinity Hospital was built. TIF Bonds were issued to fund a portion of the improvements on 6/1/2002. The TIF taxes fund the payments on the bond issue and the budget is projected to generate $134,066 in TIF receipts in FY 2011/12. The final payment on the bonds is scheduled for 6/1/2018.

Home Depot TIF District
The TIF for this project was established to rebate the taxes paid by the Home Depot at Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2011/12 is year seven. $151,828 in TIF receipts are expected in FY 2011/12.

Greystone Plastics TIF District
The TIF for this project was established to rebate the taxes paid by the Greystone Plasitcs on the improvements made to their building up to a maximum of $250,000 beginning in FY 2005/06. $12,835 in TIF receipts are projected in FY 2011/12 from this district.

Eyesurgeons Associates TIF District
The TIF for this project was established to reimburse the City for a portion of the improvements made to Tanglefoot Lane. The City will be reimbursed for the taxes paid by Eyesurgeons Associates beginning in FY 2006/07. $90,239 in TIF receipts are projected in FY 2011/12 from this district.

The Daly Group TIF District
The TIF for this project was established to rebate the taxes paid by the Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2011/12 is year seven. $292,669 in TIF receipts are projected in FY 2011/12 from this district.

State Street Redevelopment/Windmiller TIF District
Phase I of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1717 State St. for ten years beginning in FY 2006/07. FY 2011/12 is year six. $40,085 in TIF receipts are projected in FY 2011/12 from this district.
Phase II of the TIF for this project was established to rebate the taxes paid by Windmiller Design & Development Co. for the buildings at 1725, 1727, 1733, and 1737 State St. for ten years beginning in FY 2006/07. FY 2011/12 is year six. $56,289 in TIF receipts are projected in FY 2011/12 from this district. Phase III of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1805 State St. for ten years beginning in FY 2006/07. FY 2011/12 is year six. $62,376 in TIF receipts are projected in FY 2011/12 from this district.

QC Realtor Assocation TIF District
The TIF for this project was established to rebate the taxes paid by the Quad City Realtor Association for the building at 1900 State St. for six years beginning in FY 2006/07. FY 2011/12 is year six. $35,179 in TIF receipts are projected in FY 2011/12 from this district.

Rivers Edge TIF District
The TIF for this project was established to fund the City's share of bonding and development of an Event Center located in downtown Bettendorf. $1,107,363 in TIF receipts are projected in FY 2011/12.

L3 Properties TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the building at 4114 State St. for five years up to $99,000 beginning in FY 2008/09. FY 2011/12 is year four. $24,745 in TIF receipts are projected in FY 2011/12.

Fields Development TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the Fields Development. For each lot in the development, the rebate is 10 years. $55,306 in TIF receipts are projected for FY 2011/12.

Vizient TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the Vizient properties for four years up to $50,000 beginning in FY 2011/12. This is the first year. $14,076 in TIF receipts are projected for FY 2011/12.

JNB Hometown Harbor TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the JNB Hometown Harbor property for 11 years beginning with FY 2011/12. This is the first year. $7,579 in TIF receipts are projected for FY 2011/12.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
TIF FUNDS
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	FY 2011/12	Inc (Dec) over FY 2010/11	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
TIF revenue	3,172,985	3,377,334	3,499,290	3,065,570	2,330,787	(734,783)	-23.97%
Special assessments							
Licenses and permits							
Intergovernmental			11,250	11,200	11,200		
Charges for services							
Interest	-	58,744	34,357	34,356	-	(34,356)	-100.00%
Fines & forfeitures							
Other		11,250					
Total Revenue	**3,172,985**	**3,447,328**	**3,544,897**	**3,111,126**	**2,341,987**	**(769,139)**	**-24.72%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	678,649	712,602	803,118	829,039	835,107	6,068	0.73%
General Government							
Debt service	1,499,010	1,900,983	1,306,586	2,215,748	131,278	(2,084,470)	-94.08%
Capital Projects							
Total Expenditures	**2,177,659**	**2,613,585**	**2,109,704**	**3,044,787**	**966,385**	**(2,078,402)**	**-68.26%**
Revenue over(under) expenditures	995,326	833,743	1,435,193	66,339	1,375,602	1,309,263	1973.59%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(1,300,416)	(1,186,171)	(1,194,497)	(1,181,766)	(1,197,602)		
Other Financing Sources				16,284			
Proceeds from bonds				795,000			
Financing sources (uses), net	(1,300,416)	(1,186,171)	(1,194,497)	(370,482)	(1,197,602)		
over (under) expenditures and other	**(305,090)**	**(352,428)**	**240,696**	**(304,143)**	**178,000**	**482,143**	**-158.53%**
Fund balances, beginning	405,703	100,613	(251,815)	(11,119)	(315,262)	(304,143)	2735.34%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	100,613	(251,815)	(11,119)	(315,262)	(137,262)	178,000	-56.46%
Fund Balance % of Expenditures	4.62%	-9.63%	-0.53%	-10.35%	-14.20%		

City of Bettendorf
TIF Certification
Due 12/1/10

	Fund #	Parcel #	1/1/09 total valuation	1/1/10 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/10	Estimated Tax pyts, FY 10/11	add bond payments, FY 11/12	add & adj	interest 5% thru 06/30/11	est bal 6/30/11	FY 11/12 certified 12/1/10	Notes	Percent of TIF District
Nepco	260	842403201	1,243,900	1,243,900	11,790	1,232,110	28,716.00	(29,499.70)	-	783.70	-	(0.00)	-	done 10/11	100.00%
Olympic Steel	266	8424052011	6,290,260	9,159,260	18,145	9,141,115	323,100.00	(179,122.18)	-	-	7,198.89	151,176.71	151,177	done 11/12	100.00%
Olympic Steel rebate	266		9,159,260	9,159,260	6,290,260	2,869,000	78,801.00	(78,801.00)		80,950.00		80,950.00	80,950	Begins with 1/1/08 valuation, FY 09/10 max of 5 years or $358,625 Year 3 of 5.	
Greystone to City	258	842405302	2,050,900	2,050,900	1,580,842	470,058	76,899.00	(12,494.00)	-	-	-	64,405.00	64,405		100.00%
GRAFCO	268	8424054011			-	-	-	-	-	-	-	-	-		
GRAFCO phase ii	268	8424054011	4,391,140	4,391,140	3,106,900	1,284,240	35,667.00	(36,639.74)	-	14,997.58	-	14,024.84	14,025	Begins 07/08, maximum of $150,000 to rebate or 7 years. Year 5 of 7. FINAL in 11/12	100.00%
Urban renewal area 2005/L3 Properties	250	842723010	1,117,750	1,117,750	232,400	885,350	24,787.00	(24,925.44)	-	24,883.04	-	24,744.60	24,745	Begins 08/09, maximum of $99,000 to rebate or 5 years. Year 4 of 5. FINAL in 11/12	
Urban Renewal Area 2A:															
Trinity	271	various				-	165,241.71	(162,453.71)	131,277.50	-	-	134,065.50	134,066	Pay off bonds in 17/18	59.77%
Autotech Technologies (	256	841721101	1,846,130	1,846,130	1,308,480	537,650	18,423.66	(18,274.66)	-	(149.00)	-	-	-	Year 5 of 5, only on building expansion, over 1/1/04 valuation. FINAL in 10/11.	0.00%
Eyesurgeons Assoc	252	841737110	3,620,000	3,620,000	445,760	3,174,240	108,773.37	(107,897.37)	-	89,363.00	-	90,239.00	90,239	This TIF pays the City back for Tanglefoot Lane improvements up to $496,724.45. Year 6 of 6. Base is 1/1/04 value.	40.23%
Total Urban Renewal Area 2A					**1,754,240**	**3,711,890**	**292,438.74**	**(288,626)**	**131,278**	**89,214**	**-**	**224,304.50**	**224,305**		**100.00%**
Lady Luck bonds	265	various				-	743,093.19	(743,093.19)	-	-	-	-	-	FINAL in 10/11	0.00%
Isle of Capri Events Cen	259				-	40,000,000	1,122,395.50	(1,122,395.50)	1,107,363.40	-	-	1,107,363.40	1,107,363		84.19%
Total Lady luck						-	**1,865,488.69**	**(1,865,488.69)**	**1,107,363.40**	**-**	**-**	**1,107,363.40**	**1,107,363**		
QC Realtor Assoc.		84286110709			-	-	-	-		-	-	-	-		
QC Realtor Assoc.		84285210609			-	-	-	-		-	-	-	-		
QC Realtor Assoc.	255	8428521102	1,501,180	1,501,180	266,510	1,234,670	35,479.81	(35,059.86)		34,759.00		35,178.95	35,179		
Total QC Realtor Asso	255		**1,501,180.00**		**266,510.00**	**1,234,670.00**	**35,479.81**	**(35,059.86)**	**-**	**34,759.00**	**-**	**35,178.95**	**35,179.00**	**year 6 of 6+1**	**2.67%**
State Street Redev	254	842862401	1,511,570	1,511,570	155,050	1,356,520	42,098.40	(40,202.71)	-	38,189.00		40,084.69	40,085	year 6 of 10	
Windmiller	254	842862402	-		-	-	-	-	-	-	-	-	-	year 6 of 10	
		84286280F	208,120	208,120	25,320	182,800	5,118.00	(5,118.00)		5,146.00		5,146.00	5,146		
		84286280E2	249,740	249,740	30,980	218,760	6,125.00	(6,125.00)		6,159.00		6,159.00	6,159		
		84286280E1	243,720	243,720	30,180	213,540	5,978.00	(5,978.00)		6,012.00		6,012.00	6,012		
		84286280D	399,860	399,860	53,240	346,620	9,704.00	(9,704.00)		9,758.00		9,758.00	9,758		
		84286280C	203,080	203,080	23,920	179,160	5,016.00	(5,016.00)		5,044.00		5,044.00	5,044		
		84286280B	331,180	331,180	43,940	287,240	8,042.00	(8,042.00)		8,087.00		8,087.00	8,087		
		84286280A	669,520	669,520	98,230	571,290	15,994.00	(15,994.00)		16,083.00		16,083.00	16,083		
Total Windmiller			**2,305,220**		**305,810**	**1,999,410**	**55,977.00**	**(55,977.00)**	**-**	**56,289.00**	**-**	**56,289.00**	**56,289**		
State Street Redev	254	8428624031	-		-	-	-	-	-	-	-	-	-		7.33%
State Street Redev	254	842862501	2,397,790	2,450,420	234,790	2,215,630	60,557.00	(60,557.00)	-	62,376.00	-	62,376.00	62,376	year 6 of 10	
Vizient II, LLC		842751007	161,670	188,560	161,670	26,890	-	-	-	757.00	-	757	757	Begin 11/12?	
Vizient II, LLC		842751105	928,030	1,401,140	928,030	473,110	-	-	-	13,319.00	-	13,319	13,319		
Vizient II, LLC TOTAL			**1,089,700**	**1,589,700**	**1,089,700**	**500,000**	**-**	**-**	**-**	**14,076**	**-**	**14,076**	**14,076**	**Begins 11/12, year 1 of 4 up to $50,000**	
Bowe Machine Co.														Begins 12/13, maximum $62,500 total, max $12,500 per year	
Total Downtown TIF			**8,805,460**	**5,551,690**	**2,051,860**	**7,306,230**	**2,059,601**	**(2,057,285)**	**1,107,363**	**205,689**	**-**	**1,315,368**	**1,315,368**		94.19%

City of Bettendorf
TIF Certification
Due 12/1/10

	Fund #	Parcel #	1/1/09 total valuation	1/1/10 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/10	Estimated Tax pyts, FY 10/11	add bond payments, FY 11/12	add & adj	interest 5% thru 06/30/11	est bal 6/30/11	FY 11/12 certified 12/1/10	Notes	Percent of TIF District
Walgreens		842053401	2,203,790	2,203,790	806,124	1,397,666	39,130.00	(39,130.00)	-	39,348.00	-	39,348.00	39,348		
McDonalds		842053402	1,142,720	1,142,720	249,872	892,848	24,997.00	(24,997.00)	-	25,136.00	-	25,136.00	25,136		
existing office bldg/Taco Bell		842053404	-	-	-	-	-	-		-	-	-	-		
New main shopping center - Schnucks and Chinese Rest		842053403	11,053,880	11,053,880	4,235,718	6,818,162	206,137.24	(205,001.15)	-	191,948.00	-	193,084.09	193,084		
Daly Group - US		842053406	1,589,290	1,589,290	634,080	955,210	26,743.00	(26,743.00)	-	26,892.00	-	26,892.00	26,892		
Brueggers		842905101	745,940	745,940	454,340	291,600	8,164.00	(8,164.00)	-	8,209.00	-	8,209.00	8,209		
Total Daly Group	253		**16,735,620**	**16,735,620**	**6,380,134**	**10,355,486**	**305,171.24**	**(304,035.15)**	**-**	**291,533**	**-**	**292,669.09**	**292,669**	Year 6 of 11 years, add $158,677.00 check #17659 advanced 7/19/07 to be reimbursed to City in year 12.	**64.74%**
Home Depot	257	842053405	6,765,910	6,765,910	1,393,787	5,372,123	158,314.83	(157,725.39)	-	151,239.00	-	151,828.44	151,828	Year 7 of 11 years	33.58%
JNB Hometown Harbor		Original parcel for base=842037101 8420371011		736,860	467,630	269,230	-	-	-	7,579.00	-	**7,579.00**	7,579	Year 1 of 11?	
Total Duck Creek Plaza(Urba renewal area #6			**23,501,530**	**24,238,390**	**8,241,551**	**15,996,839**	**463,486**	**(461,761)**	**-**	**450,351**	**-**	**452,077**	**452,076**		**98.32%**
Fields Development/Urban Renewal Area #7					**land value:**										
1st add lot 1		842403701	307,290	307,290	26,400	280,890	7,715.00	(7,715.00)	3,946.00	7,925.00	-	11,871.00	11,871	year 4 of 10	
1st add lot 2		841351702	319,850	319,850	15,290	304,560	8,365.00	(8,365.00)	-	8,593.00	-	8,593.00	8,593	year 4 of 10	
1st add lot 3		841351703	266,760	266,760	14,990	251,770	6,915.00	(6,915.00)	-	7,104.00	-	7,104.00	7,104	year 4 of 10	
1st add lot 4		841351704	261,980	262,480	14,870	247,610	6,787.00	(6,787.00)	-	6,986.00	-	6,986.00	6,986	year 2 of 10	
1st add lot 7		841351707	26,150	29,240	26,150	-	-	-	-	-	-	-	-		
1st add lot 8		841351708	30,310	34,000	30,310	-	-	-	-	-	-	-	-		
1st add lot 11		841351711	15,020	36,660	15,020	-	-	-	-	-	-	-	-		
1st add lot 12		841351712	15,290	37,300	15,290	-	-	-	-	-	-	-	-		
1st add lot 13		842403713	15,260	37,220	15,260	-	-	-	-	-	-	-	-		
1st add lot 14		842403714	277,630	277,630	13,930	263,700	7,243.00	(7,243.00)	-	7,440.00	-	7,440.00	7,440	Year 3 of 10	
1st add outlot b		8424037OLB	12,500	12,500	12,500	-	-	-	-	-	-	-	-		
3rd add lot 1		841351901	202,690	202,690	-	202,690	5,567.00	(5,567.00)	-	5,719.00	-	5,719.00	5,719	Year 3 of 10	
3rd add lot 2		841351902	27,560	27,560	-	-	-	-	-	-	-	-	-		
3rd add lot 3		841351903	20,560	20,560	-	-	-	-	-	-	-	-	-		
3rd add lot 4		841351904	59,690	269,100	-	269,100	1,623.00	(1,623.00)	-	7,593.00	-	7,593.00	7,593	year 2 of 10	
3rd add outlotA		8413519OLA	8,030	8,030	-	-	-	-	-	-	-	-	-		
Fields Development:			**1,866,570**	**2,148,870**	**200,010**	**1,820,320**	**44,215.00**	**(44,215.00)**	**-**	**51,360**	**-**	**55,306.00**	**55,306.00**	**+3946 shortage from previous year**	
Burlington Coat Factory		842905201	3,345,960	3,345,960	3,345,960	-	-	-	-	-	-	-	-	Maximum of 11 years or $2,450,000. Certify 12/1/2011 to begin 12/13	
		842905202	829,200	829,200	829,200	-	-	-	-	-	-	-	-		
		842905203	323,700	323,700	323,700	-	-	-	-	-	-	-	-		
		842905204	691,800	691,800	691,800	-	-	-	-	-	-	-	-		
Total Shopko/Burlington Coat			**5,190,660**	**5,190,660**	**5,190,660**	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**		
Plantation Development														**No project yet, per VanDyke, 11/29/10**	
Total all TIF's			**63,617,430**	**64,251,820**	**28,678,658**	**44,717,152**	**3,427,710.71**	**(3,213,368.60)**	**1,238,640.90**	**918,228.32**	**7,198.89**	**2,382,356.22**	**2,382,357.00**		

City of Bettendorf Projected TIF receivables and rebate payments
FY 2011/12 Budget Review

Outstanding receivables:

	6/30/11	6/30/12	6/30/13	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18	06/30/19	06/30/20	06/30/21	06/30/22	06/30/23	06/30/24
Olympic cash incentive	151,177	(0)												
Trinity TIF bonds	936,085	804,808	672,615	539,823	406,756	273,804	136,371	-						
Greystone	64,248	51,754	39,260	26,766	14,272	1,778	-	(15,712)						
Rivers Edge TIF*	12,510,000	11,925,000	11,300,000	11,030,000	10,040,000	8,940,000	7,725,000	6,900,000	6,755,000	6,590,000	6,405,000	5,415,000	4,285,000	3,000,000
Total	**13,661,510**	**12,781,562**	**12,011,875**	**11,596,589**	**10,461,028**	**9,215,582**	**7,861,371**	**6,884,288**	**6,755,000**	**6,590,000**	**6,405,000**	**5,415,000**	**4,285,000**	**3,000,000**

*This is only the amount of $ that comes from the TIF district to pay for the bonds, and may change annually based on assessed value and levy rate. Last payment in FY 2025/26.

$ Amount of rebates by year

Name	6/30/11	6/30/12	6/30/13	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18	06/30/19	06/30/20	06/30/21	06/30/21	06/30/21	06/30/21	**Total to be paid**	Notes
Autotech Tech (Uticor)	18,275														**70,328**	5 year rebate
Eyesurgeons Assoc.	88,869	90,239													**453,287**	6 year rebate up to $496,724 (Reimburse Tanglefoot La Improvements)
Grafco phase II	37,387	14,025													**150,000**	7 year rebate up to $150,000
Quad Cities Realtor Assoc.	35,060	34,759													**185,271**	6 year rebate
State St. Revelopment	40,203	40,085	40,085	40,085	40,085	40,085	40,085								**403,908**	10 year rebate
Windmiller	55,977	56,289	56,289	56,289	56,289	56,289	56,289								**535,837**	10 year rebate
State St. Revelopment	60,557	62,376	62,376	62,376	62,376	62,376	62,376								**575,733**	10 year rebate
Daly Group	289,922	292,669	292,669	292,669	292,669	292,669	292,669	292,669							**3,340,015**	11 year rebate
Home Depot	150,403	151,828	151,828	151,828	151,828	151,828	151,828								**1,652,041**	11 year rebate
L3 Properties(Logan)	25,169	24,745													**99,000**	5 year rebate up to $99,000
Fields Development	44,215	55,306	51,360	51,360	51,360	51,360	51,360	51,360							**434,688**	10 year rebate
Olympic Steel rebate	78,801	80,950	80,950	39,910											**358,625**	10 year rebate up to $358,625
Burlington Coat Factory	.	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	245,000		**2,745,000**	11 year rebate up to $2,745,000
Vizient II, LLC		14,076	14,076	14,076	7,772										**50,000**	4 year rebate up to $50,000
JNB Hometown Harbor		7,579	189,260	189,260	189,260	189,260	189,260	189,260	189,260	189,260	189,260	189,260	189,260		**2,089,439**	11 year rebate, minimun AV $2.6M
Plantation Development															-	8 year rebate, ending 8/4/17
Total rebates by year	**924,838**	**924,926**	**1,188,893**	**1,147,853**	**1,101,639**	**1,093,867**	**1,093,867**	**783,289**	**439,260**	**439,260**	**439,260**	**439,260**	**434,260**	**-**	**13,143,172**	

Road Use Tax Fund

This fund accounts for all revenues received from the State of Iowa who shares revenues accumulated through motor vehicle registration fees, motor vehicle fuel taxes, and exise tax imposed on the rental of automobiles and a use tax on trailers. These funds are distributed to cities on a per capita basis as Road Use Taxes. Economic instability and fluctuating fuel costs can result in immediate fluctuations in revenues. Cities are only entitled to receive their share of the amount actually collected. Road use funds are available to finance City operations dealing with street maintenance, snow removal, construction, as well as providing funding for capital improvements dealing with streets.

Major Revenue Sources

The City projects it will receive $3,140,017 in State shared revenues. These include the Road Use Tax and the Iowa Department of Transportation Bridge Maintenance Agreement. The Road Use Tax portion is allocated at a rate of $94.00 per capita. Census 2010 places the population of Bettendorf at 33,217. Current estimates from the IDOT project the per capita rate increasing to approximately $101.00 by FY 2014/15. The increasing RUT receipts is part of a trend that was established by the state in 1989, when key legislation made numerous changes in the distribution and allocation of Road Use Taxes to cities, counties and the state. The most significant change was the percentage allocated to cities, which increased from 18 percent to 20 percent. This increase was gradually phased in, with full implementation occuring in FY 1991/92.

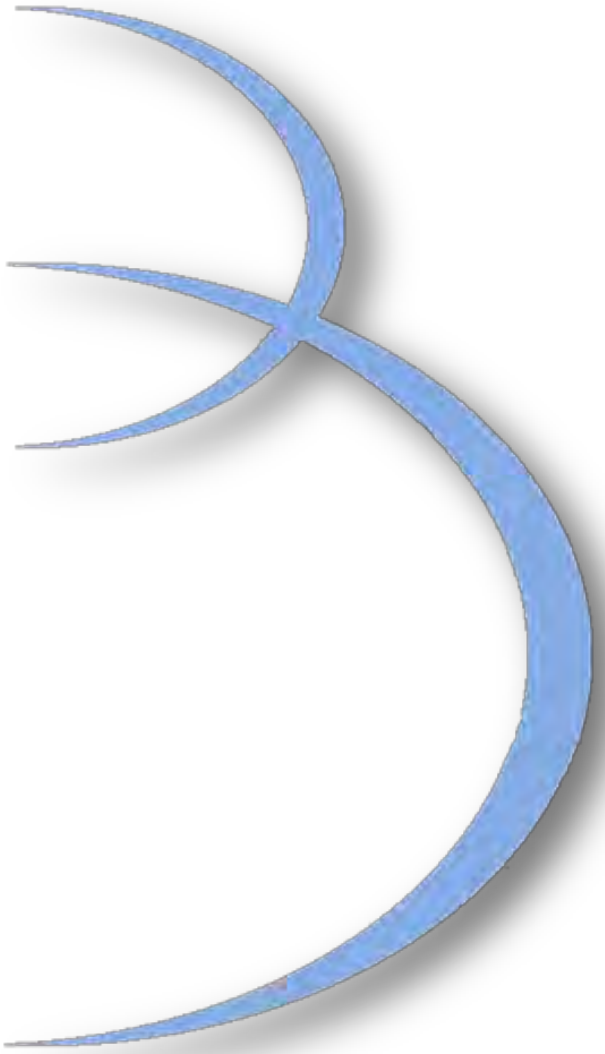
Expenditures

As in past years, in FY 2011/12 the City will continue to dedicate Road Use Tax receipts to improvement projects within the Road Use Fund. In FY 2011/12 budgeted expenditures are $3,451,327 and are broken out in the chart below.

Estimated Ending Fund Balance

The City estimates an ending fund balance of the Road Use Tax Fund to be $379,549 or 11.1% of operating expenditures.

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Public Works:							
Public Works Administration	329,175	329,731	317,695	334,918	365,274	30,356	9.06%
Engineering	422,552	405,791	268,646	256,970	265,316	8,346	3.25%
Sidewalk Operations	-	-	-	-	-	-	
Street Maintenance	553,928	655,411	661,773	695,608	891,498	195,890	28.16%
Snow Removal	1,214,056	1,983,087	1,321,044	1,483,908	1,162,680	(321,228)	-21.65%
Street Cleaning	62,098	73,358	73,769	53,485	17,575	(35,910)	-67.14%
Traffic Signs & Markings	184,038	209,517	214,021	209,776	214,766	4,990	2.38%
Street Drainage & Storm Sewers	-	-	-	-	-	-	
Trees & Plantings	1,987	6,342	7,154	9,577	9,501	(76)	-0.79%
City Trees Program	-	-	-	12,750	9,750	(3,000)	-23.53%
Trees & Roadway Maintenance	56,700	59,418	61,994	62,771	62,532	(239)	-0.38%
Traffic Signals	417,579	439,687	433,043	467,705	426,435	(41,270)	-8.82%
Public Works	**3,242,113**	**4,162,342**	**3,359,139**	**3,587,468**	**3,425,327**	**(162,141)**	**-4.52%**
Capital Outlay	**-**	**96,749**	**-**	**-**	**26,000**	**26,000**	
Total Expenditures by Function	**3,242,113**	**4,259,091**	**3,359,139**	**3,587,468**	**3,451,327**	**(136,141)**	**-3.79%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	916,190	967,133	869,646	835,764	893,089	57,325	6.86%
Part-time/Temporary Employees	120	-	-	-	-	-	
Contract help	46,394	69,059	84,141	51,172	63,000	11,828	23.11%
Overtime	137,310	102,730	86,252	122,462	92,840	(29,622)	-24.19%
Retirement contributions	175,885	179,847	169,018	168,972	195,395	26,423	15.64%
Health, Dental, Life Insurance	176,303	204,274	198,522	234,663	207,603	(27,060)	-11.53%
Other pay	84,525	87,993	83,318	84,186	86,136	1,950	2.32%
Total Salaries & Benefits	**1,536,727**	**1,611,036**	**1,490,897**	**1,497,219**	**1,538,063**	**40,844**	**2.73%**
Operating expenditures							
Staff development (Conferences, travel & training)	16,896	17,029	10,577	14,244	20,726	6,482	45.51%
Repair, maintenance & utilities	544,288	542,639	520,933	607,720	536,728	(70,992)	-11.68%
Risk Management	40,097	48,180	49,322	54,818	55,876	1,058	1.93%
Contractual services	186,753	176,222	162,105	198,285	211,604	13,319	6.72%
Operating expenditures	913,309	1,762,830	1,123,446	1,211,718	1,048,318	(163,400)	-13.48%
Minor equipment	4,043	4,406	1,859	3,464	14,012	10,548	304.50%
Total Operating expenditures	**1,705,386**	**2,551,306**	**1,868,242**	**2,090,249**	**1,887,264**	**(202,985)**	**-9.71%**
Capital Outlay						-	
Miscellaneous equipment	-	96,749	-	-	26,000	26,000	
Total Capital Outlay	**-**	**96,749**	**-**	**-**	**26,000**	**26,000**	
Total Expenditures by Category	**3,242,113**	**4,259,091**	**3,359,139**	**3,587,468**	**3,451,327**	**(136,141)**	**-3.79%**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ROAD USE FUND
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	2,694,279	2,606,609	2,742,103	2,917,619	3,140,017	222,398	7.62%
Charges for services							
Interest	35,801	4,137	11,901	5,650	10,250	4,600	81.42%
Fines & forfeitures							
Other	7,924	24,003	16,500	74,400	21,500	(52,900)	-71.10%
Total Revenue	**2,738,004**	**2,634,749**	**2,770,504**	**2,997,669**	**3,171,767**	**174,098**	**5.81%**
Expenditures:							
Public Works	3,242,112	4,162,342	3,359,143	3,574,718	3,415,577	(159,141)	-4.45%
Culture & Recreation							
Community & Economic Development				12,750	9,750	(3,000)	-23.53%
General Government							
Debt service							
Capital Projects		96,749			26,000	26,000	
Total Expenditures	**3,242,112**	**4,259,091**	**3,359,143**	**3,587,468**	**3,451,327**	**(136,141)**	**-3.79%**
Revenue over(under) expenditures	(504,108)	(1,624,342)	(588,639)	(589,799)	(279,560)	310,239	-52.60%
Financing sources (uses):							
Operating transfers in	503,775	1,108,117	672,500	600,600	280,200	(320,400)	-53.35%
Operating transfers out	(8,000)	(8,000)	(8,000)	(10,000)	-		
Other financing sources							
Financing sources (uses), net	495,775	1,100,117	664,500	590,600	280,200	(310,400)	-52.56%
over (under) expenditures and other	**(8,333)**	**(524,225)**	**75,861**	**801**	**640**	**(161)**	**-20.10%**
Fund balances, beginning	822,693	814,360	290,135	365,996	378,909	12,913	3.53%
Residual equity transfer in (out)							
Adjustment for restatement				12,112			
Fund balances, ending	814,360	290,135	365,996	378,909	379,549	640	0.17%
Fund Balance % of Expenditures	25.12%	6.81%	10.90%	10.56%	11.00%		

DEPARTMENT: PUBLIC WORKS ROAD USE OPERATIONS **SERVICE AREA: PUBLIC WORKS**
FUND: ROAD USE

PROGRAM DESCRIPTION:

Provide general supervision, management and planning of all of the functions of the department to ensure that services are provided effectively, efficiently, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues. To perform administrative and engineering service and provide technical assistance for the Department of Public Works and other departments of the City as may be required by code and policy. Keep in good repair, the surface, curbs and shoulders of 443.95 lanes miles of concrete, asphalt, and sealcoat roadways. City policy is no crushed rock driving surfaces - all sealcoat or better. Remove snow and ice in a timely manner to minimize hazardous driving conditions. Removal of dirt, litter and leaves from paved streets and alleys. Provide a program of preventive maintenance. Install, paint and maintain traffic signs, preventive maintenance. Install, paint and maintain traffic signs, street name signs and pavement markings to ensure that the city's streets meet the accepted standards of the MUTCD. Remove dead trees from City right-of-way and cut brush from City-owned creek banks, ditches and near public buildings.

ANALYSIS:

Policy issues for 2011/12 include storm water management, transportation plan, street improvements, trails and sidewalks, sanitary sewer inflow and infiltration identification and removal, and "green initiatives". Management issues include I-80/Middle Road and River Gulf Grain relocation. The Engineering Division's long term objectives include GIS Development, Pavement and Storm Water Management, which are extremely important to the City's overall development. An Erosion and Sediment Control Inspector is on staff to provide site plan reviews and enforcement of storm water ordinances in the field. In addition, Engineering's duties includes CIP project design, project management for consultant design projects, inspection services for subdivisions and CIP projects along with providing technical assistance for most city departments in the form of project designs, construction administration, planning, code changes, maps, record information, etc. Street program will utilize the hot asphalt patching box for pothole repairs. Mudjacking of residential streets will be a time and material contract. Street program will complete approximately $25,000 of patching funded out of CIP street repair. The Snow and Ice Control Policy is bare pavement within 18 hours of an average snowfall event of 4-6". During the winter of 11/12 Public Works crews will continue to perform anti-ice procedures before snow removal events when possible. The Public Works Department provides snow and ice control on all City streets including US 67 within city limits. The City receives reimbursement from IDOT for this effort. Public Works has a goal of sweeping the residential areas 4 times a year and the downtown (State and Grant Streets) 11 times a year. The Signs and Markings section will continue to use electronic software to inventory all city signs. The painting of white and yellow lines will contracted as in the past. The process of changing over the old street names with the new high intensity street names will continue one section at a time. Two parallel line crosswalks are being changed with paint to a continental crosswalk. Trees that are on City right-of-ways are the responsibility of Public Works for removal and disposal. Smaller trees will be removed by staff. Larger diameter trees will be removed more cost efficiently and safely by a contractor.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED
REVENUE SUMMARY:				
Road Use Fund	2,634,749	2,770,504	2,993,119	3,170,017
Transfers-in	1,108,117	672,500	600,600	280,200
TOTAL REVENUES	**3,742,866**	**3,443,004**	**3,593,719**	**3,450,217**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,084,393	970,070	957,493	994,344
Employee Benefits & Costs	354,231	334,804	373,630	369,793
Staff Development	14,385	8,983	13,089	17,726
Services & Commodities	2,210,229	1,550,245	1,700,030	1,544,747
Capital Expenditures	96,749	0	0	0
TOTAL APPROPRIATIONS	**3,759,987**	**2,864,102**	**3,044,242**	**2,926,610**
AUTHORIZED POSITIONS:				
Admin./Finance	0.49	0.49	0.49	0.49
Administrative Secretary	0.85	0.85	0.85	0.85
City Engineer	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.00
Deputy Public Works Director	0.21	0.21	0.21	0.21
Draftsperson	0.93	0.93	0.93	0.93
Engineering Tech	1.00	1.00	1.00	1.00
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Inspector	4.00	4.00	4.00	4.00
Lead Equipment Operator	1.00	1.00	1.00	1.00
Light Equipment Operator	6.00	6.00	6.00	6.00
Operations Coordinator	0.50	0.50	0.50	0.50
Public Works Construction Supervisor	1.00	1.00	1.00	1.00
Public Works Coordinator	0.35	0.35	0.35	0.35
Public Works Director	0.40	0.40	0.40	0.40
Sign Technician	1.00	1.00	1.00	1.00
Surveyor	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**22.73**	**22.73**	**22.73**	**22.73**

DEPARTMENT: PUBLIC WORKS ROAD USE OPERATIONS **SERVICE AREA: PUBLIC WORKS**
FUND: ROAD USE

PERFORMANCE OBJECTIVES:

1. Continue to implement and perform all requirements of the NPDES Phase II Permit.
2. Continue to maintain the collection system to meet the Iowa DNR mandates.
3. Conduct a major street improvements program for the next 17 years to reconstruct all arterial and major collector streets.
4. Prepare construction plans, open bids and provide construction project inspection.
5. Inspect all city-owned highway bridges and dams bi-annually
6. Plan review of new developments.
7. Inspection if all paving, sanitary sewer and storm sewer improvements in new developments.
8. Review traffic operations and maintain records.
9. Infrastructure accounting for GASB34 compliance.
10. Respond to documented requests for street repair in a prompt and efficient manner.
13. Remove snow accumulations up to six inches on all streets within 18 hours after snowfall stops.
14. Sweep 443 lane miles of streets: State and Grant - 11 times per year. Residential streets - 4 times per year.
15. Continue replacing signs on main roads: Devils Glen, 23rd Street, Tanglewood and changing posts to Telspar posts.
16. Continue replacing street signs at residential streets with 9" signs in accordance with Federal guidelines.
17. Paint all crosswalks at least once a year; some twice a year.
18. Recover data from the field to continue a computerized inventory of signs.
20. Remove dead and dangerous trees from City right-of-way.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Total lane miles to maintain (maintenance, snow remo sweeping, etc.)	442	443	443	443
2. Alley miles to maintain	17	17	17	17
3. Snowfall (inches)	55	32	32	32
4. # of snow removal crew call-out events	41	30	30	30
5. Stop signs to maintain	1,632	1,642	1,645	1,645
6. # of tree removal requests	20	20	20	20
8. City projects.	12	20	20	25
9. Number of highway bridges and culverts.	21	21	21	21
11. Total # of City parking lots to maintain.	40	40	40	40
12. total miles or road shoulder to maintain.	9	10	10	10
13. Painted miles to maintain	94	94	94	95
WORKLOAD:				
Project design hours	2,000	2,000	2,000	2,000
Site plan reviews	200	200	200	200
Subdivision inspection (hours)	1,000	1,000	1,000	1,000
Consultant contract administration hours & number)	2000/20	2000/21	2000/22	2000/23
Construction contract administration & inspection	6,000/15	6,000/16	6,000/16	6,000/16
Traffic assistance & grants (hours)	250	250	250	250
Trees removed	17	17	17	17
Miles of annual seal coating	14	14	13	14
Cubic yards of concrete applied (panel replacement by sta	200	200	200	200
Tons of salt applied	10,700	442	500	500
Crosswalks painted (intersections)	282	282	282	282
Lane miles painted	94	94	94	95
PRODUCTIVITY:				
Design cost % of construction cost	3.50%	3.50%	3.50%	3.50%
Subdivision inspection hours/subdivision	250	250	250	250
Subdivision inspection cost/lot served	400	400	400	400
Project administration, inspection cost % of construction c	8.50%	8.50%	8.50%	8.50%
Average cost per mile of seal coating	$7,700	$7,700	$7,700	$7,700
Average cost per mile of street patching	$240	$240	$240	$240
Average cost per mudjack location	$1,000	$1,143	$1,425	$1,500
Cost per lane mile plowed and salted	$2,759	$4,563	$3,017	$2,148
Cost per lane mile swept	$33.69	$41.49	$37.57	$9.65
# of replaced faded or knocked down signs	276	276	276	276
EFFECTIVENESS:				
Square yards pavement constructed (consultant/in-house/subdivision)	50,000	60,000	60,000	60,000
Projects constructed	11	35	30	30
Seal coating of rural roads as needed	100%	100%	100%	100%
Average total cost per call-out event	$29,611	$67,224	$47,804	$31,732
Total hours to achieve snow policy	18	18	18	18
Days between residential sweepings in season	50	65	65	65
Days between State/Grant street sweepings (in season)	30	40	40	40
% of stop signs replaced annual	10%	10%	10%	10%
% of arrows painted annually				70%
% trees removed upon request	100%	100%	100%	100%

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install and maintain City owned traffic signals, street lighting and fiber optic communications. Provide a program of preventive maintenance.

ANALYSIS:

The continued installation and usage of cameras in conjunction with traffic signals will be ongoing. We will be replacing deteriorated traffic mast arms and poles over a 7-year period. The relamping of LED colors for our traffic signal lights continues to save a substantial amount on energy costs.

Budget year projects include: Street lighting on State Street.

Continue to install fiber where needed.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	439,687	433,043	467,705	452,435
TOTAL REVENUES	**439,687**	**433,043**	**467,705**	**452,435**
APPROPRIATION SUMMARY:				
Salaries & Wages	108,835	112,471	98,905	103,585
Employee Benefits & Costs	31,932	34,679	33,191	36,341
Staff Development	2,644	1,594	1,155	3,000
Services & Commodities	296,276	284,299	334,454	283,509
Capital Expenditures				26,000
TOTAL APPROPRIATIONS	**439,687**	**433,043**	**467,705**	**452,435**
AUTHORIZED POSITIONS:				
City Electrician	0.50	0.50	0.50	0.00
Electrician	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.00**

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Upgrade poles and mast arms and replace signal heads because of age.
   a. 23rd Street
   b. Rewire 23rd Street and Grant Street, 18th Street and State Street
2. Maintain signals and street lights to assure proper operation.
3. Continue to install walk/don't walk count down signal heads and replace LED, reds, greens as well as re-lamping LED signals.
4. Replace all street light fixtures on State Street with LEDs
5. Update Tomar Prompt System
6. Upgrade software for Traffic Responsive Control.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. # of traffic signals/street lights	320	345	354	354
2. # of traffic controllers	51	54	54	54
3. # of traffic boxes, poles and arms	270	285	296	296
4. # of signal maintenance requests annually	180	190	205	205
5. # of hours traffic signals inoperative	15	15	10	10
6. # of Opticom signals	51	54	54	54
7. # of street lights power company owned	1,676	1,720	1,810	1,810
8. # of street lights city-owned	255	290	296	296
WORKLOAD:				
1. # of signals/street lights repaired	610	590	640	640
2. # of traffic controllers replaced	4	4	2	2
3. # of traffic boxes, poles and arms painted	0	0	0	0
4. # of hours spent on signal maintenance	4,420	4,400	4,430	4,430
5. # of new opticom signals installed	0	0	0	0
6. Opticom signals maintained	51	54	54	54
7. # of city-owned street lights repaired	183	200	225	225
8. # of hours spend repairing city-owned street lights	240	270	390	390
PRODUCTIVITY:				
1. Program cost per capita	$13.31	$13.10	$13.54	$13.54
2. Cost per traffic controller replaced	$5.75	$5.85	$6.00	$6.00
3. Cost per traffic box, pole, arm painted	$0.00	$0.00	$0.00	$0.00
4. # of hours spent on emergency maintenance	190	200	188	189
EFFECTIVENESS:				
1. $ cost of overtime (excluding benefits)	$11,000	$11,000	$10,950	$10,951
2. % of time signals on-line and operating as programmed	99.6%	99.6%	99.7%	99.7%

Housing and Urban Development / Section 8 Fund

Accounts for the US Department of Housing and Urban Development Block Grant programs.

Financial Summary

Projections for the HUD / Section 8 Fund have revenues including state and federal grants reaching $393,137. Budget requests will generate $438,836 in expenditures in FY 2011/12.

Estimated Ending Fund Balance

The HUD / Section 8 fund balance is expected to decline by $45,699 to $243,132 by the end of FY 2011/12.

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Community & Economic Development							
HUD Section 8 Rental Assistance Program	464,381	429,441	450,412	459,598	438,836	(20,762)	-4.52%
Community & Economic Development	**464,381**	**429,441**	**450,412**	**459,598**	**438,836**	**(20,762)**	**-4.52%**
Capital Outlay	-	-	-	-	-	-	
Total Expenditures by Function	**464,381**	**429,441**	**450,412**	**459,598**	**438,836**	**(20,762)**	**-4.52%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	47,262	49,019	50,742	53,050	52,222	(828)	-1.56%
Retirement contributions	7,521	7,825	8,284	8,834	9,251	417	4.72%
Health, Dental, Life Insurance	9,834	11,124	11,453	11,694	12,280	586	5.01%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**64,617**	**67,968**	**70,479**	**73,578**	**73,753**	**175**	**0.24%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,830	1,276	1,935	2,753	300	(2,453)	-89.10%
Repair, maintenance & utilities	794	697	775	800	800	-	0.00%
Risk Management	974	1,451	1,693	1,667	1,733	66	3.96%
Rental assistance payments	370,104	333,290	338,317	340,000	340,000	-	0.00%
Contractual services	22,237	22,338	35,760	39,650	21,100	(18,550)	-46.78%
Operating expenditures	2,825	2,421	1,453	1,150	1,150	-	0.00%
Total Operating expenditures	**399,764**	**361,473**	**379,933**	**386,020**	**365,083**	**(20,937)**	**-5.42%**
Capital Outlay							
Miscellaneous equipment	-	-	-	-	-	-	0.00%
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**0.00%**
Total Expenditures by Category	**464,381**	**429,441**	**450,412**	**459,598**	**438,836**	**(20,762)**	**-4.52%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
HUD SECTION 8
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	439,902	425,106	408,682	394,000	390,112	(3,888)	-0.99%
Charges for services							
Interest	12,527	4,470	1,983	1,025	1,025	-	0.00%
Fines & forfeitures							
Other	18,688	2,289	2,516	1,060	2,000	940	
Total Revenue	**471,117**	**431,865**	**413,181**	**396,085**	**393,137**	**(2,948)**	**-0.74%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	464,381	429,441	450,410	459,598	438,836	(20,762)	-4.52%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**464,381**	**429,441**	**450,410**	**459,598**	**438,836**	**(20,762)**	**-4.52%**
Revenue over(under) expenditures	6,736	2,424	(37,229)	(63,513)	(45,699)	17,814	-28.05%
Financing sources (uses):							
Operating transfers in				100,000			
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net over (under) expenditures and other	**6,736**	**2,424**	**(37,229)**	**36,487**	**(45,699)**	**(82,186)**	**-225.25%**
Fund balances, beginning	280,413	287,149	289,573	252,344	288,831	36,487	14.46%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	287,149	289,573	252,344	288,831	243,132	(45,699)	-15.82%
Fund Balance % of Expenditures	61.83%	67.43%	56.03%	62.84%	55.40%		

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: SECTION 8**

PROGRAM DESCRIPTION:

Operation of the Section 8 Rental Assistance Program. All costs are 100% reimbursed from federal funds. The primary objective of the program is to provide decent, safe, sanitary, and affordable housing for very low and extremely low income households and to provide these households with housing choices and the opportunity to move to areas outside of poverty concentration with current budget limitations.

ANALYSIS:

Our payment standards are 110% of approved area Fair Market Rents at this time to keep in line with actual rents in Bettendorf and our neighboring communities, thereby opening up portability options.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Lower Income Housing Assistance Grant	425,106	408,682	390,024	390,112
Interest	4,470	1,983	1,025	1,025
Miscellaneous	2,288	2,516	102,000	2,000
TOTAL REVENUES	**431,864**	**413,181**	**493,049**	**393,137**
APPROPRIATION SUMMARY:				
Salaries & Wages	49,019	50,742	53,050	52,222
Employee Benefits & Costs	18,949	19,737	20,528	21,531
Staff Development	1,276	1,935	2,753	300
Services & Commodities	360,198	377,998	383,267	364,783
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**429,442**	**450,412**	**459,598**	**438,836**
AUTHORIZED POSITIONS:				
Section 8 Coordinator	1.00	1.00	1.00	1.00
Accountant	0.00	0.00	0.00	0.00
Manager of Accounting	0.01	0.01	0.01	0.01
TOTAL POSITIONS	**1.01**	**1.01**	**1.01**	**1.01**

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: SECTION 8**

PERFORMANCE OBJECTIVES:

1. Balance lease-up rate within current budget limitations.
2. To assure that all persons participating on the program are qualified.
3. To recover 85% of funds obtained through fraud.
4. To assure that a minimum of 75% of new admissions will have income at or below 30% of area median income.
5. To meet reporting requirement of 95% to MTCS (Multi-Family Tenant Characteristics System).
6. To receive passing score on SEMAP (Section 8 Management Assessment Program) evaluation occuring every other year.
7. To comply with A-133 requirements for annual audit.
8. To complete annual examinations, inspections, and re-inspections in a timely manner.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Total vouchers allowed in Section 8 program	100	100	100	100
2. # of applications on file	143	27	100	100
3. # of applications processed	25	20	20	20
4. # of program violations investigated	20	20	20	20
WORKLOAD:				
1. Annual # of participants enrolled in Section 8 program	72	70	70	70
2. Hours spent on program violations	125	125	125	125
3. Total # of annual eligibility reviews	72	70	70	70
4. Total # of interim eligibility reviews	50	50	50	50
5. Total annual inspections of Section 8 units	75	75	75	95
6. Total site visits	75	100	100	125
PRODUCTIVITY:				
1. Program cost per participant enrolled (federally funded)/mor	$497	$536	$547	$522
2. Revenue recovered from fraud cases (actual numbers)	$2,288	$2,516	$102,000	$2,000
EFFECTIVENESS:				
1. Annual lease up rate	72%	70%	70%	70%
2. % of program violations prosecuted	2	2	4	5
3. % of funds recovered from fraud	85%	85%	85%	185%
4. # of tenant/landlord disputes resolved	5	5	5	5
5. # of rental units complying with HQS requirements on first inspection	45	45	45	45

Economic Development Funds

Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Financial Summary

The Economic Development Funds are expected to generate $200,700 in revenues in FY 2011/12.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2011/12 is estimated to be $89,453.

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Community & Economic Development							
Economic Development	252,469	179,023	174,193	-	-	-	
Bettendorf Fund	2,881	30,984	2,691	524,200	204,200	(320,000)	-61.05%
Community & Economic Development	**255,350**	**210,007**	**176,884**	**524,200**	**204,200**	**(320,000)**	**-61.05%**
Capital Outlay	-	-	-	-	-	-	
Total Expenditures by Function	**255,350**	**210,007**	**176,884**	**524,200**	**204,200**	**(320,000)**	**-61.05%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	117,165	121,050	125,516	-	-	-	
Retirement contributions	17,721	18,233	19,331	-	-	-	
Health, Dental, Life Insurance	10,355	11,623	12,753	-	-	-	
Other pay	-	-	374	-	-	-	
Total Salaries & Benefits	**145,241**	**150,906**	**157,974**	**-**	**-**	**-**	
Operating expenditures							
Staff development (Conferences, travel & training)	7,662	4,986	4,062	-	-	-	
Repair, maintenance & utilities	1,616	2,693	2,974	-	-	-	
Property Tax	12,438	6,994	7,110	-	-	-	
Loans & community development programs	72,000	-	-	-	-	-	
Contractual services	16,000	32,167	4,469	524,100	204,100	(320,000)	-61.06%
Operating expenditures	393	261	295	-	-	-	
Total Operating expenditures	**110,109**	**47,101**	**18,910**	**524,100**	**204,100**	**(320,000)**	**-61.06%**
Capital Outlay							
Land acquisition	-	12,000	-	-	-	-	
Total Capital Outlay	**-**	**12,000**	**-**	**-**	**-**	**-**	
Total Expenditures by Category	**255,350**	**210,007**	**176,884**	**524,100**	**204,100**	**(320,000)**	**-61.06%**

*In order to comply with GASB 54 beginning July 1, 2010 some special revenue funds have been reclassified and incorporated into other funds. The Economic Development Fund is now accounted for as part of the General Fund.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ECONOMIC DEVELOPMENT FUNDS
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	FY 2011/12	Inc (Dec) over FY 2010/11	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	72,000						
Charges for services							
Interest	20,383	4,307	5,717	700	700	-	0.00%
Fines & forfeitures							
Other	79,779	130,123	110,989	270,000	200,000	(70,000)	-25.93%
Total Revenue	**172,162**	**134,430**	**116,706**	**270,700**	**200,700**	**(70,000)**	**-25.86%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	255,351	198,009	176,898	524,200	204,200	(320,000)	-61.05%
General Government							
Debt service							
Capital Projects	-	12,000	-			-	
Total Expenditures	**255,351**	**210,009**	**176,898**	**524,200**	**204,200**	**(320,000)**	**-61.05%**
Revenue over(under) expenditures	(83,189)	(75,579)	(60,192)	(253,500)	(3,500)	250,000	-98.62%
Financing sources (uses):							
Operating transfers in	101,500	153,000	169,227	-	-	-	
Operating transfers out	-	-	-			-	
Other financing sources							
Financing sources (uses), net	101,500	153,000	169,227	-	-	-	
over (under) expenditures and other	**18,311**	**77,421**	**109,035**	**(253,500)**	**(3,500)**	**250,000**	
Fund balances, beginning	141,686	159,997	237,418	346,453	92,953	(253,500)	-73.17%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	159,997	237,418	346,453	92,953	89,453	(3,500)	-3.77%
Fund Balance % of Expenditures	62.66%	113.05%	195.85%	17.73%	43.81%		

Police Funds

These funds account for the Police Department's federal and state forfeiture program and miscellaneous donations to the Police Department. The primary purpose of the federal and state forfeiture program is to deter crime by depriving criminals of the profits and proceeds of their illegal activities and to weaken criminal enterprises by removing the mechanisms of crime. An ancillary purpose is to enhance cooperation among federal, state and local law enforcement agencies through the equitable sharing of forfeiture proceeds.

Financial Summary

Revenues in the Police Funds are projected to be $17,100 in FY 2011/12. Operational expenditures are budgeted to be $16,000 and $10,000 is budgeted for capital expenditures.

Estimated Ending Fund Balance

By the end of FY 2011/12 the fund is estimated to have a balance of $106,259.

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Public Safety							
D.A.R.E.	-	-	-	-	-	-	
Drug Seizure	-	-	-	3,500	3,500	-	
Federal Drug Seizure	13,473	6,014	-	5,000	5,000	-	0.00%
Chaplain's Petty Cash	7,500	2,533	5,633	7,500	7,500	-	0.00%
Public Safety	**20,973**	**8,547**	**5,633**	**16,000**	**16,000**	**-**	**0.00%**
Capital Outlay	**5,637**	**-**	**6,192**	**19,000**	**10,000**	**(9,000)**	**-47.37%**
Total Expenditures by Function	**26,610**	**8,547**	**11,825**	**35,000**	**26,000**	**(9,000)**	**-25.71%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees							
Part-time/Temporary Employees							
Contract help							
Overtime							
Retirement contributions							
Health, Dental, Life Insurance							
Other pay							
Total Salaries & Benefits	**-**	**-**	**-**	**-**	**-**	**-**	
Operating expenditures							
Staff development (Conferences, travel & training)							
Repair, maintenance & utilities							
Risk Management							
Contractual services							
Operating expenditures	7,500	2,533	5,633	7,500	7,500	-	0.00%
Minor equipment	13,473	6,014	-	8,500	8,500	-	0.00%
Total Operating expenditures	**20,973**	**8,547**	**5,633**	**16,000**	**16,000**	**-**	**0.00%**
Capital Outlay							
Miscellaneous equipment	5,637	-	6,192	19,000	10,000	(9,000)	-47.37%
Total Capital Outlay	**5,637**	**-**	**6,192**	**19,000**	**10,000**	**(9,000)**	**-47.37%**
Total Expenditures by Category	**26,610**	**8,547**	**11,825**	**35,000**	**26,000**	**(9,000)**	**-25.71%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
POLICE FUNDS
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	5,501	5,185	5,526	800	2,100	1,300	162.50%
Fines & forfeitures							
Other	29,313	13,907	13,429	17,000	15,000	(2,000)	-11.76%
Total Revenue	**34,814**	**19,092**	**18,955**	**17,800**	**17,100**	**(700)**	**-3.93%**
Expenditures:						-	
Public Safety	16,837	8,545	5,633	16,000	16,000	-	0.00%
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects	5,637	-	6,192	19,000	10,000	(9,000)	-47.37%
Total Expenditures	**22,474**	**8,545**	**11,825**	**35,000**	**26,000**	**(9,000)**	**-25.71%**
Revenue over(under) expenditures	12,340	10,547	7,130	(17,200)	(8,900)	8,300	
Financing sources (uses):							
Operating transfers in		-					
Operating transfers out	-	-				-	
Proceeds from bonds							
Financing sources (uses), net	-	-	-	-	-	-	
over (under) expenditures and other	**12,340**	**10,547**	**7,130**	**(17,200)**	**(8,900)**	**8,300**	
Fund balances, beginning	102,342	114,682	125,229	132,359	115,159	(17,200)	-12.99%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	114,682	125,229	132,359	115,159	106,259	(8,900)	-7.73%
Fund Balance % of Expenditure	510.29%	1465.52%	1119.32%	329.03%	408.69%		

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY REA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH ,PLAIN'S PETTY CASH**

PROGRAM DESCRIPTION:

Provide short term assistance to needy individuals and families to deal with crisis situations.

ANALYSIS:

The Police Chaplain's fund is a vital fund to provide financial support to our chaplain program. This fund is used to provide financial assistance to individuals and families that need help during a crisis situation. A crisis situation could range from a family needing lodging due to a house fire or other family problem, to a citizen needing fuel to get them to another location for an emergency. Cash is never given to a person in need. A voucher is signed and approved by a police chaplain or our social worker, and then given to a pre-approved local business that then sends our department an invoice for those services.

All funds in this account are churches, civic groups, and businesses.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Donation	5,260	7,227	8,000	8,000
Interest	832	902	200	400
TOTAL REVENUES	**6,092**	**8,129**	**8,200**	**8,400**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	2,533	5,633	7,500	7,500
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**2,533**	**5,633**	**7,500**	**7,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PERFORMANCE OBJECTIVES:

1. Assist citizens in need with food, lodging, transportation or counseling.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. City of Bettendorf population (including transient)	31,275	33,217	33,217	33,217
2. Requests for assistance	45	17	17	17
3. # of chaplains	6	3	3	3
WORKLOAD:				
1. # of individuals and families assisted	70	29	29	29
2. # of meals provided	16	10	10	10
3. # of lodgings provided	16	10	10	10
4. # of motorists provided with fuel	11	5	5	5
5. Transportation (other)	10	4	4	4
6. Counseling	11	3	3	3
PRODUCTIVITY:				
1. Average $ of individual assistance	$34	$33	$34	$34
2. Donations	$5,260	$7,227	$8,000	$8,000
EFFECTIVENESS:				
1. % of requests for assistance filled	70%	76%	76%	76%

PROGRAM NAME: DRUG FORFEITURE & SEIZURE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: DRUG/SEIZURE**

PROGRAM DESCRIPTION:

Enhancement of the law enforcement function through the seizure and forfeiture of property and money.

ANALYSIS:

The Drug Forfeiture and Seizure fund is used to enhance law enforcement activities within the City of Bettendorf and not to be used to supplement funding normally budgeted within our fiscal budget.

These funds are obtained through seizure and forfeiture of property and money in connection with illegal activity.

In FY 06/07, the department purchase an artic cat all-terrain vehicle and two segways for special events and patrol.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Drug Control and System Improvement Grant	0	0	0	0
Interest	4,355	4,624	600	1,700
Seizure Revenue	8,647	6,203	9,000	7,000
Transfers In	2,981	0	0	0
TOTAL REVENUES	**15,983**	**10,827**	**9,600**	**8,700**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	6,014	0	8,500	8,500
Capital Expenditures	0	6,192	19,000	10,000
Transfer Out / Vehicle Fund	0	0	0	0
TOTAL APPROPRIATIONS	**6,014**	**6,192**	**27,500**	**18,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DRUG FORFEITURE & SEIZURE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: DRUG/SEIZURE**

PERFORMANCE OBJECTIVES:

1. Enhancement of department functions.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. $ of unbudgeted equipment items needed by the department	$50,000	$50,000	$50,000	$50,000
WORKLOAD:				
1. $ of unbudgeted equipment funded by seizure	$0	$6,192	$19,000	$10,000
PRODUCTIVITY:				
1. Cost of equipment purchased	$0	$6,192	$19,000	$10,000
EFFECTIVENESS:				
1. $ value of seizures made this fiscal year	$75,000	$75,000	$75,000	$75,000
2. Current fund balance of drug seizure fund	$20,000	$20,000	$20,000	$20,000

Library Funds

These funds account for State of Iowa grants, miscellaneous donations and fund raising efforts by the Bettendorf Public Library.

Financial Summary

Revenues in the Library Funds are projected to be $61,500 of State of Iowa grants, $14,100 in interest earnings and $34,000 of miscellaneous donations in FY 2011/12. Expenditures are budgeted at $67,500 for operating supplies and $66,000 for library materials.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2011/12 is projected at $821,034.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
LIBRARY FUNDS
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Budget	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	79,772	69,747	80,653	65,056	61,500	(3,556)	-5.47%
Charges for services							
Interest	37,802	34,772	36,976	14,100	14,100	-	0.00%
Fines & forfeitures							
Other	50,942	53,086	67,195	72,000	34,000	(38,000)	-52.78%
Total Revenue	**168,516**	**157,605**	**184,824**	**151,156**	**109,600**	**(41,556)**	**-27.49%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	35,743	25,618	109,701	46,500	67,500	21,000	45.16%
Community & Economic Development							
General Government							
Debt service							
Capital Projects	54,780	65,434	40,212	90,000	66,000	(24,000)	-26.67%
Total Expenditures	**90,523**	**91,052**	**149,913**	**136,500**	**133,500**	**(3,000)**	**-2.20%**
Revenue over(under) expenditures	77,993	66,553	34,911	14,656	(23,900)	(38,556)	-263.07%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net over (under) expenditures and other	**77,993**	**66,553**	**34,911**	**14,656**	**(23,900)**	**(38,556)**	**-263.07%**
Fund balances, beginning	657,481	735,474	802,027	836,938	851,594	14,656	1.75%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	735,474	802,027	836,938	851,594	827,694	(23,900)	-2.81%
Fund Balance % of Expenditures	812.47%	880.85%	558.28%	623.88%	620.00%		

DEPARTMENT: LIBRARY **SERVICE AREA: CULTURE & RECREATION**

FUND: LIBRARY SPECIAL REVENUE FUNDS

PROGRAM DESCRIPTION:

Money received from various non-City sources. Includes reimbursement from the State of Iowa for loaning library materials to non-residents, donations from library users, memorials and grants, bequests and other State funding.

ANALYSIS:

Library special funds are used primarily to enhance the Library collection, provide special programs, and provide staff training.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Iowa Open Access Reimbursement	45,809	53,923	53,700	50,000
Library Gift Fund	53,086	65,483	116,860	34,000
Interlibrary Loan Reimbursement	0	18,869	5,000	5,000
Kakert Fund	0	1,712	0	0
Enrich Iowa Funds	23,941	7,859	6,356	6,500
Interest	34,772	36,974	14,100	14,100
TOTAL REVENUES	**157,608**	**184,820**	**196,016**	**109,600**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	11,636	22,343	10,020	9,000
Services & Commodities	13,983	87,356	102,000	72,500
Capital Expenditures	45,786	40,212	76,000	52,000
Transfers & Other				
TOTAL APPROPRIATIONS	**71,405**	**149,911**	**188,020**	**133,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

DEPARTMENT: LIBRARY | **SERVICE AREA: CULTURE & RECREATION**
FUND: LIBRARY SPECIAL REVENUE FUNDS

PERFORMANCE OBJECTIVES:

Fund additional purchases for the Library collection, including eBooks.
Offer training opportunities to staff members.
Provide programs for Library users to fulfill the Library's mission.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Non-resident population (Iowa minus Bettendorf)	2,969,522	2,999,217	3,029,210	3,059,502
2. # of interlibrary loan requests	24,000	24,000	24,000	24,000
WORKLOAD:				
1. Non-resident circulation (Iowa)	160,000	160,000	140,000	140,000
2. # of items loaned	39,822	28,000	40,000	40,000
3. # of items borrowed	60,742	34,000	60,000	60,000
PRODUCTIVITY:				
1. Average staff time to loan material (hours)	9,915	9,915	9,000	9,000
2. Gift Fund contributions received	$53,086	$65,483	$116,860	$34,000
3. Average staff time to loan materials	9 min.	10 min.	11 min.	12 min.
EFFECTIVENESS:				
1. Open access revenue received	45,809	53,923	40,000	40,000
2. # of programs funded (Gift Fund)	30	31	32	33
3. # of items purchased (Gift Fund)	100	101	102	103
4. Kakert Fund staff recognition program held	1	1	1	1
5. Kakert Fund scholarship given	1	1	1	1
6. Number of E-Books purchased (Enrich Iowa Funds)	400	400	400	400

Parks Funds

These funds account for revenues received from park donations and funding of special projects. They include: Park Donations, and the Hendrick's Gift funds.

The Park Donations fund accounts for various contributions from outside sources that may not be budgeted or earmarked for a specific purpose.

The Hendrick's Gift Fund is an endowment created by the Hendrick's estate. Annual contributions are made by the estate. These contributions are restricted to be used for capital improvements for Bettendorf park facilities. The funds and projects are overseen by the Park Board.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2011/12 is $122,942.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PARK FUNDS
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	12,532	4,408	5,151	550	2,500	1,950	354.55%
Fines & forfeitures							
Other	4,243	8,911	27,651	5,000	5,000	-	0.00%
Total Revenue	**16,775**	**13,319**	**32,802**	**5,550**	**7,500**	**1,950**	**35.14%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	91,327	94,401	86,157	-	-	-	
General Government							
Debt service							
Capital Projects							
Total Expenditures	**91,327**	**94,401**	**86,157**	**-**	**-**	**-**	
Revenue over(under) expenditures	(74,552)	(81,082)	(53,355)	5,550	7,500	1,950	35.14%
Financing sources (uses):							
Operating transfers in	93,000	93,000	8,000	-	-	-	
Operating transfers out		(3,570)	(3,500)	(4,170)	(3,500)	670	-16.07%
Proceeds from bonds							
Financing sources (uses), net	93,000	89,430	4,500	(4,170)	(3,500)	670	
over (under) expenditures and other	**18,448**	**8,348**	**(48,855)**	**1,380**	**4,000**	**2,620**	**189.86%**
Fund balances, beginning	195,789	214,237	222,585	173,730	118,942	(54,788)	-31.54%
Residual equity transfer in (out)							
Adjustment for restatement				(56,168)			
Fund balances, ending	214,237	222,585	173,730	118,942	122,942	4,000	3.36%

Employee Benefits Fund

Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

Financial Summary

Cities are allowed to levy in a Special Revenue Fund, for contributions under the Federal Insurance Contributions Act (FICA), the Iowa Public Employees Retirement System (IPERS), the Municipal Fire and Police Retirement System of Iowa (MFPRSI) and certain other employee benefits. In FY 2011/12 the levy for employee benefits will be $2,885,853. The amount will then be transferred to the General Fund where the employee benefits are actually paid.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2011/12 is always projected at $0 due to the transfers out to the General Fund always being made as the revenues come in.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
EMPLOYEE BENEFITS
FY 2007/08 THROUGH FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes	1,542,892	2,082,742	2,184,159	2,366,213	2,885,853	519,640	21.96%
Other city taxes	65,916	88,761	89,844	88,164	108,101	19,937	22.61%
Special assessments							
Licenses and permits							
Intergovernmental	1,090	1,426	1,390	1,310	1,272	(38)	-2.90%
Charges for services							
Interest							
Fines & forfeitures							
Other							
Total Revenue	**1,609,898**	**2,172,929**	**2,275,393**	**2,455,687**	**2,995,226**	**539,539**	**21.97%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	1,609,898	2,172,929	2,275,393	2,455,687	2,995,226	539,539	21.97%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(1,609,898)	(2,172,929)	(2,275,393)	(2,455,687)	(2,995,226)	(539,539)	21.97%
Proceeds from bonds							
Financing sources (uses), net over (under) expenditures and other	(1,609,898) **-**	(2,172,929) **-**	(2,275,393) **-**	(2,455,687) **-**	(2,995,226) **-**	(539,539) **-**	21.97%
Fund balances, beginning	-	-	-	-	-	-	
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	-	-	-	-	-	-	

Subdivision Deposits Fund

Accounts for the deposits that developers and builders remit for incomplete subdivisions and/or buildings to assure their completion in a timely manner. The deposit is returned to the remitter upon completion of the unfinished project.

Financial Summary

For FY 2011/12 revenues and expenditures are each expected to be $15,000. The budgets can vary widely depending upon the projects and developments and also the weather.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2011/12 is $84,811.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SUBDIVISION DEPOSITS
FY 2007/08 THROUGH FY 2011/12

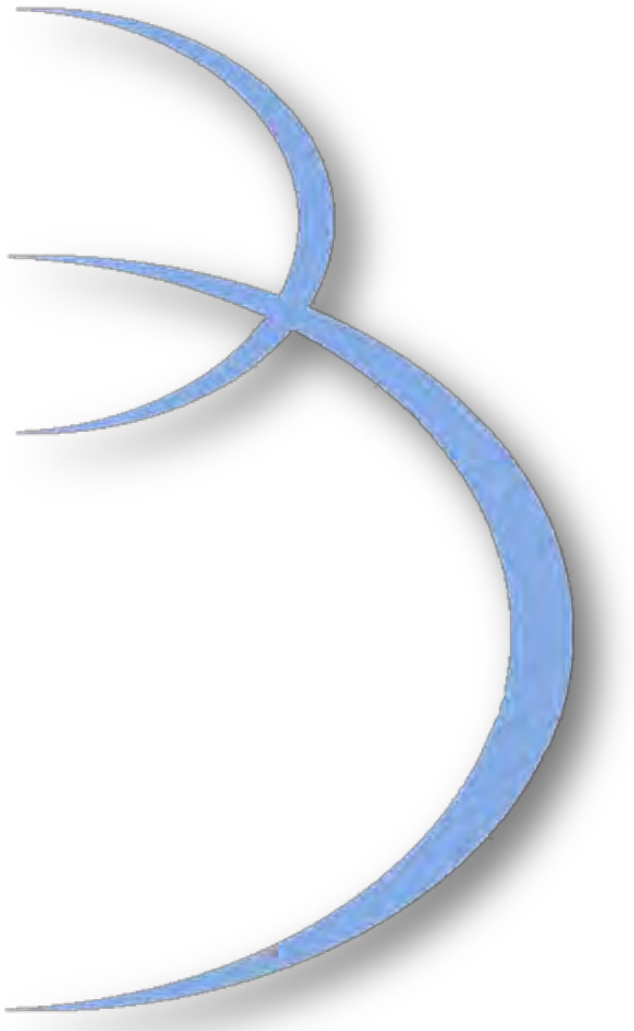
	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest							
Fines & forfeitures							
Other	45,077	20,707	26,673	40,000	15,000	(25,000)	-62.50%
Total Revenue	**45,077**	**20,707**	**26,673**	**40,000**	**15,000**	**(25,000)**	**-62.50%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	31,195	25,469	16,253	40,000	15,000	(25,000)	-62.50%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**31,195**	**25,469**	**16,253**	**40,000**	**15,000**	(25,000)	-62.50%
Revenue over(under) expenditures	13,882	(4,762)	10,420	-	-	-	
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net over (under) expenditures and other	**13,882**	**(4,762)**	**10,420**	**-**	**-**	**-**	
Fund balances, beginning	65,271	79,153	74,391	84,811	84,811	-	
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	79,153	74,391	84,811	84,811	84,811	-	

New Downtown Construction

Bettendorf
a premier city
IOWA

2011-12

Debt Service Fund



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Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general obligation bonds. General obligation bonds are the most common type of bonds issued by a city. The taxable valuation of all real property located in the city is pledged to pay them.

There are two types of general obligation bonds: essential corporate purpose and general corporate purpose. Bonds issued for a general corporate purpose require a public election with a 60% majority vote. Examples of general corporate purpose bonds include those issued for swimming pools, libraries, city halls, fire stations, and police stations. Bonds issued for an essential corporate purpose need only the approval of a resolution by a majority of the city council at an official meeting, following a published notice and hearing. Examples of essential corporate purpose bonds include those issued for street and bridge construction, refinancing of debt, park improvements and flood control.

The Statement of Net Assets from the City's Comprehensive Annual Financial Report accounts for general obligation debt backed by the full faith and credit of the City of Bettendorf. As of July 1, 2011 total general obligation debt in the Governmental Activities amounts to $78,845,900.

As of July 1, 2011 the City also has $7,615,000 of general obligation bonds outstanding in the Sewer Enterprise Fund; $384,100 of general obligation bonds outstanding in the Family Museum Enterprise Fund, $6,015,000 of general obligation bonds outstanding in the Storm Water Enterprise Fund, $640,000 of general obligation bonds outstanding in the Recycling/Solid Waste Fund and $12,510,000 of general obligation notes outstanding in the QC Waterfront Convention Center Fund, each of which are included in the Enterprise Funds section of the budget document.

The City currently has fourteen general obligation bond issues outstanding as of July 1, 2011. The bonds have interest rates ranging from 1.25% to 6.00% and mature in varying annual amounts, with the final maturities due in the year ending June 30, 2030. A brief description of these issues are listed below:

- **JUNE 1, 2003 $4,080,000 SERIES 2003A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $3,570,000 SERIES 2004A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $4,534,050 SERIES 2004B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2005 through the June 1, 2012 maturities of the City's $10,074,033 General Obligation Bonds, Series 1995, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2005, $4,590,000 SERIES 2005A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $4,580,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JULY 1, 2006, $6,300,000 SERIES 2006B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2007 through the June 1, 2015 maturities of the City's $6,275,000 General Obligation Bonds, Series 1998A, dated April 1, 1998. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **FEBRUARY 1, 2007, $3,760,000 SERIES 2007A GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2008 through the June 1, 2015 maturities of the City's $3,488,150 General Obligation Bonds, Series 2000A, dated May 1, 2000. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2007, $5,095,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $10,540,000 SERIES 2008A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **MARCH 1, 2009, $13,700,000 SERIES 2009A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2010, $14,400,000 SERIES 2010A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2010, $7,180,000 SERIES 2010B**

  Proceeds of these bonds will be used to refund the remaining June 1, 2012 through the June 1, 2021 maturities of the City's $4,015,000 General Obligation Bonds, Series 2001A, dated June 1, 2001 and to refund the remaining June 1, 2012 through the June 1, 2022 maturities of the City's $3,030,000 General Obligation Bonds, Series2002A, dated June 1, 2002. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2011, $15,235,000 SERIES 2011A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2011, $795,000 SERIES 2011A GENERAL OBLIGATION TIF REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2012 through the June 1, 2018 maturities of the City's $1,360,000 General Obligation TIF Bonds, Series 2003, dated June 1, 2003. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa1 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and TIF Debt outstanding as of July 1, 2011 consists of the following individual issues:

Descriptions	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2011
Various Public Improvements	June 2003	4,080,000	1.25-3.85%	2,570,000
Various Public Improvements(1)	June 2004	3,570,000	2.25-5.00%	2,410,000
Refunding(2)	June 2004	4,534,050	3.00-4.00%	450,900
Various Public Improvements	June 2005	4,590,000	3.00-4.50%	3,370,000
Various Public Improvements(3)	June 2006	4,580,000	4.125-4.50%	3,605,000
Refunding	July 2006	6,300,000	5.00-4.05%	3,090,000
Refunding	Feb 2007	3,760,000	3.80-3.90%	2,270,000
Various Public Improvements	June 2007	5,095,000	3.50-4.375%	4,310,000
Various Public Improvements(4)	June 2008	10,540,000	3.50-5.00%	8,285,000
Various Public Improvements	March 2009	13,700,000	2.50-4.50%	11,460,000
Various Public Improvements(5)	June 2010	14,400,000	2.00-4.10%	13,815,000
Refunding	June 2010	7,180,000	2.00-3.50%	7,180,000
Various Public Improvements(6)	June 2011	15,235,000	2.00-6.00%	15,235,000
TIF Refunding	June 2011	795,000	2.00-6.00%	795,000
Total General Obligation Bonds				$78,845,900

(1) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,380,000 and the Storm Water Enterprise Fund $1,380,000 are properly accounted for in the Enterprise Funds section of this document.

(2) The portion of these G.O. bonds relating to the Family Museum Fund. $384,100, are properly accounted for in the Enterprise Funds section of this document.

(3) The portion of these G.O. bonds relating to the Sewer Enterprise Fund. $2,005,000, are properly accounted for in the Enterprise Funds section of this document.

(4) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $2,195,000 and the Storm Water Enterprise Fund $2,200,000 are properly accounted for in the Enterprise Funds section of this document

(5) The portion of these G.O. bonds relating to the Recycling/Solid Waste Fund, $640,000 and the Storm Water Enterprise Fund $2,435,000 are properly accounted for in the Enterprise Funds section of this document.

(6) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $2,035,000 are properly accounted for in the Enterprise Funds section of this document.

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for in the Governmental Activities as of July 1, 2011 are as follows:

Bonds in Debt Service Funds		
Year ending June 30:	**Principal**	**Interest**
2012	5,975,900.00	3,006,806.92
2013	5,780,000.00	2,773,428.94
2014	5,375,000.00	2,601,306.01
2015	4,975,000.00	2,436,130.81
2016	4,440,000.00	2,270,538.00
2017-2021	22,770,000.00	9,078,142.16
2022-2026	20,195,000.00	4,745,393.99
2027-2030	9,335,000.00	947,015.02
Total	**78,845,900.00**	**27,858,761.85**

LEGAL DEBT MARGIN:

The State of Iowa limits the amount of general obligation and tax increment financing debt that a City may issue. This limitation amounts to 5% of actual valuation of all property within the city limits. The computation for the legal debt margin for the City of Bettendorf as of June 30, 2011 is computed as follows:

January 2009 100% assessed valuation	$2,734,995,434
Plus: Public Gas & Electric Utilities	82,943,113
Plus: Captured Tax Increment Value	109,976,866
Less: Military Exemption	(4,197,554)
Total assessed valuation of the property in the City of Bettendorf	**$2,923,717,859**
Debt Limit, 5% of total actual valuation	$146,185,893
Less debt applicable to debt limit:	
Debt service general obligation bonds & notes	78,050,900
Debt service TIF general obligation and TIF revenue bonds	13,305,000
Enterprise general obligation bonds	14,654,100
Legal debt margin	**$40,175,893**
Percent of legal debt margin used	**72.52%**

CURRENT TRENDS AND ISSUES:

Budgeted property tax collections in the Debt Service Fund are $8,496,770 for FY 2011/12 compared to $8,214,500 for FY 2010/11. This is an increase of 3.44% mainly due to an increase in property valuations. Revenues from property taxes, interest earnings, and other city taxes total the amount necessary to support debt service principal and interest payments of $8,878,670. Three of the City's bond issues will be paid off in the next four years.

The City's overall debt is structured with a rapid payout of principal and decreasing total annual debt service requirements annually through FY 2029/30. The fund balance in this fund is projected to stay relatively stable through FY 15/16. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found throughout the remaining pages of this section.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
DEBT SERVICE FUND
FY 2007/08 through FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 10/11	% Inc (Dec) from 10/11
Revenue:							
Property taxes	6,151,660	6,790,453	7,108,873	8,215,200	8,496,770	281,570	3.43%
Other city taxes	241,122	265,991	269,237	284,470	303,269	18,799	6.61%
Special assessments	-					-	
Licenses and permits	-					-	
Intergovernmental	4,004	4,288	4,176	4,253	4,253	-	0.00%
Charges for services	-					-	
Interest	323,264	135,750	105,972	75,801	200,000	124,199	163.85%
Fines & forfeitures	-					-	
Other	-					-	
Total revenue	**6,720,050**	**7,196,482**	**7,488,258**	**8,579,724**	**9,004,292**	**424,568**	**4.95%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:	6,434,356	6,503,779	6,921,818	15,435,139	8,878,670	(6,556,469)	-42.48%
Capital Projects							
Total expenditures	**6,434,356**	**6,503,779**	**6,921,818**	**15,435,139**	**8,878,670**	**(6,556,469)**	**-42.48%**
Revenue over(under) expenditures	285,694	692,703	566,440	(6,855,415)	125,622	6,981,037	-101.83%
Financing sources (uses):							
Operating transfers in	-	-	-	-	-	-	
Operating transfers out	(398,106)	(611,290)	(593,353)	(596,836)	(597,195)	(359)	0.06%
Proceeds from bonds			7,325,964				
Payment to bond escrow agent	(3,821,388)						
Financing sources (uses), net	(4,219,494)	(611,290)	6,732,611	(596,836)	(597,195)	(359)	0.06%
over (under) expenditures and other	**(3,933,800)**	**81,413**	**7,299,051**	**(7,452,251)**	**(471,573)**	**6,980,678**	**-93.67%**
Fund balances, beginning	4,658,472	724,672	806,085	8,105,136	652,885	(7,452,251)	-91.94%
Residual equity transfer in (out)							
Fund balances, ending	724,672	806,085	8,105,136	652,885	181,312	(471,573)	-72.23%

City of Bettendorf

Debt Service Fund

FY 2011/12 Budget

Fiscal Year:	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	FY 2014/15	FY 2015/16
Taxable property value	1,641,539,932	1,698,653,991	1,747,914,957	1,798,604,490	1,850,764,021	1,904,436,177
Percentage increase from previous year	2.90%	3.48%	2.90%	2.90%	2.90%	2.90%
Tax levy	5.00000	5.00000	5.00000	5.00000	5.00000	5.00000
Debt Service Fund:						
Property taxes levied	8,207,700	8,493,270	8,739,575	8,993,022	9,253,820	9,522,181
Less uncollected	-	-	-	-	-	-
Delinquent taxes	6,500	3,500	5,500	5,500	5,500	5,500
Other city taxes	285,470	303,269	305,000	305,000	305,000	305,000
Intergovernmental	4,253	4,253	4,600	4,600	4,600	4,600
Interest	200,000	200,000	200,000	200,000	200,000	200,000
Total revenues	**8,703,923**	**9,004,292**	**9,254,675**	**9,508,122**	**9,768,920**	**10,037,281**
Principal retirement & Interest	(15,435,139)	(8,878,670)	(9,144,847)	(9,178,559)	(9,311,381)	(9,277,211)
Total expenditures	**(15,435,139)**	**(8,878,670)**	**(9,144,847)**	**(9,178,559)**	**(9,311,381)**	**(9,277,211)**
Transfer out to Garbage/Recycling	-	-	(136,600)	(139,100)	(136,500)	(133,250)
Transfer out to Stormwater	(201,144)	(197,731)	(199,319)	(200,469)	(201,444)	(201,944)
Transfer out to Family Museum	(395,692)	(399,464)	-	(42,620)	(52,220)	(51,620)
Total expenditures & transfers out	**(16,031,975)**	**(9,475,865)**	**(9,480,766)**	**(9,560,748)**	**(9,701,545)**	**(9,664,025)**
Revenue & other financing sources over(under) expenditures and other financing uses	**(7,328,052)**	**(471,573)**	**(226,091)**	**(52,625)**	**67,375**	**373,256**
Beginning fund balance	**8,105,136**	**777,084**	**305,511**	**79,420**	**26,794**	**94,170**
Ending fund balance	**777,084**	**305,511**	**79,420**	**26,794**	**94,170**	**467,426**

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BETTENDORF, IOWA that the City shall continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved.

BE IT FURTHER RESOLVED that the City shall maintain effective communication with bond rating agencies concerning its financial condition, in keeping with a policy of full disclosure on its annual financial reports and official statement.

BE IT FURTHER RESOLVED that several key debt indicators used by national credit ratings agencies when reviewing the City's creditworthiness will be calculated and reviewed by the City annually as part of adopting its Five Year Capital Improvements Program.

The key debt indicators to be reviewed annually as part of the City's Five Year Capital Improvements Program will include, but is not limited to the following:

	6/30/08 Actual	6/30/09 Actual	6/30/10 Actual	6/30/11 Projected
Debt Margin Ratio	49.12%	61.71%	72.57%	72.51%

As mandated by the State of Iowa this ratio calculates the percentage of the City's outstanding general obligation debt to debt applicable to the debt limit. The debt limit shall not exceed 5% of total actual assessed valuation.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Actual	6/30/11 Projected
G.O. Net Direct Debt as a % of full assessed value	2.40%	3.26%	3.56%	3.95%

This ratio indicates the relationship between the City's debt and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the source of the City's revenues used to repay debt. A small ratio is an indication that the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Actual	6/30/11 Projected
G.O. Indirect & Net Direct Debt as a % of Full Assessed Value	2.97%	3.87%	4.26%	4.39%

This ratio indicates the relationship between the debt burden of all governmental entities within the City of Bettendorf and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the primary source of revenues that governmental entities use to repay debt. A small ratio indicates the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations because the overall debt burden on taxpayers is lower.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Actual	6/30/11 Projected
G.O. Net Debt per Capita	$2,087	$2,771	$3,089	$3,443

This indicator indicates the per capita debt burden of the City of Bettendorf only and is a general indicator of the City's debt burden on individual taxpayers. A smaller ratio indicates a lighter burden.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Actual	6/30/11 Projected
Overlapping Net Debt per Capita	$2,544	$3,285	$3,693	$3,828

This indicator indicates the per capita debt burden of all governmental entities within the City of Bettendorf and is a general indicator of the overlapping debt burden on City taxpayers. A smaller ratio indicates a lighter burden on taxpayers.

	6/30/08 Actual	6/30/09 Actual	6/30/10 Actual	6/30/11 * Projected
Debt Service as a % of General Governmental Expenditures	16.76%	12.51%	11.10%	21.79%

This ratio is a measure of the City's ability to repay debt without hampering other City services. A small ratio indicates a lesser burden on the City's operating budget. (* 6/30/11 includes $7.1 million refunding bonds, net of the refunding issue the calculation equals 12.14%)

	6/30/08 Actual	6/30/09 Actual	6/30/10 Actual	6/30/11 Projected
Unreserved General Fund Balance as a % of General Fund Revenues	26.09%	26.75%	26.05%	25.64%

A high ratio suggests the presence of resources that can be used to overcome a temporary shortfall of revenues.

Sources of Indicators:
Official Statement, City of Bettendorf, Series 2005A G.O. Bonds
Moody's Treasurer's Association, Debt Policy Handbook
Municipal Treasurer's Association, Debt Policy Handbook
Government Finance Officer's Association, GFOA

City of Bettendorf, Iowa

Debt Margin Analysis

	Projected	Projected	Projected	Projected	Projected	Projected
Fiscal year	**FY 2010/11**	**FY 2011/12**	**FY 2012/13**	**FY 2013/14**	**FY 2014/15**	**FY 2015/16**
Value as of Jan 1:	2009	2010	2011	2012	2013	2014
Fiscal year ended June 30:	2011	2012	2013	2014	2015	2016
100% assessed valuation	2,734,995,434	2,794,374,079	2,878,205,301	2,964,551,460	3,053,488,004	3,145,092,644
Plus: Public gas & electric utilities	82,943,113	82,943,113	82,943,113	82,943,113	82,943,113	82,943,113
Plus: Tax increment value	109,976,866	83,976,871	109,976,871	109,976,871	109,976,871	125,373,346
Less: Military exemption	(4,197,554)	(4,197,554)	(4,197,554)	(4,197,554)	(4,197,554)	(4,197,554)
Gross property value	**2,923,717,859**	**2,957,096,509**	**3,066,927,731**	**3,153,273,890**	**3,242,210,434**	**3,349,211,549**
Gross Property Value change from previous year	1.77%	1.14%	3.71%	2.82%	2.82%	3.30%
Debt limit	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Legal debt limit	146,185,893	147,854,825	153,346,387	157,663,695	162,110,522	167,460,577
Outstanding bonds at June 30	88,725,000	81,590,000	75,080,000	69,130,000	62,810,000	57,125,000
Proposed bonds	17,270,000	29,645,000	37,180,000	47,285,000	56,705,000	62,120,000
Total outstanding debt	**105,995,000**	**111,235,000**	**112,260,000**	**116,415,000**	**119,515,000**	**119,245,000**
Debt margin used, GO, proposed and existing TIF	**72.51%**	**75.23%**	**73.21%**	**73.84%**	**73.72%**	**71.21%**
Debt margin used, existing TIF	**13,290,000**	**12,610,000**	**11,885,000**	**11,510,000**	**10,410,000**	**9,195,000**
	9.09%	**8.53%**	**7.75%**	**7.30%**	**6.42%**	**5.49%**
Debt margin used, Existing and proposed GO only	**92,705,000**	**98,625,000**	**100,375,000**	**104,905,000**	**109,105,000**	**110,050,000**
	63.42%	**66.70%**	**65.46%**	**66.54%**	**67.30%**	**65.72%**
Legal debt margin available	**40,190,893**	**36,619,825**	**41,086,387**	**41,248,695**	**42,595,522**	**48,215,577**
	27.49%	**24.77%**	**26.79%**	**26.16%**	**26.28%**	**28.79%**
Proposed G.O. Bonds	**15,235,000**	**9,160,000**	**8,150,000**	**8,150,000**	**8,150,000**	**8,150,000**

The State of Iowa limits the amount of general obligation and tax increment financing debt which a city may issue. This limitation amounts to 5% of gross property across all property classes within the city limits. The above chart show that the City of Bettendorf has been well under the limit and projects to stay under the limit.

$2.035 Sewer

$3.12M Stormwater

$690K Museum

$6.00M Sewer Rev

$690K Fire truck

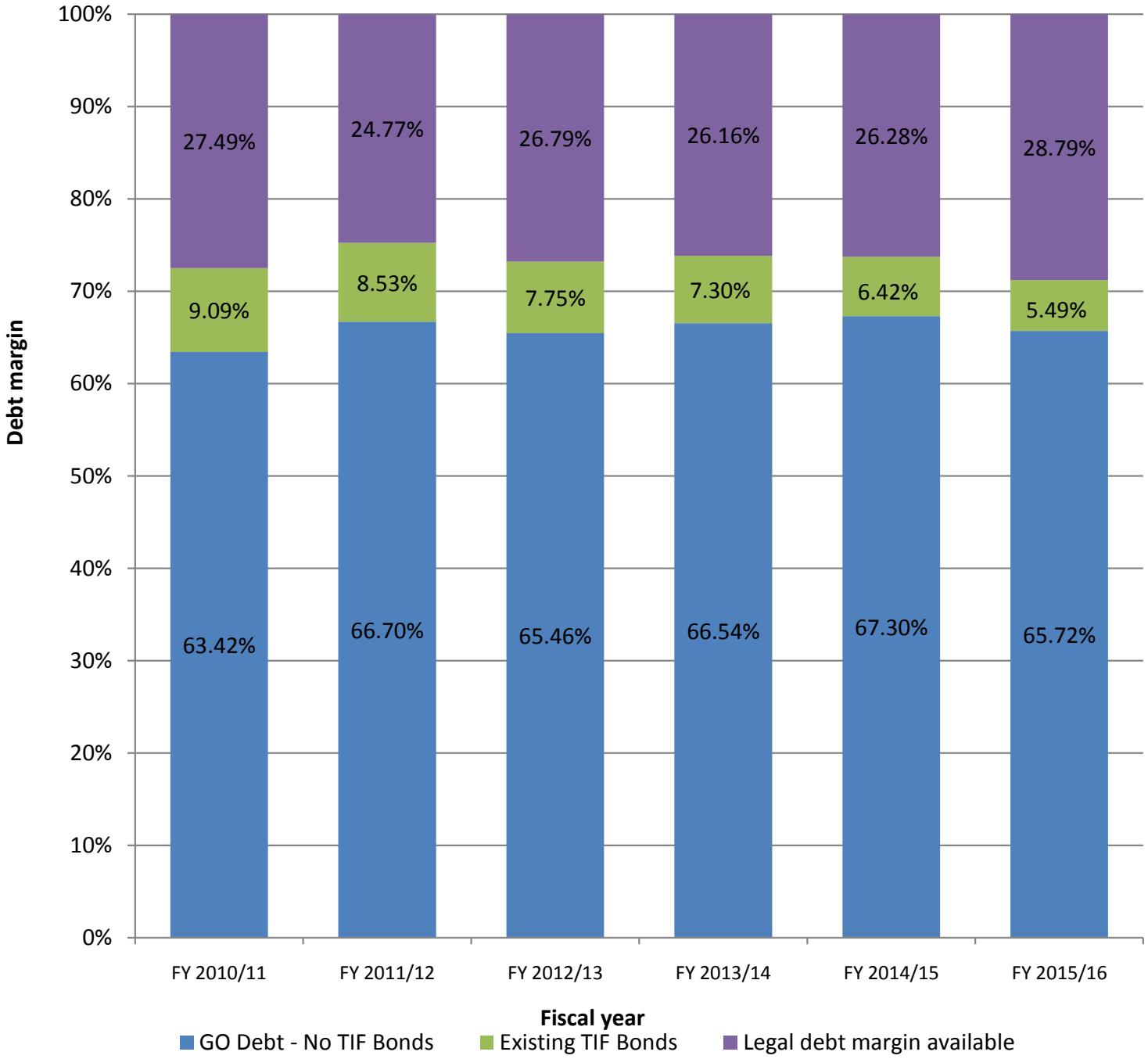
$2.08M Stormwater

$690K PH sprinklers

$690K Fire truck

$2.56M Sewer

City of Bettendorf Debt Margin



City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	07/01/1997 $5.385 Million TIF Rev. Bonds	06/01/2001 $6.635 Million GO Bonds	12/01/2001 $600 Thousand GO Notes	06/01/2002 $4.620 Million GO Bonds	6/1/2003 $1.360 Million TIF GO Bonds	6/1/2003 $4.080 Million GO Bonds	6/1/2004 $3.570 Million GO Bonds
	Principal						
2011	1,180,000.00	4,325,000.00	60,000.00	3,235,000.00	875,000.00	205,000.00	175,000.00
2012						215,000.00	180,000.00
2013						220,000.00	190,000.00
2014						230,000.00	195,000.00
2015						240,000.00	200,000.00
2016						250,000.00	210,000.00
2017						260,000.00	215,000.00
2018						270,000.00	225,000.00
2019						280,000.00	235,000.00
2020						295,000.00	240,000.00
2021						310,000.00	255,000.00
2022							265,000.00
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Total	**1,180,000.00**	**4,325,000.00**	**60,000.00**	**3,235,000.00**	**875,000.00**	**2,775,000.00**	**2,585,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	6/1/2004 $2.040 Million Sewer GO Bonds	6/1/2004 $2.040 Million Storm GO Bonds	6/1/2004 $7.160 Million GO Ref. Bonds	6/1/2004 $7.160 Million Museum Ref. Bonds	6/1/2005 $4.590 Million GO Bonds	6/1/2006 $4.580 Million GO Bonds	6/1/2006 $2.545 Million Sewer GO Bonds
	Principal						
2011	100,000.00	100,000.00	429,300.00	365,700.00	220,000.00	210,000.00	115,000.00
2012	105,000.00	105,000.00	450,900.00	384,100.00	225,000.00	215,000.00	120,000.00
2013	105,000.00	105,000.00			235,000.00	225,000.00	125,000.00
2014	110,000.00	110,000.00			240,000.00	230,000.00	130,000.00
2015	115,000.00	115,000.00			250,000.00	240,000.00	135,000.00
2016	120,000.00	120,000.00			260,000.00	250,000.00	140,000.00
2017	125,000.00	125,000.00			270,000.00	260,000.00	145,000.00
2018	130,000.00	130,000.00			285,000.00	275,000.00	150,000.00
2019	135,000.00	135,000.00			295,000.00	285,000.00	160,000.00
2020	140,000.00	140,000.00			305,000.00	295,000.00	165,000.00
2021	145,000.00	145,000.00			320,000.00	310,000.00	170,000.00
2022	150,000.00	150,000.00			335,000.00	325,000.00	180,000.00
2023					350,000.00	340,000.00	190,000.00
2024						355,000.00	195,000.00
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Total	**1,480,000.00**	**1,480,000.00**	**880,200.00**	**749,800.00**	**3,590,000.00**	**3,815,000.00**	**2,120,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	7/1/06 $6.300 Million GO Refunding	2/1/07 $3.760 Million GO Refunding	5/15/07 $5.095 Million GO Bonds	6/1/2008 $10.540 Million GO Bonds	6/1/08 $2.505 Million Sewer GO Bonds	6/1/08 $2.510 Million Storm GO Bonds	8/29/08 $2.675 Million TIF Bonds
	Principal						
2011	705,000.00	520,000.00	210,000.00	385,000.00	105,000.00	105,000.00	65,000.00
2012	730,000.00	535,000.00	220,000.00	400,000.00	105,000.00	105,000.00	70,000.00
2013	750,000.00	555,000.00	225,000.00	420,000.00	110,000.00	110,000.00	75,000.00
2014	795,000.00	570,000.00	235,000.00	435,000.00	115,000.00	115,000.00	80,000.00
2015	815,000.00	610,000.00	245,000.00	455,000.00	120,000.00	120,000.00	85,000.00
2016			250,000.00	475,000.00	125,000.00	125,000.00	100,000.00
2017			260,000.00	495,000.00	130,000.00	130,000.00	105,000.00
2018			270,000.00	515,000.00	135,000.00	140,000.00	85,000.00
2019			280,000.00	535,000.00	145,000.00	145,000.00	110,000.00
2020			295,000.00	560,000.00	150,000.00	150,000.00	165,000.00
2021			305,000.00	590,000.00	155,000.00	155,000.00	185,000.00
2022			315,000.00	615,000.00	165,000.00	165,000.00	170,000.00
2023			330,000.00	645,000.00	170,000.00	170,000.00	155,000.00
2024			345,000.00	680,000.00	180,000.00	180,000.00	160,000.00
2025			360,000.00	715,000.00	190,000.00	190,000.00	300,000.00
2026			375,000.00	750,000.00	200,000.00	200,000.00	690,000.00
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Total	**3,795,000.00**	**2,790,000.00**	**4,520,000.00**	**8,670,000.00**	**2,300,000.00**	**2,305,000.00**	**2,600,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

			Land acquistion	PW Facility remodel	Garbage packers	Landscaping	
	8/29/08	**3/15/09**	**3/15/09**	**3/15/09**	**6/1/2010**	**6/1/2010**	**6/1/2010**
	$11.140 Million	**$12.300 Million**	**$0.700 Million**	**$0.700 Million**	**$0.765 Million**	**$0.690 Million**	**$13.710 Million**
	TIF	**GO**	**GO**	**GO**	**Solid Waste**	**GO**	**GO**
FY	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**
	Principal						
2011	480,000.00	1,250,000.00	30,000.00	30,000.00	125,000.00	20,000.00	565,000.00
2012	515,000.00	830,000.00	30,000.00	30,000.00	125,000.00	30,000.00	590,000.00
2013	550,000.00	850,000.00	35,000.00	35,000.00	125,000.00	30,000.00	595,000.00
2014	190,000.00	495,000.00	35,000.00	35,000.00	130,000.00	30,000.00	600,000.00
2015	905,000.00	25,000.00	0.00	0.00	130,000.00	30,000.00	610,000.00
2016	1,000,000.00	515,000.00	35,000.00	35,000.00	130,000.00	30,000.00	620,000.00
2017	1,110,000.00	25,000.00	0.00	0.00		35,000.00	635,000.00
2018	740,000.00	535,000.00	35,000.00	35,000.00		35,000.00	655,000.00
2019	35,000.00	555,000.00	40,000.00	40,000.00		35,000.00	670,000.00
2020	0.00	580,000.00	40,000.00	40,000.00		35,000.00	695,000.00
2021	0.00	605,000.00	40,000.00	40,000.00		35,000.00	715,000.00
2022	820,000.00	630,000.00	45,000.00	45,000.00		40,000.00	740,000.00
2023	975,000.00	660,000.00	45,000.00	45,000.00		40,000.00	765,000.00
2024	1,125,000.00	695,000.00	45,000.00	45,000.00		40,000.00	795,000.00
2025	1,175,000.00	730,000.00	50,000.00	50,000.00		40,000.00	825,000.00
2026	835,000.00	770,000.00	55,000.00	55,000.00		45,000.00	855,000.00
2027		810,000.00	55,000.00	55,000.00		45,000.00	890,000.00
2028		860,000.00	60,000.00	60,000.00		45,000.00	925,000.00
2029						50,000.00	965,000.00
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Total	**10,455,000.00**	**11,420,000.00**	**675,000.00**	**675,000.00**	**765,000.00**	**690,000.00**	**13,710,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	6/1/10 $2.540 Million Storm GO Bonds	6/1/10 $7.180 Million GO Refunding	6/1/2011 $15.235 Million GO Bonds	6/1/2011 $2.035 Million Sewer Bonds	6/1/2011 $0.795 Million TIF Refunding	6/1/2012 $9.160 Million GO Bonds	Forest Grove Park 6/1/2012 $0.740 Million GO Bonds	6/1/12 $3.120 Million Storm GO Bonds
	Principal							
2011	105,000.00							
2012	110,000.00	615,000.00	575,000.00	70,000.00	105,000.00			
2013	110,000.00	630,000.00	675,000.00	85,000.00	110,000.00	380,000.00	30,000.00	135,000.00
2014	110,000.00	630,000.00	510,000.00	85,000.00	110,000.00	385,000.00	30,000.00	135,000.00
2015	115,000.00	650,000.00	495,000.00	85,000.00	110,000.00	390,000.00	30,000.00	135,000.00
2016	115,000.00	665,000.00	730,000.00	90,000.00	115,000.00	395,000.00	35,000.00	150,000.00
2017	120,000.00	685,000.00	745,000.00	90,000.00	120,000.00	405,000.00	35,000.00	150,000.00
2018	120,000.00	705,000.00	765,000.00	95,000.00	125,000.00	410,000.00	35,000.00	150,000.00
2019	125,000.00	735,000.00	790,000.00	95,000.00		420,000.00	35,000.00	150,000.00
2020	130,000.00	755,000.00	820,000.00	100,000.00		435,000.00	35,000.00	165,000.00
2021	130,000.00	780,000.00	0.00	100,000.00		445,000.00	35,000.00	165,000.00
2022	135,000.00	330,000.00	850,000.00	105,000.00		460,000.00	35,000.00	165,000.00
2023	140,000.00		880,000.00	110,000.00		480,000.00	40,000.00	180,000.00
2024	145,000.00		920,000.00	115,000.00		495,000.00	40,000.00	180,000.00
2025	155,000.00		960,000.00	120,000.00		515,000.00	40,000.00	195,000.00
2026	160,000.00		1,005,000.00	125,000.00		535,000.00	45,000.00	195,000.00
2027	165,000.00		1,050,000.00	130,000.00		555,000.00	45,000.00	210,000.00
2028	170,000.00		1,100,000.00	140,000.00		575,000.00	45,000.00	210,000.00
2029	180,000.00		1,155,000.00	145,000.00		600,000.00	50,000.00	225,000.00
2030			1,210,000.00	150,000.00		625,000.00	50,000.00	225,000.00
2031						655,000.00	50,000.00	
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Total	**2,540,000.00**	**7,180,000.00**	**15,235,000.00**	**2,035,000.00**	**795,000.00**	**9,160,000.00**	**740,000.00**	**3,120,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

		Museum exhibits				Fire Truck	Palmer sprinklers
	6/1/2013	6/1/13	6/1/13	6/1/2014	6/1/2014	6/1/2014	6/1/2014
	$8.150 Million GO	$0.690 Million Museum	$6.000 Million Sewer	$8.150 Million GO	$2.080 Million Storm	$0.690 Million GO	$0.690 Million GO
FY	Bonds	Bonds	Revenue Bonds	Bonds	Bonds	Bonds	Bonds
	Principal						
2011							
2012							
2013							
2014	340,000.00	20,000.00	248,247.00				
2015	345,000.00	30,000.00	269,285.00	340,000.00	90,000.00	20,000.00	20,000.00
2016	345,000.00	30,000.00	269,285.00	345,000.00	90,000.00	30,000.00	30,000.00
2017	355,000.00	610,000.00	277,700.00	345,000.00	90,000.00	30,000.00	30,000.00
2018	360,000.00		281,907.00	355,000.00	100,000.00	30,000.00	30,000.00
2019	365,000.00		290,323.00	360,000.00	100,000.00	30,000.00	30,000.00
2020	375,000.00		298,738.00	365,000.00	100,000.00	30,000.00	30,000.00
2021	385,000.00		307,153.00	375,000.00	100,000.00	35,000.00	35,000.00
2022	395,000.00		315,568.00	385,000.00	110,000.00	35,000.00	35,000.00
2023	410,000.00		328,191.00	395,000.00	110,000.00	35,000.00	35,000.00
2024	425,000.00		336,606.00	410,000.00	110,000.00	35,000.00	35,000.00
2025	440,000.00		349,229.00	425,000.00	120,000.00	35,000.00	35,000.00
2026	455,000.00		366,059.00	440,000.00	120,000.00	40,000.00	40,000.00
2027	475,000.00		378,682.00	455,000.00	130,000.00	40,000.00	40,000.00
2028	495,000.00		395,512.00	475,000.00	130,000.00	40,000.00	40,000.00
2029	515,000.00		412,342.00	495,000.00	140,000.00	40,000.00	40,000.00
2030	535,000.00		429,173.00	515,000.00	140,000.00	45,000.00	45,000.00
2031	555,000.00		446,000.00	535,000.00	150,000.00	45,000.00	45,000.00
2032	580,000.00			555,000.00	150,000.00	45,000.00	45,000.00
2033				580,000.00		50,000.00	50,000.00
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Total	**8,150,000.00**	**690,000.00**	**6,000,000.00**	**8,150,000.00**	**2,080,000.00**	**690,000.00**	**690,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

			Fire truck		
	6/1/2015 $8.150 Million GO	6/1/15 $2.560 Million Sewer	6/1/2015 $0.690 Million GO	6/1/2016 $8.150 Million GO	Total Principal
FY	Bonds	GO Bonds	Bonds	Bonds	by Year
	Principal				
2011					16,295,000.00
2012					7,790,000.00
2013					7,825,000.00
2014					7,708,247.00
2015					8,569,285.00
2016	340,000.00	105,000.00	20,000.00		8,689,285.00
2017	345,000.00	115,000.00	30,000.00	340,000.00	9,242,700.00
2018	345,000.00	115,000.00	30,000.00	345,000.00	9,041,907.00
2019	355,000.00	120,000.00	30,000.00	345,000.00	8,490,323.00
2020	360,000.00	120,000.00	30,000.00	355,000.00	8,793,738.00
2021	365,000.00	125,000.00	30,000.00	360,000.00	8,252,153.00
2022	375,000.00	125,000.00	35,000.00	365,000.00	9,410,568.00
2023	385,000.00	130,000.00	35,000.00	375,000.00	8,948,191.00
2024	395,000.00	135,000.00	35,000.00	385,000.00	9,036,606.00
2025	410,000.00	140,000.00	35,000.00	395,000.00	8,994,229.00
2026	425,000.00	145,000.00	35,000.00	410,000.00	9,371,059.00
2027	440,000.00	150,000.00	40,000.00	425,000.00	6,583,682.00
2028	455,000.00	155,000.00	40,000.00	440,000.00	6,855,512.00
2029	475,000.00	160,000.00	40,000.00	455,000.00	6,142,342.00
2030	495,000.00	170,000.00	40,000.00	475,000.00	5,149,173.00
2031	515,000.00	175,000.00	45,000.00	495,000.00	3,711,000.00
2032	535,000.00	185,000.00	45,000.00	515,000.00	2,655,000.00
2033	555,000.00	190,000.00	45,000.00	535,000.00	2,005,000.00
2034	580,000.00		50,000.00	555,000.00	1,185,000.00
2035				580,000.00	580,000.00
2036					0.00
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Total	**8,150,000.00**	**2,560,000.00**	**690,000.00**	**8,150,000.00**	**181,325,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	07/01/1997 $5.39 Million TIF Rev. Bonds	06/01/2001 $6.64 Million GO Bonds	12/01/2001 $600.00 Thousand GO Notes	06/01/2002 $4.62 Million GO Bonds	6/1/2003 $1.36 Million TIF GO Bonds	6/1/2003 $4.08 Million GO Bonds	6/1/2004 $3.57 Million GO Bonds
	Interest						
2011	106,200.00	208,897.50	2,775.00	153,002.50	40,267.50	95,267.50	121,536.12
2012						88,912.50	114,486.12
2013						82,247.50	107,154.12
2014						75,427.50	99,399.12
2015						68,067.50	91,109.50
2016						60,147.50	82,015.00
2017						51,772.50	72,497.50
2018						42,802.50	61,570.00
2019						33,217.50	50,172.50
2020						22,997.50	38,305.00
2021						11,935.00	26,085.00
2022							13,277.50
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Total	**106,200.00**	**208,897.50**	**2,775.00**	**153,002.50**	**40,267.50**	**632,795.00**	**877,607.48**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	6/1/2004 $2.04 Million Sewer GO Bonds	6/1/2004 $2.04 Million Storm GO Bonds	6/1/2004 $7.16 Million GO Ref. Bonds	6/1/2004 $7.16 Million Museum Ref. Bonds	6/1/2005 $4.59 Million GO Bonds	6/1/2006 $4.580 Million GO Bonds	6/1/2006 $2.545 Million Sewer GO Bonds
	Interest						
2011	68,525.69	68,525.69	35,208.00	29,992.00	148,027.50	162,652.51	90,384.99
2012	64,550.69	64,550.69	18,036.00	15,364.00	139,777.50	154,034.97	85,596.29
2013	60,416.69	60,416.69			130,777.50	145,152.28	80,660.22
2014	56,044.19	56,044.19			121,377.50	135,871.85	75,503.15
2015	51,370.25	51,370.25			111,777.50	126,326.27	70,198.73
2016	46,242.50	46,242.50			101,777.50	116,382.96	64,673.30
2017	40,876.25	40,876.25			91,377.50	106,041.92	58,926.84
2018	34,715.00	34,715.00			80,577.50	95,303.14	52,959.36
2019	28,288.75	28,288.75			69,177.50	84,034.05	46,697.21
2020	21,597.50	21,597.50			57,082.50	71,877.10	39,941.66
2021	14,707.50	14,707.50			44,425.00	58,940.75	32,753.01
2022	7,486.25	7,486.25			30,825.00	45,441.95	25,251.81
2023					15,750.00	31,240.08	17,359.92
2024						15,909.30	8,840.70
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Total	**494,821.26**	**494,821.26**	**53,244.00**	**45,356.00**	**1,142,730.00**	**1,349,209.13**	**749,747.19**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	7/1/06 $6.300 Million GO Refunding	2/1/07 $3.760 Million GO Refunding	5/15/07 $5.095 Million GO Bonds	6/1/2008 $10.54 Million GO Bonds	6/1/08 $2.51 Million Sewer GO Bonds	6/1/08 $2.510 Million Storm GO Bonds	8/29/08 $2.675 Million TIF Bonds
	Interest						
2011	152,207.50	107,477.50	185,497.50	361,643.76	95,943.76	96,143.76	132,357.70
2012	124,007.50	87,717.50	177,937.50	349,131.26	92,531.26	92,731.26	129,252.64
2013	94,807.50	67,387.50	169,137.50	336,131.26	89,118.76	89,318.76	125,317.85
2014	64,807.50	46,020.00	160,137.50	321,431.26	85,268.76	85,468.76	202,635.00
2015	33,007.50	23,790.00	150,737.50	306,206.26	81,243.76	81,443.76	196,008.75
2016			140,937.50	289,143.76	76,743.76	76,943.76	188,100.00
2017			130,937.50	270,143.76	71,743.76	71,943.76	179,550.00
2018			120,537.50	250,343.76	66,543.76	66,743.76	170,358.75
2019			109,737.50	229,743.76	61,143.76	61,143.76	229,200.00
2020			98,537.50	208,343.76	55,343.76	55,343.76	214,200.00
2021			86,737.50	185,943.76	49,343.76	49,343.76	193,800.00
2022			74,156.26	161,606.26	42,950.00	42,950.00	171,000.00
2023			60,926.26	135,468.76	35,937.50	35,937.50	152,100.00
2024			46,901.26	107,250.00	28,500.00	28,500.00	133,500.00
2025			32,066.26	73,250.00	19,500.00	19,500.00	115,200.00
2026			16,406.26	37,500.00	10,000.00	10,000.00	65,400.00
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Total	**468,837.50**	**332,392.50**	**1,761,328.80**	**3,623,281.38**	**961,856.36**	**963,456.36**	**2,597,980.69**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	8/29/08 $11.140 Million TIF Bonds	3/15/09 $12.30 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	6/1/2010 $0.765 Million Solid Waste Bonds	6/1/2010 $0.69 Million GO Bonds	6/1/2010 $13.710 Million GO Bonds
	Interest						
2011	786,484.38	403,156.26	24,956.26	24,956.26	16,600.00	22,620.00	447,125.00
2012	751,443.76	371,906.26	24,206.26	24,206.26	14,100.00	22,220.00	435,825.00
2013	709,495.83	351,156.26	23,456.26	23,456.26	11,600.00	21,620.00	424,025.00
2014	975,700.00	329,906.26	22,581.26	22,581.26	9,100.00	21,020.00	412,125.00
2015	935,275.00	317,531.26	21,706.26	21,706.26	6,500.00	20,420.00	400,125.00
2016	833,525.00	316,906.26	21,706.26	21,706.26	3,250.00	19,670.00	384,875.00
2017	720,500.00	302,743.76	20,743.76	20,743.76		18,920.00	369,375.00
2018	595,100.00	301,993.76	20,743.76	20,743.76		17,957.50	351,912.50
2019	718,475.00	285,943.76	19,693.76	19,693.76		16,907.50	332,262.50
2020	714,850.00	266,518.76	18,293.76	18,293.76		15,682.50	308,812.50
2021	714,850.00	243,318.76	16,693.76	16,693.76		14,457.50	284,487.50
2022	687,300.00	219,118.76	15,093.76	15,093.76		13,267.50	260,177.50
2023	561,875.00	193,918.76	13,293.76	13,293.76		11,867.50	234,277.50
2024	429,375.00	167,518.76	11,493.76	11,493.76		10,427.50	206,737.50
2025	252,750.00	138,850.00	9,637.50	9,637.50		8,947.50	177,322.50
2026	85,875.00	107,825.00	7,512.50	7,512.50		7,427.50	145,972.50
2027		74,137.50	5,106.26	5,106.26		5,672.50	112,627.50
2028		38,700.00	2,700.00	2,700.00		3,872.50	77,027.50
2029						2,050.00	39,565.00
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Total	**10,472,873.97**	**4,431,150.14**	**299,618.90**	**299,618.90**	**61,150.00**	**275,027.50**	**5,404,657.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	6/1/10 $2.540 Million Storm GO Bonds	6/1/10 $7.180 Million GO Refunding	6/1/2011 $15.235 Million GO Bonds	6/1/2011 $2.035 Million Sewer Bonds	6/1/2011 $0.795 Million TIF Refunding	6/1/2012 $9.160 Million GO Bonds	6/1/2012 $0.74 Million GO Bonds	6/1/12 $3.120 Million Storm GO Bonds
	Interest							
2011	82,820.00	203,832.50						
2012	80,720.00	203,832.50	650,392.71	85,867.71	20,177.08			
2013	78,520.00	191,532.50	588,862.50	77,862.50	16,525.00	300,257.50	26,410.42	113,855.64
2014	76,320.00	178,932.50	575,362.50	76,162.50	14,325.00	296,457.50	22,442.50	103,410.00
2015	74,120.00	166,332.50	565,162.50	74,462.50	12,125.00	291,645.00	22,157.50	101,452.50
2016	71,245.00	150,082.50	555,262.50	72,762.50	9,925.00	285,600.00	21,797.50	99,090.00
2017	68,370.00	131,795.00	537,012.50	70,512.50	7,050.00	278,490.00	21,272.50	95,865.00
2018	65,070.00	111,245.00	516,525.00	68,037.50	3,750.00	269,985.00	20,607.50	92,040.00
2019	61,470.00	88,332.50	493,575.00	65,187.50		259,940.00	19,785.00	87,765.00
2020	57,095.00	62,607.50	467,900.00	62,100.00		248,390.00	18,857.50	83,265.00
2021	52,545.00	38,070.00	439,200.00	58,600.00		235,122.50	17,842.50	77,902.50
2022	48,125.00	11,550.00	439,200.00	54,850.00		220,437.50	16,775.00	72,375.00
2023	43,400.00		405,200.00	50,650.00		204,337.50	15,637.50	66,435.00
2024	38,360.00		370,000.00	46,250.00		187,057.50	14,277.50	59,595.00
2025	32,995.00		324,000.00	40,500.00		168,495.00	12,857.50	52,665.00
2026	27,105.00		276,000.00	34,500.00		148,667.50	11,397.50	44,767.50
2027	20,865.00		225,750.00	28,250.00		127,535.00	9,710.00	36,772.50
2028	14,265.00		173,250.00	21,750.00		105,057.50	7,977.50	28,057.50
2029	7,380.00		118,250.00	14,750.00		81,195.00	6,200.00	19,237.50
2030			60,500.00	7,500.00		55,695.00	4,175.00	9,675.00
2031						28,820.00	2,100.00	
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Total	**1,000,790.00**	**1,538,145.00**	**7,781,405.21**	**1,010,555.21**	**83,877.08**	**3,793,185.00**	**292,280.42**	**1,244,225.64**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	6/1/2013 $8.150 Million GO Bonds	6/1/13 $0.69 Million Museum Bonds	6/1/13 $6.000 Million Sewer Revenue Bonds	6/1/2014 $8.15 Million GO Bonds	6/1/2014 $2.080 Million Storm Bonds	6/1/2014 $0.69 Million GO Bonds	6/1/2014 $0.69 Million GO Bonds
	Interest						
2011							
2012							
2013							
2014	267,015.00	22,620.00	219,074.00				
2015	263,615.00	22,220.00	199,119.00	267,015.00	75,903.76	22,620.00	22,620.00
2016	259,302.50	21,620.00	195,215.00	263,615.00	68,940.00	22,220.00	22,220.00
2017	253,955.00	21,020.00	190,502.00	259,302.50	67,635.00	21,620.00	21,620.00
2018	247,565.00		184,532.00	253,955.00	66,060.00	21,020.00	21,020.00
2019	240,005.00		177,343.00	247,565.00	63,910.00	20,420.00	20,420.00
2020	231,062.50		169,069.00	240,005.00	61,360.00	19,670.00	19,670.00
2021	220,750.00		160,107.00	231,062.50	58,510.00	18,920.00	18,920.00
2022	209,007.50		150,124.00	220,750.00	55,510.00	17,957.50	17,957.50
2023	195,972.50		139,553.00	209,007.50	51,935.00	16,907.50	16,907.50
2024	181,622.50		127,738.00	195,972.50	48,250.00	15,682.50	15,682.50
2025	166,322.50		114,947.00	181,622.50	44,290.00	14,457.50	14,457.50
2026	149,822.50		101,501.00	166,322.50	39,730.00	13,267.50	13,267.50
2027	132,305.00		86,676.00	149,822.50	35,110.00	11,867.50	11,867.50
2028	113,542.50		71,150.00	132,305.00	29,845.00	10,427.50	10,427.50
2029	93,495.00		54,736.00	113,542.50	24,515.00	8,947.50	8,947.50
2030	72,122.50		37,418.00	93,495.00	18,705.00	7,427.50	7,427.50
2031	49,385.00		19,178.00	72,122.50	12,825.00	5,672.50	5,672.50
2032	25,520.00			49,385.00	6,450.00	3,872.50	3,872.50
2033				25,520.00		2,050.00	2,050.00
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Total	**3,372,387.50**	**87,480.00**	**2,397,982.00**	**3,372,387.50**	**829,483.76**	**275,027.50**	**275,027.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	6/1/2015 $8.15 Million GO Bonds	6/1/15 $2.560 Million Sewer GO Bonds	6/1/2015 $0.69 Million GO Bonds	6/1/2016 $8.15 Million GO Bonds	Total Interest by Year
	Interest				
2011					4,475,084.64
2012					4,483,515.22
2013					4,596,679.80
2014					5,230,571.56
2015					5,346,491.57
2016	267,015.00	93,483.54	22,620.00		5,393,004.86
2017	263,615.00	84,980.00	22,220.00	267,015.00	5,323,565.82
2018	259,302.50	83,312.50	21,620.00	263,615.00	4,954,883.31
2019	253,955.00	81,300.00	21,020.00	259,302.50	4,885,116.82
2020	247,565.00	78,720.00	20,420.00	253,955.00	4,589,330.32
2021	240,005.00	75,660.00	19,670.00	247,565.00	4,269,675.82
2022	231,062.50	72,097.50	18,920.00	240,005.00	3,929,186.56
2023	220,750.00	68,347.50	17,957.50	231,062.50	3,467,306.80
2024	209,007.50	64,122.50	16,907.50	220,750.00	3,017,723.04
2025	195,972.50	59,600.00	15,682.50	209,007.50	2,504,533.26
2026	181,622.50	54,560.00	14,457.50	195,972.50	1,974,392.26
2027	166,322.50	49,050.00	13,267.50	181,622.50	1,489,443.52
2028	149,822.50	43,275.00	11,867.50	166,322.50	1,214,342.50
2029	132,305.00	36,997.50	10,427.50	149,822.50	922,363.50
2030	113,542.50	30,437.50	8,947.50	132,305.00	659,373.00
2031	93,495.00	23,382.50	7,427.50	113,542.50	433,623.00
2032	72,122.50	16,032.50	5,672.50	93,495.00	276,422.50
2033	49,385.00	8,170.00	3,872.50	72,122.50	163,170.00
2034	25,520.00		2,050.00	49,385.00	76,955.00
2035				25,520.00	25,520.00
2036					0.00
2037					0.00
2038					0.00
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2048					0.00
2049					0.00
Total	**3,372,387.50**	**1,023,528.54**	**275,027.50**	**3,372,387.50**	**73,702,274.68**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

	07/01/1997	06/01/2001	12/01/2001	06/01/2002	6/1/2003	6/1/2003	6/1/2004
	$5.39 Million TIF	$6.64 Million GO	$600.00 Thousand GO	$4.62 Million GO	$1.36 Million TIF	$4.08 Million GO	$3.57 Million GO
	Rev. Bonds	Bonds	Notes	Bonds	GO Bonds	Bonds	Bonds
FY	**Principal & Interest**						
2011	1,286,200.00	4,533,897.50	62,775.00	3,388,002.50	915,267.50	300,267.50	296,536.12
2012		0.00		0.00	0.00	303,912.50	294,486.12
2013		0.00		0.00	0.00	302,247.50	297,154.12
2014		0.00		0.00	0.00	305,427.50	294,399.12
2015		0.00		0.00	0.00	308,067.50	291,109.50
2016		0.00		0.00	0.00	310,147.50	292,015.00
2017		0.00		0.00	0.00	311,772.50	287,497.50
2018		0.00		0.00	0.00	312,802.50	286,570.00
2019		0.00		0.00		313,217.50	285,172.50
2020		0.00		0.00		317,997.50	278,305.00
2021		0.00		0.00		321,935.00	281,085.00
2022				0.00			278,277.50
2023				0.00			
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Total	**1,286,200.00**	**4,533,897.50**	**62,775.00**	**3,388,002.50**	**915,267.50**	**3,407,795.00**	**3,462,607.48**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

	6/1/2004 $2.04 Million Sewer GO Bonds	6/1/2004 $2.04 Million Storm GO Bonds	6/1/2004 $7.16 Million GO Ref. Bonds	6/1/2004 $7.16 Million Museum Ref. Bonds	6/1/2005 $4.59 Million GO Bonds	6/1/2006 $4.58 Million GO Bonds	6/1/2006 $2.55 Million Sewer GO Bonds
FY	**Principal & Interest**						
2011	168,525.69	168,525.69	464,508.00	395,692.00	368,027.50	372,652.51	205,384.99
2012	169,550.69	169,550.69	468,936.00	399,464.00	364,777.50	369,034.97	205,596.29
2013	165,416.69	165,416.69			365,777.50	370,152.28	205,660.22
2014	166,044.19	166,044.19			361,377.50	365,871.85	205,503.15
2015	166,370.25	166,370.25			361,777.50	366,326.27	205,198.73
2016	166,242.50	166,242.50			361,777.50	366,382.96	204,673.30
2017	165,876.25	165,876.25			361,377.50	366,041.92	203,926.84
2018	164,715.00	164,715.00			365,577.50	370,303.14	202,959.36
2019	163,288.75	163,288.75			364,177.50	369,034.05	206,697.21
2020	161,597.50	161,597.50			362,082.50	366,877.10	204,941.66
2021	159,707.50	159,707.50			364,425.00	368,940.75	202,753.01
2022	157,486.25	157,486.25			365,825.00	370,441.95	205,251.81
2023					365,750.00	371,240.08	207,359.92
2024						370,909.30	203,840.70
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Total	**1,974,821.26**	**1,974,821.26**	**933,444.00**	**795,156.00**	**4,732,730.00**	**5,164,209.13**	**2,869,747.19**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

	7/1/06 $6.30 Million GO Refunding	2/1/07 $3.76 Million GO Refunding	5/15/07 $5.10 Million GO Bonds	6/1/2008 $10.540 Million GO Bonds	6/1/08 $2.51 Million Sewer GO Bonds	6/1/08 $2.510 Million Storm GO Bonds	8/29/08 $2.675 Million TIF Bonds
FY	**Principal & Interest**						
2011	857,207.50	627,477.50	395,497.50	746,643.76	200,943.76	201,143.76	197,357.70
2012	854,007.50	622,717.50	397,937.50	749,131.26	197,531.26	197,731.26	199,252.64
2013	844,807.50	622,387.50	394,137.50	756,131.26	199,118.76	199,318.76	200,317.85
2014	859,807.50	616,020.00	395,137.50	756,431.26	200,268.76	200,468.76	282,635.00
2015	848,007.50	633,790.00	395,737.50	761,206.26	201,243.76	201,443.76	281,008.75
2016			390,937.50	764,143.76	201,743.76	201,943.76	288,100.00
2017			390,937.50	765,143.76	201,743.76	201,943.76	284,550.00
2018			390,537.50	765,343.76	201,543.76	206,743.76	255,358.75
2019			389,737.50	764,743.76	206,143.76	206,143.76	339,200.00
2020			393,537.50	768,343.76	205,343.76	205,343.76	379,200.00
2021			391,737.50	775,943.76	204,343.76	204,343.76	378,800.00
2022			389,156.26	776,606.26	207,950.00	207,950.00	341,000.00
2023			390,926.26	780,468.76	205,937.50	205,937.50	307,100.00
2024			391,901.26	787,250.00	208,500.00	208,500.00	293,500.00
2025			392,066.26	788,250.00	209,500.00	209,500.00	415,200.00
2026			391,406.26	787,500.00	210,000.00	210,000.00	755,400.00
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Total	**4,263,837.50**	**3,122,392.50**	**6,281,328.80**	**12,293,281.38**	**3,261,856.36**	**3,268,456.36**	**5,197,980.69**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

	8/29/08 $11.140 Million TIF Bonds	3/15/09 $12.30 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	6/1/2010 $0.77 Million Solid Waste Bonds	6/1/2010 $0.69 Million GO Bonds	6/1/2010 $13.710 Million GO Bonds
FY	**Principal & Interest**						
2011	1,266,484.38	1,653,156.26	54,956.26	54,956.26	141,600.00	42,620.00	1,012,125.00
2012	1,266,443.76	1,201,906.26	54,206.26	54,206.26	139,100.00	52,220.00	1,025,825.00
2013	1,259,495.83	1,201,156.26	58,456.26	58,456.26	136,600.00	51,620.00	1,019,025.00
2014	1,165,700.00	824,906.26	57,581.26	57,581.26	139,100.00	51,020.00	1,012,125.00
2015	1,840,275.00	342,531.26	21,706.26	21,706.26	136,500.00	50,420.00	1,010,125.00
2016	1,833,525.00	831,906.26	56,706.26	56,706.26	133,250.00	49,670.00	1,004,875.00
2017	1,830,500.00	327,743.76	20,743.76	20,743.76	0.00	53,920.00	1,004,375.00
2018	1,335,100.00	836,993.76	55,743.76	55,743.76	0.00	52,957.50	1,006,912.50
2019	753,475.00	840,943.76	59,693.76	59,693.76	0.00	51,907.50	1,002,262.50
2020	714,850.00	846,518.76	58,293.76	58,293.76	0.00	50,682.50	1,003,812.50
2021	714,850.00	848,318.76	56,693.76	56,693.76	0.00	49,457.50	999,487.50
2022	1,507,300.00	849,118.76	60,093.76	60,093.76	0.00	53,267.50	1,000,177.50
2023	1,536,875.00	853,918.76	58,293.76	58,293.76	0.00	51,867.50	999,277.50
2024	1,554,375.00	862,518.76	56,493.76	56,493.76	0.00	50,427.50	1,001,737.50
2025	1,427,750.00	868,850.00	59,637.50	59,637.50	0.00	48,947.50	1,002,322.50
2026	920,875.00	877,825.00	62,512.50	62,512.50	0.00	52,427.50	1,000,972.50
2027	0.00	884,137.50	60,106.26	60,106.26	0.00	50,672.50	1,002,627.50
2028	0.00	898,700.00	62,700.00	62,700.00	0.00	48,872.50	1,002,027.50
2029	0.00	0.00	0.00	0.00	0.00	52,050.00	1,004,565.00
2030	0.00	0.00	0.00	0.00	0.00	0.00	
2031					0.00	0.00	
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Total	**20,927,873.97**	**15,851,150.14**	**974,618.90**	**974,618.90**	**826,150.00**	**965,027.50**	**19,114,657.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

	6/1/10 $2.540 Million Storm GO Bonds	6/1/10 $7.180 Million GO Refunding	6/1/2011 $15.235 Million GO Bonds	6/1/2011 $2.035 Million Sewer Bonds	6/1/2011 $0.795 Million TIF Refunding	6/1/2012 $9.160 Million GO Bonds	6/1/2012 $0.74 Million GO Bonds	6/1/12 $3.120 Million Storm GO Bonds
FY	**Principal & Interest**							
2011	187,820.00	203,832.50						
2012	190,720.00	818,832.50	1,225,392.71	155,867.71	125,177.08			
2013	188,520.00	821,532.50	1,263,862.50	162,862.50	126,525.00	680,257.50	56,410.42	248,855.64
2014	186,320.00	808,932.50	1,085,362.50	161,162.50	124,325.00	681,457.50	52,442.50	238,410.00
2015	189,120.00	816,332.50	1,060,162.50	159,462.50	122,125.00	681,645.00	52,157.50	236,452.50
2016	186,245.00	815,082.50	1,285,262.50	162,762.50	124,925.00	680,600.00	56,797.50	249,090.00
2017	188,370.00	816,795.00	1,282,012.50	160,512.50	127,050.00	683,490.00	56,272.50	245,865.00
2018	185,070.00	816,245.00	1,281,525.00	163,037.50	128,750.00	679,985.00	55,607.50	242,040.00
2019	186,470.00	823,332.50	1,283,575.00	160,187.50	0.00	679,940.00	54,785.00	237,765.00
2020	187,095.00	817,607.50	1,287,900.00	162,100.00	0.00	683,390.00	53,857.50	248,265.00
2021	182,545.00	818,070.00	439,200.00	158,600.00	0.00	680,122.50	52,842.50	242,902.50
2022	183,125.00	341,550.00	1,289,200.00	159,850.00	0.00	680,437.50	51,775.00	237,375.00
2023	183,400.00	0.00	1,285,200.00	160,650.00	0.00	684,337.50	55,637.50	246,435.00
2024	183,360.00	0.00	1,290,000.00	161,250.00	0.00	682,057.50	54,277.50	239,595.00
2025	187,995.00	0.00	1,284,000.00	160,500.00	0.00	683,495.00	52,857.50	247,665.00
2026	187,105.00	0.00	1,281,000.00	159,500.00	0.00	683,667.50	56,397.50	239,767.50
2027	185,865.00	0.00	1,275,750.00	158,250.00	0.00	682,535.00	54,710.00	246,772.50
2028	184,265.00	0.00	1,273,250.00	161,750.00	0.00	680,057.50	52,977.50	238,057.50
2029	187,380.00		1,273,250.00	159,750.00	0.00	681,195.00	56,200.00	244,237.50
2030			1,270,500.00	157,500.00	0.00	680,695.00	54,175.00	234,675.00
2031			0.00	0.00	0.00	683,820.00	52,100.00	
2032			0.00	0.00	0.00	0.00	0.00	
2033			0.00	0.00	0.00	0.00	0.00	
2034			0.00	0.00	0.00	0.00	0.00	
2035						0.00		
2036						0.00		
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2049								
Total	**3,540,790.00**	**8,718,145.00**	**23,016,405.21**	**3,045,555.21**	**878,877.08**	**12,953,185.00**	**1,032,280.42**	**4,364,225.64**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

	6/1/2013 $8.15 Million GO Bonds	6/1/13 $0.69 Million Museum Bonds	6/1/13 $6.000 Million Sewer Revenue Bonds	6/1/2014 $8.15 Million GO Bonds	6/1/2014 $2.080 Million Storm Bonds	6/1/2014 $0.69 Million GO Bonds	6/1/2014 $0.69 Million GO Bonds
FY	**Principal & Interest**						
2011	0.00						
2012	0.00			0.00			
2013	0.00			0.00			
2014	607,015.00	42,620.00	467,321.00	0.00			
2015	608,615.00	52,220.00	468,404.00	607,015.00	165,903.76	42,620.00	42,620.00
2016	604,302.50	51,620.00	464,500.00	608,615.00	158,940.00	52,220.00	52,220.00
2017	608,955.00	631,020.00	468,202.00	604,302.50	157,635.00	51,620.00	51,620.00
2018	607,565.00	0.00	466,439.00	608,955.00	166,060.00	51,020.00	51,020.00
2019	605,005.00	0.00	467,666.00	607,565.00	163,910.00	50,420.00	50,420.00
2020	606,062.50	0.00	467,807.00	605,005.00	161,360.00	49,670.00	49,670.00
2021	605,750.00	0.00	467,260.00	606,062.50	158,510.00	53,920.00	53,920.00
2022	604,007.50	0.00	465,692.00	605,750.00	165,510.00	52,957.50	52,957.50
2023	605,972.50	0.00	467,744.00	604,007.50	161,935.00	51,907.50	51,907.50
2024	606,622.50	0.00	464,344.00	605,972.50	158,250.00	50,682.50	50,682.50
2025	606,322.50	0.00	464,176.00	606,622.50	164,290.00	49,457.50	49,457.50
2026	604,822.50	0.00	467,560.00	606,322.50	159,730.00	53,267.50	53,267.50
2027	607,305.00	0.00	465,358.00	604,822.50	165,110.00	51,867.50	51,867.50
2028	608,542.50	0.00	466,662.00	607,305.00	159,845.00	50,427.50	50,427.50
2029	608,495.00	0.00	467,078.00	608,542.50	164,515.00	48,947.50	48,947.50
2030	607,122.50	0.00	466,591.00	608,495.00	158,705.00	52,427.50	52,427.50
2031	604,385.00	0.00	465,178.00	607,122.50	162,825.00	50,672.50	50,672.50
2032	605,520.00	0.00	0.00	604,385.00	156,450.00	48,872.50	48,872.50
2033	0.00		0.00	605,520.00	0.00	52,050.00	52,050.00
2034	0.00		0.00	0.00	0.00		
2035			0.00				
2036			0.00				
2037							
2038							
2039							
2040							
2041							
2042							
2043							
2044							
2045							
2046							
2047							
2048							
2049							
Total	**11,522,387.50**	**777,480.00**	**8,397,982.00**	**11,522,387.50**	**2,909,483.76**	**965,027.50**	**965,027.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

	6/1/2015 $8.15 Million GO Bonds	6/1/15 $2.560 Million Sewer GO Bonds	6/1/2015 $0.69 Million GO Bonds	6/1/2016 $8.15 Million GO Bonds	Total Principal & Interest by Year
FY	**Principal & Interest**				
2011	0.00			0.00	20,770,084.64
2012	0.00			0.00	12,273,515.22
2013	0.00			0.00	12,421,679.80
2014	0.00			0.00	12,938,818.56
2015	0.00			0.00	13,915,776.57
2016	607,015.00	198,483.54	42,620.00	0.00	14,082,289.86
2017	608,615.00	199,980.00	52,220.00	607,015.00	14,566,265.82
2018	604,302.50	198,312.50	51,620.00	608,615.00	13,996,790.31
2019	608,955.00	201,300.00	51,020.00	604,302.50	13,375,439.82
2020	607,565.00	198,720.00	50,420.00	608,955.00	13,383,068.32
2021	605,005.00	200,660.00	49,670.00	607,565.00	12,521,828.82
2022	606,062.50	197,097.50	53,920.00	605,005.00	13,339,754.56
2023	605,750.00	198,347.50	52,957.50	606,062.50	12,415,497.80
2024	604,007.50	199,122.50	51,907.50	605,750.00	12,054,329.04
2025	605,972.50	199,600.00	50,682.50	604,007.50	11,498,762.26
2026	606,622.50	199,560.00	49,457.50	605,972.50	11,345,451.26
2027	606,322.50	199,050.00	53,267.50	606,622.50	8,073,125.52
2028	604,822.50	198,275.00	51,867.50	606,322.50	8,069,854.50
2029	607,305.00	196,997.50	50,427.50	604,822.50	7,064,705.50
2030	608,542.50	200,437.50	48,947.50	607,305.00	5,808,546.00
2031	608,495.00	198,382.50	52,427.50	608,542.50	4,144,623.00
2032	607,122.50	201,032.50	50,672.50	608,495.00	2,931,422.50
2033	604,385.00	198,170.00	48,872.50	607,122.50	2,168,170.00
2034	605,520.00		52,050.00	604,385.00	1,261,955.00
2035	0.00		0.00	605,520.00	605,520.00
2036	0.00			0.00	0.00
2037	0.00			0.00	0.00
2038	0.00				0.00
2039					0.00
2040					0.00
2041					0.00
2042					0.00
2043					0.00
2044					0.00
2045					0.00
2046					0.00
2047					0.00
2048					0.00
2049					0.00
Total	**11,522,387.50**	**3,583,528.54**	**965,027.50**	**11,522,387.50**	**255,027,274.68**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Total Principal Payments
	Principal Summary by Fund						
2011	12,574,300.00	2,600,000.00	320,000.00	310,000.00	125,000.00	365,700.00	16,295,000.00
2012	5,870,900.00	690,000.00	400,000.00	320,000.00	125,000.00	384,100.00	7,790,000.00
2013	6,080,000.00	735,000.00	425,000.00	460,000.00	125,000.00	0.00	7,825,000.00
2014	6,020,000.00	380,000.00	688,247.00	470,000.00	130,000.00	20,000.00	7,708,247.00
2015	6,010,000.00	1,100,000.00	724,285.00	575,000.00	130,000.00	30,000.00	8,569,285.00
2016	5,865,000.00	1,215,000.00	849,285.00	600,000.00	130,000.00	30,000.00	8,689,285.00
2017	5,800,000.00	1,335,000.00	882,700.00	615,000.00	0.00	610,000.00	9,242,700.00
2018	6,545,000.00	950,000.00	906,907.00	640,000.00	0.00	0.00	9,041,907.00
2019	6,745,000.00	145,000.00	945,323.00	655,000.00	0.00	0.00	8,490,323.00
2020	6,970,000.00	165,000.00	973,738.00	685,000.00	0.00	0.00	8,793,738.00
2021	6,370,000.00	185,000.00	1,002,153.00	695,000.00	0.00	0.00	8,252,153.00
2022	6,655,000.00	990,000.00	1,040,568.00	725,000.00	0.00	0.00	9,410,568.00
2023	6,290,000.00	1,130,000.00	928,191.00	600,000.00	0.00	0.00	8,948,191.00
2024	6,175,000.00	1,285,000.00	961,606.00	615,000.00	0.00	0.00	9,036,606.00
2025	6,060,000.00	1,475,000.00	799,229.00	660,000.00	0.00	0.00	8,994,229.00
2026	6,335,000.00	1,525,000.00	836,059.00	675,000.00	0.00	0.00	9,371,059.00
2027	5,420,000.00	0.00	658,682.00	505,000.00	0.00	0.00	6,583,682.00
2028	5,655,000.00	0.00	690,512.00	510,000.00	0.00	0.00	6,855,512.00
2029	4,880,000.00	0.00	717,342.00	545,000.00	0.00	0.00	6,142,342.00
2030	4,035,000.00	0.00	749,173.00	365,000.00	0.00	0.00	5,149,173.00
2031	2,940,000.00	0.00	621,000.00	150,000.00	0.00	0.00	3,711,000.00
2032	2,320,000.00	0.00	185,000.00	150,000.00	0.00	0.00	2,655,000.00
2033	1,815,000.00	0.00	190,000.00	0.00	0.00	0.00	2,005,000.00
2034	1,185,000.00	0.00	0.00	0.00	0.00	0.00	1,185,000.00
2035	580,000.00	0.00	0.00	0.00	0.00	0.00	580,000.00
2036	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2037	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2038	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2039	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2040	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2041	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2042	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2043	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2044	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2045	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2046	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2047	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2048	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2049	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	**135,195,200.00**	**15,905,000.00**	**16,495,000.00**	**11,525,000.00**	**765,000.00**	**1,439,800.00**	**181,325,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Total Interest Payments
	Interest Summary by Fund						
2011	2,860,839.17	1,065,309.58	254,854.44	247,489.45	16,600.00	29,992.00	4,475,084.64
2012	2,986,629.84	900,873.48	328,545.95	238,001.95	14,100.00	15,364.00	4,483,515.22
2013	3,083,571.86	851,338.68	308,058.17	342,111.09	11,600.00	0.00	4,596,679.80
2014	3,172,896.01	1,192,660.00	512,052.60	321,242.95	9,100.00	22,620.00	5,230,571.56
2015	3,313,678.31	1,143,408.75	476,394.24	384,290.27	6,500.00	22,220.00	5,346,491.57
2016	3,425,003.00	1,031,550.00	549,120.60	362,461.26	3,250.00	21,620.00	5,393,004.86
2017	3,533,214.46	907,100.00	517,541.35	344,690.01	0.00	21,020.00	5,323,565.82
2018	3,370,945.68	769,208.75	490,100.12	324,628.76	0.00	0.00	4,954,883.31
2019	3,174,904.09	947,675.00	459,960.22	302,577.51	0.00	0.00	4,885,116.82
2020	2,954,847.14	929,050.00	426,771.92	278,661.26	0.00	0.00	4,589,330.32
2021	2,716,845.79	908,650.00	391,171.27	253,008.76	0.00	0.00	4,269,675.82
2022	2,491,680.75	858,300.00	352,759.56	226,446.25	0.00	0.00	3,929,186.56
2023	2,243,776.38	713,975.00	311,847.92	197,707.50	0.00	0.00	3,467,306.80
2024	2,004,691.84	562,875.00	275,451.20	174,705.00	0.00	0.00	3,017,723.04
2025	1,752,586.26	367,950.00	234,547.00	149,450.00	0.00	0.00	2,504,533.26
2026	1,500,953.76	151,275.00	200,561.00	121,602.50	0.00	0.00	1,974,392.26
2027	1,232,720.02	0.00	163,976.00	92,747.50	0.00	0.00	1,489,443.52
2028	1,006,000.00	0.00	136,175.00	72,167.50	0.00	0.00	1,214,342.50
2029	764,747.50	0.00	106,483.50	51,132.50	0.00	0.00	922,363.50
2030	555,637.50	0.00	75,355.50	28,380.00	0.00	0.00	659,373.00
2031	378,237.50	0.00	42,560.50	12,825.00	0.00	0.00	433,623.00
2032	253,940.00	0.00	16,032.50	6,450.00	0.00	0.00	276,422.50
2033	155,000.00	0.00	8,170.00	0.00	0.00	0.00	163,170.00
2034	76,955.00	0.00	0.00	0.00	0.00	0.00	76,955.00
2035	25,520.00	0.00	0.00	0.00	0.00	0.00	25,520.00
2036	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2037	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2038	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2039	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2040	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2041	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2042	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2043	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2044	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2045	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2046	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2047	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2048	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2049	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	**49,035,821.86**	**13,301,199.24**	**6,638,490.56**	**4,532,777.02**	**61,150.00**	**132,836.00**	**73,702,274.68**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2011/2012 Budget

FY	Total Debt Service Fund	Total TIF DEBT SERVICE	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Principal & Interest Payments
	Principal & Interest Summary by Fund						
2011	15,435,139.17	3,665,309.58	574,854.44	557,489.45	141,600.00	395,692.00	20,770,084.64
2012	8,857,529.84	1,590,873.48	728,545.95	558,001.95	139,100.00	399,464.00	12,273,515.22
2013	9,163,571.86	1,586,338.68	733,058.17	802,111.09	136,600.00	0.00	12,421,679.80
2014	9,192,896.01	1,572,660.00	1,200,299.60	791,242.95	139,100.00	42,620.00	12,938,818.56
2015	9,323,678.31	2,243,408.75	1,200,679.24	959,290.27	136,500.00	52,220.00	13,915,776.57
2016	9,290,003.00	2,246,550.00	1,398,405.60	962,461.26	133,250.00	51,620.00	14,082,289.86
2017	9,333,214.46	2,242,100.00	1,400,241.35	959,690.01	0.00	631,020.00	14,566,265.82
2018	9,915,945.68	1,719,208.75	1,397,007.12	964,628.76	0.00	0.00	13,996,790.31
2019	9,919,904.09	1,092,675.00	1,405,283.22	957,577.51	0.00	0.00	13,375,439.82
2020	9,924,847.14	1,094,050.00	1,400,509.92	963,661.26	0.00	0.00	13,383,068.32
2021	9,086,845.79	1,093,650.00	1,393,324.27	948,008.76	0.00	0.00	12,521,828.82
2022	9,146,680.75	1,848,300.00	1,393,327.56	951,446.25	0.00	0.00	13,339,754.56
2023	8,533,776.38	1,843,975.00	1,240,038.92	797,707.50	0.00	0.00	12,415,497.80
2024	8,179,691.84	1,847,875.00	1,237,057.20	789,705.00	0.00	0.00	12,054,329.04
2025	7,812,586.26	1,842,950.00	1,033,776.00	809,450.00	0.00	0.00	11,498,762.26
2026	7,835,953.76	1,676,275.00	1,036,620.00	796,602.50	0.00	0.00	11,345,451.26
2027	6,652,720.02	0.00	822,658.00	597,747.50	0.00	0.00	8,073,125.52
2028	6,661,000.00	0.00	826,687.00	582,167.50	0.00	0.00	8,069,854.50
2029	5,644,747.50	0.00	823,825.50	596,132.50	0.00	0.00	7,064,705.50
2030	4,590,637.50	0.00	824,528.50	393,380.00	0.00	0.00	5,808,546.00
2031	3,318,237.50	0.00	663,560.50	162,825.00	0.00	0.00	4,144,623.00
2032	2,573,940.00	0.00	201,032.50	156,450.00	0.00	0.00	2,931,422.50
2033	1,970,000.00	0.00	198,170.00	0.00	0.00	0.00	2,168,170.00
2034	1,261,955.00	0.00	0.00	0.00	0.00	0.00	1,261,955.00
2035	605,520.00	0.00	0.00	0.00	0.00	0.00	605,520.00
2036	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2037	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2038	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2039	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2040	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2041	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2042	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2043	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2044	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2045	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2046	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2047	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2048	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2049	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	**184,231,021.86**	**29,206,199.24**	**23,133,490.56**	**16,057,777.02**	**826,150.00**	**1,572,636.00**	**255,027,274.68**

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PROGRAM DESCRIPTION:

To provide financial management over the City's general obligation debt, ensuring that procedures and policies as adopted by the City Council are implemented properly. The Debt Service covered in this program includes all Tax Increment Financing (TIF) debt issued by the City.

ANALYSIS:

The Mayor and City Council are committed to addressing the current and future needs of the City while striving to improve the City's current bond rating and prudently managing the City's overall indebtedness.

For FY 2011/12, $9.1 million of GO bonds for various city-wide projects and $795,000 of GO bonds for Forest Grove Park will be issued in the spring of 2012. Please see the Capital Projects Funds section for more information.
.
Moody's Investors Service increased the Aa2 bond rating to Aa1 for the City's General Obligation bonds in the spring of 2010.

The City's legal debt margin ratio, net of all TIF bonds (E4) is projected to be at 66.81% at the end of 2011/12 and within City's estimate for the year. The City Council's goal is to maintain its legal debt margin (net of TIF debt) at approximately 65% or below. The total legal debt margin, including TIF debt (E3) will exceed 65% to encourage economic development within The City, as long as the total outstanding GO and TIF debt does not exceed 5% of the City's total assessed value.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Property Taxes	6,790,452	7,108,873	8,215,200	8,496,770
Other City Taxes	265,991	269,237	284,470	303,269
Intergovernmental	4,288	4,176	4,253	4,253
Interest	135,750	105,972	75,801	200,000
Transfer In/Other	0	0	0	0
Proceeds From Bonds	0	7,325,964	0	0
TOTAL REVENUES	**7,196,481**	**14,814,222**	**8,579,724**	**9,004,292**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
Principal & Interest on Bonds	6,503,779	6,921,818	15,435,139	8,878,670
TOTAL APPROPRIATIONS	**6,503,779**	**6,921,818**	**15,435,139**	**8,878,670**
Transfer Out / Recycling	0	0	0	0
Transfer Out / Family Museum	403,471	394,209	395,692	399,464
Transfer Out / Stormwater Fund	207,819	199,144	201,144	197,731
TOTAL NET OF TRANSFERS	**7,115,069**	**7,515,171**	**16,031,975**	**9,475,865**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

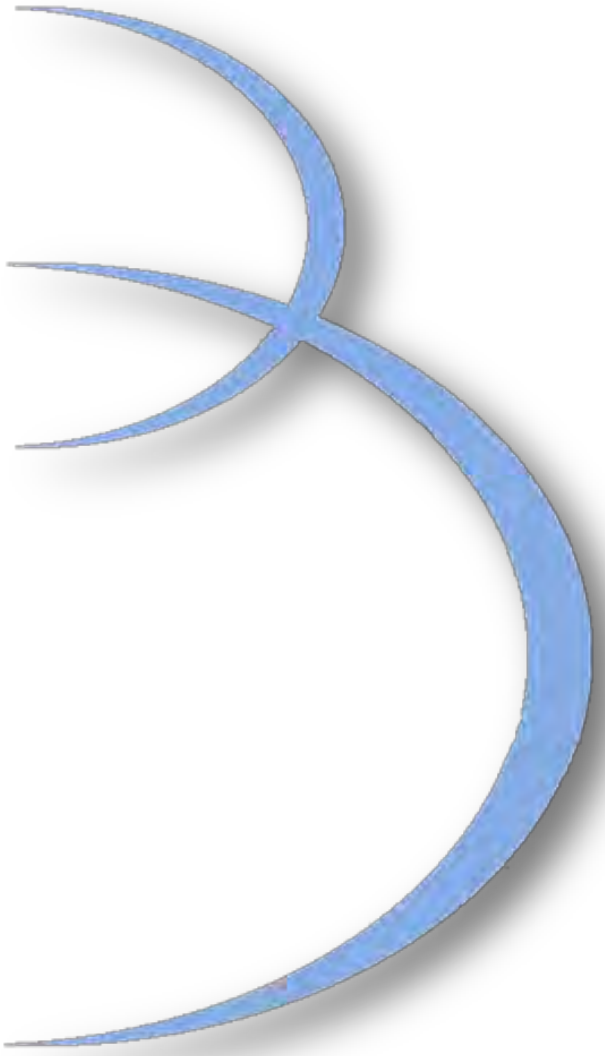
PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PERFORMANCE OBJECTIVES:

1. To maintain the City's debt margin ratio, net of all TIF bonds, at 65% or below.

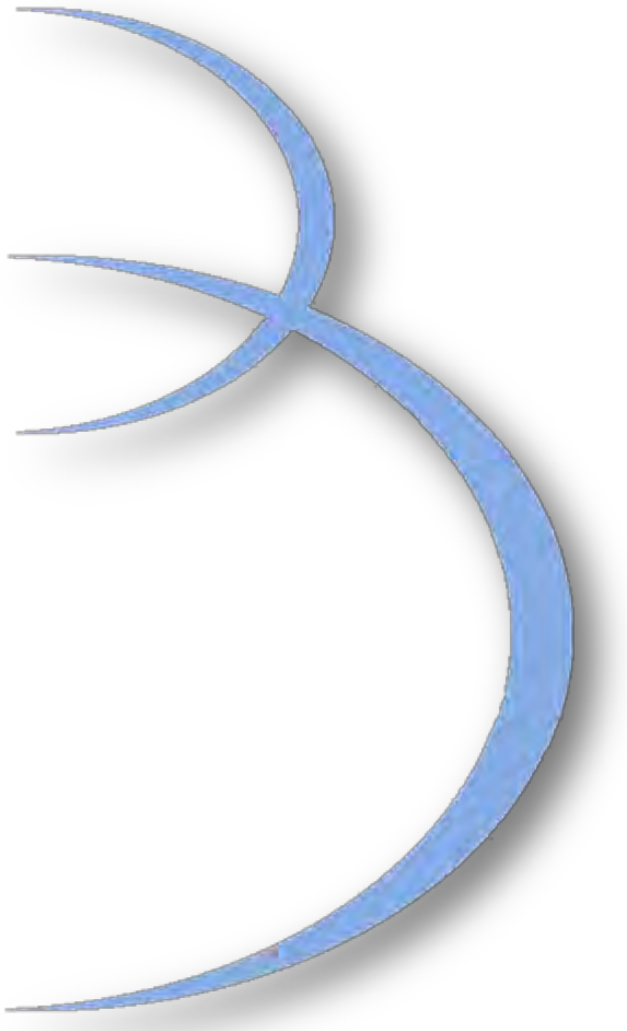
PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. # of G.O. bond issues outstanding at year end	13	16	14	14
2. Total outstanding principal in the Debt Service Fund G.O. bo	$58,248,300	$75,390,200	$78,050,900	$72,180,000
3. # of Bond issues paid with TIF funds currently outstanding	4	4	3	3
4. Total outstanding principal on TIF bonds	$16,670,000	$15,110,000	$13,305,000	$12,615,000
WORKLOAD:				
1. # new G.O. bonds issued	1	2	1	2
2. Size of new G.O. bonds issued	$13,700,000	$21,580,000	$15,235,000	$9,900,000
3. # of new TIF bonds issued	2	0	1	0
4. Size of new TIF bonds issued	$13,815,000	$0	$795,000	$0
5. # of G.O/TIF bonds retired/called	0/1	0/0	4/1	2/0
PRODUCTIVITY:				
1. $ of principal paid on G.O. bonds	$4,485,400	$4,438,100	$12,574,300	$5,870,900
2. $ of interest paid on G.O. bonds	$2,031,365	$2,443,841	$2,860,839	$2,986,630
3. $ of principal paid on TIF bonds	$1,785,000	$1,560,000	$2,600,000	$690,000
4. $ of interest paid on TIF bonds	$1,073,615	$1,180,314	$1,065,310	$900,873
EFFECTIVENESS:				
1. Prop. tax levy per $1,000 assessed value for Debt Service	$4.50000	$4.50000	$5.00000	$5.00000
2. Current G.O. bond rating	Aa2	Aa1	Aa1	Aa1
3. % of legal debt margin ratio used	61.71%	72.57%	72.57%	74.77%
4. % of legal debt margin ratio used net of all TIF bonds*	49.78%	62.05%	63.96%	66.81%
5. Debt Service Fund balance	$806,085	$8,211,450	$652,885	$181,312
6. % of Debt Obligations amortized within 10 years	62.50%	63.87%	67.23%	62.17%



Bettendorf
a premier city
IOWA

2011-12

Capital Funds



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The Capital Funds account for resources used for the acquisition and construction of major capital equipment, facilities and infrastructure, except those financed by Proprietary Funds. The funds in this category are as follows:

Capital Projects Reserve – Accounts for the acquisition and construction of major capital facilities.

Vehicle Fund – Accounts for the purchase and replacement of vehicles currently owned by the City.

Electronic Equipment Fund – Accounts for the replacement of electronic equipment, such as copiers, computers and telephone systems currently owned by the City.

Riverboat Gaming Fund – Accounts for the revenue generated from admission and gaming taxes imposed on riverboat gaming operations and corresponding expenditure of funds authorized by the City Council.

CIP/LOT & Interest Fund – Accounts for the revenues from Local Option Sales Tax and interest earnings applicable to capital projects.

George Thuenen Overpass Fund – Accounts for money received from Isle of Capri for the repair and maintenance of the overpass on George Thuenen Drive.

Future Projects – Accounts for deposits received when a developer has an existing unpaved border road and the City requires the developer to pay the estimated cost of paving that road. Funds are used by the City when the border street is paved as part of a larger project to offset special assessment to property owners.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CAPITAL PROJECTS FUNDS
FY 2007/08 - FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes	2,076,120	1,912,972	1,684,304	1,700,000	1,720,000	20,000	1.18%
Special assessments							
Licenses and permits							
Intergovernmental	1,745,239	953,309	1,921,225	2,907,550	1,541,000	(1,366,550)	-47.00%
Charges for services							
Use of money & property	559,114	500,956	201,572	70,176	307,076	236,900	337.58%
Fines & forfeitures							
Miscellaneous	494,217	140,790	276,793	460,584	115,000	(345,584)	-75.03%
Total revenue	**4,874,690**	**3,508,027**	**4,083,894**	**5,138,310**	**3,683,076**	**(1,455,234)**	**-28.32%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service	46,903	63,872	117,504	130,000	100,000		
Capital Projects	9,345,258	20,696,221	22,813,042	20,359,024	14,299,340	(6,059,684)	-29.76%
Total expenditures	**9,392,161**	**20,760,093**	**22,930,546**	**20,489,024**	**14,399,340**	**(6,089,684)**	**-29.72%**
Revenue over(under) expenditures	(4,517,471)	(17,252,066)	(18,846,652)	(15,350,714)	(10,716,264)	4,634,450	-30.19%
Financing sources(uses):						-	
Operating transfers in	5,048,940	4,103,649	5,832,326	3,647,362	3,198,669	(448,693)	-12.30%
Operating transfers out	(3,969,589)	(4,816,180)	(7,133,325)	(4,706,744)	(3,933,827)	772,917	-16.42%
Proceeds from bonds	10,540,000	13,700,000	14,533,649	15,235,000	10,350,000	(4,885,000)	-32.06%
Bond discount	130,466	33,339				-	
Other financing sources			2,982	586,909	25,000	(561,909)	-95.74%
Proceeds from sale of capital assets	25,996	37,112				-	
Financing sources(uses), net	11,775,813	13,057,920	13,235,632	14,762,527	9,639,842	(5,122,685)	-34.70%
Revenue and other financing sources over (under) expenditures and other financing uses	**7,258,342**	**(4,194,146)**	**(5,611,020)**	**(588,187)**	**(1,076,422)**	**(488,235)**	**83.01%**
Fund balances, beginning	9,743,148	17,001,490	12,807,344	7,196,324	6,608,137	(588,187)	-8.17%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	17,001,490	12,807,344	7,196,324	6,608,137	5,531,715	(1,076,422)	-16.29%

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Capital Projects	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming
Revenues & Other Financing Sources:				
Property Taxes				
TIF Revenues				
Other City Taxes				1,720,000
Licenses & Permits				
Use of Money & Property	207,576	7,500	17,000	30,000
Intergovernmental	1,541,000			
Charges for Services				
Special Assessments				
Miscellaneous	65,000			
Bond Proceeds	10,350,000			
Other financing sources		25,000		
Transfers In	690,239	650,000	75,000	
Total Revenues & Other Sources	**12,853,815**	**682,500**	**92,000**	**1,750,000**
Expenditures & Other Financing Uses:				
Public Safety				
Public Works				
Culture & Recreation				
Community & Economic Development				
General Government				
Debt Service	100,000			
Capital Projects	13,809,000	352,500	137,840	
Total Government Activities Exp.	**13,909,000**	**352,500**	**137,840**	**0**
Business Type/Enterprises				
Total Gov Activities & Business Exp.	**13,909,000**	**352,500**	**137,840**	**0**
Transfers Out	318,000	0	53,000	1,753,827
Total ALL Expenditures/Transfers Out	**14,227,000**	**352,500**	**190,840**	**1,753,827**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(1,373,185)	330,000	(98,840)	(3,827)
Estimated Beginning Fund Balance	**3,631,657**	**795,922**	**636,181**	**73,472**
Ending Fund Balance June 30	**2,258,472**	**1,125,922**	**537,341**	**69,645**
Fund Balance as a % of expenditures & transfers out				

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects	Total Capital Funds
Revenues & Other Financing Sources:				
Property Taxes				0
TIF Revenues				0
Other City Taxes				1,720,000
Licenses & Permits				0
Use of Money & Property	30,000	15,000		307,076
Intergovernmental				1,541,000
Charges for Services				0
Special Assessments				0
Miscellaneous		50,000		115,000
Bond Proceeds				10,350,000
Other financing sources				25,000
Transfers In	1,783,430			3,198,669
Total Revenues & Other Sources	**1,813,430**	**65,000**	**0**	**17,256,745**
Expenditures & Other Financing Uses:				
Public Safety				0
Public Works				0
Culture & Recreation				0
Community & Economic Development				0
General Government				0
Debt Service				100,000
Capital Projects				14,299,340
Total Government Activities Exp.	**0**	**0**	**0**	**14,399,340**
Business Type/Enterprises				0
Total Gov Activities & Business Exp.	**0**	**0**	**0**	**14,399,340**
Transfers Out	1,809,000	0	0	3,933,827
Total ALL Expenditures/Transfers Out	**1,809,000**	**0**	**0**	**18,333,167**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	4,430	65,000	0	(1,076,422)
Estimated Beginning Fund Balance	**663,091**	**532,496**	**275,318**	**6,608,137**
Ending Fund Balance June 30	**667,521**	**597,496**	**275,318**	**5,531,715**
Fund Balance as a % of expenditures & transfers out				

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
COMMUNITY IMPROVEMENT PROGRAM
FY 2007/08 - FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) oter FY 2010/11 Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits						-	
Intergovernmental	1,745,239	953,309	1,921,226	2,741,434	1,541,000	(1,200,434)	-43.79%
Charges for services						-	
Interest	67,566	93,941	33,265	48,176	207,576	159,400	330.87%
Fines & forfeitures						-	
Other	44,638	39,290	226,793	258,084	65,000	(193,084)	-74.81%
Total revenue	**1,857,443**	**1,086,540**	**2,181,284**	**3,047,694**	**1,813,576**	**(1,234,118)**	**-40.49%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:	46,903	63,872	117,504	130,000	100,000		
Capital Projects	8,493,550	19,293,561	21,997,798	19,640,123	13,809,000	(5,831,123)	-29.69%
Total expenditures	**8,540,453**	**19,357,433**	**22,115,302**	**19,770,123**	**13,909,000**	**(5,861,123)**	**-29.65%**
Revenue over(under) expenditures	(6,683,010)	(18,270,893)	(19,934,018)	(16,722,429)	(12,095,424)	4,627,005	-27.67%
Financing sources(uses):						-	
Discounts						-	
Operating transfers in	1,361,145	1,612,671	3,626,049	1,390,698	690,239	(700,459)	-50.37%
Operating transfers out	(487,500)	(60,000)	(118,941)	(488,039)	(318,000)	170,039	
Other Financing Sources				538,909			
Proceeds from bonds	10,670,466	13,733,339	14,533,649	15,235,000	10,350,000	(4,885,000)	-32.06%
Financing sources(uses), net	11,544,111	15,286,010	18,040,757	16,676,568	10,722,239	(5,954,329)	-35.70%
Revenue and other financing sources over (under) expenditures and other financing uses	**4,861,101**	**(2,984,883)**	**(1,893,261)**	**(45,861)**	**(1,373,185)**	**(1,327,324)**	**2894.23%**
Fund balances, beginning	3,694,561	8,555,662	5,570,779	3,677,518	3,631,657	(45,861)	-1.25%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	8,555,662	5,570,779	3,677,518	3,631,657	2,258,472	(1,373,185)	-37.81%

CITY OF BETTENDORF
FIVE YEAR COMMUNITY IMPROVEMENT PLAN
FY 2011/12– 2015/16

INTRODUCTION

The City of Bettendorf has a significant investment in its streets, public facilities, city buildings, parks and other capital improvements. Preserving and upgrading these investments, along with planning for future infrastructure needs of the community represents an ongoing challenge, given existing revenue streams and the growth in demand for City services. In the past several years, the City Council and the residents of the City of Bettendorf, through their actions, have demonstrated a firm commitment to, and investment in the City's Community Improvement Plan.

The attached Five Year Community Improvement Plan (CIP) for the City of Bettendorf, Iowa (the City) anticipates projects to be undertaken during fiscal years 2011/12 through 2015/16. It has been designed in conjunction with the City's current comprehensive *Pavement Management Plan, Land Use Plan*, *Parks & Recreation Master Plan*, *Bi-State Traffic Study*, *Thoroughfare Plan*, and *Storm Water Management Plan*. During the next several years the City also intends to conduct a *Municipal Facilities Study* to protect the community's investment in City-owned buildings through renovation, acquisition and construction. These plans and studies form the basis for the City's Five-Year Plan and play a vital role of identifying costs well in advance of the need for funding.

The purpose of this document is not to present a complete and detailed financial plan for each individual project listed on the CIP project list, but rather to outline the estimated cost, timing and anticipated revenue sources available for each of the projects. As the City prepares to undertake specific projects, the Mayor and City Council, in consultation with City Staff, will consider and implement specific financing options, hold the necessary public hearings and pass formal resolutions for each of the projects listed on the following pages.

This CIP is not a static document which fixes the community improvement projects which the City "must" complete during the next five years. Instead, it should be viewed as a planning document or guide to what the City "believes" it is able to accomplish in the near future, given the constraints placed upon the City by itself or other factors. As time passes, changes outside the control of the City may affect the timing and magnitude of the projects listed in this CIP. Therefore, the CIP will be reviewed annually during the budget process and updated as necessary to reflect the changed circumstances that may occur over time.

DEFINITION OF A CAPITAL IMPROVEMENT

A capital improvement results in a permanent addition to the City's assets resulting from the nonrecurring expenditure of public funds. This is accomplished through: 1) acquisition of property or easement; 2) construction; 3) renovation or replacement of physical asset of the community which extends its useful life or increases its usefulness or capacity, and 4) studies or surveys which are an integral part thereof. Such projects may include the expenditure of funds from sources other than the annual budget which are needed to render municipal services. Included in this definition should be any fixed equipment initially necessary to make a project functional such as furniture and fixtures for a new building or pumping equipment for a lift station

Capital improvements are large-scale endeavors in cost, size, and benefit to the community and typically have a service life in excess of ten years and cost in excess of $25,000. This definition differs from capital expenditures, which are requested as part of the operating budget. A capital expenditure is an expense, which will benefit current and future budget years, is of a tangible nature, and has a significant value over $5,000.

PROCEDURE

The City annually develops a five-year Community Improvement Program (CIP). The CIP:

- Plans development or rehabilitation of public property to protect it from deterioration, extend its useful life and preserve the community's prior investments;
- Anticipates land acquisition for open space, parks, streets, drainage ways and other community facilities;

- Anticipates property acquisition for assets with a useful life in excess of ten years and cost in excess of $25,000; and
- Plans for public buildings, utilities, streets, park facilities and other physical property of the community.

The preparation and annual updating of the Capital Improvement Program is conducted annually with community involvement. The City undertakes a comprehensive process to insure that the interests of all City departments and agencies are represented. Each year City departments identify potential CIP projects on a Capital Project Budget Request Form, prioritize them for inclusion in the five-year plan, and identify corresponding funding sources.

The Finance department then compiles a complete listing of all the capital project requests submitted by the various City departments. This list is reviewed by City staff and department heads and is revised as needed to remain within the general guidelines set forth by the Mayor and City Council for debt policy. As part of the process financial analyses and projections are compiled to estimate fiscal capacity. An inventory of existing revenues is undertaken according to the type of revenue. Knowledge of past experiences and an awareness of trends in taxation, assessment and public expenditures for the city, and for units of comparable size and fiscal capacity, are also considered for the development and evaluation of the program proposals. Finally, a forecast of possible revenues from existing tax sources is made for the next five years.

This unified effort finally results in a proposed CIP document, which is presented for City Council's consideration. Through public hearings, the general public is encouraged to comment on the proposed CIP projects. Recommendations are reviewed by the City Council, which considers and adopts the annual program as a planning document to guide capital improvement decisions in the City for the following year. The final adopted project list is included with this section of the Annual Operating Budget.

OBJECTIVES OF THE MAYOR AND CITY COUNCIL

It is the policy of the City of Bettendorf to develop, maintain, and revise, when necessary, a continuing Capital Improvements Program. The goal of the program is to provide the infrastructure and physical plant required by the City to respond to needs and demands of the citizens in the manner that makes the best use of the limited monies available and is consistent with the various legal requirements and policies of the City.

The Mayor and City Council have expressed a desire to accomplish these goals through:
- Placing a high priority to invest in the City's capital assets, streets/infrastructure, sewers, public facilities and parks to satisfy the current needs of our citizens and to accommodate the future planned growth of the City;
- Creating a balanced CIP Program covering broad spectrum of projects city-wide;
- Avoiding to burden future generations with infrastructure failure and inadequate public facilities;
- Evaluating the impact of the CIP plan on the operating budget;
- Improving the City's current bond rating while prudently managing the City's overall bonded indebtedness.

To help assist the Mayor and Council in determining the level of CIP projects to fund, they: 1) Evaluate citizen input received through Community Meetings, Citizen Advisory Committees and Surveys; 2) Participate in long range planning through goal setting established by the Mayor & Council, various boards and city staff; 3) Review the current Pavement Management Plan; and 4) Evaluate available revenue sources and the impact on the levy rate. In addition, the Mayor and Council annually review the City's "Debt Management Guidelines", included in the Debt Services Fund section of this document, which discloses the City's current bonded indebtedness and projected creditworthiness. These guidelines consist of indicators that are calculated and reviewed by the City and its financial advisors as part of adopting its Five-Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, is established for each indicator.

As part of the CIP process, a Debt Margin & Property Tax Debt Levy Analysis report is prepared detailing how bonding requirements, projected for the next five years, have been scheduled to meet the goals outlined in the City's Debt Management Guidelines. These analyses for FY 2011/12 - FY 2015/16 are included under the Debt Service section of this document.

Consideration is also given to State imposed debt limits for general obligation bonds and TIF bonds, per capita income expenditures and the long-term impact of the projects. A projection of probable revenues and maintenance costs for

each proposed project to be financed with revenue bonds gives the City a fairly good idea of the amount of fees necessary to finance the project and the length of time for the bond maturity. A review of the associated operating costs for project proposals is also necessary to determine the amount and manner in which projects will be continuously managed and operated. The feasibility of alternative means by which the various proposed projects could be financed is also analyzed. This analysis entails knowing what alternatives are available and determining the best possible means of financing each project among the alternative methods.

REVENUE SOURCES

A distinction must be made between the revenue sources available for a CIP project and the method of financing used to provide some of those revenues. For this CIP, the primary revenue sources are anticipated to be General Obligation Bond Proceeds, Local Option Sales Tax Revenue, and Federal and State Grants. To a lesser extent the CIP relies upon Investment Earnings, Gaming Revenue from the Isle of Capri Riverboat Casino, Unencumbered Fund Balances/Retained Earnings and other miscellaneous revenue sources. Each of these revenue sources is discussed briefly below with a chart of FY 11/12 Revenue Sources by Type displayed on the next page.

General Obligation Bonds and Revenue Bonds

The primary source of funds to pay for the proposed CIP projects in this document will be through the issuance of General Obligation (G.O.) bonds and Revenue Bonds. General Obligation bonds are backed by the full faith and credit and power of the City to levy general property taxes for repayment of the bonds. During the spring of 2012, $9.2 million in G.O. bonds are projected to be issued, primarily for infrastructure projects to be constructed through the 2012 calendar year, as described on the attached project list.

While the CIP relies heavily on G.O. bonds to provide funds with which to construct capital projects, there are several other types of bonds available to fund some of the CIP projects. Primary among these other types are revenue bonds. In contrast to the use of the full faith and credit taxing power of the City used to repay G.O. bonds, revenue bonds are repaid from operating revenues generated by a facility for which the bonds are issued, such as the Sewer Utility. Tax Increment Financing (TIF) revenue bonds are a variation of the revenue bond. With the TIF revenue bond, the revenue source for repayment of the bonds is the tax increment attributable to the increase in value of a specific project.

During the next five years the City anticipates to issue approximately $41 million in G.O. Bonds, $8 million in Sewer & Stormwater G.O. Bonds and $6 million in Sewer Revenue Bonds. The G.O. Bonds will be used largely to finance infrastructure projects and the development of several City parks and recreation trails. The 6 million in sewer revenue bonds are anticipated to be issued largely to finance the construction of the Spencer Creek Lift Station and interceptor sewer and would result in an increase in user fees of approximately $.40 per 100 cubic feet of flow. This lift station and interceptor sewer will open up a significant area encouraging commercial and residential development within the City. The $8 million in Sewer and Stormwater G.O. Bonds will fund various projects including a city-wide Infiltration and Inflow study/analysis and various sewer and stormwater projects throughout the City including Stafford Creek.

In addition to issuing bonds, the City will be responsible for its proportionate share of funding a $45 million upgrade to the Waste Water Treatment Plant in Davenport, sometime within the next five years. Davenport will be issuing Revenue Bonds for the entire project and Bettendorf's share is estimated to be approximately $7 million and will require an increase in user fees of approximately $.42 per 100 cubic feet of flow.

Investment Earnings

A portion of the annual CIP projects is anticipated to be financed through investment earnings generated by the investment of unused bond proceeds, fund balances and prudent cash management. City staff estimates that this source of revenue will produce approximately $1 million during the next five years to be used for Capital Projects listed in this document.

Local Option Sales Tax Revenue
The City levies a one-cent local option sales tax, which became effective January 1, 1989 pursuant a referendum. As set forth in the referendum, sixty (60%) percent of the proceeds of the local option sales tax shall be used for property tax relief and forty (40%) percent of the proceeds of the local option sales tax shall be used for capital purchases or capital improvement projects such as, but not limited to, those outlined under the detailed project list included in this section.

For the fiscal year ended June 30, 2012, the one-cent local option sales tax will generate approximately $4.379 million for the City, with $1,751,625 (40%) allocated for capital purchases. City staff estimates that for the period covered by this CIP, the local option sales tax will average between $316, 000 - $845,000 annually to be used for capital projects listed in the CIP.

State and Federal Grants
Although the capital budget is financed primarily through bond proceeds and local option sales tax, the City actively pursues Federal and State Grants to leverage these funds. Federal and State aid is available for several of the projects listed in this CIP. Many grants require matching participation by the City through other revenue sources. For the period covered by this CIP, staff estimates that Federal & State Grants will generate approximately $5.92 million dollars of the total revenue stream. Approximately $2 million dollars of Federal money will be allocated for the construction of various projects across the City during 2011/12, including recreation trails and the IJR I80/Middle Road interchange study.

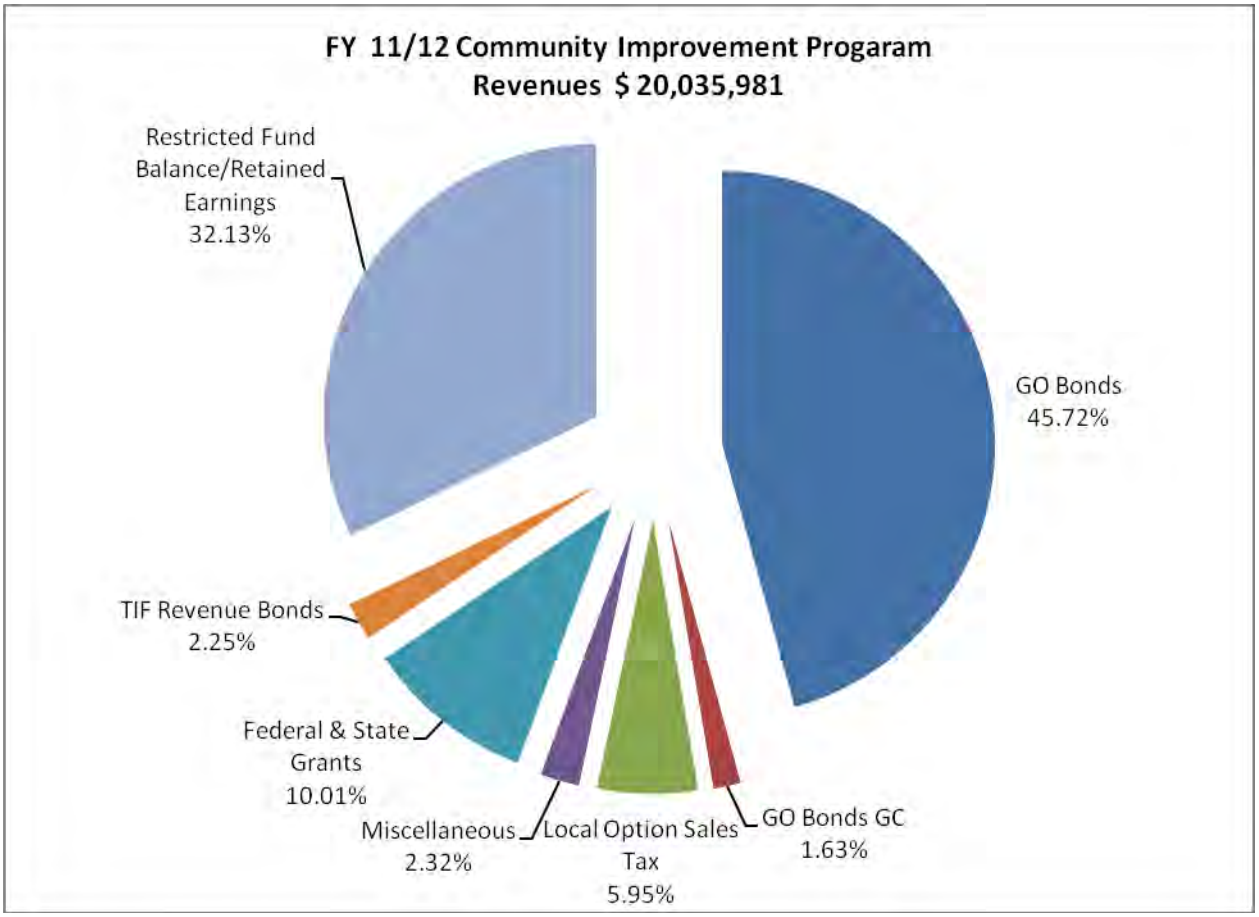
Gaming Revenue
Gaming revenue received from Riverboat Casinos has been available to the City since April 1995. For fiscal years FY 2011/12 - FY 2015/16, in an effort to keep user fees as low as possible, the city has allocated the majority of the gaming money it receives annually to supplement the operating budgets of several Enterprise Funds including the Family Museum, Life Fitness Center, Palmer Hills Golf Course and Splash Landing.

Historically, the Council has been unified in appropriating the majority of gaming revenue towards the funding of “one-time” capital projects or the purchase of capital equipment verses “on-going” operating expenses. The City does not want to become heavily reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

Fund Balance/Retained Earnings
The Fund Balance in the City’s Capital Project Fund is used to supplement other revenue sources in order to reduce bonding requirements. For FY 2011/12, approximately $6.4 million in fund balances in the Capital Project Fund will be carried forward from previous years and allocated towards current projects. The funds have been accumulating from unspent local option tax, interest income and unspent bond proceeds from previous years and will be allocated towards various projects listed in the FY 2011/12 CIP Plan.

Miscellaneous Revenue
The CIP also relies on a number of additional financing sources for particular CIP projects. Included among these sources of finance are contributions from other Cities, Economic Development Funds, Future Project Funds, private fund raising and TIF revenue from projects that were cash flowed from City funds. The use of these sources of revenue is limited to particular CIP projects. These revenue sources are not intended to provide a substantial source for completion of the proposed CIP projects.

User Fees
User fees generated from various Enterprise Funds pay for the majority of capital projects within each of the individual Enterprise Funds.



- **General Obligation Bonds:** The primary source of funds to pay for Capital Improvement Projects. G.O. Bonds are backed by the full faith and credit of the issuer to levy property taxes to repay bonds.
(Fiscal Year 2011/12, $ 9,160,000 G.O. Bonds)
plus **General Corporate G.O. Bonds:** $326,000

- **Local Option Sales Tax:** The city levies a one-cent local option sales tax, which became effective 1/1/89 by referendum. As set forth in the referendum, 40% of the proceeds shall be used for Capital Improvement Projects.
(Fiscal Year 2011/12, $ 1,192,355)

- **Federal & State Grants:** The city actively pursues Federal & State grants to help reduce the amount that must be bonded for. Many grants require matching participation by the City through bonds or current revenues.
(Fiscal Year 2011/12, $ 2,004,641)

- **Miscellaneous:** The Capital Improvement Program relies on a number of additional financing sources for particular projects. Their sources include economic development funds, sewer connection fees, future project funds, Tax Increment financing revenue, intergovernmental revenue, user fees and investment earnings.
(Fiscal Year 2011/12, $464,500)

- **Fund Balances/Retained Earnings:** Restricted balances from reserve funds or unspent bond proceeds. Unrestricted/unencumbered balances used to supplement other revenue sources and reduce bonding requirements.
(Fiscal Year 2011/12, $6,438,485)

- **TIF Revenue Bonds:** These bonds are project driven and normally repaid through taxes paid by the developer. In recent years the City has been rebating taxes to developers instead of issuing TIF Revenue Bonds.
(Fiscal Year 2011/12, $450,000)

CAPITAL EXPENDITURES

The FY 2011/12 Community Improvement Budget is an integral part of the City's overall financial program. For FY 2011/12, capital project expenditures are projected to account for $20,035,981 of the City's total budget and are designated in eight major categories described below:

Municipal Facilities: For FY 2011/12 the allocation of capital funds for Municipal Facilities totals $164,000 and primarily will fund the remodeling of the vacated Dispatch office area and upgrades to the restrooms on the main level of the Library.

Transportation and Infrastructure Projects: Nearly $10 million has been allocated to "Transportation and Infrastructure" projects for FY 2011/12. The largest projects in that category include $1,950,000 Tanglefoot Lane Reconstruction from Rollingwood Court to Devils Glen Rd (phase 1), $920,000 to resurface the Broadview Height Subdivision, $850,000 for TenPlus between Central and 28th, nearly $700,000 for Spruce Hills Drive from Utica Ridge Road to Woodland Lane, and $500,000 for Lincoln Road from Mark Twain School to 14th St. $5.1 million for various street resurfacing, sealcoat and patching projects, sidewalks, and alleys costing under $500,000 each, account for the balance of projects in this category.

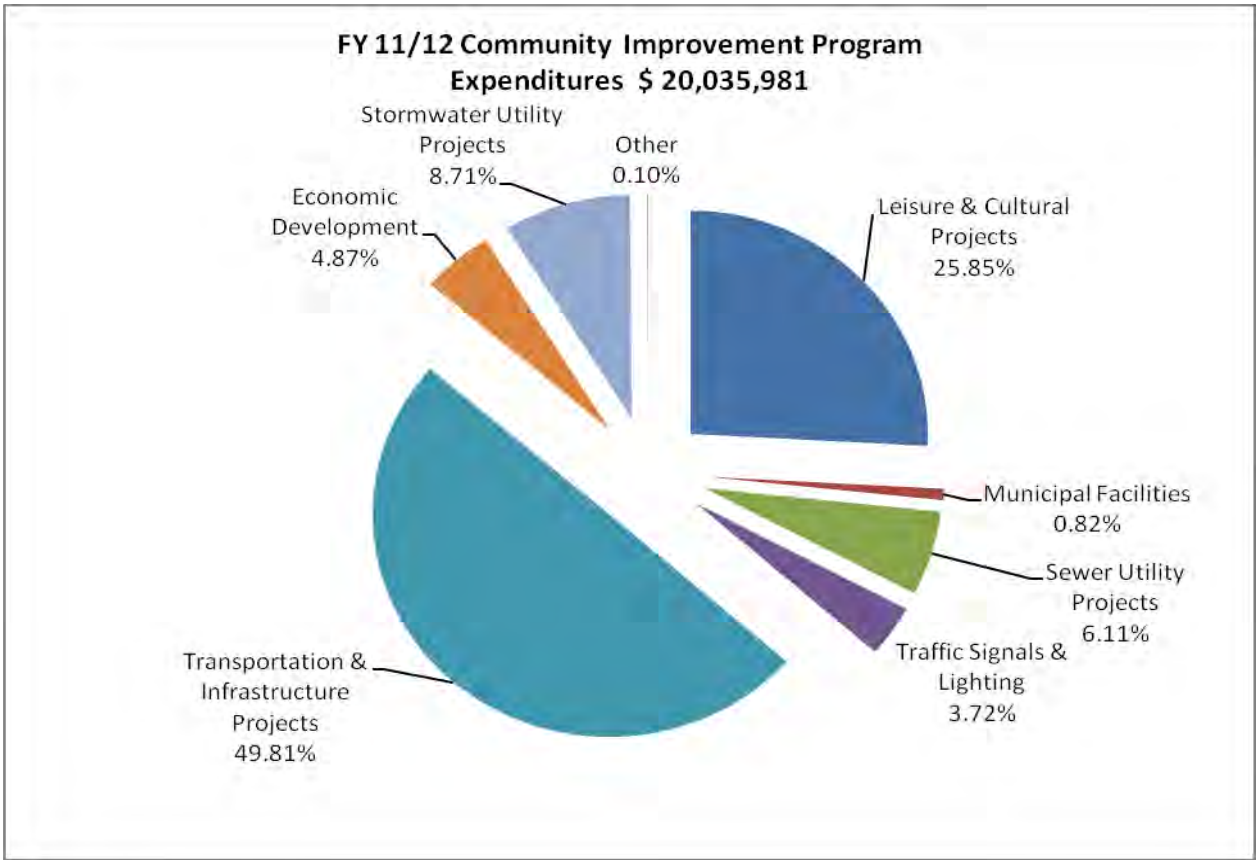
Leisure and Cultural Projects: Nearly $5.2 million has been budgeted for "Leisure & Cultural" projects for FY 2011/12. Projects in this category and include $400,000 for the development of Faye's Field, $715,000 of improvement for various city parks and $4.085 million for various recreation trails throughout the City of which nearly half will be funded through Federal Grants, including the completion of the Downtown Recreation Trail from the Isle of Capri to Bellingham.

Sewer Utility Projects: Approximately $1.225 million will be allocated for "Sewer Utility Projects" this year. The completion of the Hopewell sewer interceptor from Hopewell to Forrest Grove will be constructed this year along with Phase II pipe rehabilitation for basins 5 and 19. In addition, several smaller sewer projects will be completed throughout the City, including Infiltration/Inflow Investigation, manhole rehabilitation, and pipelining and chimney seals.

Stormwater Utility Projects: The City's Stormwater Utility Fund anticipates constructing $1.75 million in projects during the upcoming year. An 8 acre detention basin at Hopewell school will be completed, $400,000 will be allocated to Belmont downstream channel rehab and the Pleasant Ridge Bridge, and the completion of a $610,000 stormwater project on Stafford Creek from Maple Crest to Middle Road is also budgeted. In addition, dollars have been allocated for numerous smaller stormwater erosion projects throughout the City, including storm sewer linings, Duck Creek Stabilization and other Council priority projects.

Traffic Signals & Lighting: Capital outlay for traffic signals, street lighting and fiber optic cabling total $745,295 for FY 2011/12. Projects include various replacement and construction of devices throughout the City. New traffic signals are planned for 17th & Grant, 29th & Middle Rd, and Middle Road & Devils Glen with dual turn lanes . The City also plans to spend $75,000 for pre-emption upgrades to allow emergency vehicles to change signals when needed.

Economic Development Projects: Nearly $975,000 of Economic Development Projects are planned throughout the City including the Downtown Streetscape Project, the completion of the IJR-I80/Middle interchange study and the I-80 water main extension.



- **Transportation & Infrastructure Projects:**
  Projects dedicated to convenient public transportation through the replacement and construction of the community's streets, bridges, sidewalks and other infrastructure projects.
  (Fiscal Year 2011/12, $9,980,724)
- **Sewer Utility Projects:**
  Construction or replacement of the City's Sanitary Sewer interceptor system and improvements to the Wastewater Treatment Facility owned jointly with the City of Davenport.
  (Fiscal Year 2011/12, $1,225,000)
- **Traffic Signals & Lighting:**
  Dedicated to public safety through the replacement and construction of traffic signals and street lighting throughout the city.
  (Fiscal Year 2011/12, $745,295)
- **Stormwater Utility Projects:**
  Construction of regional detention areas and various smaller erosion projects throughout the City. (Fiscal Year 2011/12, $1,746,000)
- **Municipal Facilities:**
  Protection of the community's investment in City-owned buildings through renovation, acquisition and construction.
  (Fiscal Year 2011/12, $164,000)
- **Leisure & Cultural Projects:**
  Replacement and construction of recreational and cultural projects that enrich the quality of life for citizens and visitors in the community.
  (Fiscal Year 2011/12, $5,179,962)
- **Economic Development Projects:**
  Economic development projects are large-scale endeavors in cost, size and benefit to the community.
  (Fiscal Year 2011/12, $975,000)
- **Other:**
  Miscellaneous projects and equipment purchases in excess of $25,000 with useful lives of ten years or longer.
  (Fiscal Year 2011/12, $20,000)

IMPACT OF CAPITAL PROJECTS ON FUTURE OPERATING BUDGETS:

A major component of preparing a fiscally sound Capital Improvement Program is to determine the amount and manner, in which projects will be managed, maintained and operated on an on-going basis. Each of the projects listed within the proposed Five-Year CIP Program will impact the City's operating budget to varying degrees. The chart below summarizes the impact that the proposed FY 2011/12 CIP will have on the FY 2011/12 operating budget:

Project name, Operating Fund Name	Personnel	Operating	Total Impact
Com & Econ Dev Projects, General Fund	8,500	17,500	26,000
PW Street Projects, Road Use Fund		125,000	125,000
Sidewalks, Road Use Fund		8,500	8,500
Undesignated Alleys, Road Use Fund		3,000	3,000
Complete Streets, General Fund	5,000	7,500	12,500
New traffic signals, Road Use Fund		18,500	18,500
Faye's Field, General Fund	3,000	7,000	10,000
Recreation Trails, General Fund	12,500	15,000	27,500
Playground & Park Expansion, General Fund		5,500	5,500
		Total	**236,500**

A brief narrative summary of the projected impacts on the FY 2011/12 operating budget are outlined below. Please refer to the list of CIP projects at the end of this section as you proceed reading through the next several summary paragraphs.

Economic & Community Development projects, numbers 1-14

Phase II of the Downtown Streetscape Project is currently underway and ongoing operating costs will not only be addressed in the current year but in future years as well. Ongoing operating/maintenance costs include maintaining the landscaping and city parking area along the downtown corridor and Waterfront Convention Center, including maintenance costs associated with a City Fountain at the Event Center.

Public Works projects, numbers 15 – 173 and 240 -304:

The majority of the projects listed in this section consist of reconstruction, resurfacing, widening, or seal coating existing city streets and infrastructure, as well as, several sidewalks, recreation trails, alleys and new paving projects. By their make-up, these types of projects will always impact future operating budgets. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets, sidewalks and alleys. The City receives Road Use Funds from the State of Iowa on a per capita basis. Due to budget constraints, the State of Iowa has reduced it's per capita funding the past two years by nearly 5%, so funding for ongoing road use operating costs will prove to be challenging in the upcoming years and may become reliant on gaming revenue, local option sales tax, or property taxes. Operating and maintenance expenses for the City's new recreation trails are largely being paid of the Park Maintenance Division of the General Fund.

Park and Recreation projects, numbers 174 - 196:

Increased operating costs associated with all current and future Park & Recreation projects have been addressed in the operating budgets of the General Fund or corresponding Enterprise Funds. For FY 2010/11, increased operating costs of $33,000 are summarized in the chart above across various funds. New property tax dollars and user fees are the main source of revenue to cover the added expenses generated from these projects.

Traffic Signal projects, numbers 197-220:

Very similar to the infrastructure projects described under Public Works above, all proposed traffic signal projects will have new on-going operating and maintenance costs associated with them, including utilities. These costs have been addressed in the FY 2011/12 operating budget and the new source of revenue will come from increased Road Use Taxes.

Miscellaneous City-wide projects, numbers 221-239:

Most projects listed in this section are not anticipated to impact the current or future operating budgets of the City greatly. The exception is $10,000 for ongoing annual costs of maintaining Faye's Field, a new public park area at the

Learning Campus. Maintenance dollars for all public facilities are allocated annually in the operating budgets for the general upkeep of buildings and equipment.

FY 2011/12 BOND ISSUES:

- $9 million of G.O. bonds are proposed to be issued during the spring of 2012 to fund essential corporate purpose capital improvement projects listed in the City's Capital Improvement Plan for calendar year 2012.

DEBT MARGIN & PROPERTY TAX DEBT LEVY ANALYSIS

Based on the January 2010 assessed valuation of real property in the City of Bettendorf an analysis of the current and projected legal debt margins and property tax debt levies for fiscal year 2011/12 through fiscal year 2015/16 was prepared based upon the proposed Five-Year CIP plan. That analysis is included under Debt Service section of this document. The analysis was conducted using the following assumptions:

- Taxable property values would increase 2%-3.5% annually after FY 2011/12;
- The legal debt limit of 5% of gross property value would not change;
- No additional General Obligation debt would be issued by the City outside of the Capital Improvement Plan;
- The Capital Improvement Plan debt would be financed for no more than 20 years using a level payment structure and projecting future interest rates using actual rates effective the Spring of 2011;
- Taxable valuations as a percentage of gross valuations would *average* 55% for the period covered by the CIP, across all property class types;
- The City's debt service levy rate would remain at $5.00 per $1,000 of assessed valuation for the five year period,
- The Unrestricted Fund Balance of the Debt Service Fund would be maintained at a minimum of $500,000.

Based on the results of this analysis, the goal of completing the CIP projects targeted for FY 2011/12 through FY 2015/16 while simultaneously meeting the Council's Debt Management Guidelines can be accomplished.

CAPITAL IMPROVEMENT PROGRAM LIST

The City's 5-Year Capital Improvement Program List, beginning on the next page, is comprised of 304 projects in the City's governmental funds and 106 projects in various enterprise funds. The CIP list covers fiscal years 2011/12 through 2015/16 as well as projects projected to be constructed well into the future.

SUMMARY

The Mayor and Council are committed to addressing the current and future needs of the City while striving to improve the city's current bond rating and prudently managing the City's overall bonded indebtedness. This Capital Improvement Program was developed in accordance with the City of Bettendorf's adopted financial and management policies, and prioritization of capital needs. The program shows the City's tradition of citizen involvement in capital project planning and represents a continued commitment to sound long range financial planning and direction. This commitment will continue to challenge the management of the City in years to come.

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
Community & Economic Development:											
1	Civic complex signs - (City's marketing team proposal)	ED0007	ECON	Sales Tax & Interest					45,000		45,000
2	City Facility Signs - Redo/enhance, 5 @ $30,000 every other year	ED0009	ECON	Sales Tax & Interest		25,000					25,000
3	Downtown Streetscape Master Plan	ED0002	ECON	G.O. Bonds	425	350,000	350,000	350,000	350,000	350,000	1,750,000
4	Downtown Streetscape PH2	ED0013	ECON	G.O. Bonds	225,000						0
5	23rd Street Overpass	3PW010	TRANS	TIF Bonds							0
6	IJR-I80/Middle interchange study (Fed #626)	ED0003	TRANS	Federal Aid	68,073	100,179					100,179
7	IJR-I80/Middle interchange study (235+106+85 from feds)	ED0003	TRANS	Sales Tax & Interest	17,018	25,045					25,045
8	I-80 Interchange Reconstruction		ECON	other							0
9	Transportation Study	ED0010	TRANS	Sales Tax & Interest	153,000						0
10	Extending Isle of Capri Parkway West under Bridge to 12th Street		TRANS	G.O. Bonds							0
11	I-74 Trail Let Down Structure		LEISURE	G.O. Bonds							0
12	I-80 Water Main Extention	ED0014	ECON	TIF Bonds		450,000					450,000
13	Façade Program and I-74 bridge fund	ED0011	ECON	Sales Tax & Interest	10,000	50,000	50,000	50,000	50,000		200,000
14	Relocation Assistance - I74	ED0012	ECON	Sales Tax & Interest	15,000	100,000	100,000	100,000	100,000		400,000
Public Works											
15	6th Street Reconstruction. City limits-State. (result of sewer separation)	PW0087	TRANS	G.O. Bonds	7,012						0
16	8th St. Riverdrive to Mississippi Bld overlay	PW0172	TRANS	G.O. Bonds	265,000						0
17	18th St. & Middle intersection, eastbound dual left turn lane, & northbound right turn lane		TRANS	G.O. Bonds							0
18	18th St Traffic Study	PW0236	TRANS	G.O. Bonds		30,000					
19	23th St. from Grant to Central Road-reconstruct/paving (Fed # 631) sidewalks	PW0109	TRANS	G.O. Bonds	108,848						
20	53rd Ave Widening on south side from Devils Glen to North Ridge Circle	6PW007	TRANS	G.O. Bonds	150,000	50,000					50,000
21	53rd/Pidgeon Cr Rd/Ginger Cr Rd over thick/Turn Ln - oversive culvert	PW0050	TRANS	G.O. Bonds							0

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
22	Belmont Road Rec Trail	PW0185	TRANS	G.O. Bonds	6,358						0
23	Belmont Road - Phase I (Fed #627) 80%		TRANS	Federal Aid	126,712						
24	Belmont Road - Phase I (Fed #627) 20%		TRANS	G.O. Bonds	31,678						
25	Belmont Road Sealcoat replacement Phase II Corral-valley Dr. 7.5% (Riverdale)(Fed #630)	PW0068	TRANS	Intergovernmental	168,684						0
26	Belmont Road Sealcoat replacement Phase II Corral-valley Dr.85% (Fed #630)	PW0068	TRANS	Federal Aid	1,258,996						0
27	Belmont Road sealcoat replacement Phase II Corral-valley Dr 7.5%. (Fed #630)	PW0068	TRANS	G.O. Bonds	313,403						0
28	Boulevard shaping, seeding & sodding	PW0074	TRANS	G.O. Bonds	10,705	10,000	10,000	10,000	10,000	10,000	50,000
29	Bridges Load Rating	PW0220	TRANS	G.O. Bonds	19,000						0
30	Bridges - Scour analysis		TRANS	G.O. Bonds	20,000						0
31	CIP Final Row Surveys	pw0039	TRANS	G.O. Bonds	10,000	10,000	10,000	10,000	10,000	10,000	50,000
32	Contingency (projects>$25,000)	2AD001	TRANS	G.O. Bonds	1,012	100,000	100,000	100,000	100,000	100,000	500,000
33	Criswell/Wells Ferry Relocation design study & Preliminary Design	PW0138	TRANS	G.O. Bonds	4,032						0
34	Criswell - valley to US67		TRANS	G.O. Bonds					400,000		400,000
35	Criswell - Wells Ferry to Hopewell		TRANS	G.O. Bonds							0
36	Criswell - Hopewell to valley		TRANS	G.O. Bonds							0
37	Curb & Gutter Replacement	PW0046	TRANS	G.O. Bonds	3,744		40,000	40,000	40,000	40,000	160,000
38	Deer Trail - reconstruction	PW0230	TRANS	G.O. Bonds		40,000	90,000				130,000
39	Deerbrook Dr. Turn Lane at Devils Glen Rd		TRANS	G.O. Bonds							0
40	Depot: River Gulf to 31st Street		TRANS	G.O. Bonds		450,000					
41	Depot: River Gulf to 31st Street		TRANS	Other		100,000					
42	Devils Glen sealcoat replacement, South of State	PW0007	TRANS	Other							0
43	Devils Glen Sealcoat Replacement, South of State	PW0007	TRANS	G.O. Bonds							0
44	Devils Glen Bridge at Spencer Creek	PW0237	TRANS	G.O. Bonds		50,000					50,000
45	Devils Glen Bridge at Spencer Creek		TRANS	Federal Aid							0
46	Devils Glen paving Hopewell to Forest Grove. 10' separated trail east side.	PW0110	TRANS	G.O. Bonds	1,204,502						0
47	Devils Glen Rd., 5th lane at Regency Apts.		TRANS	G.O. Bonds							0
48	Devils Glen widening at Village Point	pw0119	TRANS	G.O. Bonds	3,648						0

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
49	Dodds Drive to valley Drive		TRANS	G.O. Bonds							0
50	Depot St, 31st to end and 31st curb	PW0171	TRANS	G.O. Bonds	165,000						0
51	Forest Grove sealcoat replacement west City limits to Eagle Ridge. Davenport Lead. 4 lane.	PW0047	TRANS	G.O. Bonds	80,000	326,000					326,000
52	Forest Grove Paving - Eagle Ridge to Devils Glen. 4 Lane	PW0047	TRANS	Federal Aid				360,000	2,750,000		3,110,000
53	Forest Grove Paving - Eagle Ridge to Devils Glen. 4 Lane		TRANS	G.O. Bonds				30,000	730,000		760,000
54	Forest Grove sealcoat replacement - Middle to NEW Park & 10 ft Rec Trail. 4 lane		TRANS	G.O. Bonds							0
55	Forest Grove sealcoat replacement - Middle to NEW Park & 10 ft Rec Trail. 4 lane		TRANS	Federal Aid							0
56	Forrest Grove sealcoat replacement - Devils Glen to Middle (Paving) & 10 ft Rec Trail. 4 lane.		TRANS	G.O. Bonds							0
57	Forrest Grove sealcoat replacement - Devils Glen to Middle (Paving) & 10 ft Rec Trail. 4 lane.		TRANS	Federal Aid							0
58	Forrest Grove - Park to Criswell and 10 ft Rec Trail. 4 lane.		TRANS	G.O. Bonds							0
59	Hopewell Ave. sealcoat replacement/ROW/Design Devils to Middle	PW0009	TRANS	G.O. Bonds	216,592						0
60	Hopewell Ave paving/ROW/design - Middle to east line Century Hgts to 18th Addition	PW0081	TRANS	G.O. Bonds	50,000	25,000					25,000
61	Hopewell Ave Paving (PH II) ROW/design East line Century Hgts 18th addition to Criswell, plus 10 ft recreation trail.	PW0098	TRANS	G.O. Bonds		400,000	1,000,000	1,075,000			2,475,000
62	Indiana Ave sealcoat replacement at Middle Rd. from 56th Ave to Barr		TRANS	TIF Bonds							0
63	Indiana Ave Bridge near 56th Street		TRANS	G.O. Bonds							0
64	Spruce Hills southbound @ Middle - dual left turn		TRANS	G.O. Bonds							0
65	Middle Drive Reconstruction - Auto zone/Taco Bell north of Middle	PW0153	TRANS	G.O. Bonds	16,523						0
66	Middle Rd Bridge over Duck Creek	PW0093	TRANS	G.O. Bonds							0
67	Middle Rd Bridge over Crow Creek	2PW028	TRANS	G.O. Bonds	8,161						0
68	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	TRANS	G.O. Bonds	30,000						0
69	Middle Road Reconstruction & ROW Crow Creek Road to Forest Grove		TRANS	G.O. Bonds							0
70	Middle Rd/ Right Turn lane @ Spruce Hills	7PW008	TRANS	G.O. Bonds							0

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
71	Middle Road Widening, (Crow Creek & Crow Creek Road West Side) 50% share		TRANS	G.O. Bonds				150,000			150,000
72	Middle Road Median & Crosswalk Renovation, Duck Creek Mall	PW0189	TRANS	G.O. Bonds	90,000	100,000					100,000
73	Moencks Road - valley to US67	PW0069	TRANS	G.O. Bonds							0
74	Parkway Dr Left Turn Lane at Middle Rd.		TRANS	G.O. Bonds							0
75	Sealcoat Rural Roads- City-wide projects 2011	PW0215	TRANS	G.O. Bonds	172	200,000					200,000
76	Sealcoat Rural Roads- City-wide projects		TRANS	G.O. Bonds			150,000	150,000	150,000	150,000	600,000
77	Sealcoat Rural Roads- City-wide projects 2010	PW0181	TRANS	G.O. Bonds	177,377						0
78	Spruce Hills Dr. westbound right turn lane at Utica Ridge	PW0182	TRANS	G.O. Bonds	5,000					140,000	140,000
79	Spruce Hills Drive Widening/18th-23rd		TRANS	G.O. Bonds							0
80	Street patching	PW0227	TRANS	G.O. Bonds			500,000	500,000	500,000	500,000	2,000,000
81	29th Street & Lincoln Rd Patching	PW0221	TRANS	G.O. Bonds	51,772	52,500					52,500
82	Street patching 2010	PW0166	TRANS	G.O. Bonds	543,546						0
83	Street patching 2010 (DOT reimbursement)	PW0166	TRANS	Other	100,000						0
84	Street patching 2011 (DOT reimbursement)	PW0203	TRANS	Other		125,000					125,000
85	Street patching 2011	PW0204	TRANS	G.O. Bonds	100,000	600,000					600,000
86	Summit Hills Drive Reconstruction/Spruce Hills - Magnolia.OCI=46	PW0092	TRANS	G.O. Bonds							0
87	Tanglefoot Lane Extension, Diercks to Middle. INCLUDES 10' Recreation Trail on north side.	PW0090	TRANS	G.O. Bonds	18,824						0
88	Tanglefoot Lane Extension (Middle to valley Dr.)	PW0023	TRANS	G.O. Bonds							0
89	Tanglefoot Lane Paving/State St. to valley Dr.		TRANS	G.O. Bonds							0
90	Tanglewood Road Bridge at Crow Creek	PW0144	TRANS	G.O. Bonds	247						0
91	Tanglewood Road bridge modification	PW0183	TRANS	G.O. Bonds	215,000						0
92	Tech Dr. Left Turn Lane at 18th St.		TRANS	G.O. Bonds							0
93	Valleyview - Dobbs to valley Dr		TRANS	G.O. Bonds							0
94	Woodland Lane resurfacing. - Spruce Hills to Hillside. OCI = 47.8		TRANS	G.O. Bonds							0

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
Undesignated Sidewalks											
95	Moencks Road Sidewalks	PW0135	TRANS	G.O. Bonds	100,000						0
96	Crow Creek Road - Middle to valley sidewalks	Pw0126	TRANS	G.O. Bonds	3,024						0
97	Annual Sidewalk Program - 2011	PW0191	TRANS	G.O. Bonds	115,000						0
98	Annual Sidewalk Program - 2012 and future years - Replacement/repair of existing	PW0228	TRANS	G.O. Bonds		100,000	100,000	100,000	100,000	100,000	500,000
99	Annual Sidewalks - New to fill in gaps	PW0192	TRANS	G.O. Bonds	537	75,000	75,000	75,000	75,000	75,000	375,000
100	Sidewalks 2010	PW0161	TRANS	G.O. Bonds	115,000						0
Undesignated Alley Replacement											
101	Various Alley Repair 2010/11	PW0208	TRANS	G.O. Bonds	150,000						
102	Various Alley Repair 2011/12 and future years	PW0229	TRANS	G.O. Bonds		50,000	50,000	50,000	50,000	250,000	450,000
103	Grant Street/Brown Street Alley Sealcoat Replacement - 8th to 10th	PW0112	TRANS	G.O. Bonds	50,000	200,000					200,000
104	Alley from 8th to 10th - South of Mississippi		TRANS	G.O. Bonds			40,000	200,000			240,000
105	Pheasant Run & Alley		TRANS	G.O. Bonds			105,000				105,000
106	Alley W. of 8th Street between Jones & Mississippi	PW0149	TRANS	G.O. Bonds	237,180						0
107	Alley from 29th-30th south of Glenn	PW0175	TRANS	G.O. Bonds	120,000						0
108	Alley paving 21st to 23rd, between Oak St and Cody St	PW0217	TRANS	G.O. Bonds	235,000						0
109	Allley E. of 23rd South of Coeman		TRANS	G.O. Bonds					135,000		135,000
110	Alley paving 30th to 31st, between Central & Bellevue	PW0216	TRANS	G.O. Bonds	100,000	112,000					112,000
Undesignated Sealcoat Replacement - Replacing with PCC & Drainable base - C & G											
111	Annual Program	PW0097	TRANS	G.O. Bonds			500,000	500,000	500,000	500,000	2,000,000
112	4th Street Reconstruction - River Drive to Riverview Terrace	PW0150	TRANS	G.O. Bonds	1,175,000						0
113	25th Street - Oak to Glen		TRANS	G.O. Bonds	15,000	425,000					
114	Cody - 25th to 26th Street		TRANS	G.O. Bonds	15,000	400,000					
115	26th St - Oak to Glen OCI=40	PW0113	TRANS	G.O. Bonds	4,730						0
116	26th St - Central to Oak	PW0107	TRANS	G.O. Bonds	19,000						
117	Robeson Ave - OCI 33	PW0180	TRANS	G.O. Bonds	175,000	345,000					345,000

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
118	Alcoa Ave - OCI 45	PW0174	TRANS	G.O. Bonds	1,100,000						0
119	Alcoa (Broadview Heights Subdivision) - Resurfacing (North St, Oak St, Bellevue Ave, 15th St, 16th St, 16 1/2 St, 17th St)	PW0214	TRANS	G.O. Bonds	640	920,000					920,000
120	Tanglewood sealcoat replacement - 1/2 mile East of Devil's Glen to Middle		TRANS	G.O. Bonds							0
121	Tanglewood sealcoat replacement, Devils Glen to 1/2 mile east		TRANS	G.O. Bonds							0
122	Weindruch Road sealcoat replacement OCI 60		TRANS	G.O. Bonds							0
123	TenPlus - Central to 28th - 16' wide OCI 32	PW0205	TRANS	G.O. Bonds	100,000	850,000					850,000
124	valley view OCI 51		TRANS	G.O. Bonds							0
125	Custer Terrace - Wood Lane to Bechtal OCI=26.5	PW0177	TRANS	G.O. Bonds	12,009						0
126	25th Oak to Glenn		TRANS	G.O. Bonds							0
127	35th Street Sealcoat Replacement - State to Elm OCI 31 (See stormwater for pump)	pw0125	TRANS	G.O. Bonds	630,000						0
128	Elm Street Paving, 35th to 42nd St sealcoat replacement	pw0147	TRANS	G.O. Bonds	27,616						0
129	42nd Street sealcoat replacement south of State Street OCI 36	PW0163	TRANS	G.O. Bonds	12,000				200,000		200,000
130	26th Street-State Street to 27th OCI=34.9		TRANS	G.O. Bonds							0
131	North Oak - 19th Street to Oak Street	PW0212	TRANS	G.O. Bonds	70,000	200,000					200,000
132	Brown 14th to 18th		TRANS	G.O. Bonds							0
133	Oak Lane Reconstruction - east of 23rd Street	PW0213	TRANS	G.O. Bonds	50,000	70,000					70,000
Street Overlay Program											0
134	Annual Program	PW0155	TRANS	G.O. Bonds	255,000				500,000	500,000	1,000,000
135	Elmwood - Elmwood Lane to Elmwood Ave	PW0223	TRANS	G.O. Bonds		20,000	130,000				150,000
133	Aspen Hills Circle: Apple valley to Apple valley	PW0224	TRANS	G.O. Bonds		20,000	240,000				260,000
134	Highland Park Div - West of I-74		TRANS	G.O. Bonds				30,000			30,000
135	Kimberly Ridge Rd - Lincoln to End		TRANS	G.O. Bonds			20,000	210,000			230,000
136	Davenshire - Clover Hills to Oxford	PW0225	TRANS	G.O. Bonds		20,000	130,000				150,000

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
Undesignated Street Reconstruction - Replacing PCC Pavement											
137	Annual Program - Undesignated		TRANS	G.O. Bonds			500,000	500,000	500,000	500,000	2,000,000
138	Avalon Court-Avalon Drive to End OCI=41.7		TRANS	G.O. Bonds							0
139	Avalon Drive-18th Street to Sutton PL. OCI=41.9		TRANS	G.O. Bonds							0
140	Coachman - Bayberry Lane to Foxbourgh	PW0186	TRANS	G.O. Bonds	457,290						0
141	Dundee Lane reconstruction. - 29th to Maplecrest OCI 56		TRANS	G.O. Bonds							0
142	East Crest Ave Reconstruction (31' wide) 18th Street to Apple valley Drive OCI 48		TRANS	G.O. Bonds							0
143	Oak Lane Reconstruction (27' wide) east of 23rd Street OCI 31		TRANS	G.O. Bonds							0
144	Fairview Drive reconstruction(31' wide) from Sunburst Drive to Fairview Drive. OCI=46		TRANS	G.O. Bonds							0
145	Overland reconstruction - North of Sunburst	PW0154	TRANS	G.O. Bonds	5,658						0
146	Cypress Drive -Hillside Dr to Summit Hills Dr OCI=43.97	PW0137	TRANS	G.O. Bonds	4,665						0
147	Wakonda, Belair to Tanglefoot	PW0184	TRANS	G.O. Bonds	347,859						0
148	Belair-Welshire-Clover Hills	PW0176	TRANS	G.O. Bonds	3,606						0
Recreation Trails & Sidewalk											
149	I-74 Bike Path Participation	PK0159	LEISURE	Federal Aid							0
150	Downtown Recreation Trail (Isle of Capri to Bellingham) (20% City)	PK0002	LEISURE	G.O. Bonds	89,239	181,181					181,181
151	Downtown Recreation Trail (Isle of Capri to Bellingham) (80% State)(Fed #628)	PK0002	LEISURE	Federal Aid	537,973	1,092,247					1,092,247
152	Downtown Recreation Trail (Isle of Capri to Bellingham) (80% State)	PK0002	LEISURE	other	33,000	67,000					67,000
153	Mississippi Riverfront Trail (Fed #629)		LEISURE	Federal Aid	35,076	71,215					71,215
154	Mississippi Riverfront Trail (Fed #629)		LEISURE	G.O. Bonds	8,769	17,804					17,804
155	Recreation Trail - Middle Road to Crow Creek Park along the creek	PK0018	LEISURE	G.O. Bonds	25,000	420,000					420,000
156	Recreation Trail on Middle Road - From Devils Glen to Duck Creek Bridge. 10 feet wide south side. (Assume $170 per foot)	PK0155	LEISURE	G.O. Bonds	70,000	1,040,000					1,040,000
157	Recreation Trail on Middle Road - From Devils Glen to Duck Creek Bridge. 10 feet wide south side	PK0155	LEISURE	Federal Aid	0	741,000					741,000

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
158	Recreation Trail thru tower property - 53rd and Devils Glen		LEISURE	G.O. Bonds	50,000						0
159	Recreation Trail on Middle Road: Round-a-bout @ 53rd to Hopewell - west side		LEISURE	G.O. Bonds				500,000			500,000
160	Recreation Trail on Middle Road: Hopewell to Forrest Grove on west side		LEISURE	G.O. Bonds						500,000	
161	Recreation Trail north on Devils Glen - 53rd to Hopewell East side	PK0017	LEISURE	G.O. Bonds	50,950						0
162	Recreation Trail from SE corner of 53rd & Devils Glen to Field Sike along Crow Creek, will apply for REAP Grant	PK0012	LEISURE	G.O. Bonds			400,000				400,000
163	Field Sike Recreation Trail and bridge over Crow Creek	PK0019	LEISURE	G.O. Bonds	146,614						0
164	Recreation Trail: Highway 67 @ Crow Creek to east City limits @ Harbor Drive	6PW009	LEISURE	G.O. Bonds			100,000	200,000			300,000
165	Recreation Trail: Highway 67 @ Crow Creek to east City limits @ Harbor Drive	6PW009	LEISURE	Federal Aid				800,000			800,000
166	New Park at Forrest Grove - Design & Phase I Development (Initial native restoration, interpretive trails, basic sealcoat parking with minimum lighting, minimum grading, possibly rest rooms)	PK0159	LEISURE	Sales Tax & Interest	25,000	75,000					75,000
167	New Park at Forrest Grove - Design & Phase I Development (Initial native restoration, interpretive trails, basic sealcoat parking with minimum lighting, minimum grading, possibly rest rooms)		LEISURE	G.O. Bonds GC							0
168	Devils Glen Road East Side - Separated 10' Trail from Crow Creek Park to Middle Road (assume $135 per foot)		LEISURE	G.O. Bonds			240,000	720,000			960,000
169	Devils Glen Road East Side - Separated 10' Trail from Middle Road to Devils Glen Park (assume $135 per foot) plus sidewalk gap on east side	PW0219	LEISURE	G.O. Bonds	650,000	380,000					380,000
170	Crow Creek Trail - Middle Road to Valley Dr ; then along Valley Dr back to Belmont		LEISURE	G.O. Bonds					500,000		500,000
171	Crow Creek Trail - Middle Road to Valley Dr ; then along Valley Dr back to Belmont		LEISURE	Federal Aid					750,000		
172	Crow Creek Trail: Valley Dr to US 67 (including under bridges on both roads) to connect with existing recreation trail from US 67 @ Crow Creek to east City limits @ Harbor Dr		LEISURE	G.O. Bonds						600,000	
173	Crow Creek Trail - Field Sike to Forrest Grove		LEISURE	G.O. Bonds						200,000	200,000

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
Parks & Recreation - Board Allocation											0
174	Community Center Remodel - New HvAC-women's RR	4PK004	MUNI	Sales Tax & Interest						100,000	100,000
175	Crow Creek Park Development -Entrance-Paving-Shelters-Landscaping-Trails-Signage, road improvements	PK0015	LEISURE	Sales Tax & Interest		10,000	60,000	85,000			155,000
176	Crow Creek Park Interpretive trails, signage, etc	PK0156	LEISURE	Other		25,000					25,000
177	Devils Glen Park/Paving Roadways - Curbs, Gutters, Asphalting		LEISURE	Sales Tax & Interest					70,000		70,000
178	Lagoon Dredging	PK0016	LEISURE	Sales Tax & Interest	20,000	197,015					197,015
179	Park & Master Plan	1PK006	LEISURE	Sales Tax & Interest			15,000	5,000			20,000
180	Park Land Development at Hopewell school - SCRA grant	PK0157	LEISURE	Other	50,000						0
181	Parkland development at Hopewell School	PK0157	LEISURE	Sales Tax & Interest	50,000						0
182	Park Land Acquisition - Property Acquisition	2PK004	LEISURE	Sales Tax & Interest							0
183	Park playground equipment	2PK005	LEISURE	Sales Tax & Interest	135,000	75,000	75,000	125,000	80,000	75,000	430,000
184	Eagles Landing Parking Expansion		LEISURE	Sales Tax & Interest				10,000	40,000		50,000
185	Hollowview Park Waterless RR		LEISURE	Sales Tax & Interest				25,000			25,000
186	Leach Park Dredging		LEISURE	Sales Tax & Interest					60,000		60,000
187	Middle Park Waterless RR - 23rd St Field/Upper Playground		LEISURE	Sales Tax & Interest					25,000		25,000
188	vMP Bandshell Renovation & Skatepark		LEISURE	Sales Tax & Interest							0
189	Middle Park Lagoon RR		LEISURE	Sales Tax & Interest							0
190	Eagles Landing Fishing Pier		LEISURE	Sales Tax & Interest							0
191	Splash Landing Study		LEISURE	Sales Tax & Interest							0
192	Kiwanis Ball Field Lights	PK0162	LEISURE	Sales Tax & Interest		40,000					40,000
193	Kiwanis Ball Field Lights	PK0162	LEISURE	Other		40,000					40,000

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
194	Dog Park Lighting	PK0158	LEISURE	Other	17,964						0
195	Middle park roadway		LEISURE	Sales Tax & Interest							0
196	Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails	9PK002	LEISURE	Sales Tax & Interest	50,000	25,000	100,000	50,000	25,000	125,000	325,000
Traffic											0
197	various TSL	CD0051	SIGNALS	G.O. Bonds	10,000						0
198	29th & Middle TSL	CD0052	SIGNALS	G.O. Bonds		140,000					140,000
199	18th & Crow Creek Rd.Pedestrian TSL	CD0019	SIGNALS	G.O. Bonds		90,000					90,000
200	23rd & Grant Failure of underground wiring	CD0057	SIGNALS	G.O. Bonds	18,000						0
201	17th and Grant TSL	CD0023	SIGNALS	G.O. Bonds		140,000					140,000
202	LED Downtown Lighting (5 circuits)	CD0053	SIGNALS	G.O. Bonds	400,000						0
203	LED Downtown Lighting - Mid American (2 circuits)	CD0053	SIGNALS	Other	17,120						0
204	Hopewell Fiber	CD0048	SIGNALS	G.O. Bonds	5,000						0
205	Hopewell Fiber (Peasant valley Schools)	CD0048	SIGNALS	Other	5,000						0
206	Middle Road & Tanglefoot Traffic Signal	CD0047	SIGNALS	G.O. Bonds	57,478						0
207	Middle Road and Devils Glen - Traffic Signal installation - Dual turn lane	CD0036	SIGNALS	G.O. Bonds		95,000					95,000
208	Fiber Optic Cabling	2CD005	SIGNALS	G.O. Bonds	45,000	45,000	45,000	45,000	45,000	45,000	225,000
209	Fiber Optic Cabling	2CD005	SIGNALS	Other	35,000						0
210	LED signal head lens replacement	2CD011	SIGNALS	G.O. Bonds	18,000	18,000	18,000	6,000	6,000	6,000	54,000
211	18th and Middle Road Traffic Signal upgrade	CD0032	SIGNALS	G.O. Bonds	5,725						0
212	18th Street Speed sign BHS	CD0049	SIGNALS	Sales Tax & Interest		16,000					16,000
213	Speed Signs by various schools	CD0054	SIGNALS	Sales Tax & Interest	10,705	21,295	16,000	16,000	16,000	16,000	85,295
214	Pre-emption Upgrades - To Allow Emergency vehicles to Change Signals	2CD010	SIGNALS	G.O. Bonds	5,000	75,000					75,000
215	Scott Community College & Belmont Road TSL - if needed	CD0040	SIGNALS	G.O. Bonds							0

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
216	Scott Community College & Belmont Road TSL	CD0040	SIGNALS	Other							0
217	Traffic Signal Studies	CD0022	SIGNALS	G.O. Bonds	35,000	25,000	25,000	25,000	25,000	25,000	125,000
218	Traffic Signals & Mast Arms Upgrades	2CD009	SIGNALS	G.O. Bonds	85,000	60,000	60,000	60,000	60,000	60,000	300,000
219	Move Traffic Controller Cabinet on 18th and State		SIGNALS	G.O. Bonds		20,000					20,000
220	Forest Grove Fiber Optics conduit from Devils Glen to Middle Road	CD0056	SIGNALS	G.O. Bonds				125,000			125,000
Miscellaneous City-Wide Projects											
221	Maintenance Center Elevator Installation & Annex Expansion	AD0009	MUNI	Sales Tax & Interest	29,494						0
222	Maintenance Center Patching	PW0218	MUNI	G.O. Bonds	95,000						0
223	Maintenance Facility/Bus Barn study (PW & Parks)	AD0015	MUNI	Sales Tax & Interest	40,000						0
224	I-80 & Middle, Gateway Fire Station land acquisition		OTHER	Sales Tax & Interest							0
225	Civil Defense Sirens- Replacement of 4-1950's & 2-new sirens for North & East	AD0001	OTHER	Sales Tax & Interest	40,000	20,000					20,000
226	City Hall carpet replacement/painting and remodel vacated Dispatch area	AD0013	MUNI	Sales Tax & Interest	100,000	50,000					50,000
227	Faye's Field/Landscaping	AD0014	MUNI	G.O. Bonds GC	400,000						0
228	Faye's Field/Landscaping	AD0014	LEISURE	Stormwater GO Bonds	140,000						
229	Library upstairs conference rooms - replace moveable walls	LB0006	MUNI	Sales Tax & Interest	45,000						0
230	Library - retrofit grid lighting in main library area. Convert T-12 to T-8 fixtures. 444 fixtures converted.	LB0007	MUNI	Sales Tax & Interest	18,528						0
231	Library - 2 boilers @ $75,000 cooling system compressor @ $15,000	LB0009	MUNI	Sales Tax & Interest	36,890						0
232	City Hall - Replace boiler and domestic heater	AD0016	MUNI	Sales Tax & Interest		39,000					39,000
233	Library roof replacement (old section)		MUNI	Sales Tax & Interest							0
234	Generator Library/Museum		MUNI	Sales Tax & Interest							0
235	Library - Upgrade main level rest rooms	LB0012	MUNI	Sales Tax & Interest		75,000					75,000
236	Police - car port for patrol and detective vehicles	PD0005	MUNI	G.O. Bonds GC	165,000						0

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
237	Police - Speed Trailers	PD0006	MUNI	Sales Tax & Interest	30,000						0
238	Windpower - Annex/Crow Creek - Electricity Generation		OTHER	Sales Tax & Interest							0
239	City Hall - HvAC/Lighting Energy Efficiency upgrades	AD0010	MUNI	Sales Tax & Interest	36,194						0
Arterial/Collector Plan											
240	18th St Reconstruct - St John to Kynnelworth	PW0151	TRANS	G.O. BONDS	1,632						0
241	18th St Tech to Pinehurst	PW0152	TRANS	G.O. BONDS	522,360						0
242	Maplecrest Road Reconstruction: 29th Street to West of Dundee Lane	PW0210	TRANS	G.O. BONDS	100,000	300,000					300,000
243	Spruce Hills Drive: Utica Ridge Road to Woodland Lane	PW0211	TRANS	G.O. BONDS	150,000	545,000					545,000
244	Lincoln Road: From 18th to 100' west of Mark Twain entrance	PW0178	TRANS	G.O. BONDS	900,000						0
245	18th Street: Lincoln Road north to Duck Creek Bridge	PW0173	TRANS	G.O. BONDS	100,000						0
246	Greenbrier Drive: Bristol Drive to Queens	PW0170	TRANS	G.O. BONDS	16,372						0
247	18th Street: Maplecrest to Echodale		TRANS	G.O. BONDS				875,150			875,150
248	18th Street: New Lexington to St. John's Court & St. John's Court to Crow Creek Road (south)		TRANS	G.O. BONDS				924,000			924,000
249	Spruce Hills Drive: Woodfield to Avalon		TRANS	G.O. BONDS					1,030,000		1,030,000
250	Greenbrier Drive: Tanglefoot Lane to Bristol Drive		TRANS	G.O. BONDS						475,000	475,000
251	Middle Road: 18th Street east to beginning of turn lane at St. Peter's Church		TRANS	G.O. BONDS						1,800,000	1,800,000
252	18th Street: Spruce Hills Drive to Tech Drive		TRANS	G.O. BONDS					1,061,000		1,061,000
253	18th Street: St. Andrew's Green to Barcelona Drive		TRANS	G.O. BONDS					517,000		517,000
254	Middle Road: AAA Court to Devils Glen Road		TRANS	G.O. BONDS							0
255	18th Street: Middle Road to Spruce Hills Drive		TRANS	G.O. BONDS							0
256	18th Street: Duck Creek Bridge to Middle Road		TRANS	G.O. BONDS							0
257	Utica Ridge Road: Spruce Hills Drive to Tanglefoot Lane		TRANS	G.O. BONDS							0
258	18th Street: Crow Creek Road south to 53rd Street		TRANS	G.O. BONDS							0
259	Spruce Hills: Avalon to 18th Street		TRANS	G.O. BONDS							0
260	Middle Road: Happy Joe Drive to AAA Court		TRANS	G.O. BONDS							0

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
261	23rd Street: Wrenwood Court north to Middle Road		TRANS	G.O. BONDS							0
262	29th Street: Dawn Court to Tanglefoot Lane		TRANS	G.O. BONDS							0
263	Olympia Drive: Hillcrest to Spruce Hills Drive		TRANS	G.O. BONDS							0
264	Lincoln Road: 14th Street east to 18th Street		TRANS	G.O. BONDS							0
265	Lincoln Road: Mark Twain School to 14th St		TRANS	G.O. BONDS	15,000	485,000					485,000
266	18th Street: Central to Lincoln		TRANS	G.O. BONDS							0
267	Middle Road: beginning of turn lane west of 23rd (St. Peter's Church) to Happy Joe Drive		TRANS	G.O. BONDS							0
268	Spruce Hills Drive: Cumberland Square east entrance to Middle Road		TRANS	G.O. BONDS							0
269	Middle Road: Forest Grove Road north to construction header at I-80 eastbound ramp		TRANS	G.O. BONDS							0
270	Maplecrest: #3311 to Devils Glen Road		TRANS	G.O. BONDS							0
271	Middle Road: Duck Creek Bridge to 18th Street		TRANS	G.O. BONDS							0
272	Lincoln Road: 19th west to Wildwood		TRANS	G.O. BONDS							0
273	Spruce Hills Drive: 18th to Cumberland Square entrance (east)		TRANS	G.O. BONDS							0
274	18th Street: State Street to Mississippi		TRANS	G.O. BONDS							0
275	Greenbrier: Queens to Crow Creek Road		TRANS	G.O. BONDS							0
276	Middle Road: 1-74 to Duck Creek Bridge		TRANS	G.O. BONDS							0
277	Devils Glen Road: State Street to Duck Creek Bridge		TRANS	G.O. BONDS							0
278	Middle Road: Ridge Point to Woodfield Drive inner lanes only & Woodfield Drive north to Construction Header		TRANS	G.O. BONDS							0
279	Middle Road: Devils Glen Road to Belmont Road		TRANS	G.O. BONDS							0
280	18th Street: 53rd north to St. Andrews		TRANS	G.O. BONDS							0
281	Olympia Drive: Harmony north to Hillcrest		TRANS	G.O. BONDS							0
282	Maplecrest: Willow Drive west to Genesis entrance		TRANS	G.O. BONDS							0
283	Greenbrier: Davenshire to Tanglefoot		TRANS	G.O. BONDS							0
284	Lincoln Road: Wildwood to 23rd Street		TRANS	G.O. BONDS							0
285	29th Street: Sunburst Court to Dawn Court		TRANS	G.O. BONDS							0
286	23rd Street: Edgewood Park north to Lincoln Road		TRANS	G.O. BONDS							0
287	Greenbrier: Spruce Hills Drive to Davenshire		TRANS	G.O. BONDS							0
288	Olympia Drive: Middle Road to Salem Court		TRANS	G.O. BONDS							0
289	Olympia Drive: Salem Court to Harmony Drive		TRANS	G.O. BONDS							0

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	*Project #*	*Type*	*Anticipated Revenue Source*	*Total AMENDED Budget for FY 10/11*	*FY 11/12 Projected*	*FY 12/13 Request*	*FY 13/14 Request*	*FY 14/15 Request*	*FY 15/16 Request*	*5-Year CIP Cost 11/12 - 15/16*
290	Maplecrest: Genesis entrance to H.S. entrance		TRANS	G.O. BONDS							0
291	23rd Street: Oak Street to Edgewood Park entrance		TRANS	G.O. BONDS							0
292	23rd Street: Lincoln Road to Wrenwood Court		TRANS	G.O. BONDS							0
293	23rd Street: Central to Oak Street		TRANS	G.O. BONDS							0
294	29th Street: Maplecrest Drive to Sunburst Court		TRANS	G.O. BONDS							0
295	Crow Creek - Davis to Applevalley		TRANS	G.O. BONDS							0
296	Crow Creek - Davis to Devils Glen		TRANS	G.O. BONDS							0
297	Crow Creek - Amesbury to 18th		TRANS	G.O. BONDS							0
298	Tanglefoot Lane Reconstruction: Rollingwood Court to Devils Glen Road (Phase I)	PW0209	TRANS	G.O. BONDS	400,000	1,550,000					1,550,000
299	Tanglefoot - 18th Street to Greenbrier: Phase II 2500	PW0226	TRANS	G.O. BONDS		500,000	2,000,000				2,500,000
300	Tanglefoot - Greenbrier to Utica Ridge: Phase III 2700		TRANS	G.O. BONDS			500,000	2,000,000			2,500,000
301	Utica - Spruce Hills to Tanglefoot		TRANS	G.O. BONDS							0
302	valley Drive (2100LF) Park Ave to valley view	PW0158	TRANS	G.O. BONDS	1,163						0
303	valley Drive - valley view to East City Limits	PW0187	TRANS	G.O. BONDS	965,000						0
304	valley Drive - Highway 67 to Belmont design	PW0188	TRANS	G.O. BONDS	320,000						0
	TOTAL PROJECTS				19,240,123	16,382,481	7,944,000	11,186,150	11,605,000	7,252,000	54,369,631

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
Palmer Hills Golf Enterprise Fund:											0
1	Tee box and Sand Trap improvements	2GC004	LEISURE	G.O. Bonds GC	20,000	20,000					20,000
2	Tee box and Sand Trap improvements		LEISURE	Sales tax & Interest		20,000	20,000	20,000	20,000		80,000
3	Interior Renovation Projects, Holes #14, #15, #16 & #17	2GC006	LEISURE	G.O. Bonds GC	25,000	248,000					248,000
4	Erosion Control #16		LEISURE	Sales tax & Interest							0
5	Regrade #15 & #16	2GC009	LEISURE	Sales tax & Interest		150,000					150,000
6	Palmer Hills # 5: Erosion Control	2GC005	LEISURE	Transfer in from Storm Water	50,000						0
7	Middle Road Drainage way @ Palmer Hills #9 to #10 fareway improvements	2GC007	LEISURE	Transfer in from Storm Water	280,000						0
8	#10 pond and creek erosion		LEISURE	Transfer in from Storm Water				300,000			300,000
9	Cart Path Improvements		LEISURE	G.O. Bonds GC	15,000						0
10	Cart Path Improvements		LEISURE	Sales tax & Interest			25,000		35,000		60,000
11	Practice Green Renovation		LEISURE	Sales tax & Interest							0
12	Double Row Irrigation System	2GC003	LEISURE	Other					300,000		300,000
13	Double Row Irrigation System	2GC003	LEISURE	G.O. Bonds GC					700,000		700,000
	Total Palmer Hills Enterprise Fund				**390,000**	**438,000**	**45,000**	**320,000**	**1,055,000**	**0**	**1,858,000**
Splash Landing:											0
1	Replace Slides		LEISURE	Sales tax & Interest					100,000		100,000
2	Pool Repair - cracking		LEISURE	Sales tax & Interest		60,000					60,000
3	Painting		LEISURE	Sales tax & Interest		44,000					44,000
	Total Splash Landing Fund				**0**	**104,000**	**0**	**0**	**100,000**	**0**	**204,000**

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
Family Museum for Arts & Science Funds:											0
1	Replace Boiler	FM0017	LEISURE	sales tax & interest		45,000					45,000
2	Exhibit Master Plan	FM0013	LEISURE	sales tax & interest	13,149						0
3	Exhibit Design/Development		LEISURE	G.O. Bonds GC		58,000	29,000				87,000
4	Exhibit Research/Evaluation		LEISURE	Fund Raising		7,500	7,500				15,000
5	Town Square Exhibit		LEISURE	Fund Raising			65,000	65,000			130,000
6	Town Square Exhibit		LEISURE	G.O. Bonds GC			116,000	10,000			126,000
7	Spaces Exhibit		LEISURE	Fund Raising			25,000	25,000			50,000
8	Spaces Exhibit		LEISURE	G.O. Bonds GC			20,000	5,000			25,000
9	Farm Exhibit	FM0010	LEISURE	Fund Raising			68,000	100,000			168,000
10	Farm Exhibit	FM0010	LEISURE	G.O. Bonds GC			130,000	10,000			140,000
11	River Exhibit	FM0011	LEISURE	Fund Raising			150,000				150,000
12	River Exhibit	FM0011	LEISURE	G.O. Bonds GC			120,000	10,000			130,000
13	Bridges Exhibit	FM0012	LEISURE	Fund Raising			65,000	65,000			130,000
14	Bridges Exhibit	FM0012	LEISURE	G.O. Bonds GC			112,000	11,000			123,000
15	Exterior building repair	FM0015	LEISURE	sales tax & interest	4,817						0
	Total G.O. Bonds GC ONLY						527,000	46,000			573,000
	Total Sales Tax Projects ONLY				17,966	103,000			0	0	103,000
	Total Family Museum				**17,966**	**110,500**	**907,500**	**301,000**	**0**	**0**	**1,319,000**
George Thuenen Bridge											
1	George Thuenen bridge repairs	PW0008	TRANS	Existing fund balance	50,000						0
2	George Thuenen bridge - street light replacements		TRANS	Existing fund balance	50,000						0
	Total George Thuenen bridge				**100,000**	**0**	**0**	**0**	**0**	**0**	**0**

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
Transit											0
1	20 Benches & 11 Shelters (80/20 match) Federal Match	TR0002	OTHER	5307 Fed Grant	2,640						0
2	Passenger Cameras (80/20)	TR0003	OTHER	5308 Fed Grant	20,131						0
3	AvL bus equipment (80/20 match) Federal Match	TR0001	OTHER	5307 Fed Grant	13,720						0
4	vehicle wash (upgrade existing) Federal Match	TR0004	MUNI	5307 Fed Grant	63,443						0
5	City Match to above projects		MUNI	sales tax & interest	20,500						0
	Total Transit				**120,434**	**0**	**0**	**0**	**0**		0
QC Convention Center											0
1	various Improvements	AD0004	MUNI	Existing fund balance	80,182						0
	Total QC Convention Center				**80,182**	**0**	**0**	**0**	**0**		0
Municipal Garage											0
1	Improvements/maintenance to fuel lines at Gas Pumps and underground electrical	GA0002	MUNI	Existing fund balance	90,000						0
	Total Garage				**90,000**	**0**	**0**	**0**	**0**		0
Life Fitness Center											0
1	New addition for cardio, move cybex to cardio, create youth space		LEISURE	sales tax & interest							0
2	Tennis Court Resurfacing		LEISURE	sales tax & interest				50,000			50,000
3	Aerobic Room Renovation, HvAC, floor, audio/video		LEISURE	sales tax & interest							0
4	Lighting Replacement		LEISURE	sales tax & interest		30,000					30,000
5	Lobby & office renovation		LEISURE	sales tax & interest							0
	Total Recreation Fund				0	30,000	0	50,000	0	0	80,000

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
Sewer Enterprise Fund:											0
	Proposed Future Rate Increses						$.17 7/1/12 $1.85	$.15 7/1/13 $2.00	$.25 7/1/14 $2.25	$.25 7/1/15 $2.50	
1	6th Street Sewer separation	SW0030	SWR	Sewer G.O. Bonds	53,000						0
2	Brookview Heights sewer extention	SW0033	SWR	Sewer G.O. Bonds		50,000	250,000				300,000
3	Chimney Seals	SW0017/ SW0037	SWR	Sewer G.O. Bonds			75,000	75,000	75,000	75,000	300,000
4	Depot Street - sewage dump station	SW0046	SWR	Sewer G.O. Bonds	51,639						0
5	West Pigeon Creek Interceptor @ Century Hts vl	SW0004	SWR	Sewer G.O. Bonds		50,000					50,000
6	Field Stone PT. District Sewer		SWR	Sewer G.O. Bonds			35,000				35,000
7	Center Court Sewer Repair	SW0047	SWR	Sewer G.O. Bonds	25,000						0
8	Greenway Dr. parallel sewer		SWR	Sewer G.O. Bonds							0
9	Hopewell Interceptor - Hopewell to Forest Grove, Phase III	SW0039	SWR	Sewer G.O. Bonds	300,000	425,000					425,000
10	Infiltration/Inflow analysis and corrections City-wide	SW0038	SWR	Sewer G.O. Bonds	255,000						0
11	Phase II pipe rehab, basins 5 & 19	SW0035	SWR	Sewer G.O. Bonds	225,000	450,000	375,000				825,000
12	WASTE WATER TREATMENT UPGRADE - will require rate increase ($45 million issued by Davenport, Bett @ 17%)		SWR	Sewer Revenue Bonds					7,000,000		7,000,000
13	Other Local Sewers	SW0006	SWR	Sewer G.O. Bonds		50,000	50,000	50,000	50,000	50,000	250,000
14	I-80 Development, Spencer Creek Lift station-Design & ROW & Construction - PROJECT DRIVEN (I-JOBS funding) - will require rate increase	SW0028	SWR	Sewer Revenue Bonds	60,000				2,900,000		2,900,000
15	I-80 Develoment, Spencer Creek Interceptor Sewer - PROJECT DRIVEN - Design, ROW, construction - will require rate increase	SW0036	SWR	Sewer Revenue Bonds	60,000			2,850,000			2,850,000
16	Sewer Televising	SW0043	SWR	Sewer G.O. Bonds			50,000	50,000	50,000	50,000	200,000
17	I & I Manhole Rehab Basins 2, 5, 17, 10	SW0044	SWR	Sewer G.O. Bonds	216,000						0
18	I & I Phase III Investigation	SW0045	SWR	Sewer G.O. Bonds	75,000	200,000					200,000
	Total Sewer Projects				**1,320,639**	**1,225,000**	**835,000**	**3,025,000**	**10,075,000**	**175,000**	15,335,000

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
Storm Water Utility Fund - Project Costs								**$.50 (7/1/13) $2.50**	**$.50 (7/1/14) $3.00**	**$.50 (7/1/15) $3.50**	0
1	Stream bank stabilization	SM0054	STORM	Stormwater GO Bonds	133,000						0
2	16th Street N of Mississippi	SM0056	STORM	Stormwater GO Bonds	52						0
3	Belmont downstream channel rehab and Pleasant Ridge Bridge	SM0071	STORM	Stormwater GO Bonds	50,000	350,000					350,000
4	Belmont downstream channel rehab and Pleasant Ridge Bridge		STORM	Other		55,000					55,000
5	Hopewell Ave @ Ginger Creek, E. Branch, #1 Regional Detention - NOT funded	SM0027	STORM	Stormwater GO Bonds							0
6	Hopewell Ave @ Ginger Creek, E. Branch, #1 Regional Detention	SM0027	STORM	Developer Participation							0
7	Hopewell Ave @ Ginger Creek, W. Branch, #2 Regional Detention - NOT funded	SM0028	STORM	Stormwater GO Bonds							0
8	Hopewell Ave @ Ginger Creek, W. Branch, #2 Regional Detention	SM0028	STORM	Developer Participation							0
9	Hopewell Ave @ Ginger Creek, Century Heights W, #3 & 4 Regional Detention - NOT funded	SM0002	STORM	Stormwater GO Bonds							0
10	Hopewell Ave @ Ginger Creek Century Heights E, #4 Regional Detention	SM0029	STORM	Developer Participation							0
11	Hopewell Ave @ E. Pigeon Creek, E. Branch, #5 Regional Detention - NOT funded	SM0030	STORM	Stormwater GO Bonds							0
12	Hopewell Ave @ E. Pigeon Creek, E. Branch, #5 Regional Detention	SM0030	STORM	Developer Participation							0
13	Hopewell Ave @ E. Pigeon Creek, W. Branch, #6 Regional Detention - NOT funded	SM0031	STORM	Stormwater GO Bonds							0
14	Hopewell Ave @ E. Pigeon Creek, W. Branch, #6 Regional Detention	SM0031	STORM	Developer Participation							0
15	Hopewell Ave @ E. Pigeon Creek, W. Branch, #7 Regional Detention - NOT funded	SM0032	STORM	Stormwater GO Bonds							0
16	Hopewell Ave @ E. Pigeon Creek, W. Branch, #7 Regional Detention	SM0032	STORM	Developer Participation							0
17	Hopewell Creek Detention @ Devils Glen - 11 acres, not funded	SM0043	STORM	Stormwater GO Bonds							0
18	Hopewell Creek Detention @school - 8 acres	SM0044	STORM	Stormwater GO Bonds	325,000	190,000					190,000
19	Ginger Creek Detention @ 53rd	SM0046	STORM	Stormwater GO Bonds	70,000						0
20	Hopewell Creek Regional Detention @ Hopewell - design, construction		STORM	Developer Participation		45,000					45,000
21	Hopewell Creek Regional Detention @ Hopewell - design, construction	SM0003	STORM	Stormwater GO Bonds		36,000					36,000
22	Hopewell Creek Reg. Det. @ Forest Grove - 14 acres	SM0045	STORM	Stormwater GO Bonds							0
23	Duck Creek Stabilization - Future		STORM	Stormwater GO Bonds			200,000				200,000

CITY OF BETTENDORF, IOWA - Amended Community Improvement Program FY 2010/11 - FY 2015/16

	Project Description	Project #	Type	Anticipated Revenue Source	Total AMENDED Budget for FY 10/11	FY 11/12 Projected	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	5-Year CIP Cost 11/12 - 15/16
24	Duck Creek Stabilization - Phase III	SM0070	STORM	Stormwater GO Bonds	80,000	100,000					100,000
25	Immediate Council Priority Projects		STORM	Stormwater GO Bonds		250,000	250,000	250,000	250,000	250,000	1,250,000
26	Transfer to Faye's Field		STORM	Stormwater GO Bonds	140,000						0
27	Maintenance Center Storm Sewer repairs	SM0076	STORM	Stormwater GO Bonds	80,000						0
28	Intake Repair		STORM	Stormwater GO Bonds		25,000	75,000	75,000	75,000	75,000	325,000
29	Intake Repair - 2010	SM0053	STORM	Stormwater GO Bonds	62						0
30	Middle Road-Stafford Creek Culvert-add 10'x12' barrel to existing culvert including associated PDD repairs & upstream channel improvements		STORM	Stormwater GO Bonds					100,000		100,000
31	Stafford Creek - South of Crow Creek Road to Tanglefoot		STORM	Stormwater GO Bonds							0
32	Storm sewer linings	SM0021	STORM	Stormwater GO Bonds		150,000	150,000	150,000	150,000	150,000	750,000
33	Small storm sewers	SM0037	STORM	Stormwater GO Bonds		75,000	75,000	75,000	75,000	75,000	375,000
34	Storm Water Management Plan	SM0075		Stormwater GO Bonds	30,000						
35	Terrace Park Dr. St SE of Squire		STORM	Stormwater GO Bonds							0
36	West Pigeon Creek regional detention @ Hopewell		STORM	Stormwater GO Bonds							0
37	Wessel Park Storm Sewer-Replace Drainage Ditch with New storm Sewer from 26th St & Glenn to Oak	SM0023	STORM	Stormwater GO Bonds	25,000						0
38	Meredith Way Storm Sewer	SM0038	STORM	Stormwater GO Bonds	8,000						0
39	Moencks Road Channel Repair (Sunrise Golf Course)	SM0067	STORM	Stormwater GO Bonds	48,000						0
40	Stafford Creek - at Crow Creek Road & Amesbury	SM0034	STORM	Stormwater GO Bonds	177,030						0
41	Storm water pump 35th Street	SM0066	STORM	Stormwater GO Bonds	387,000						0
42	Stafford Creek - Maple Crest to Middle	SM0036	STORM	Stormwater GO Bonds	140,000	470,000					470,000
43	White Post Road Detention	SM0073	STORM	Stormwater GO Bonds	5,000						0
	Total PROJECT COSTS Storm Water Utility Fund				**1,698,144**	**1,746,000**	**750,000**	**550,000**	**650,000**	**550,000**	4,246,000

Vehicle Fund

The City of Bettendorf provides vehicles to various City Departments in order to perform their duties. The vehicle fund provides for the long-term commitment of the Mayor, Council and management to adequately fund for these purchases.It is the City's goal to maintain the size, quality and reliability of the fleet at a level that will allow our employees to perform their duties efficiently and effectively. Subsequently, it is the intention to plan for the replacement of vehicles to minimize the financial impact of significant purchases in any one budget year for the City of Bettendorf. A Vehicle Advisory Committee has been established to make recommendations to the City Administrator regarding vehicle replacement, change in fleet size, vehicle specifications, vehicle replacement funding levels, and any other concerns regarding city vehicles. The Committee is made up of representatives from most city departments and reviews all requests for new and replacement vehicles and recommends purchases to the City Administration during the budget process. As a part of this process, the committee has developed a recommended life for all types of vehicles as well as a grading review system for replacement based on age, maintenance costs, mileage and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department. There is also a listing of vehicles approved for purchase in FY 2011/12.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
VEHICLE REPLACEMENT FUND
FY 2007/08 - FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental				166,116			
Charges for services							
Interest	56,354	42,638	11,788	3,500	7,500	4,000	114.29%
Fines & forfeitures							
Other		250				-	
Total revenue	**56,354**	**42,888**	**11,788**	**169,616**	**7,500**	**(162,116)**	**-95.58%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	586,548	1,244,817	776,210	561,295	352,500	(208,795)	-37.20%
Total expenditures	**586,548**	**1,244,817**	**776,210**	**561,295**	**352,500**	**(208,795)**	**-37.20%**
Revenue over(under) expenditures	(530,194)	(1,201,929)	(764,422)	(391,679)	(345,000)	46,679	-11.92%
Financing sources(uses):						-	
Proceeds from sale of assets	25,996	37,112	2,982	48,000	25,000	(23,000)	
Operating transfers in	890,000	675,415	557,000	505,039	650,000	144,961	28.70%
Operating transfers out			(494)	(91,714)		91,714	
Proceeds from bonds						-	
Financing sources(uses), net	915,996	712,527	559,488	461,325	675,000	213,675	46.32%
Revenue and other financing sources over (under) expenditures and other financing uses	**385,802**	**(489,402)**	**(204,934)**	**69,646**	**330,000**	**260,354**	**373.82%**
Fund balances, beginning	1,034,810	1,420,612	931,210	726,276	795,922	69,646	9.59%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	1,420,612	931,210	726,276	795,922	1,125,922	330,000	41.46%

City of Bettendorf, Vehicle Fund
Fund Balance Summary
FY 2011/12 Thru FY 2015/16 Estimate

Vehicle Fund:	11/12 Estimate	12/13 Estimate	13/14 Estimate	14/15 Estimate	15/16 Estimate
Fund Balance at July 1:	**795,922**	**1,125,922**	**172,922**	**160,122**	**155,622**
Revenues:					
Transfer In /General Fund	75,000	100,000	100,000	100,000	100,000
Transfer in/Road use	0	0	0	0	0
I-JOBS	0	0	0	0	0
Transfer in/Flood Reimb	0	0	0	0	0
Transfer In /Gaming Fund	0	0	0	0	0
Transfer In/Sales Tax	575,000	575,000	600,000	600,000	600,000
Transfer in/Drug Seizure	0	0	0	0	0
Transfer in/CIP	0	0	690,000	690,000	0
Interest	7,500	7,500	7,500	7,500	10,000
Vehicle sales/misc	25,000	35,000	30,000	46,000	35,000
Total revenue	**682,500**	**717,500**	**1,427,500**	**1,443,500**	**745,000**
Expenditures:					
Police	214,500	329,500	201,300	238,000	165,000
Fire	0	550,000	496,000	750,000	0
Library	0	0	0	20,000	0
Parks	108,000	147,000	180,000	158,000	72,000
Public Works	30,000	604,000	511,000	282,000	330,000
Road Use fund	0	0	0	0	0
Community Development	0	40,000	52,000	0	0
Administration/Finance/Econ	0	0	0	0	0
Total Vehicle Fund expenditures	**352,500**	**1,670,500**	**1,440,300**	**1,448,000**	**567,000**
Transfer to Transit fund	0	0	0	0	0
Total expenditures	**352,500**	**1,670,500**	**1,440,300**	**1,448,000**	**567,000**
Revenues over(under) exp	330,000	(953,000)	(12,800)	(4,500)	178,000
Fund balance at June 30	**1,125,922**	**172,922**	**160,122**	**155,622**	**333,622**

Other funds:

Garbage/Recycling fund	-	344,721	402,000	370,000	-
Transit fund	-	-	-	-	-
The LOOP Transit Fund	-	-	-	-	880,000
Sewer fund	144,000	211,000	-	-	-
Road Use fund	-	-	-	-	-
Stormwater Utility	-	29,000	216,000	-	-
Garage fund	-	-	-	-	-
Life Fitness Center	-	-	-	-	-
Museum	-	-	-	-	25,000
Golf enterprise fund	81,000	133,000	128,000	-	-
Total all vehicle purchases	**577,500**	**2,388,221**	**2,186,300**	**1,818,000**	**1,472,000**

VEHICLE REQUESTS

FISCAL YEAR 2011/12

Department/Description	Replaces:	Request	Adopted	Notes
Vehicle Replacement Fund:				
Police:				
5 Squad SUVs	Ford CVPs (#0828, #0829, #0830), Chevy Tahoe's (#0805, #0806)	183,500	183,500	CVPs to be auctioned, Tahoes to be transferred to Comm. Dev.
1 Squad Car	Ford CVP (#0703)	31,000	31,000	CVP to be auctioned
Total Police		**214,500**	**214,500**	
Public Works:				
2 Brine Applicators	Brine Applicator	30,000	30,000	
Total Public Works		**30,000**	**30,000**	
Parks:				
4x4 Pickup with plow and spreader	#0415 Chevy 4x4 Pickup	35,000	0	Moved to future year
4x4 Outfront mower, broom, snowblower	#0421 Kubota 4x4 Outfront	38,000	38,000	
2 Field Drags	#0416 & #0417 JD Field Drags	20,000	20,000	
Utility Cart	#9815 Carry All Utility Cart	10,000	10,000	
Wheeled Skid Loader	#9351 Case 1845 Skid Loader	40,000	40,000	Move #9351 to PHGC, move tracked loader to Storm Water
Total Parks		**143,000**	**108,000**	
Total Vehicle Replacement Fund		**387,500**	**352,500**	
Palmer Hills Golf Course:				
Mower	#0014 Toro 455D	42,000	42,000	
Chemical Sprayer	Toro Multi Pro Sprayer	34,000	34,000	
Utility Cart	97 Clubcar Carryall 1	5,000	5,000	
Total Palmer Hills Golf Course		**81,000**	**81,000**	Transfer from Sales Tax
Sewer:				
Backhoe	#9908 John Deere Backhoe	95,000	95,000	Move #9908 to Golf, Sell Ford Backhoe
4x4 Crew Cab Pickup w/ dump & crane	#20118 01 Ford F-350	49,000	49,000	
Total Sewer		**144,000**	**144,000**	
Total Vehicle Requests		**612,500**	**577,500**	

Electronic Equipment Fund

The City of Bettendorf provides electronic equipment consisting of computers, software, hardware and network infrastructure, copiers radio systems and telephone systems to various City Departments in order to perform their duties. The electronic equipment fund provides for the long-term commitment of the Mayor, Council and management to adequately fund new and replacement electronic equipment. The intention of the fund is to plan for new and/or future replacement of all electronic equipment to minimize the financial impact of significant purchases in any one budget year. The information services division reviews all requests for new and replacement electronic equipment and recommends purchases to City Administration during the budget process. As a part of this process, the information services division has developed a recommended life for all types of electronic equipment based on years, maintenance cost and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department and type equipment. There is also a listing of equipment approved for purchase in FY 2011/12.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ELECTRONIC EQUIPMENT FUND
FY 2007/08 - FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	56,275	46,025	37,625	3,500	17,000	13,500	385.71%
Fines & forfeitures							
Other	3,500			2,500			
Total revenue	**59,775**	**46,025**	**37,625**	**6,000**	**17,000**	**11,000**	**183.33%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	264,717	157,843	39,034	57,606	137,840	80,234	139.28%
Total expenditures	**264,717**	**157,843**	**39,034**	**57,606**	**137,840**	**80,234**	**139.28%**
Revenue over(under) expenditures	(204,942)	(111,818)	(1,409)	(51,606)	(120,840)	(69,234)	134.16%
Financing sources(uses):							
Discounts							
Operating transfers in	360,000	-			75,000	75,000	
Operating transfers out	(88,578)	(164,578)	(54,200)	(81,781)	(53,000)	28,781	-35.19%
Proceeds from bonds							
Financing sources(uses), net	271,422	(164,578)	(54,200)	(81,781)	22,000	103,781	-126.90%
Revenue and other financing sources over (under) expenditures and other financing uses	**66,480**	**(276,396)**	**(55,609)**	**(133,387)**	**(98,840)**	**34,547**	**-25.90%**
Fund balances, beginning	1,035,093	1,101,573	825,177	769,568	636,181	(133,387)	-17.33%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	1,101,573	825,177	769,568	636,181	537,341	(398,912)	-62.70%

City of Bettendorf
Electronic Equipment
Five Year Plan

	FY 11/12 Estimate	FY 12/13 Estimate	FY 13/14 Estimate	FY 14/15 Estimate	FY 15/16 Estimate
Fund Balance at July 1	**636,181**	**537,341**	**552,308**	**578,799**	**499,217**
Revenues:					
Transfer In /General Fund	-	100,000	100,000	100,000	100,000
Transfer In /Gaming Fund	-	-	-	-	-
Transfer in/CIP(Sales tax)	75,000	75,000	100,000	100,000	100,000
Miscellaneous	-	-	-	-	-
Interest	17,000	18,807	19,331	20,258	17,473
Total revenue	**92,000**	**193,807**	**219,331**	**220,258**	**217,473**
Expenditures (individual Items greater than $5,000, General Fund and Road Use Fund)					
Copiers	-	15,000	-	15,000	-
Plotters	-	10,000	-	10,000	-
Data Collection Software - PW	-	-	-	-	-
SOFTWARE:					-
Document Management System	-	-	-	-	-
Safari POS Upgrade for Life Fitness Center					
SQUAD CAR EQUIPMENT:					-
Mobile Data Computers Police squads (18 @ $5,000)	90,000	-	-	90,000	-
MPH II Radar Units		-	16,000	16,000	16,000
Mobile Vision Cameras in squads	15,600	15,600	15,600	15,600	15,600
RADIO EQUIPMENT:					
800 MHz handheld radios	-	-	8,000	-	-
Pagers-fire	6,240	6,240	6,240	6,240	6,240
TELEPHONE NETWORK:					
Phone/Voice Mail System Replacement	-	-	15,000	15,000	15,000
VIDEO EQUIPMENT:					
Video/Security cameras Police Department	6,000	6,000	6,000	6,000	-
Audio/Video Equipment Council	-	-	-	-	-
NETWORK :					
Network Infrastructure	20,000	20,000	20,000	20,000	20,000
Total expenditures - over $5,000	137,840	72,840	86,840	193,840	72,840
Transfer to Recycling/Solid Waste - Routing Software	-	-	-	-	-
Transfer to General Fund - minor equipment less than $5,000	13,200	46,000	46,000	46,000	46,000
Transfer to Road Use - minor equipment less than $5,000	4,200	10,000	10,000	10,000	10,000
Transfer to Museum - All Electronic Equipment	3,600	5,000	5,000	5,000	5,000
Transfer to Info Services - minor equipment less than $5,000	32,000	45,000	45,000	45,000	45,000
Total Transfers Out	53,000	106,000	106,000	106,000	106,000
Total Expenditures & Transfers Out	190,840	178,840	192,840	299,840	178,840
Revenues over(under) expenditures	(98,840)	14,967	26,491	(79,582)	38,633
Fund balance at June 30	**537,341**	**552,308**	**578,799**	**499,217**	**537,850**

Other funds replacements (All Electronic Equipment - regardless of $ amount)	FY 11/12 Estimate	FY 12/13 Estimate	FY 13/14 Estimate	FY 14/15 Estimate	FY 15/16 Estimate
Recycling fund	600	-	-	1,350	-
Transit fund	1,800	-	-	1,350	-
Sewer fund	1,200	-	-	1,350	-
Garage fund	-	-	-	-	600
Life Fitness Center	1,800	1,700	2,550	4,050	-
Splash Landing	-	-	-	-	-
Golf enterprise fund	2,400	-	2,400	500	-
Total Other Funds -all electronic replacements	**7,800**	**1,700**	**4,950**	**8,600**	**600**
General fund (Minor Equipment less than $5,000)					
Fire Dept.	-	-	-	-	-
Police	3,600	-	16,250	6,000	3,600
Finance/Admin.	-	-	-	-	-
Fire Dept.	-	-	12,950	-	-
Finance	-	1,200	-	5,400	1,200
Administration	-	1,200	-	-	-
Mayor & Council	-	10,000	-	-	-
Human Resources	600	-	1,200	-	-
Legal	-	-	1,000	-	-
Public Information	-	-	-	-	5,000
Library	4,800	-	33,550	6,000	6,000
Parks Admin	2,400	-	1,800	-	
PW Engineering	600	-	-	-	600
Community Dev	1,200	-	7,700	-	-
Total General fund transfer in	**13,200**	**12,400**	**74,450**	**17,400**	**16,400**
Road Use Fund (Minor Equipment less than $5,000)					
Public works	1,200	1,200	-	-	1,200
Engineering	2,400	-	17,200	-	-
Signs	-	-	-	-	-
PW Administration	600	1,800	-	-	1,200
Total Road Use Fund transfer in	**4,200**	**3,000**	**17,200**	**-**	**2,400**
FMAS (All Equipment regardless of $ amount)					
PC'S	3,600	-	3,400	-	-
Copier		-	4,000	-	-
Total FMAS Fund transfer in	**3,600**	**-**	**7,400**	**-**	**-**
Information services (Minor equipment less than $5,000					
Miscellaneous network equipment/printers/PC's, as needed	32,000	32,000	32,000	32,000	32,000
Total IS Fund transfer in	**32,000**	**32,000**	**32,000**	**32,000**	**32,000**
Total electronic eqiupment (Minor equipment less than $5000)	**60,800**	**49,100**	**136,000**	**58,000**	**51,400**
Total Electronic Equipment purchases - All Funds	**198,640**	**121,940**	**222,840**	**251,840**	**124,240**

ELECTRONIC EQUIPMENT REQUESTS
FISCAL YEAR 2011/12

Department/Description	Request	Adopted
Electronic Equipment Fund:		
Mobile Data Computers - Police Squads (18 @ $5,000)	90,000	90,000
Mobile Vision Cameras - Police Squads	15,600	15,600
Video/Security Cameras - Police Department	6,000	6,000
Pagers - Fire Department	6,240	6,240
Network Infrastructure	20,000	20,000
Total Electronic Equipment Fund - capital equipment more than $5,000:	**137,840**	**137,840**
Transfer to General Fund - minor equipment less than $5,000:		
Police replacements - Personal Computers	3,600	3,600
Human Resources - PC	600	600
Library replacements - Various PC's	4,800	4,800
Parks administration - PC	2,400	2,400
Public Works Engineering - PC	600	600
Community Development - Replacement PC's	1,200	1,200
Total Transfer to General Fund- minor equipment less than $5,000	**13,200**	**13,200**
Transfer to Road Use Fund - minor equipment less than $5,000		
Public Works replacements- Various PC's	4,200	4,200
Transfer to Museum Fund - minor equipment less than $5,000:		
Family Museum replacements - Various PC's	3,600	3,600
Transfer to Information Service Fund - minor equipment less than $5,000:		
Information Services - annual funding - as needed throughout the year	32,000	32,000
Total Electronic Equipment Fund	**190,840**	**190,840**
Sewer Fund - minor equipment less than $5,000 - replacement PC's	1,200	1,200
Recycling/Solid Waste Fund - minor equipment less than $5,000 - replacement PC's	600	600
Life Fitness Center Fund - minor equipment less than $5,000 - replacement PC's	1,800	1,800
Palmer Hills Golf Course Fund - minor equipment less than $5,000 - replacement PC's	2,400	2,400
Transit Fund - minor equipment less than $5,000 - replacement PC's	1,800	1,800
Total Electronic Equipment , all Funds	**198,640**	**198,640**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
RIVERBOAT GAMING FUND
FY 2007/08 - FY 2011/12

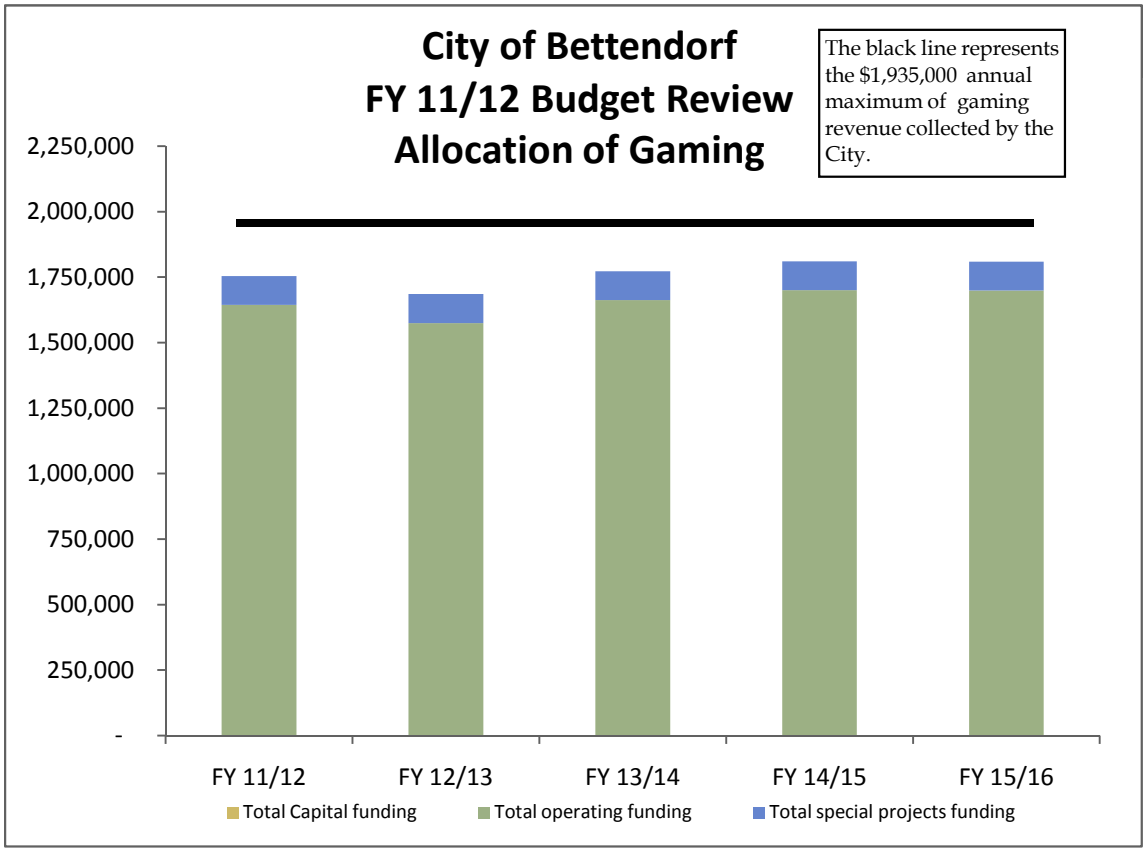
	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes	2,076,120	1,912,972	1,684,304	1,700,000	1,720,000	20,000	1.18%
Special assessments							
Licenses and permits							
Intergovernmental	-	-				-	
Charges for services							
Interest	206,035	153,918	61,790	5,000	30,000	25,000	500.00%
Fines & forfeitures							
Other							
Total revenue	**2,282,155**	**2,066,890**	**1,746,094**	**1,705,000**	**1,750,000**	45,000	2.64%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	2,282,155	2,066,890	1,746,094	1,705,000	1,750,000	45,000	2.64%
Financing sources(uses):							
Discounts							
Operating transfers in	687,745	142,000				-	
Operating transfers out	(1,787,577)	(2,242,056)	(3,316,745)	(2,313,072)	(1,753,827)	559,245	-24.18%
Proceeds from bonds							
Financing sources(uses), net	(1,099,832)	(2,100,056)	(3,316,745)	(2,313,072)	(1,753,827)	559,245	-24.18%
Revenue and other financing sources over (under) expenditures and other financing uses	**1,182,323**	**(33,166)**	**(1,570,651)**	**(608,072)**	**(3,827)**	604,245	-99.37%
Fund balances, beginning	1,103,038	2,285,361	2,252,195	681,544	73,472	(608,072)	-89.22%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	2,285,361	2,252,195	681,544	73,472	69,645	(3,827)	-5.21%

City of Bettendorf, Riverboat Gaming
Revenue and Expenditures, FY 2011/12 thru FY 2015/16

	FY 2011/12 Projected	FY 2012/13 Projected	FY 2013/14 Projected	FY 2014/15 Projected	FY 2015/16 Projected
Fund Balance July 1	73,472	69,645	151,839	164,145	164,847
Revenues:					
Gaming Revenue, % change from previous year	1.18%	1.00%	1.00%	1.50%	1.50%
Gaming Revenue	1,720,000	1,737,200	1,754,572	1,780,891	1,807,604
Revenues: Interest Income	30,000	30,000	30,000	30,000	30,000
Transfer in from General Fund					
Total Revenue	**1,750,000**	**1,767,200**	**1,784,572**	**1,810,891**	**1,837,604**
Expenditures:					
Transfers to General Fund:					
Supplement Operating	70,000	-	-	-	-
City Beautification	80,000	80,000	80,000	80,000	80,000
4th of July	30,000	30,000	30,000	30,000	30,000
Economic Development	203,167	209,262	215,540	222,006	228,666
Flood					
Total Transfers to General Fund	383,167	319,262	325,540	332,006	338,666
Transfer to Section 8	-	-	-	-	-
Transfer to Road Use (salt)	250,000	250,000	250,000	250,000	250,000
Transfer to FMAS to supplement operating budget	738,121	760,000	760,000	760,000	760,000
Transfer to Life Fitness Center operating budget	163,636	150,000	150,000	150,000	125,000
Transfer to Splash Landing - Supplement Operating	105,218	115,744	126,726	138,183	150,133
Transfer to Palmer Hills - Supplement Operating	-	-	65,000	80,000	80,000
Transfer to Transit - supplement operating	85,000	90,000	95,000	100,000	105,000
Transfer to Transit LOOP - supplement operating	28,685	-	-	-	-
Transfer to Event Center - Capital replacement/Maint Fund					
Subtotal All funds non-CIP	**1,753,827**	**1,685,006**	**1,772,266**	**1,810,189**	**1,808,799**
Total ALL Expenditures	**1,753,827**	**1,685,006**	**1,772,266**	**1,810,189**	**1,808,799**
Fund Balance June 30	**69,645**	**151,839**	**164,145**	**164,847**	**193,651**

City of Bettendorf
FY 2011/12 Budget Review
Allocation of Gaming, 5 year review

	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Gaming revenue	**1,720,000**	**1,737,200**	**1,754,572**	**1,780,891**	**1,807,604**
Interest	**30,000**	**30,000**	**30,000**	**30,000**	**30,000**
Total Revenues	**1,750,000**	**1,767,200**	**1,784,572**	**1,810,891**	**1,837,604**
City Beautification (General)	80,000	80,000	80,000	80,000	80,000
July 4th (General)	30,000	30,000	30,000	30,000	30,000
Total special projects funding	**110,000**	**110,000**	**110,000**	**110,000**	**110,000**
Recycling/Solid Waste	-	-	-	-	-
Family Museum	738,121	760,000	760,000	760,000	760,000
Life Fitness Center	163,636	150,000	150,000	150,000	125,000
Splash Landing	105,218	115,744	126,726	138,183	150,133
Palmer Hills	-	-	65,000	80,000	80,000
Transit	85,000	90,000	95,000	100,000	105,000
Transit Loop	28,685	-	-	-	-
Economic Development (General)	203,167	209,262	215,540	222,006	228,666
General fund	70,000	-	-	-	-
Road Use Fund	250,000	250,000	250,000	250,000	250,000
Total operating funding	**1,643,827**	**1,575,006**	**1,662,266**	**1,700,189**	**1,698,799**
Vehicle	-	-	-	-	-
Electronic	-	-	-	-	-
Event Center	-	-	-	-	-
CIP projects	-	-	-	-	-
Total Capital funding	**-**	**-**	**-**	**-**	**-**
Total Funding	**1,753,827**	**1,685,006**	**1,772,266**	**1,810,189**	**1,808,799**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CIP / LOT & INTEREST
FY 2007/08 - FY 2011/12

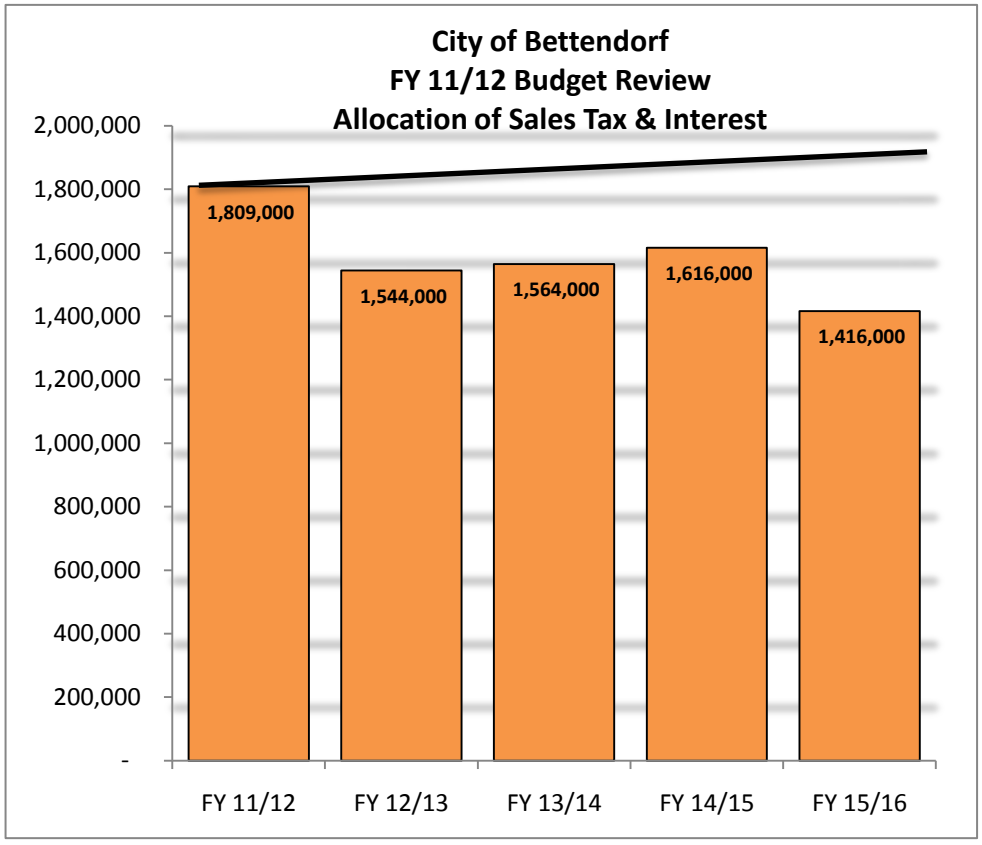
	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	133,438	143,706	38,627	5,000	30,000	25,000	500.00%
Fines & forfeitures							
Other							
Total revenue	**133,438**	**143,706**	**38,627**	**5,000**	**30,000**	25,000	500.00%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	-	-	-	-	-		
Revenue over(under) expenditures	133,438	143,706	38,627	5,000	30,000	25,000	500.00%
Financing sources(uses):							
Discounts							
Operating transfers in	1,750,050	1,673,563	1,649,277	1,751,625	1,783,430	31,805	1.82%
Operating transfers out	(1,282,021)	(2,349,546)	(3,477,945)	(1,732,138)	(1,809,000)	(76,862)	4.44%
Proceeds from bonds							
Financing sources(uses), net	468,029	(675,983)	(1,828,668)	19,487	(25,570)	(45,057)	-231.22%
Revenue and other financing sources over (under) expenditures and other financing uses	**601,467**	**(532,277)**	**(1,790,041)**	**24,487**	**4,430**	(20,057)	-81.91%
Fund balances, beginning	2,359,455	2,960,922	2,428,645	638,604	663,091	24,487	3.83%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	2,960,922	2,428,645	638,604	663,091	667,521	4,430	0.67%

City of Bettendorf, Sales Tax and Interest
Revenue and Expenditures, FY 2011/12 thru FY 2015/16

	FY 2011/12 Projected	FY 2012/13 Projected	FY 2013/14 Projected	FY 2014/15 Projected	FY 2015/16 Projected
Fund Balance July 1	663,091	667,521	954,785	1,240,062	1,491,532
Revenues:					
Sales Tax Receipts, % growth from previous year	1.82%	1.00%	1.00%	1.00%	1.00%
Sales Tax Receipts (40%)	1,783,430	1,801,264	1,819,277	1,837,470	1,855,844
Interest	30,000	30,000	30,000	30,000	30,000
Transfer In from LFC for air cconditioning	-	-	-	-	-
Total Revenue	**1,813,430**	**1,831,264**	**1,849,277**	**1,867,470**	**1,885,844**
Expenditures:					
Transfer to General Fund					
Transfer to Vehicle - Road Use Capital Equipment Supplement	575,000	575,000	600,000	600,000	600,000
Transfer to Electronic to supplement equipment purchases	75,000	75,000	100,000	100,000	100,000
Transfer to Road Use for Brine Maker & Fiber equip	26,000	-	-	-	-
Transfer to Family Museum (CIP projects)	58,000	-	-	-	-
Transfer to Palmer Hills - $400,000 Loan repayment (reduced Park Board Allocation)	50,000	50,000	-	-	-
Transfer to Palmer Hills for capital equipment/projects	251,000	178,000	148,000	55,000	-
Transfer to Spash Landing	44,000	-	-	100,000	-
Transfer to Transit for capital equipment 20% match	-	-	-	-	-
Transfer to LFC for capital improvements	30,000	-	50,000	-	-
Transfer to QCWCC, capital maintenance fund	100,000	250,000	250,000	250,000	250,000
Sub-total all funds, non-CIP	**1,209,000**	**1,128,000**	**1,148,000**	**1,105,000**	**950,000**
CIP projects:					
Civic Complex Signs - Marketing proposal	-	-	-	45,000	-
Façade Program and I-74 bridge fund	50,000	50,000	50,000	50,000	50,000
Relocation Assistance - I-74	100,000	100,000	100,000	100,000	100,000
Park Board Allocation	300,000	250,000	250,000	300,000	300,000
Speed signs by varrious schools	16,000	16,000	16,000	16,000	16,000
Civil defense sirens- Replacement of 4	20,000	-	-	-	-
City Hall - replace boiler & domestic heater	39,000	-	-	-	-
Library - upgrade main level rest rooms	75,000	-	-	-	-
Total transfer to CIP fund	600,000	416,000	416,000	511,000	466,000
Total ALL Expenditures	**1,809,000**	**1,544,000**	**1,564,000**	**1,616,000**	**1,416,000**
Fund Balance June 30	**667,521**	**954,785**	**1,240,062**	**1,491,532**	**1,961,376**

City of Bettendorf
FY 2011/12 Budget Review
Allocation of Sales Tax & Interest

	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Total Revenues	**1,813,430**	**1,846,920**	**1,864,615**	**1,882,487**	**1,873,538**
Family Museum	58,000	-	-	-	-
Vehicle Fund	575,000	575,000	600,000	600,000	600,000
Electronic Equipment Fund	75,000	75,000	100,000	100,000	100,000
Palmer Hills	301,000	228,000	148,000	55,000	-
Life Fitness Center	30,000	-	50,000	-	-
Splash Landing	44,000	-	-	100,000	-
Transit	-	-	-	-	-
Road Use	26,000	-	-	-	-
QCWCC	100,000	250,000	250,000	250,000	250,000
CIP projects	600,000	416,000	416,000	511,000	466,000
Total Capital funding	**1,809,000**	**1,544,000**	**1,564,000**	**1,616,000**	**1,416,000**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GEORGE THUENEN OVERPASS
FY 2007/08 - FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	20,995	20,728	23,179	5,000	15,000	10,000	200.00%
Fines & forfeitures							
Other	50,000	50,000	50,000	50,000	50,000	-	0.00%
Total revenue	**70,995**	**70,728**	**73,179**	**55,000**	**65,000**	10,000	18.18%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	443	-	-	100,000		(100,000)	-100.00%
Total expenditures	**443**	**-**	**-**	**100,000**	**-**	(100,000)	-100.00%
Revenue over(under) expenditures	70,552	70,728	73,179	(45,000)	65,000	110,000	-244.44%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources(uses), net	-	-	-	-	-		
Revenue and other financing sources over (under) expenditures and other financing uses	**70,552**	**70,728**	**73,179**	**(45,000)**	**65,000**	110,000	-244.44%
Fund balances, beginning	363,037	433,589	504,317	577,496	532,496	(45,000)	-7.79%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	433,589	504,317	577,496	532,496	597,496	65,000	12.21%

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FUTURE PROJECTS
FY 2007/08 - FY 2011/12

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	18,451	-	(4,703)			-	
Fines & forfeitures							
Other	396,079	51,250		150,000			
Total revenue	**414,530**	**51,250**	**(4,703)**	**150,000**	**-**	(150,000)	
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	414,530	51,250	(4,703)	150,000	-	(150,000)	
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out	(323,913)		(165,000)			-	
Proceeds from bonds							
Financing sources(uses), net	(323,913)	-	(165,000)	-	-	-	
Revenue and other financing sources over (under) expenditures and other financing uses	**90,617**	**51,250**	**(169,703)**	**150,000**	**-**	(150,000)	
Fund balances, beginning	153,154	243,771	295,021	125,318	275,318	150,000	119.70%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	243,771	295,021	125,318	275,318	275,318	-	0.00%

CAPITAL EQUIPMENT
FISCAL YEAR 2011/12

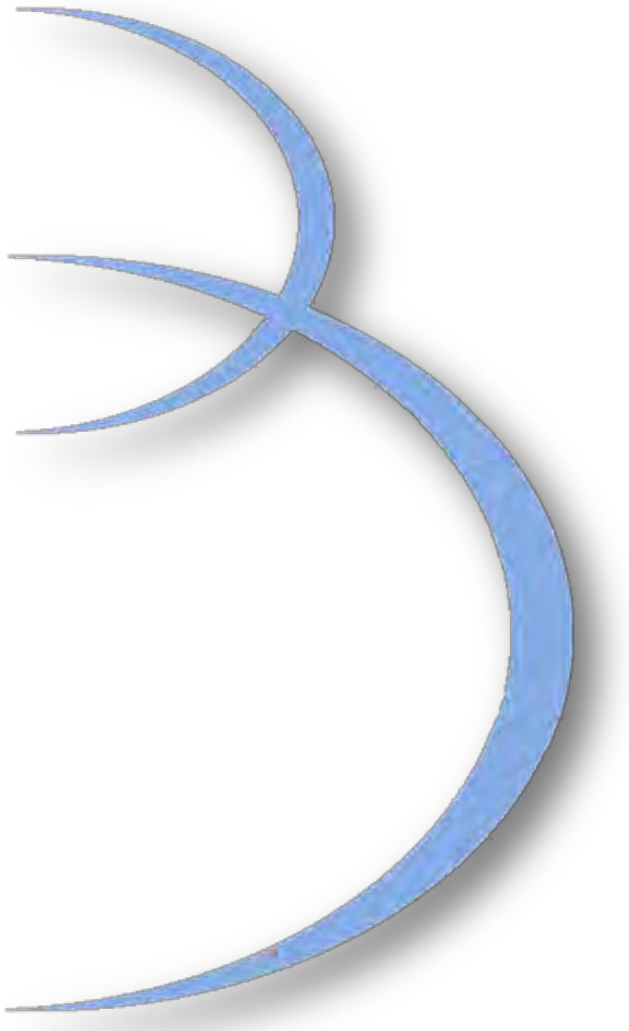
#	Department/Description	$ Requested	Adopted
	General Fund:		
	Parks:		
	Chemical Sprayer attachment for Utility Cart	12,000	12,000
	Total General Fund	**12,000**	**12,000**
	Road Use Fund:		
	Community Development:		
	Fiber Optic Test Meter	10,000	**10,000**
	Fusion Splicer	16,000	**16,000**
	Total Road Use Fund	**26,000**	**26,000**
	Sanitary Sewer Fund:		
	Portable Diesel Generator	39,990	39,990
	2 Automatic Self Priming Diesel Pumps ($33,270 ea.)	66,540	66,540
	Total Sanitary Sewer Fund	**106,530**	**106,530**
	Total Capital Equipment	**144,530**	**144,530**

Bettendorf Fire Rescue During Training

Bettendorf
a premier city
IOWA

2011-12

Business Type Funds



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Enterprise Funds

The Enterprise Funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business, and where the costs of providing the service are expected to be financed through user charges.

Bettendorf has ten enterprise funds. They are:

Sewer Enterprise Fund

This fund accounts for the construction, operation and maintenance of the City's sanitary sewer system.

Solid Waste / Recycling

This fund accounts for the operation and maintenance of the City's solid waste collection system.

Family Museum of Arts and Sciences

This fund accounts for the operations and maintenance of the Bettendorf Family Museum.

Palmer Hills Golf Course

This fund accounts for the operations and maintenance of the City's municipal golf course.

Life Fitness Center

This fund is used to account for the operations and maintenance of Bettendorf's fitness and recreation center.

Splash Landing

This fund accounts for the operations and maintenance of the City's public aquatic center.

Storm Water Utility

This fund is used to account for the operations and maintenance of the City's storm water system.

Public Transit & Riverfront Circulator Funds

These funds account for the operations and maintenance of the City's mass transit system and the new Riverfront Circulator.

QC Waterfront Convention Center

This fund accounts for the construction, operations and maintenance of the Event Center.

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

Ribbon cutting for Palmer Hills Clubhouse.

Clubhouse with Palmer Grill and Pro Shop.

Palmer Grill

Pro Shop

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
ENTERPRISE FUNDS

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental	449,096	423,708	477,487	614,046	614,915	869	0.14%
Special assessments	4,630					-	
Permits and licenses	71,401	50,400	118,036	117,500	57,500	(60,000)	-51.06%
Charges for services	6,691,663	7,556,260	8,717,881	11,747,015	11,405,169	(341,846)	-2.91%
Other	484,390	1,470,083	1,195,324	1,014,111	937,007	(77,104)	-7.60%
Total operating revenue	**7,701,180**	**9,500,451**	**10,508,728**	**13,492,672**	**13,014,591**	**(478,081)**	**-3.54%**
Operating expenses:						-	
Salaries and benefits	4,248,068	4,691,381	5,607,782	5,766,250	5,833,147	66,897	1.16%
Supplies and services	4,386,483	5,583,721	5,612,477	8,337,627	7,881,374	(456,253)	-5.47%
Depreciation	1,996,862	2,331,412	2,823,363	3,098,784	3,153,246	54,462	1.76%
Total operating expenses	**10,631,413**	**12,606,514**	**14,043,622**	**17,202,661**	**16,867,767**	**(334,894)**	**-1.95%**
Operating income(loss)	(2,930,233)	(3,106,063)	(3,534,894)	(3,709,989)	(3,853,176)	(143,187)	3.86%
Nonoperating income(expenses):						-	
Interest income	280,128	351,216	187,973	85,625	93,980	8,355	9.76%
Interest expense	(327,848)	(631,848)	(1,173,629)	(1,467,777)	(1,479,758)	(11,981)	0.82%
(Loss) on disposal of assets	194	(458)				-	
Other financing sources	4,690,013	1,178,873	2,231,569	943,238	426,500	(516,738)	
Net Income(loss)	1,712,254	(2,208,280)	(2,288,981)	(4,148,903)	(4,812,454)	(663,551)	15.99%
Transfers in	3,341,110	3,850,975	4,089,616	4,277,840	4,358,687	80,847	1.89%
Transfers out	(289,684)	-	(2,750)	(515,000)	-	515,000	-100.00%
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital						-	
Net income	**4,763,680**	**1,642,695**	**1,797,885**	**(386,063)**	**(453,767)**	**(67,704)**	**17.54%**
Retained earnings, beginning	32,078,912	37,372,974	39,015,669	40,813,554	40,427,491	(386,063)	-0.95%
Adjustments to retained earnings	530,382						
Retained earnings, ending	**37,372,974**	**39,015,669**	**40,813,554**	**40,427,491**	**39,973,724**	**(453,767)**	**-1.12%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits	51,000				
Use of Money & Property	35,000	25,000	2,980	3,000	
Intergovernmental					
Charges for Services	2,550,000	1,825,000	723,200	730,234	624,085
Special Assessments					
Miscellaneous		3,000	65,000	368,000	
Bond Proceeds	.				
Other financing sources	150,000		7,500		
Transfers In			1,417,981	549,000	193,636
Total Revenues & Other Sources	**2,786,000**	**1,853,000**	**2,216,661**	**1,650,234**	**817,721**
Expenditures & Other Financing Uses:					
Public Safety					
Public Works					
Culture & Recreation					
Community & Economic Development					
General Government					
Debt Service					
Capital Projects					
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	3,563,299	2,065,343	1,945,086	1,229,656	917,511
Total Gov Activities & Business Exp.	**3,563,299**	**2,065,343**	**1,945,086**	**1,229,656**	**917,511**
Transfers Out					
Total ALL Expenditures/Transfers Out	**3,563,299**	**2,065,343**	**1,945,086**	**1,229,656**	**917,511**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(777,299)	(212,343)	271,575	420,578	(99,790)
Estimated Beginning Fund Balance	**16,084,731**	**1,926,313**	**3,553,479**	**2,374,685**	**2,623,347**
Ending Fund Balance June 30	**15,307,432**	**1,713,970**	**3,825,054**	**2,795,263**	**2,523,557**
Fund Balance as a % of expenditures & transfers out					

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Aquatic Enterprise	Stormwater Utility	Transit	Transit Riverfront	QCWCC	Total Enterprise
Revenues & Other Financing Sources:						
Property Taxes						0
TIF Revenues						0
Other City Taxes						0
Licenses & Permits		6,500				57,500
Use of Money & Property		20,000			8,000	93,980
Intergovernmental			511,730	103,185		614,915
Charges for Services	246,900	800,000	115,750	30,000	3,760,000	11,405,169
Special Assessments						0
Miscellaneous	10,000		15,800	116,874	358,333	937,007
Bond Proceeds						0
Other financing sources		150,000	19,000		100,000	426,500
Transfers In	149,218	197,731	615,073	28,685	1,207,363	4,358,687
Total Revenues & Other Sources	**406,118**	**1,174,231**	**1,277,353**	**278,744**	**5,433,696**	**17,893,758**
Expenditures & Other Financing Uses:						
Public Safety						0
Public Works						0
Culture & Recreation						0
Community & Economic Development						0
General Government						0
Debt Service						0
Capital Projects						0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	560,118	885,568	1,521,801	398,894	5,260,249	18,347,525
Total Gov Activities & Business Exp.	**560,118**	**885,568**	**1,521,801**	**398,894**	**5,260,249**	**18,347,525**
Transfers Out						0
Total ALL Expenditures/Transfers Out	**560,118**	**885,568**	**1,521,801**	**398,894**	**5,260,249**	**18,347,525**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(154,000)	288,663	(244,448)	(120,150)	173,447	(453,767)
Estimated Beginning Fund Balance	**2,649,979**	**2,226,199**	**1,240,959**	**660,826**	**7,086,973**	**40,427,491**
Ending Fund Balance June 30	**2,495,979**	**2,514,862**	**996,511**	**540,676**	**7,260,420**	**39,973,724**
Fund Balance as a % of expenditures & transfers out						

Sewer Enterprise Fund

This fund accounts for the operation and maintenance of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation), all capital projects and equipment and all bond issues. Increases to user fees are periodically considered to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. The last rate change was effective April 2008 when the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards. An increase to $2.00 July 1, 2012 anticipated, with annual rate increases afer that through July 1, 2015. The annual increases will help to offset debt service costs related to the construction of a $49,000,000 Sanitary Sewer Equalization Basin System at the Waste Water Treatment Plant in Davenport. The basins are required to mitigate sewer back-ups and overflows due to excess sewer flows during wet weather. The City of Bettendorf is currently responsible for roughly 20% of the costs of the project.

Financial Summary

The Sanitary Sewer Utility Fund has budgeted for $2,786,000 in revenues and expenditures of $3,563,299 for FY 2011/12. Retained earnings are expected to be $15,307,432 by fiscal year end.

Debt Service

As of July 1, 2011 the City has $7,615,000 of general obligation bonds in the Sewer Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has four general obligation bond issues outstanding as of July 1, 2011. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $70,000 to $200,000 per issue, with the final maturities due in the year ending June 30, 2030. A brief description of these issues are listed below:

- **JUNE 1, 2004, $2,040,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $2,545,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,505,000 SERIES 2008A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2011, $2,035,000 SERIES 2011A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 2011 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2011
Sewer Improvements	June 2004	2,040,000	2.25 - 5.00%	1,380,000
Sewer Improvements	June 2006	2,545,000	4.125- 4.50%	2,005,00
Sewer Improvements	June 2008	2,505,000	2.95 - 4.10%	2,195,000
Sewer Improvements	June 2011	2,035,000		2,035,000
Total General Obligation Bonds				**$7,615,000**

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2011 are as follows:

	General Obligation Bonds		Revenue Bonds	
Year ending June 30:	**Principal**	**Interest**	**Principal**	**Interest**
2011	400,000.00	331,595.74	-	-
2012	425,000.00	305,745.67	-	-
2013	440,000.00	291,218.60	-	-
2014	455,000.00	275,855.24	-	-
2015	475,000.00	258,917.06	-	-
2016	2,660,000.00	992,721.88	-	-
2017-2021	2,195,000.00	414,386.18	-	-
2022-2026	565,000.00	71,427.50		
Total	**7,615,000.00**	**2,941,867.87**	**-**	**-**

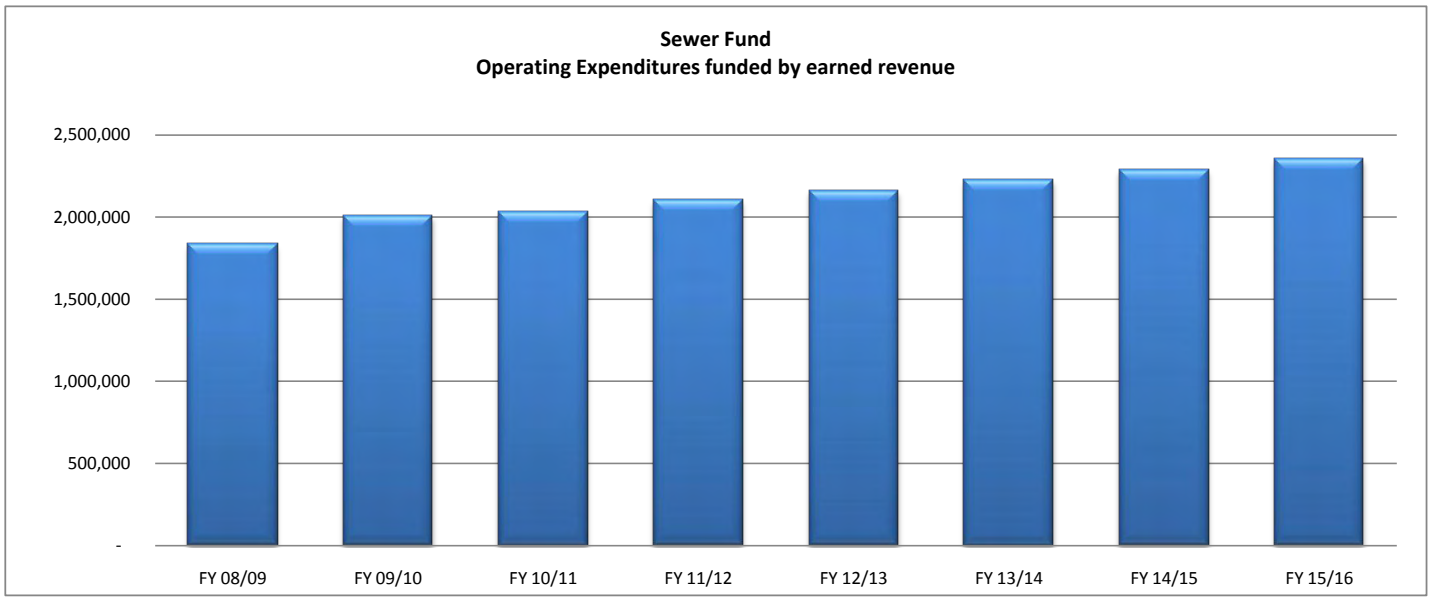
CURRENT TRENDS AND ISSUES:

Budgeted revenues from user fees are $2,550,000 for FY 2011/12 compared to $2,548,000 for FY 2010/11. The City issued $2.035 million in bonds on June 1, 2011 to finance various sewer projects during FY 11/12. Additional issues of $8.56 million is planned for fiscal years 2012/13 – 2014/15. Several smaller sewer interceptors funded by existing cash balances are also scheduled for construction during FY 2012 – 2016. A complete listing of all Sewer Utility capital projects for the next ten years, FY 2012 - 2016, can be found under the Capital Projects section of this budget document.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators

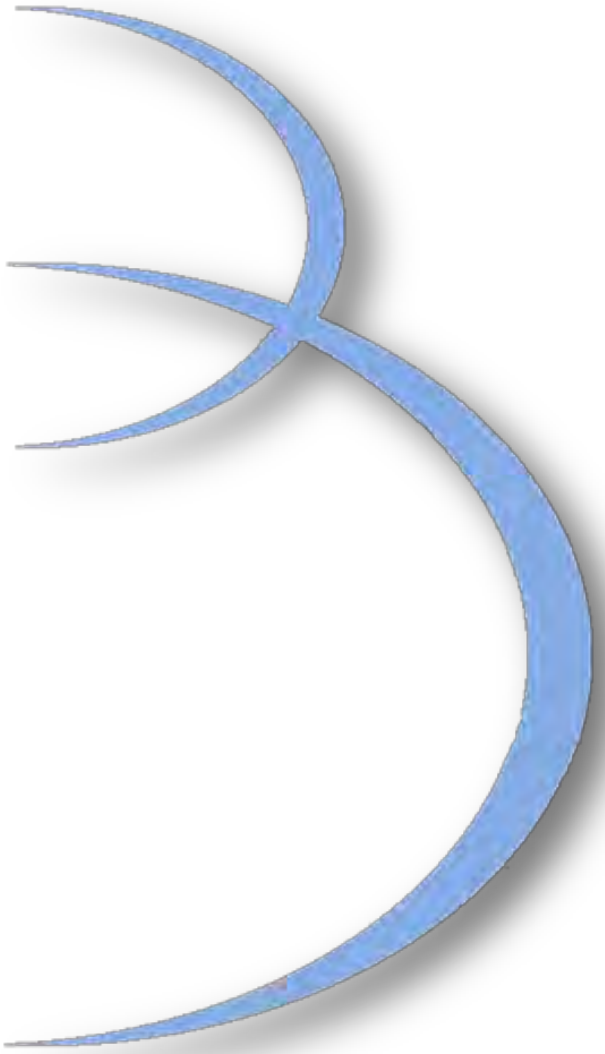
Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Finance:							
Sewer Administration	1,125,847	1,148,837	1,230,695	1,247,722	1,248,340	618	0.05%
Public Works:							
Engineering	64,634	45,484	47,841	60,552	59,866	(686)	-1.13%
Sanitary Sewers	1,553,620	1,648,164	1,815,798	1,848,798	1,923,497	74,699	4.04%
Total Sewer Utility	**2,744,101**	**2,842,485**	**3,094,334**	**3,157,072**	**3,231,703**	**74,631**	**2.36%**
Debt Service	**172,747**	**125,945**	**93,174**	**254,854**	**331,596**	**76,742**	**30.11%**
Total Expenditures by Function	**2,916,848**	**2,968,430**	**3,187,508**	**3,411,926**	**3,563,299**	**151,373**	**4.44%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	332,376	328,343	341,615	331,099	344,350	13,251	4.00%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	2,386	4,759	5,875	6,000	6,000	-	
Overtime	13,200	15,193	13,879	7,800	7,800	-	0.00%
Retirement contributions	55,073	53,991	58,371	57,247	62,085	4,838	8.45%
Health, Dental, Life Insurance	63,493	62,828	75,088	67,426	73,843	6,417	9.52%
Other pay	8,350	8,150	8,355	8,350	8,350	-	0.00%
Total Salaries & Benefits	**474,878**	**473,264**	**503,183**	**477,922**	**502,428**	**24,506**	**5.13%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,788	7,836	697	5,374	5,374	-	0.00%
Repair, maintenance & utilities	1,119,930	1,147,899	1,247,535	1,272,430	1,272,361	(69)	-0.01%
Risk Management	44,900	53,405	51,292	39,123	38,477	(646)	-1.65%
Contractual services	1,064,952	1,083,939	1,225,647	1,288,398	1,338,638	50,240	3.90%
Operating expenditures	34,277	72,883	63,987	70,825	71,425	600	0.85%
Minor equipment	1,376	3,259	1,993	3,000	3,000	-	0.00%
Total Operating expenditures	**2,269,223**	**2,369,221**	**2,591,151**	**2,679,150**	**2,729,275**	**50,125**	**1.87%**
Debt Service	**172,747**	**125,945**	**93,174**	**254,854**	**331,596**	**76,742**	**30.11%**
Total Expenditures by Category	**2,916,848**	**2,968,430**	**3,187,508**	**3,411,926**	**3,563,299**	**151,373**	**4.44%**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
SEWER UTILITY FUND

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental							
Special assessments	4,630						
Permits and licenses	64,918	45,469	111,736	111,000	51,000	(60,000)	-54.05%
Charges for services	2,352,833	2,481,093	2,421,249	2,548,000	2,550,000	2,000	0.08%
Other	34	181	27	16,146		(16,146)	
Total operating revenue	**2,422,415**	**2,526,743**	**2,533,012**	**2,675,146**	**2,601,000**	**(74,146)**	**-2.77%**
Operating expenses:							
Salaries and benefits	439,433	477,772	498,643	492,860	502,428	9,568	1.94%
Supplies and services	1,311,044	1,352,924	1,504,497	1,554,547	1,602,898	48,351	3.11%
Depreciation & Amortization	993,624	1,016,299	1,095,979	1,123,930	1,126,377	2,447	0.22%
Total operating expenses	**2,744,101**	**2,846,995**	**3,099,119**	**3,171,337**	**3,231,703**	**60,366**	**1.90%**
Operating income(loss)	(321,686)	(320,252)	(566,107)	(496,191)	(630,703)	(134,512)	27.11%
Nonoperating income(expenses):							
Interest income	136,431	93,649	38,220	20,000	35,000	15,000	75.00%
Interest expense	(172,747)	(125,945)	(93,174)	(254,854)	(331,596)	(76,742)	30.11%
(Loss) on disposal of assets							
Other financing sources	121,832	507,934	299,097	150,000	150,000		
Net Income(loss)	(236,170)	155,386	(321,964)	(581,045)	(777,299)	(196,254)	33.78%
Transfers in		61,713				-	
Transfers out				(35,000)			
Net income	**(236,170)**	**217,099**	**(321,964)**	**(616,045)**	**(777,299)**	**(161,254)**	**26.18%**
Retained earnings, beginning	16,712,924	16,805,641	17,022,740	16,700,776	16,084,731	(616,045)	-3.69%
Adjustments to retained earnings	328,887						
Retained earnings, ending	**16,805,641**	**17,022,740**	**16,700,776**	**16,084,731**	**15,307,432**	**(777,299)**	**-4.83%**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,314,728	2,448,978	2,652,969	2,548,000	2,550,000
Receipts from other operating revenue	34	181	27	127,146	51,000
Payments to suppliers	(1,503,615)	(1,319,272)	(1,532,565)	(1,552,100)	(1,602,898)
Payments to employees	(444,267)	(462,661)	(493,809)	(492,860)	(502,428)
Net cash provided by (used in) operating activities	366,880	667,226	626,622	630,186	495,674
Cash Flows from Noncapital Financing Activities:					
Proceeds of interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	-	61,713	-	-	-
Transfers out	-	-	-	(35,000)	-
Net cash provided by (used in) noncapital financing activities	-	61,713	-	(35,000)	-
Cash Flows from Capital and Related Financing Activities:					
Purchase of capital assets (CIP)	(731,567)	(1,467,234)	(758,471)	(1,320,639)	(1,180,000)
Purchase of capital assets (Vehicles & other capital)			-	(39,488)	(250,530)
Purchase of capital assets (Wastewater Treatment Plant)			-	(226,965)	(231,567)
Proceeds from sale of capital assets		16,120			
Proceeds from bonds	2,515,308	-	-	2,091,225	
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on debt	(480,000)	(485,000)	(310,000)	(320,000)	(400,000)
Interest paid on debt	(165,289)	(282,001)	(266,397)	(254,854)	(331,596)
Payment for bond issuance costs	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	1,138,452	(2,218,115)	(1,334,868)	(70,721)	(2,393,693)
Cash Flows from Investing Activities, interest received	137,776	94,766	38,220	20,000	35,000
Net increase in cash and cash equivalents	1,643,108	(1,394,410)	(670,026)	544,465	(1,863,019)
Cash and cash equivalents:					
Beginning	**2,659,764**	**4,302,872**	**2,908,462**	**2,238,436**	**2,782,901**
Ending	**4,302,872**	**2,908,462**	**2,238,436**	**2,782,901**	**919,882**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(321,686)	(320,252)	(566,107)	(496,191)	(630,703)
Adjustments to reconcile operating (loss) to net cash provided by (used in) operating activities:					
Depreciation	985,220	1,008,468	1,093,532	1,123,930	1,123,930
Amortization	8,404	7,831	2,447	2,447	2,447
Change in assets and liabilities:					
Receivables	(107,653)	(77,584)	119,984	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(192,571)	33,652	(28,068)		
Increase (decrease) in accrued liabilities	(4,834)	15,111	4,834		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**366,880**	**667,226**	**626,622**	**630,186**	**495,674**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	(4,083)	175,825	(132,130)	-	-
Capital assets contributed	121,832	507,934	299,097	-	-
Capitalized interest		154,756	172,261		



PROGRAM NAME: SEWER ADMINISTRATION **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE **FUND: SEWER ENTERPRISE**

PROGRAM DESCRIPTION:

To provide financial management for the Sewer Enterprise Fund including capital project planning, debt management, rate development, customer billing and collection, customer service and public information.

ANALYSIS:

The major initiative continues to focus on billing and collection services, debt management and capital projects planning.

In future years, the City is preparing for a large development at Interstate 80 and Middle Road and will be installing the sewer service there. There will also be a major upgrade to the Wastewater Treatment Plant within the next several years. At that time, the City Council will need to review the costs and possibly adopt a rate increase.

During FY 11/12, the City will implement on line bill payment through its website.

Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. The last time the City increased the sewer usage rate was March of 2002.

The workload of issuing quarterly bills and refund checks (W3 and W4) for outside sewer refund meters continues to grow as the City expands with new residential homes each year. Approximately 70% of all bills issued are collected through the City's lockbox system or through ACH. The remaining 30% are collected through the mail and at City Hall.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	2,481,093	2,421,249	2,548,000	2,550,000
Interest	93,649	38,220	20,000	35,000
Miscellaneous Revenue	507,934	299,124	166,146	150,000
Licenses and Permits	45,469	111,736	111,000	51,000
Special Assessments	0	0	0	0
Transfers in	61,894	0	0	0
TOTAL REVENUES	**3,190,039**	**2,870,329**	**2,845,146**	**2,786,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	37,277	33,680	35,248	35,456
Employee Benefits & Costs	11,264	11,060	11,304	11,339
Staff Development	0	0	0	0
Services & Commodities	83,996	89,974	75,687	75,168
Depreciation and Interest Expense	1,142,244	1,189,153	1,381,231	1,457,973
TOTAL APPROPRIATIONS	**1,274,781**	**1,323,867**	**1,503,470**	**1,579,936**
Acquisition of Capital Assets/Equipment	2,245,569	758,471	1,587,092	1,662,097
Principal Paid on Bonds	485,000	310,000	320,000	400,000
AUTHORIZED POSITIONS:				
Finance Director	0.10	0.10	0.02	0.02
Manager of Accounting	0.10	0.10	0.05	0.05
Accountant	0.10	0.10	0.10	0.10
Account Clerks	0.28	0.28	0.28	0.28
Admin.	0.025	0.025	0.025	0.025
TOTAL POSITIONS	**0.605**	**0.605**	**0.475**	**0.475**

PROGRAM NAME: SEWER ADMINISTRATION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: SEWER ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To maintain sewer enterprise bond coverage ratio at no less than 1.25%.
2. To maintain usage rate charge of $1.68 per 100 cubic feet through 6/30/11.
3. To construct sewer capital projects out of existing cash balances first and then bond proceeds.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. # of residential customer accounts	12,557	12,731	12,707	12,710
2. # of commercial and industrial customer accounts	796	792	785	785
3. # of active outside sewer refund meters	929	941	945	950
4. Bond size of new issues/# of new issues	0/0	0/0	$2,035,000/1	0/0
WORKLOAD:				
1. # of annual billings - all accounts	56,412	56,605	56,897	56,900
2. Annual usage - all accounts	1,346,013	1,261,086	1,265,033	1,266,000
3. # of credits issued for outside sewer refund meters	863	914	654	900
4. $ value of credits issued for outside water meters	$97,480	$61,717	$83,693	$90,000
5. Total revenue and G.O. debt outstanding	$6,210,000	$5,900,000	$7,615,000	$7,215,000
6. Annual debt service payments (P & I)	$767,001	$576,397	$574,854	$728,546
7. # of bills paid through lock box	35,694	38,312	39,311	39,350
8. # of bills paid through ACH	3,951	3,962	3,944	3,950
9. # of final billed accounts	1,538	1,513	1,919	1,800
10. # of annual billing adjustments	1,657	1,196	1,064	1,100
11. # of sewer assessments certified to County for collection	1,761	2,123	1,925	1,925
PRODUCTIVITY:				
1. Program cost as a % of departmental cost (excluding depreciation, principal and interest payments)	16.23%	14.28%	13.40%	13.05%
EFFECTIVENESS:				
1. Rate charge per 100 cubic feet	$1.68	$1.68	$1.68	$1.68
2. Handling charge per billing	$5.75	$5.75	$5.75	$5.75
3. Annual change in net assets	$217,099	($321,964)	($616,045)	($777,299)
4. $ value of sewer assessments certified to County Treasurer	$154,236	$251,858	$177,404	$180,000
5. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PROGRAM DESCRIPTION:

Responsible for the maintenance and repair of 180 miles of sanitary sewer lines. Maintain three sanitary lift stations.

ANALYSIS:

The Public Works Department will continue to provide inspection of the city's sewers through the use of closed circuit TV, inspection (CCTV) and cleaning through the use of the sewer vaccon. Public Works staff will respond to sewer repair and Iowa One Call requests.

The increase in operating expenditures is for the City's share of expenses for the Davenport Wastewater Treatment Plant and other shared facilities.

The Sanitary Sewer Operations program is funded by the Sewer Enterprise Fund. Revenues are generated from quarterly residential and commercial fees for usage using water consumption fees.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Sewer Enterprise Fund (See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	318,818	328,107	329,863	330,694
Employee Benefits & Costs	105,905	121,012	116,445	124,939
Staff Development	7,836	697	6,874	5,374
Services & Commodities	1,261,093	1,413,824	1,469,539	1,522,356
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,693,652**	**1,863,640**	**1,922,721**	**1,983,363**
AUTHORIZED POSITIONS:				
Public Works Director	0.25	0.25	0.25	0.25
Administrative Secretary	0.15	0.15	0.15	0.15
Public Works Coordinator	0.05	0.05	0.05	0.05
Deputy Public Works Director, Operations	0.20	0.20	0.20	0.20
Lead Equipment Operator	0.50	0.50	0.75	0.75
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Light Equipment Operator	3.00	3.00	2.00	2.00
TOTAL POSITIONS	**6.15**	**6.15**	**5.40**	**5.40**

PROGRAM NAME: SANITARY SEWER OPERATIONS **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: SEWER UTILITY**

PERFORMANCE OBJECTIVES:

1. There are 180 miles of sanitary sewer to repair and maintain of which approximately 130 miles are local sewers (50 miles of interceptor). Goal is to televise a minimum of 40% of local sewer per year. Sewers needing cleaning will be re-scheduled.
2. Televise sanitary sewer lines prior to street repairs.
3. Excavate and repair when necessary.
4. Inspect and record maintenance on Lift Station Pumps monthly.
5. Repair Equipment in Lift Stations when needed.
6. Maintain sanitary sewer manholes.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Miles of sanitary sewer lines	178	179	180	181
2. Total Wastewater customers	12,305	12,455	12,912	13,045
WORKLOAD:				
1. Miles of sanitary sewer lines televised to meet goal	75	75	75	75
2. Problem calls responded to	31	31	31	31
3. Problem calls - City responsibility	14	14	14	14
PRODUCTIVITY:				
1. Program cost per mile maintained without WWTP	$9,515	$10,411	$10,682	$10,958
2. Program cost per customer	$137.64	$149.63	$148.91	$152.04
3. Average miles of sewer line maintained per employee	29	29	33	34
EFFECTIVENESS:				
1. % of sanitary sewer lines televised annually	31%	40%	40%	40%
2. Annual wastewater treatment plant charges	$1,170,285	$1,457,805	$1,209,485	$1,619,990
3. Annual contribution to the Wastewater Treatment Plant Replacement Fund	$192,172	$204,593	$226,965	$249,661

Recycling/Solid Waste Management Fund

The Solid Waste Management Fund accounts for the operations fo the City's garbage, recycling, yard waste and bulky waste collection services. In the the fall of 2004 the City began an automated garbage collection program that is paid for through user fees. Through this program the City has been able to offer a higher level of service and increase efficiencies in delivering the service. Residents are charged a fee based on the size of trash cart they choose to use, in addition to a monthly base fee. The City is also offering year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City continues to offer its yard waste program for a fee of $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. After careful review of the costs associated with the program, the City Council approved a rate increase of 3% for all cart sizes effective April 1, 2011. Regular increases of 3% per year are a possible consideration to stay within the break even point.

City of Bettendorf
FY 2011/12 Budget Review
Garbage Fees

Size	Monthly fee beginning 4/1/2011	Annualized	Annual Increase	Monthly fee beginning 4/01/2012	Monthly fee beginning 4/01/2013	Monthly fee beginning 4/01/2014	Monthly fee beginning 4/01/2015	Monthly fee beginning 4/01/2016
Percentage increase	**3.00%**			**3.00%**	**3.00%**	**3.00%**	**3.00%**	**3.00%**
32 gallon/twice per mo	6.20	74.40	**2.16**	6.39	6.58	6.77	6.98	7.19
32 gallon	9.29	111.48	**3.24**	9.57	9.86	10.15	10.46	10.77
65 gallon	12.38	148.56	**4.32**	12.75	13.13	13.53	13.93	14.35
95 gallon	15.48	185.76	**5.40**	15.94	16.42	16.92	17.42	17.95

Note: Fee increases are needed to cover costs of operating and future replacement of vehicles.

Financial Summary

The fund is projected to earn $1,853,000 in revenue and incur $2,065,343 in expenditures. Retained earnings are projected to be reduced to $1,713,970 at year's end.

Debt Service

As of July 1, 2011 the City has $640,000 of general obligation bonds in the Recycling/Solid Waste Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has one general obligation bond issues outstanding as of July 1, 2011. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $100,000 to $200,000 per issue, with the final maturities due in the year ending June 30, 2016. A brief description of these issues are listed below:

- **JUNE 1, 2010, $765,000 SERIES 2010A GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance recycling trucks sppecified in the City's Vehicle Replacement Plan

  These bonds were rated Aa3 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 201M consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2011
Recycling Trucks	June 2010	765,000	2.00-4.10%	$640,000

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Public Works:							
Curbside Recycling	448,509	426,105	430,606	397,205	320,517	(76,688)	-19.31%
Garbage Collection	938,780	1,016,498	1,006,694	1,172,044	1,361,455	189,411	16.16%
Bulky Waste	111,178	110,639	111,849	168,044	102,500	(65,544)	-39.00%
Yard Waste	197,720	220,781	233,342	244,753	266,771	22,018	9.00%
Total Public Works	**1,696,187**	**1,774,023**	**1,782,491**	**1,982,046**	**2,051,243**	**69,197**	**3.49%**
Debt Service	**-**	**-**	**553**	**16,600**	**14,100**	**(2,500)**	**-15.06%**
Total Expenditures by Function	**1,696,187**	**1,774,023**	**1,783,044**	**1,998,646**	**2,065,343**	**66,697**	**3.34%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	410,115	400,832	443,901	465,625	541,433	75,808	16.28%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	70,233	90,020	93,676	89,362	93,000	3,638	4.07%
Overtime	37,946	33,593	33,782	41,538	41,500	(38)	-0.09%
Retirement contributions	69,649	67,572	76,081	82,319	99,883	17,564	21.34%
Health, Dental, Life Insurance	93,129	100,420	117,240	154,243	145,286	(8,957)	-5.81%
Other pay	1,129	1,318	1,017	2,000	2,000	-	0.00%
Total Salaries & Benefits	**682,201**	**693,755**	**765,697**	**835,087**	**923,102**	**88,015**	**10.54%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,253	4,566	3,045	4,697	4,697	-	0.00%
Repair, maintenance & utilities	595,166	654,146	587,809	680,307	676,862	(3,445)	-0.51%
Risk Management	25,610	30,165	30,985	30,939	31,329	390	1.26%
Contractual services	302,520	305,448	313,850	342,025	326,262	(15,763)	-4.61%
Operating expenditures	28,702	36,554	31,382	38,991	38,991	-	0.00%
Minor equipment	58,735	49,389	49,723	50,000	50,000	-	0.00%
Total Operating expenditures	**1,013,986**	**1,080,268**	**1,016,794**	**1,146,959**	**1,128,141**	**(18,818)**	**-1.64%**
Debt Service	**-**	**-**	**553**	**16,600**	**14,100**	**(2,500)**	**-15.06%**
Total Expenditures by Category	**1,696,187**	**1,774,023**	**1,783,044**	**1,998,646**	**2,065,343**	**66,697**	**3.34%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
SOLID WASTE / RECYCLING

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	1,591,716	1,652,843	1,727,398	1,777,500	1,825,000	47,500	2.67%
Other		227	1,787	6,189	3,000		
Total operating revenue	**1,591,716**	**1,653,070**	**1,729,185**	**1,783,689**	**1,828,000**	**44,311**	**2.48%**
Operating expenses:							
Salaries and benefits	682,203	698,580	765,700	835,087	923,102	88,015	10.54%
Supplies and services	756,595	822,829	772,122	865,795	821,175	(44,620)	-5.15%
Depreciation	257,389	257,440	244,674	281,164	306,966	25,802	9.18%
Total operating expenses	**1,696,187**	**1,778,849**	**1,782,496**	**1,982,046**	**2,051,243**	**69,197**	**3.49%**
Operating income(loss)	(104,471)	(125,779)	(53,311)	(198,357)	(223,243)	(24,886)	12.55%
Nonoperating income(expenses):							
Interest income	44,554	50,782	48,908	11,000	25,000	14,000	127.27%
Interest expense			(553)	(16,600)	(14,100)		
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(59,917)	(74,997)	(4,956)	(203,957)	(212,343)	(8,386)	4.11%
Transfers in	250,000	13,530	-	40,000		(40,000)	
Transfers out				(10,000)			
Net income	**190,083**	**(61,467)**	**(4,956)**	**(173,957)**	**(212,343)**	**(38,386)**	**22.07%**
Retained earnings, beginning	1,976,610	2,166,693	2,105,226	2,100,270	1,926,313	(173,957)	-8.28%
Retained earnings, ending	**2,166,693**	**2,105,226**	**2,100,270**	**1,926,313**	**1,713,970**	**(212,343)**	**-11.02%**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Cash received from services	1,503,662	1,642,947	1,688,972	1,777,500	1,825,000
Other operating revenue	-	227	1,787	6,189	3,000
Cash payments to suppliers for goods and services	(766,195)	(812,994)	(812,066)	(865,795)	(821,175)
Cash payments to employees for services	(681,331)	(688,245)	(753,510)	(835,087)	(923,102)
Net cash provided by (used in) operating activities	56,136	141,935	125,183	82,807	83,723
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	250,000	13,530	-	40,000	-
Operating transfers (out)	-	-	-	(10,000)	-
Net cash provided by noncapital financing activities	250,000	13,530	-	40,000	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(289,246)	-	-	(942,955)	-
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	773,614	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	(125,000)	(125,000)
Interest paid on bonds	-	-	-	(16,600)	(14,100)
Capital grants					
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer					
Net cash provided by (used in) capital and related financing activities	(289,246)	-	773,614	(1,084,555)	(139,100)
Cash Flows from Investing Activities, interest received	46,735	52,056	50,517	11,000	25,000
Net increase in cash and cash equivalents	63,625	207,521	949,314	(950,748)	(30,377)
Cash and cash equivalents:					
Beginning	**706,931**	**770,556**	**978,077**	**1,927,391**	**976,643**
Ending	**770,556**	**978,077**	**1,927,391**	**976,643**	**946,266**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(104,471)	(125,779)	(53,311)	(198,357)	(223,243)
Depreciation	257,389	257,440	244,674	281,164	306,966
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(88,054)	(9,896)	(38,426)	-	-
Decrease in special assessments receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(9,600)	9,835	(39,944)	-	-
Increase (decrease) in accrued liabilities	872	10,335	12,190	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**56,136**	**141,935**	**125,183**	**82,807**	**83,723**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SOLID WASTE/YARD WASTE/BULKY WASTE COLLECTION & CURBSIDE RECYCLING **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly and twice weekly garbage collection, once every four weeks recycling collection, and weekly yard waste collection for 12,150 households. Provide two weeks in the spring and seven weeks in the fall for drop-off services under the I-74 bridge and collection services at no additional charge to residents. Provide two weeks of Christmas tree pick up. Provide year-round bulky item collection, collection and disposal of all electronic waste, and collection and disposal of all appliances, including washers, dryers, refrigerators, freezers, microwave ovens. Provide education, in the form of notices, the Garbage Guide, Channel 9, the city's web page, and other forms of media, on garbage collection services and proper disposal of trash items and "buying recycled" and how to re-use items instead of throwing them away, Offer in conjunction with the Scott Area Solid Waste Management Commission, litter reduction efforts and recycling events that promote recycling.

ANALYSIS:

The automated garbage collection has had 6 years of operating history. The program has been successful in terms of meeting residents' expectations for efficient, safe and effective collection. Residents have become well educated about the program through the various media approaches and educational efforts continue. The route size and truck requirements have met expectations, as have the carts. Continued growth in the northeast part of the city means that an additional route day will be added in the near future. The landfill is now charging by the ton instead of by cubic yard. The per ton fee is $24.00. The city's curbside recycling program is now 16 years old. The goal for this year is to increase the tons of recycling collected by the residents. This will be done by increased publicity and promotion of the recycling program. Single stream recycling will continue to be researched as a viable method of recycling collection. The 11 weeks that residents are not charged for yard waste stickers are heavily utilized. During these periods staff will add additional workers to assist with collection. Newer areas of the city have maturing trees, resulting in heavier collection requirements. Since 1998, the tipping fees at the Compost Facility have been taken from the Sanitary Sewer program fund 520-0510-490.21-09. The bulky waste now has 6 years of operating the previous two cleanup weeks per year the City previously offered. Residents currently have no restrictions on the volume of materials they set out for collection on bulky waste day. This results in a large amount of material for staff to collect on a daily basis. Bettendorf is now one of two cities in the state collecting electronic waste on residents' bulky waste day. This dedicated collection is very convenient and popular with residents.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	1,652,843	1,727,397	1,777,500	1,825,000
Interest	50,782	48,909	11,000	25,000
Miscellaneous	0	0	6,189	3,000
Operating Transfers In	13,756	0	40,000	0
Federal Grant	0	0	0	0
TOTAL REVENUES	**1,717,381**	**1,776,306**	**1,834,689**	**1,853,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	524,563	571,466	596,725	676,133
Employee Benefits & Costs	169,192	194,231	238,362	246,969
Staff Development	4,566	3,045	4,697	4,697
Services & Commodities	818,262	769,076	861,098	816,478
Depreciation	257,440	244,673	281,164	306,966
Capital Expenditures	0	0	0	0
Debt Service	0	553	16,600	14,100
Transfers-out	0	0	10,000	0
TOTAL APPROPRIATIONS	**1,774,023**	**1,783,044**	**2,008,646**	**2,065,343**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.21	0.21	0.21	0.21
Lead Sanitation Worker	1.00	1.00	1.00	1.00
Sanitation Worker	9.00	9.00	10.00	10.00
Operations Coordinator	0.25	0.25	0.25	0.25
Public Works Coordinator	0.10	0.10	0.10	0.10
Admin./Finance	0.39	0.39	0.39	0.39
TOTAL POSITIONS	**10.95**	**10.95**	**11.95**	**11.95**

PROGRAM NAME: SOLID, YARD & BULKY WASTE COLLECTION & CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Solid Waste fee adjustment (full cost recovery for Recycling).
2. Provide reliable, customer friendly collection in the most efficient manner.
3. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
4. Investigate cost control methods such as ARC Info/GIS Routing Program.
5. Provide safety, route and customer service training to all drivers.
6. These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, garbage collection costs may increase.
7. Collect and analyze data on programs.
8. Continue public educations efforts to familiarize residents with the garbage collection program.
9. Make safety the number one priority in solid waste, recycling and yard waste collection.
10. All new drivers receive evaluation and coaching by Eastern Iowa Community College professional truck driving staff.
11. Continue the high level of customer satisfaction associated with the recycling program.
12. Continue to improve data collection and record keeping.
12. Educate the public about recycling; promote benefits of recycling.
13. Continue to examine single stream recyling collection.
14. Continue efforts to have residents reduce yard waste generation through composting and grass recycling.

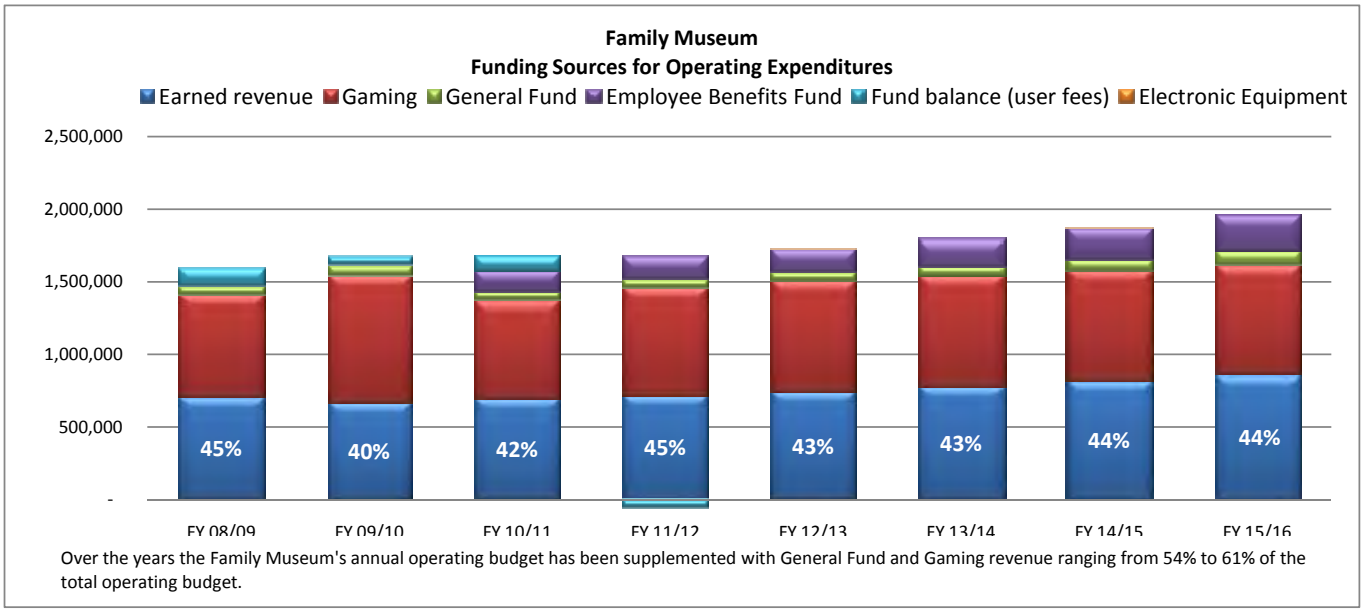
PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. # of households served	11,850	12,000	12,048	12,150
2. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	60	75	75	75
3. # of routes in City each week	16	16	16	16
4. # of potential stops per route	741	750	753	759
5. Total tons collected from bulky waste service.	1,300	1,300	1,300	1,300
6. Annual # of appliances collected	1,400	1,400	1,400	1,400.00
7. Annual # pounds of electronic waste items collected.	75,017	104,105	114,951	114,951.00
8. Average # service calls per month	100	100	100	100
9. Average # of new customers added per year	200	200	200	200
WORKLOAD:				
1. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	60	75	75	75
2. Average number of hours spent In actual collection per person, per route	7	7	7	7
3. Actual stops per route (Recycling)	623	623	623	623
4. Actual stops per route (Yard Waste)	175	175	175	175
5. Actual stops per route (Bulky Waste)	125	125	125	125
6. Total tons of bulky waste collected per year	1,138	1,232	1,300	1,300
PRODUCTIVITY:				
1. Total tons of residential solid waste collected per year	8,919	9,000	9,100	9,100
2. Total tons of recyclables collected per year	2,668	2,676	2,496	2,700
3. Total tons of yard waste collected per year	150	150	150	150
4. Total tons of bulky waste collected per year	1,300	1,300	1,300	1,300
5. Program cost per household per year	$9.34	$8.66	$6.15	$6.15
6. Program cost per household per month	$0.78	$0.72	$0.51	$0.51
EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	99%
2. % of households participating in recycling program	90%	90%	90%	90%
3. Program cost per household per year	$149.71	$148.59	$166.72	$169.99
4. Program cost per tons collected per year	$136.08	$135.84	$153.97	$155.87
5. All collection drivers received safety, route and customer service training	Yes	Yes	Yes	Yes

Family Museum of Arts and Sciences

This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through gaming revenues, property taxes and hotel/motel taxes. Because operations are currently subsidized, no significant change in retained earnings will occur, since operations will normally just break-even for reporting purposes annually.

Financial Summary

The Family Museum has budgeted $1,945,086 in expenditures for FY 2011/12. Revenues and other financing sources, including interest earnings and transfers-in are projected to be $2,216,661. Budgeted revenues from user fees and other earned revenue generated from this facility are expected at a rate of at least 42% of general operating expenses. The remaining 58% to cover operating expenses will come from revenues transferred from the General Fund, Gaming Fund and Employee Benefits Fund.



Over the years the Family Museum's annual operating budget has been supplemented with General Fund and Gaming revenue ranging from 54% to 61% of the total operating budget.

Debt Service

As of July 1, 2011 the City has $384,100 of general obligation bonds outstanding in the Family Museum of Arts & Science Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has one general obligation bond issues outstanding as of July 1, 2011. The bonds have interest rates ranging from 3.00% to 4.00%, with the final maturities due in the year ending June 30, 2012. A brief description of these issues are listed below:

- **June 1, 2004, $2,409,200 Series 2004B Museum General Obligation Refunding Bonds**

  Proceeds from these bonds will be used to refund the June 1, 2006 through June 1, 2012 maturities of the City's $4,220,967 General Obligation Bonds, Series 1995A, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

General Obligation Bonds outstanding as of July 1, 2011 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2011
Family Museum Refunding	June 2004	2,409,200	3.00 – 4.00%	$384,100
Total General Obligation Bonds				**$384,100**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2011 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2012	384,100.00	15,364.00
Total	**384,100.00**	**15,364.00**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators

Museum
STOP

KUBOTA

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Public Works:							
Building Maintenance	79,116	95,757	89,123	94,133	96,400	2,267	2.41%
Custodial Services	66,244	78,722	86,909	97,140	98,409	1,269	1.31%
Family Museum:							
Administration	463,771	514,895	485,001	474,129	471,083	(3,046)	-0.64%
Education Services	197,609	236,430	306,450	349,585	327,428	(22,157)	-6.34%
Exhibits	154,877	163,559	177,778	203,352	201,799	(1,553)	-0.76%
Visitor Services	228,699	239,319	227,659	232,738	218,079	(14,659)	-6.30%
Public Relations	120,561	168,012	216,374	180,991	140,445	(40,546)	-22.40%
Dance	143,355	152,198	166,098	168,885	161,922	(6,963)	-4.12%
Special Funded Exhibits	76,758	89,206	63,024	82,824	113,500	30,676	37.04%
Community Service	40,606	17,005	8,623	-	-	-	
School Services	132,995	160,800	140,853	108,267	116,021	7,754	7.16%
Total Family Museum	**1,704,591**	**1,915,903**	**1,967,892**	**1,992,044**	**1,945,086**	**(46,958)**	**-2.36%**
Total Expenditures by Function	**1,704,591**	**1,915,903**	**1,967,892**	**1,992,044**	**1,945,086**	**(46,958)**	**-2.36%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	542,029	582,537	593,621	605,822	596,668	(9,154)	-1.51%
Part-time/Temporary Employees	145,192	176,627	204,938	226,077	211,180	(14,897)	-6.59%
Contract help	40,310	35,893	112,658	94,505	84,085	(10,420)	-11.03%
Overtime	1,865	2,165	1,515	419	600	181	43.20%
Retirement contributions	105,481	115,845	125,853	133,428	143,138	9,710	7.28%
Health, Dental, Life Insurance	127,270	150,996	181,702	165,798	161,949	(3,849)	-2.32%
Other pay	-	129	124	260	260	-	0.00%
Total Salaries & Benefits	**962,147**	**1,064,192**	**1,220,411**	**1,226,309**	**1,197,880**	**(28,429)**	**-2.32%**
Operating expenditures							
Staff development (Conferences, travel & training)	14,027	11,150	11,008	13,485	13,485	-	0.00%
Repair, maintenance & utilities	256,069	286,463	304,009	311,899	313,946	2,047	0.66%
Risk Management	58,352	68,084	67,637	60,124	60,376	252	0.42%
Contractual services	114,953	207,863	162,857	157,086	138,356	(18,730)	-11.92%
Operating expenditures	147,120	132,273	93,104	103,354	85,208	(18,146)	-17.56%
Minor equipment	3,679	3,948	4,560	6,971	6,971	-	0.00%
Total Operating expenditures	**594,200**	**709,781**	**643,175**	**652,919**	**618,342**	**(34,577)**	**-5.30%**
Special Funded Exhibits	**76,758**	**89,206**	**63,024**	**82,824**	**113,500**	**30,676**	**37.04%**
Debt Service	**71,486**	**52,724**	**41,282**	**29,992**	**15,364**	**(14,628)**	**-48.77%**
Total Expenditures by Category	**1,704,591**	**1,915,903**	**1,967,892**	**1,992,044**	**1,945,086**	**(46,958)**	**-2.36%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
FAMILY MUSEUM

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental	33,140	21,226					
Special assessments							
Permits and licenses							
Charges for services	615,898	643,992	650,093	706,756	723,200	16,444	2.33%
Other	99,958	157,257	77,542	134,458	65,000	(69,458)	-51.66%
Total operating revenue	**748,996**	**822,475**	**727,635**	**841,214**	**788,200**	**(53,014)**	**-6.30%**
Operating expenses:							
Salaries and benefits	965,222	1,072,850	1,221,803	1,226,309	1,197,880	(28,429)	-2.32%
Supplies and services	514,673	635,999	522,441	552,718	545,735	(6,983)	-1.26%
Depreciation & Amortization	153,212	161,148	183,057	183,025	186,107	3,082	1.68%
Total operating expenses	**1,633,107**	**1,869,997**	**1,927,301**	**1,962,052**	**1,929,722**	**(32,330)**	**-1.65%**
Operating income(loss)	(884,111)	(1,047,522)	(1,199,666)	(1,120,838)	(1,141,522)	(20,684)	1.85%
Nonoperating income(expenses):							
Interest income	16,788	7,922	7,829	1,000	2,980	1,980	198.00%
Interest expense	(71,486)	(52,724)	(41,282)	(29,992)	(15,364)	14,628	-48.77%
(Loss) on disposal of assets		(458)					
Other financing sources					7,500		
Net Income(loss)	(938,809)	(1,092,782)	(1,233,119)	(1,149,830)	(1,146,406)	3,424	-0.30%
Transfers in	1,193,463	1,384,957	1,356,650	1,346,585	1,417,981	71,396	5.30%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**254,654**	**292,175**	**123,531**	**196,755**	**271,575**	**74,820**	**38.03%**
Retained earnings, beginning	2,686,364	2,941,018	3,233,193	3,356,724	3,553,479	196,755	5.86%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,941,018**	**3,233,193**	**3,356,724**	**3,553,479**	**3,825,054**	**271,575**	**7.64%**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 AMENDED	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Cash received from services	625,346	656,876	654,561	706,756	723,200
Other operating revenue	124,458	165,897	98,768	134,458	65,000
Cash payments to suppliers for goods and services	(510,357)	(624,597)	(537,534)	(549,636)	(545,735)
Cash payments to employees for services	(960,164)	(1,046,491)	(1,204,662)	(1,226,309)	(1,197,880)
Net cash provided by (used in) operating activities	(720,717)	(848,315)	(988,867)	(934,731)	(955,415)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	1,193,463	1,384,957	1,342,151	1,271,585	1,359,981
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,193,463	1,384,957	1,342,151	1,271,585	1,359,981
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(25,869)	(233,581)	(29,950)	(75,000)	(65,500)
Transfers in for capital	-	-	14,499	75,000	58,000
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(325,000)	(349,600)	(351,900)	(365,700)	(384,100)
Interest paid on bonds	(73,105)	(53,671)	(42,309)	(29,992)	(15,364)
Capital grants	-	-	-	-	7,500
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(423,974)	(636,852)	(409,660)	(395,692)	(399,464)
Cash Flows from Investing Activities, interest received	16,711	7,999	7,532	1,000	2,980
Net increase in cash and cash equivalents	65,483	(92,211)	(48,844)	(57,838)	8,082
Cash and cash equivalents:					
Beginning	**211,437**	**276,920**	**184,709**	**135,865**	**78,027**
Ending	**276,920**	**184,709**	**135,865**	**78,027**	**86,109**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(884,111)	(1,047,522)	(1,199,666)	(1,120,838)	(1,141,522)
Depreciation	150,130	158,066	179,975	183,025	183,025
Amortization	3,082	3,082	3,082	3,082	3,082
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	808	298	25,694	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	4,316	11,402	(15,093)		
Increase (decrease) in accrued liabilities	5,058	26,359	17,141		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(720,717)**	**(848,315)**	**(988,867)**	**(934,731)**	**(955,415)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

DEPARTMENT: FAMILY MUSEUM **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

FUND: ENTERPRISE

PROGRAM DESCRIPTION:

A regional children's museum specialising in interactive learning for children age 8 and younger along with their families and adult caretakers.

ANALYSIS:

The Family Museum focuses its resources on the design and delivery of hands-on, interactive learning experiences and envrionments to children age 8 and younger and their families in the Quad-Cities region. Museum staff presents a successful combination of more than 24,000 square feet of exhibits and outdoor learning environments along with comprehensive programs in early childhood, literacy, Spanish and danc, and a full calendar of weekend special events throughout the year. Programs and services of the Family Museum reach an average of 104,550 guests through on- and off-site service delivery. A four-year Strategic Plan (adopted 2009) complete with action steps and expected outcomes, supported by an accompanying Learning Framework and Exhibit Master Plan (adopted 2010) sets the parameters for providing effective programming and the efficient use of resources. The Family Museum utilizes the skills and talents of 18.65 FTE's through a combination of full and part-time educational and administrative professionals, a board of trustees consisting of 11 members from throughout the Quad Cities, and a n active volunteer corp of adults and youth.

As an enterprise fund within the City of Bettendorf, the Family Museum utilizes a combination of earned revenue from fees for services and grants to support its operations. In addition, the Family Museum Foundation works closely with the Museum, securing private donations and proceeds from special event fund raisers, annual campaigns, and the Corner Store to provide additional financial resourcces to support Musuem programs and services to the community.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Operating Transfers In	1,384,957	1,356,650	1,346,585	1,417,981
Charges for Services	643,992	650,093	706,756	723,200
Interest Revenue	7,922	7,829	1,000	2,980
Federal Grant & State Grants	21,226	0	0	0
Misc. Revenue/ Grants	157,257	77,542	134,458	72,500
TOTAL REVENUES	**2,215,354**	**2,092,114**	**2,188,799**	**2,216,661**
APPROPRIATION SUMMARY:				
Salaries & Wages	800,810	913,432	926,823	892,533
Employee Benefits & Costs	266,970	307,679	299,486	305,347
Staff Development	12,980	11,008	13,485	13,485
Services & Commodities	532,070	448,410	453,327	418,750
Specially Funded Exhibits	89,206	63,024	82,824	113,500
Interest & Depreciation	213,872	224,339	216,099	201,471
TOTAL APPROPRIATIONS	**1,915,908**	**1,967,892**	**1,992,044**	**1,945,086**
CIP & Capital Equipment	272,528	14,746	75,000	58,000
Principal on Bonds	349,600	351,900	365,700	384,100
AUTHORIZED POSITIONS:				
Museum Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Program Manager	1.00	1.00	1.00	1.00
Museum Educator	4.50	4.50	4.50	4.50
Education Coordinator	2.00	2.00	2.00	2.00
Exhibits Coordinator (Exhibits Manager until FY 10/11)	1.00	1.00	1.00	1.00
Exhibits Technician	1.00	1.00	1.00	1.00
Visitor Services Coordinator (Visitor Services Manager until FY 10/11)	1.00	1.00	1.00	0.75
Visitor Services Assisstant	2.72	2.72	2.82	2.70
Volunteer Service Coordinator	0.63	0.63	0.63	0.63
Business Development Manager	1.00	1.00	1.00	1.00
Public Relations Coordinator	0.75	0.75	0.75	0.75
Custodian (Public Works)	1.24	1.24	1.24	1.29
Administration (HR & Finance)	0.08	0.10	0.03	0.03
TOTAL POSITIONS	**18.92**	**18.94**	**18.97**	**18.65**

DEPARTMENT: FAMILY MUSEUM **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

FUND: ENTERPRISE

PERFORMANCE OBJECTIVES:

1. Balance operational budget by securing 40-45% of revenue from non-city sources
2. Maintain an active volunteer corps to assist with the delivery of musuem programs and services
3. Provide a consistenly rich and varied array of programs and services targeting children age 8 and younger
4. Be a place of choice for growing numbers of children and families to visit
5. Be a recognized convener in the community around children's well-being and potential
6. Align and strengthen resources (human, financial and physical) to advance the museunm as a sustainable community asset

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
# of households in 2-county primary market with kids <10 years of age	14,800	14,800	14,800	14,800
# of school districts in primary and secondary markets	68	68	68	68
Population of Bettendorf	31,275	33,217	33,217	33,217
WORKLOAD:				
Total square footage of exhibits/envrionments maintained	24,600	24,600	24,600	24,600
# of hours museum is open to the public each week	65.8	65.8	56	56
# of primary publications developed and distributed	9	9	9	9
# of hours devoted weekly to e-communications and website management	10	15	15	15
# of active volunteers on roster	45	45	94	105
PRODUCTIVITY:				
# of children served through all school-centered services (on/off site)	28,359	26,780	22,612	22,600
# of on-site attendance from all sources	89,363	91,606	93,128	95,400
# of member families	1,504	1,699	1,832	1,932
$ generated from earned revenue/private sources	$ 826,549	$ 774,924	$ 947,000	$ 947,000
Corner Store gross sales	$ 81,019	$ 65,581	$ 85,499	$ 95,000
# of volunteer hours secured to support museum programs and services	4,395	3,838	4,593	4,700
$ value of free publicity generated through media releases	$ 80,000	$ 80,000	$ 80,000	$ 80,000
EFFECTIVENESS:				
% of operational budget supported through earned revenue/private sources	37.0%	38.0%	39.0%	39.0%
% of budget financed from gaming revenue	32.0%	38.0%	31.0%	31.0%
% change in earned revenue/private sources from previous year	na	2.70%	2.60%	even
% change in on-site attendance from previous year	12.9%	2.5%	1.6%	2.4%
% change in # of member familes from previous year	13%	13%	7%	5%
% change in Corner Store gross sales from previous year	8.0%	-19.6%	30.0%	11.1%
% change in volunteer hours given to support museum programs and services	4.0%	-12.0%	19.6%	2.0%

Palmer Hills Golf Course

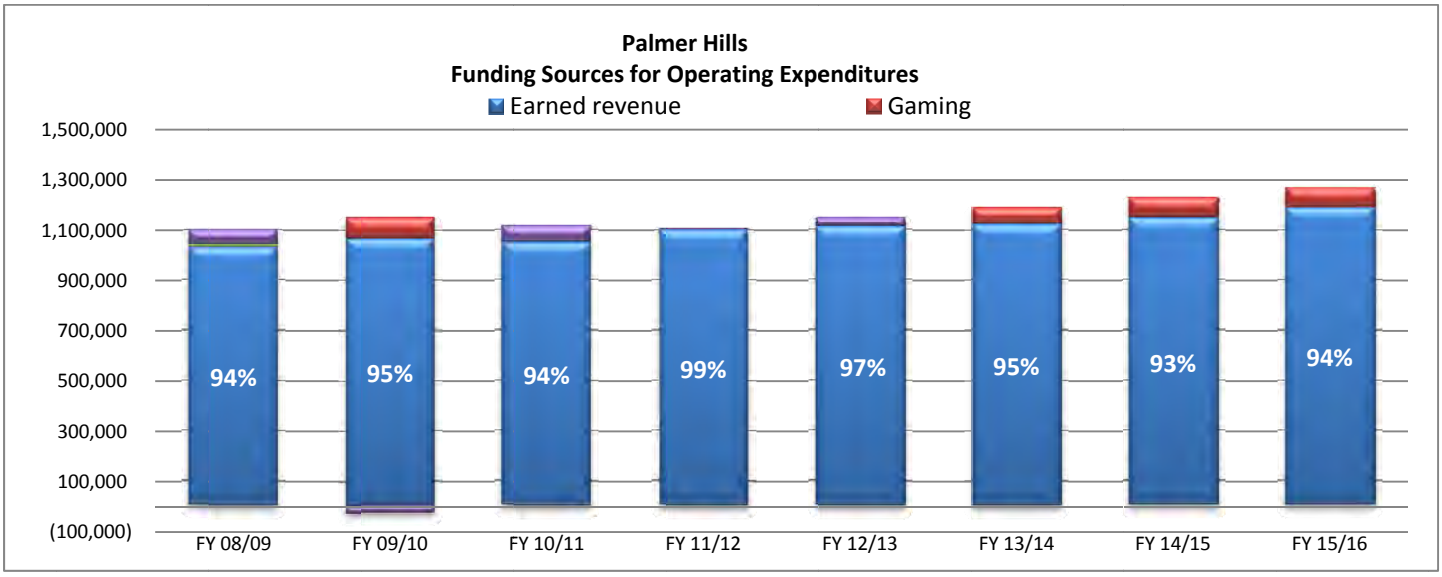
This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control.

Financial Summary

Budgets for Palmer Hills have projected revenues and other financing sources at $1,650,234 and expenditures at $1,229,656. Retained earnings at the end of FY 2011/12 are expected to be $2,795,263.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators



Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Public Works:							
Building Maintenance	31,314	29,483	31,055	35,100	32,500	(2,600)	-7.41%
Custodial Services	8,451	6,891	1,648	2,300	2,300	-	0.00%
Parks:							
Park Administration	60,220	58,818	58,303	45,377	45,741	364	0.80%
Clubhouse Operations	340,044	342,865	339,358	333,962	355,510	21,548	6.45%
Resaurant Operations	258,680	261,869	302,617	321,249	331,982	10,733	3.34%
Palmer Hills Maintenance	520,990	520,288	502,376	500,610	461,623	(38,987)	-7.79%
Total Palmer Hills Golf Course:	**1,219,699**	**1,220,214**	**1,235,357**	**1,238,598**	**1,229,656**	**(8,942)**	**-0.72%**
Total Expenditures by Function	**1,219,699**	**1,220,214**	**1,235,357**	**1,238,598**	**1,229,656**	**(8,942)**	**-0.72%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	260,742	281,692	279,695	206,726	183,557	(23,169)	-11.21%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	286,535	284,076	309,597	344,500	375,000	30,500	8.85%
Overtime	3,489	4,300	3,509	2,025	80	(1,945)	-96.05%
Retirement contributions	40,196	43,534	45,863	34,317	32,504	(1,813)	-5.28%
Health, Dental, Life Insurance	49,458	55,769	60,099	43,051	39,514	(3,537)	-8.22%
Other pay	200	220	200	-	-	-	
Total Salaries & Benefits	**640,620**	**669,591**	**698,963**	**630,619**	**630,655**	**36**	**0.01%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,016	2,194	1,301	3,125	3,250	125	4.00%
Repair, maintenance & utilities	216,272	197,886	175,614	207,605	198,426	(9,179)	-4.42%
Risk Management	31,519	22,987	22,790	15,522	15,388	(134)	-0.86%
Contractual services	68,815	72,941	70,771	80,156	78,466	(1,690)	-2.11%
Operating expenditures	246,952	253,022	259,482	289,571	291,971	2,400	0.83%
Minor equipment	12,505	1,593	6,436	12,000	11,500	(500)	-4.17%
Total Operating expenditures	**579,079**	**550,623**	**536,394**	**607,979**	**599,001**	**(8,978)**	**-1.48%**
Total Expenditures by Category	**1,219,699**	**1,220,214**	**1,235,357**	**1,238,598**	**1,229,656**	**(8,942)**	**-0.72%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
PALMER HILLS G.C.

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	686,948	707,032	698,607	694,784	730,234	35,450	5.10%
Other	313,159	322,363	364,448	346,770	368,000	21,230	6.12%
Total operating revenue	**1,000,107**	**1,029,395**	**1,063,055**	**1,041,554**	**1,098,234**	**56,680**	**5.44%**
Operating expenses:							
Salaries and benefits	640,619	674,204	703,861	630,619	630,655	36	0.01%
Supplies and services	444,742	427,417	420,530	485,979	477,001	(8,978)	-1.85%
Depreciation	134,338	123,202	115,866	122,000	122,000	-	0.00%
Total operating expenses	**1,219,699**	**1,224,823**	**1,240,257**	**1,238,598**	**1,229,656**	**(8,942)**	**-0.72%**
Operating income(loss)	(219,592)	(195,428)	(177,202)	(197,044)	(131,422)	65,622	-33.30%
Nonoperating income(expenses):							
Interest income	6,395	3,140	4,235	3,000	3,000	-	0.00%
Interest expense							
Gain (Loss) on disposal of assets							
Other Financing Sources				4,200			
Net Income(loss)	(213,197)	(192,288)	(172,967)	(189,844)	(128,422)	61,422	-32.35%
Transfers in	50,000	76,240	168,742	536,208	549,000	12,792	2.39%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(163,197)**	**(116,048)**	**(4,225)**	**346,364**	**420,578**	**74,214**	**21.43%**
Retained earnings, beginning	2,311,791	2,148,594	2,032,546	2,028,321	2,374,685	346,364	17.08%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,148,594**	**2,032,546**	**2,028,321**	**2,374,685**	**2,795,263**	**420,578**	**17.71%**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Cash received from services	680,961	707,542	699,638	694,784	730,234
Other operating revenue	313,159	322,363	364,448	346,770	368,000
Cash payments to suppliers for goods and services	(447,210)	(409,440)	(392,551)	(485,979)	(477,001)
Cash payments to employees for services	(637,663)	(662,503)	(700,780)	(630,619)	(630,655)
Net cash provided by (used in) operating activities	(90,753)	(42,038)	(29,245)	(75,044)	(9,422)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Operating transfers in	50,000	76,240	133,500	50,000	50,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	26,240	83,500	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment		(21,100)	(35,242)	(486,208)	(499,000)
Transfers-in for Capital Acquisitions			35,242	486,208	499,000
Proceeds from sale of capital assets				4,200	
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay					
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	(21,100)	-	4,200	-
Cash Flows from Investing Activities, interest received	7,578	3,896	4,829	3,000	3,000
Net increase in cash and cash equivalents	(83,175)	(33,002)	59,084	(67,844)	(6,422)
Cash and cash equivalents:					
Beginning	**216,335**	**133,160**	**100,158**	**159,242**	**91,398**
Ending	**133,160**	**100,158**	**159,242**	**91,398**	**84,976**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(219,592)	(195,429)	(177,201)	(197,044)	(131,422)
Depreciation	134,338	123,202	115,865	122,000	122,000
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets	-	-	-	-	-
(Increase) in accounts and unbilled usage receivable	(5,987)	511	1,031	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(2,468)	17,977	27,979	-	-
Increase (decrease) in accrued liabilities	2,956	11,701	3,081	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(90,753)**	**(42,038)**	**(29,245)**	**(75,044)**	**(9,422)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

The mission of Palmer Hills Golf Course is to provide a full service golf and restaurant experience that all citizens are proud to call their own.

ANALYSIS:

Palmer Hills is hoping to rebound from a trend of decreased rounds that has affected the industry nationwide. Expenditures are continuing to outpace revenues as costs of maintaining the golf course continue to rise. To bolster rounds in the coming year, we are continuing to offer the super sundown rate and a loyalty card program and youth pass. In addition the aggressive marketing efforts will continue.

The golf maintenance division continues to maintain the course to a very high standard. Expenditures for maintenance are always on the rise but we continue to examine ways to reduce costs and increase efficiency. In FY 11/12, "No Mow" areas will be implemented and evaluated to reduce costs related to mowing.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	707,031	698,609	694,784	730,234
Interest	3,140	4,235	3,000	3,000
Miscellaneous Revenues/Concession/Pro Shop	321,185	363,787	350,970	368,000
Grants and Donations	1,178	661	0	0
Transfer In	76,240	168,742	536,208	549,000
TOTAL REVENUES	**1,108,774**	**1,236,034**	**1,584,962**	**1,650,234**
APPROPRIATION SUMMARY:				
Salaries & Wages	570,068	592,801	553,251	558,637
Employee Benefits & Costs	99,523	106,162	77,368	72,018
Staff Development	2,194	1,301	3,125	3,250
Services & Commodities	402,240	396,439	467,332	458,363
Depreciation	123,202	115,864	122,000	122,000
Risk Management	22,987	22,790	15,522	15,388
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**1,220,214**	**1,235,357**	**1,238,598**	**1,229,656**
Acquisition of Capital Assets/Equipment	21,100	35,242	486,208	499,000
AUTHORIZED POSITIONS:				
Parks & Recreation Director	0.15	0.15	0.15	0.15
Golf Professional	1.00	1.00	1.00	1.00
Food & Beverage Manager	1.00	1.00	1.00	1.00
Golf Course Manager	1.00	1.00	1.00	1.00
Foreman	1.00	1.00	1.00	0.00
Equipment Operator	1.00	1.00	1.00	0.00
Admin/Finance	0.26	0.37	0.37	0.25
TOTAL POSITIONS	**5.41**	**5.52**	**5.52**	**3.40**
Contracted Part Time FTE	12.41	14.67	15.00	15.00

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Equipment in need of replacement will be replaced over the next 3 years.
2. All recommended forward tees will be installed within 5 years.
3. Provide quality menu and customer service that enhances the experience of all visitors
4. The number of rounds played will increase by 1,000 annually for five years.
5. Speed of play will be enhanced at the turn.
6. Renovations to the pavilion will be completed by 2014.
7. Increase the number of places where people can conveniently purchase food while golfing
8. The open hours and menu of the Grill will be evaluated
9. Several erosion control projects are to implemented by June, 2012.
10. The effectiveness of advertising will be analyzed by November, 2011.
11. Adjustments will continue to be made to manage changes in staffing to effectively meet the demands of the golf course.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	33,217	33,217	33,217
3. Total acres of Palmer Hills Golf Course	145	145	145	145
4. Total square footage of Clubhouse	4,800	4,800	4,800	4,800
5. # of days in season	230	230	230	230
WORKLOAD:				
1. Rounds of golf played	30,854	29,519	30,000	31,000
2. Acres maintained: greens, fairway, tees, rough	126	126	126	126
3. # of carts rented	23,234	22,689	23,000	23,000
4. # of golf lessons given	200	200	200	200
5. Building maintenance and custodial cost	$36,375	$32,703	$37,400	$34,800
6. Dining room orders	98,130	100,000	100,000	100,000
7. Turn Orders	7,103	10,000	10,000	10,000
PRODUCTIVITY:				
1. Operating cost per acre maintained	$9,684.24	$9,804.42	$9,830.14	$9,759.17
2. Operating cost per round played	$39.55	$41.85	$41.29	$39.67
EFFECTIVENESS:				
1. Increase/decrease in rounds played	828	-1,335	481	1,000
2. Average minutes to complete 18 holes	270	255	255	255
3. Increase/decrease in youth rounds played		TBD	TBD	TBD
4. Results of RCR & QCT "Best of" polls	#1	#1	#1	#1
5. % of citizens identifying Palmer Hills as an essential or very important amenity of the community.	42%	50%	50%	50%

Life Fitness Center

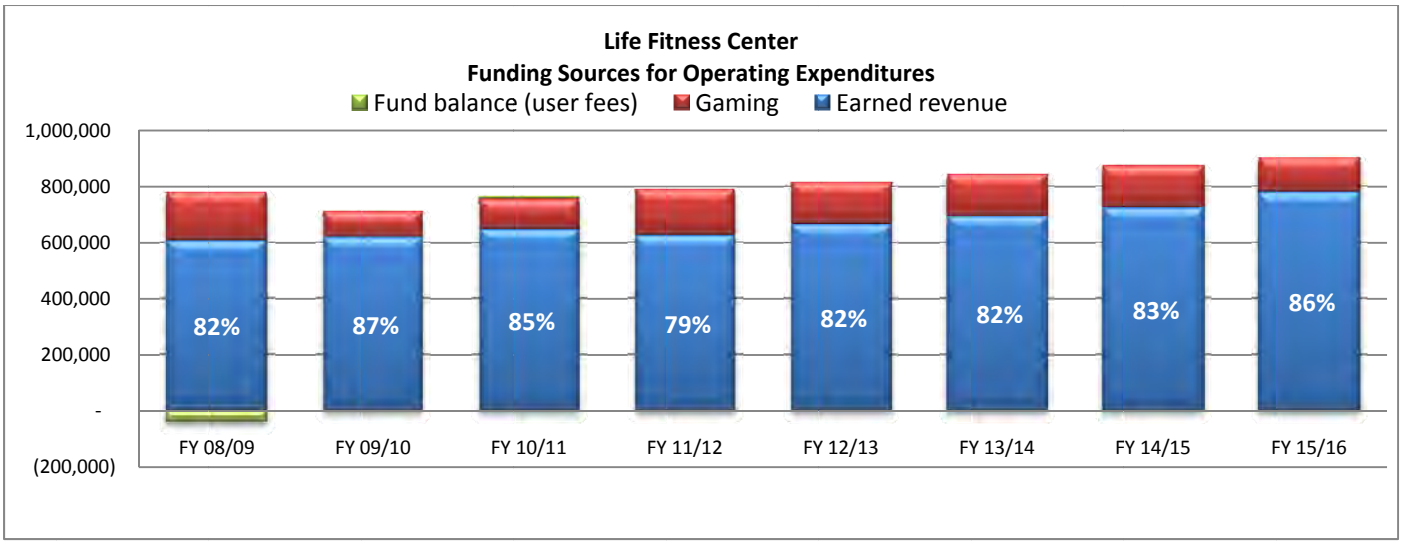
This fund was established on 7/1/1996 with the intent to manage the operations of the Life Fitness Center similar to that of a private business. Effective June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. The Life Fitness Center has not yet fully recovered from declines in membership beginning in 2005. With the help of operating and capital subsidies the Life Fitness Center has been revamped and rebranded. Results have been positive but expenditures are expected to continue exceeding revenue.

Financial Summary

The Life Fitness Center is expecting operating revenues of $624,085 in FY 2011/12. Expenditures are budgeted at $917,511. The Council has also approved an operating subsidy from gaming revenue of $163,636 and a capital subsidy from Sales Tax of $30,000 in FY 2011/12.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators



Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Public Works:							
Building Maintenance	100,046	101,921	84,292	99,500	102,500	3,000	3.02%
Custodial Services	78,026	79,605	77,923	88,700	91,967	3,267	3.68%
Parks:							
Park Administration	102,883	79,808	62,799	54,110	54,761	651	1.20%
Life Fitness Center	592,124	595,349	608,820	652,204	668,283	16,079	2.47%
Total Life Fitness Center:	**873,079**	**856,683**	**833,834**	**894,514**	**917,511**	**22,997**	**2.57%**
Total Expenditures by Function	**873,079**	**856,683**	**833,834**	**894,514**	**917,511**	**22,997**	**2.57%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	199,106	190,162	184,423	186,425	201,942	15,517	8.32%
Part-time/Temporary Employees	37,209	40,027	42,243	46,900	44,412	(2,488)	-5.30%
Contract help	135,493	150,339	162,044	141,500	145,000	3,500	2.47%
Overtime	6,566	4,527	2,606	3,820	3,520	(300)	-7.85%
Retirement contributions	38,220	35,935	36,599	40,019	45,429	5,410	13.52%
Health, Dental, Life Insurance	40,065	44,490	46,929	46,543	48,875	2,332	5.01%
Other pay	-	100	100	200	200	-	0.00%
Total Salaries & Benefits	**456,659**	**465,580**	**474,944**	**465,407**	**489,378**	**23,971**	**5.15%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,366	3,174	763	3,355	3,355	-	0.00%
Repair, maintenance & utilities	222,488	235,931	214,532	251,350	253,850	2,500	0.99%
Risk Management	35,273	35,475	34,355	27,824	27,590	(234)	-0.84%
Contractual services	83,881	59,427	58,802	77,963	73,523	(4,440)	-5.70%
Operating expenditures	38,301	38,734	33,389	38,936	40,136	1,200	3.08%
Minor equipment	34,111	18,362	17,049	29,679	29,679	-	0.00%
Total Operating expenditures	**416,420**	**391,103**	**358,890**	**429,107**	**428,133**	**(974)**	**-0.23%**
Total Expenditures by Category	**873,079**	**856,683**	**833,834**	**894,514**	**917,511**	**22,997**	**2.57%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
LIFE FITNESS CENTER

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	555,851	564,126	569,750	610,575	624,085	13,510	2.21%
Other	5,368	2,195		674			
Total operating revenue	**561,219**	**566,321**	**569,750**	**611,249**	**624,085**	**12,836**	**2.10%**
Operating expenses:							
Salaries and benefits	456,659	466,246	475,649	465,407	489,378	23,971	5.15%
Supplies and services	283,588	271,508	234,874	299,107	298,133	(974)	-0.33%
Depreciation	120,527	119,592	124,016	130,000	130,000	-	0.00%
Total operating expenses	**860,774**	**857,346**	**834,539**	**894,514**	**917,511**	**22,997**	**2.57%**
Operating income(loss)	(299,555)	(291,025)	(264,789)	(283,265)	(293,426)	(10,161)	3.59%
Nonoperating income(expenses):							
Interest income / Lease income	9,875	39,600	47,550	35,625	-	(35,625)	-100.00%
Interest expense							
Gain (Loss) on disposal of assets	(12,306)						
Capital Grants							
Net Income(loss)	(301,986)	(251,425)	(217,239)	(247,640)	(293,426)	(45,786)	18.49%
Transfers in	109,468	219,510	192,897	107,953	193,636	85,683	79.37%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(192,518)**	**(31,915)**	**(24,342)**	**(139,687)**	**(99,790)**	**39,897**	**-28.56%**
Retained earnings, beginning	3,011,809	2,819,291	2,787,376	2,763,034	2,623,347	(139,687)	-5.06%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,819,291**	**2,787,376**	**2,763,034**	**2,623,347**	**2,523,557**	**(99,790)**	**-3.80%**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Cash received from services	539,723	554,729	582,151	610,575	624,085
Other operating revenue	5,368	41,795	47,550	36,299	-
Cash payments to suppliers for goods and services	(267,627)	(284,547)	(225,108)	(299,107)	(298,133)
Cash payments to employees for services	(451,972)	(463,303)	(474,717)	(465,407)	(489,378)
Net cash provided by (used in) operating activities	(174,508)	(151,326)	(70,124)	(117,640)	(163,426)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Net Deferred revenue receipts	-	-	-	-	-
Operating transfers in	45,000	173,628	92,608	107,953	163,636
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	45,000	173,628	92,608	107,953	163,636
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(63,069)	(45,882)	(100,289)	-	(30,000)
Transfers-in for Capital Acquisitions	64,468	45,882	100,289	-	30,000
Proceeds from sale of cpital assets	-	-	-	-	-
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	1,399	-	-	-	-
Cash Flows from Investing Activities, interest received	9,875	-	-	-	-
Net increase in cash and cash equivalents	(118,234)	22,302	22,484	(9,687)	210
Cash and cash equivalents:					
Beginning	**239,688**	**121,454**	**143,756**	**166,240**	**156,553**
Ending	**121,454**	**143,756**	**166,240**	**156,553**	**156,763**
Restricted cash - Unearned revenue	**119,801**	**109,853**	**125,329**	**125,000**	**125,000**
Unrestricted cash	**1,653**	**33,903**	**40,911**	**31,553**	**31,763**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(299,555)	(251,425)	(217,239)	(247,640)	(293,426)
Depreciation	120,527	119,592	124,016	130,000	130,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(6,856)	551	(3,075)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	15,961	(13,039)	9,766		
Increase (decrease) in accrued liabilities	4,687	2,943	932		
Increase (decrease) in due to other governments	-	-	-	-	-
Unearned revenue	(9,272)	(9,948)	15,476		
Net cash provided by (used in) operating activities	**(174,508)**	**(151,326)**	**(70,124)**	**(117,640)**	**(163,426)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-

DEPARTMENT: PARKS & RECREATION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

PROGRAM NAME: LIFE FITNESS CENTER | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

The mission of the Life Fitness Center is to provide outstanding fitness and recreation opportunities for all.

ANALYSIS:

As a result of increased local competition, both from public and private facilities, the Life Fitness Center had experienced a significant loss of memberships. However, our internal programs such as fitness, tennis and youth programs have all generated revenues that have helped to buffer some of the losses. A new mission and business plan was developed in the fall of 2009 and currently being updated for FY 11/12 and FY 12/13. Marketing will continue to be emphasized.

Adult and Senior members continue to make up the bulk of our membership. We hope to build on this membership base. Staff will be focusing on senior markets. We also hope that the distribution of guest passes will invite new people to LFC. An Open House will be offered in the Fall in cooperation with a city-wide marketing effort. A fee increase for adult and senior memberships is effective in July of 2011. Membership numbers slightly idecreased in FY 10/11.

The lease of the third gym space to Quad Cities Acceleration has been discontinued. Staff is currently exploring options to replace the nearly $50,000 in lease revnue. We are partnering with area schools to try and offer youth programming & fitness/spring break days. We provide fitness testing facilities for local public safety departments and a rain site for day camps.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY (LIFE FITNESS)				
Charges for Services	564,129	569,750	610,575	624,085
Miscellaneous Revenue	2,195	0	674	0
Interest/Lease Income	39,600	47,550	35,625	0
Transfer In/CIP & Miscellaneous	219,510	192,897	107,953	193,636
TOTAL REVENUES	**825,434**	**810,197**	**754,827**	**817,721**
APPROPRIATION SUMMARY:				
Salaries & Wages	385,055	391,316	378,645	394,874
Employee Benefits & Costs	80,525	83,628	86,762	94,504
Staff Development	3,174	763	3,355	3,355
Services & Commodities	232,862	199,756	267,928	267,188
Depreciation/Other	119,592	124,016	130,000	130,000
Risk Management	35,475	34,355	27,824	27,590
Transfers Out				
TOTAL APPROPRIATIONS	**856,683**	**833,834**	**894,514**	**917,511**
Capital Projects/Equipment				
AUTHORIZED POSITIONS:				
Parks & Recreation Director	0.08	0.15	0.15	0.15
Assisstant Parks & Recreation Director	0.47	0.70	0.70	0.00
Recreation Supervisor	0.15	0.10	0.10	0.10
Secretary	1.00	1.00	1.00	1.00
Clerks	1.52	2.00	1.86	1.86
FT Administrative Staff/Finance Staff	0.18	0.14	0.07	0.07
Program Coordinator	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**4.40**	**5.09**	**4.88**	**4.18**
Contracted Part time FTE	5.87	5.66	5.00	5.00

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Complete a capital needs assessment to be incorporated into the capital plan and reveiwed annually.
2. Explore alternatives for the 3rd gym and determine the best use of the space by the fall of 2011.
3. Review and implement fee increases and budget changes to insure the long term sustainability of the LFC.
4. Offer LFC led wellness opportunities both within and outside the LFC to expand the benefits of health and wellness to the community.
5. Investigate opportunities for collaboration to offer citizens a comprehensive healthy lifestyles program.
6. Consider updates and changes to the building to improve the LFC experience and create a more welcoming atmosphere.
7. Continue to research, acquire and develop programs and amenities that best serve the needs and desires of the members.
8. Resurface the tennis courts in FY 13/14.
9. Identify building maintenance and safety concerns and allocate funds for repairs and improvements.
10. Expand the focus on staff development and training with an emphasis on customer service.
11. Continue to expand the LFC's web presence and utilize new and existing socal media applications to market opportunities at the LFC.
12. Investigate opportunities to enhance member connectivity and interactivity through web applications.
13. Emphasize marketing to re-energize the buzz around the LFC.
14. Increase the budget for marketing and consider the addition of a business development component for the LFC specifically.
15. Develop methods to understand and communicate the value of the LFC from the perspective of members, elected officials and the Bettendorf community.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	33,217	33,217	33,217
2. Scheduled hours of operation	5,072	5,188	5,188	5,072
3. Total square footage	71,150	71,150	71,150	71,150
WORKLOAD:				
1. Total attendance for facility	127,785	141,980	146,541	150,000
2. Memberships sold in 1-month units	12,905	13,385	12,751	13,000
3. Total attendance for tennis	11,731	13,735	15,335	16,000
4. Total attendance for fitness classes	10,702	11,773	12,357	12,500
5. Total attendance for special events/activities/rentals	12,000	15,480	12,584	12,750
6. Number of new wellness programs, outreach, classes	NA	3	3	3
7. Number of new partnerships	NA	1	1	1
PRODUCTIVITY:				
1. Operating cash flow per user	-$1.49	-$0.96	-$0.87	-$1.21
2. Average operating cost per user	$6.70	$5.87	$6.10	$6.12
3. Operating cost per hour open	$168.90	$160.72	$172.42	$180.90
EFFECTIVENESS:				
1. % of citizens identifying the LFC as an essential or very important amenity of the community.	44%	50%	50%	50%
2. Change in membership units sold	-499	480	-634	249
3. Change in total attendance	-2,833	14,195	4,561	3,459

Splash Landing Aquatic Center

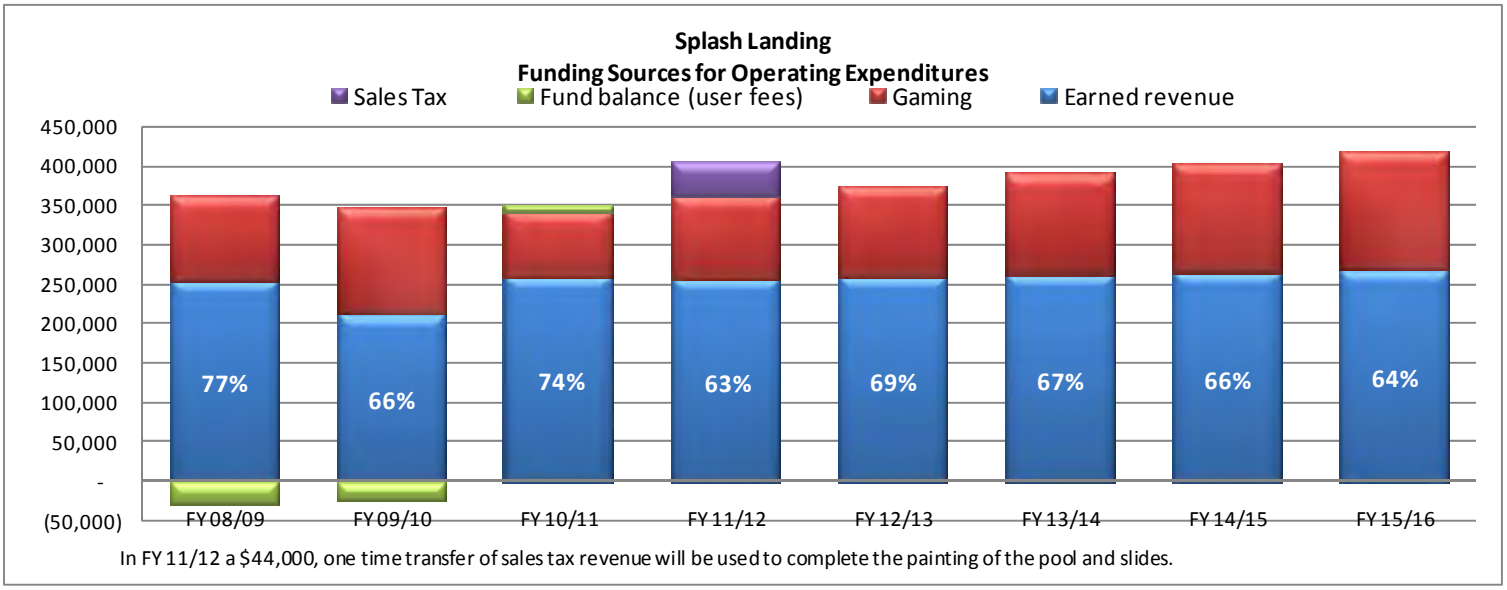
Splash Landing, the City's public swimming pool, opened in the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. The Park Board will focus on establishing cash reserves in future years.

Financial Summary

Management is projecting operating revenues of $246,900 and an operating subsidy from gaming revenue. Expenditures are budgeted at $560,118 for Splash Landing in FY 2011/12. These projections lead to a reduction of fund equity to $2,495,979 by year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators



In FY 11/12 a $44,000, one time transfer of sales tax revenue will be used to complete the painting of the pool and slides.

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Public Works:							
Building Maintenance	62,130	75,032	64,356	62,100	64,100	2,000	3.22%
Custodial Services	4,719	7,279	4,723	9,000	9,000	-	0.00%
Parks:						-	
Park Administration	54,479	50,285	43,435	32,165	32,224	59	0.18%
Splash Landing	348,457	356,303	365,037	406,876	454,794	47,918	11.78%
Total Splash Landing:	**469,785**	**488,899**	**477,551**	**510,141**	**560,118**	**49,977**	**9.80%**
Capital Outlay						**-**	
Total Expenditures by Function	**469,785**	**488,899**	**477,551**	**510,141**	**560,118**	**49,977**	**9.80%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	32,138	30,776	27,856	26,656	27,384	728	2.73%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	128,149	137,247	135,330	180,000	185,000	5,000	2.78%
Overtime	1,817	1,394	267	-	-	-	#DIV/0!
Retirement contributions	5,255	5,065	4,594	4,361	4,958	597	13.69%
Health, Dental, Life Insurance	5,452	5,932	5,831	5,557	5,836	279	5.02%
Other pay	455	112	-	-	-	-	#DIV/0!
Total Salaries & Benefits	**173,266**	**180,526**	**173,878**	**216,574**	**223,178**	**6,604**	**3.05%**
Operating expenditures							
Staff development (Conferences, travel & training)	383	58	88	300	300	-	0.00%
Repair, maintenance & utilities	222,161	218,751	228,745	214,388	216,388	2,000	0.93%
Risk Management	34,808	32,381	29,616	21,247	20,587	(660)	-3.11%
Contractual services	7,984	25,840	19,923	24,021	67,554	43,533	181.23%
Operating expenditures	25,671	28,169	23,860	22,111	22,111	-	0.00%
Minor equipment	5,512	3,174	1,441	11,500	10,000	(1,500)	-13.04%
Total Operating expenditures	**296,519**	**308,373**	**303,673**	**293,567**	**336,940**	**43,373**	**14.77%**
Total Expenditures by Category	**469,785**	**488,899**	**477,551**	**510,141**	**560,118**	**49,977**	**9.80%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
SPLASH LANDING

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	211,302	247,681	206,771	246,900	246,900	-	0.00%
Other	6,075	7,779	5,692	15,814	10,000	(5,814)	-36.76%
Total operating revenue	**217,377**	**255,460**	**212,463**	**262,714**	**256,900**	**(5,814)**	**-2.21%**
Operating expenses:							
Salaries and benefits	173,265	180,526	173,879	216,574	223,178	6,604	3.05%
Supplies and services	137,346	151,920	147,044	139,567	182,940	43,373	31.08%
Depreciation	159,174	156,451	156,627	154,000	154,000	-	0.00%
Total operating expenses	**469,785**	**488,897**	**477,550**	**510,141**	**560,118**	**49,977**	**9.80%**
Operating income(loss)	(252,408)	(233,437)	(265,087)	(247,427)	(303,218)	(55,791)	22.55%
Nonoperating income(expenses):							
Interest income	-						
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(252,408)	(233,437)	(265,087)	(247,427)	(303,218)	(55,791)	22.55%
Transfers in	40,000	106,352	133,452	81,561	149,218	67,657	82.95%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(212,408)**	**(127,085)**	**(131,635)**	**(165,866)**	**(154,000)**	**11,866**	**-7.15%**
Retained earnings, beginning	3,286,973	3,074,565	2,947,480	2,815,845	2,649,979	(165,866)	-5.89%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,074,565**	**2,947,480**	**2,815,845**	**2,649,979**	**2,495,979**	**(154,000)**	**-5.81%**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	209,696	250,453	203,814	246,900	246,900
Receipts from other operating revenue	6,075	7,779	5,692	15,814	10,000
Payments to suppliers	(115,690)	(152,168)	(127,848)	(139,567)	(182,940)
Payments to employees	(172,542)	(180,384)	(174,208)	(216,574)	(223,178)
Net cash provided by (used in) operating activities	(72,461)	(74,320)	(92,550)	(93,427)	(149,218)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	40,000	98,852	133,452	81,561	149,218
Transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	40,000	98,852	133,452	81,561	149,218
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(7,500)	-	-	-
Transfers-in for Capital Acquisitions		7,500	-	-	-
Proceeds from sale of capital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	983	-	-	-	-
Net increase in cash and cash equivalents	(31,478)	24,532	40,902	(11,866)	-
Cash and cash equivalents:					
Beginning	**75,242**	**43,764**	**68,296**	**109,198**	**97,332**
Ending	**43,764**	**68,296**	**109,198**	**97,332**	**97,332**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(252,408)	(233,437)	(265,087)	(247,427)	(303,218)
Depreciation	159,174	156,451	156,627	154,000	154,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(1,606)	2,772	(2,957)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	21,656	(248)	19,196		
Increase (decrease) in accrued liabilities	723	142	(329)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(72,461)**	**(74,320)**	**(92,550)**	**(93,427)**	**(149,218)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

The mission of Splash Landing is to provide exceptional and safe aquatic experiences for all.

ANALYSIS:

The revenues generated at Splash Landing in large part dependent on weather.
The sale of pool coupons has gone well. They are cost effective to print and distribute and provide the consumer with options for use.

Registration for the Learn to Swim program was high with most classes filled. We offer night and Saturday morning lessons, allowing us to offer more classes. The facility opens at 11:30 am during the week and will be open on the weekends from 11:30-6 pm. Night time swims are from 6:30-8:30 pm Monday – Friday. Splash Landing will be the site for the Kids Triathalon again this year as it has proved to be a very popular event.

The operational costs for such a limited season (less than 3 months) and revenue dependence on weather will make it difficult for this type of enterprise to operate in the black.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for services	247,682	206,772	246,900	246,900
Concessions	6,486	4,144	10,000	10,000
Grants	0	0	0	0
Interest	0	0	0	0
Donations/Refunds/Reimb	1,293	1,549	2,943	0
Transfers	106,352	133,452	81,561	149,218
TOTAL REVENUES	**361,813**	**345,917**	**341,404**	**406,118**
APPROPRIATION SUMMARY:				
Salaries & Wages	169,417	163,453	206,656	212,384
Employee Benefits & Costs	11,109	10,425	9,918	10,794
Staff Development	58	88	300	300
Services & Commodities	119,483	117,342	118,020	162,053
Depreciation	156,451	156,627	154,000	154,000
Risk Management	32,381	29,616	21,247	20,587
TOTAL APPROPRIATIONS	**488,899**	**477,551**	**510,141**	**560,118**
Acquisition of Capital Assets/Equipment	7,500	0	0	0
AUTHORIZED POSITIONS:				
Parks & Recreation Director	0.01	0.02	0.02	0.02
Assisstant Parks & Recreation Director	0.08	0.05	0.05	0.00
Recreation Supervisor	0.35	0.35	0.35	0.35
Secretary	0.05	0.05	0.05	0.05
Admin Staff	0.07	0.08	0.00	0.00
Finance Staff	0.033	0.02	0.05	0.01
TOTAL POSITIONS	**0.59**	**0.57**	**0.52**	**0.43**
Contracted Part-time FTE	5.64	6.06	6.00	6.00

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

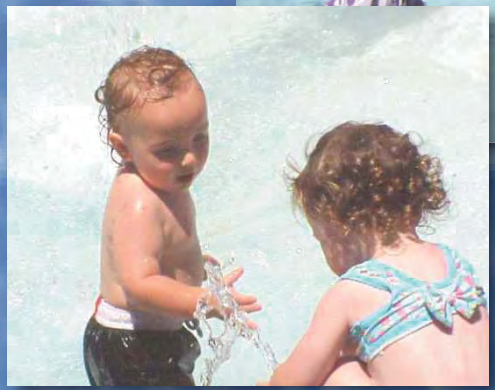
1. To operate the facility as efficiently as possible to eliminate any down time or repairs.
2. Provide a schedule that will maximize usage but be reasonable enough to cover hours with staff.
3. Continue to seek ways to increase revenues and reduce expenses.
4. Meet all requirements of the Iowa Department of Health, OSHA, American Red Cross and established standards for a safe aquatic facility.
5. Offer special events throughout the summer to encourage more of the community to try out Splash Landing. (Father's Day, Teen Night, Family Night, Back to School Bash, etc.)
6. Offering the Learn-to-Swim program that accommodates the maximum number of participants while maintaining safety as a priority.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	33,217	33,217	33,217
2. # of days in season	78	78	78	78
3. Total scheduled hours of open swim	546	546	546	546
4. Total hours of lessons	100	100	100	100
5. Total hours of all other programs	150	150	150	150
6. Total registrants for Learn-to-Swim	690	735	776	800
WORKLOAD:				
1. Total attendance for season	56,606	40,312	46,531	50,000
2. Total attendance for Learn-to-Swim	6,108	3,217	2,972	3,200
3. Total # of passes sold	99	132	195	250
4. Total attendance at special events	2,913	2,036	2,641	2,500
PRODUCTIVITY:				
1. Average cost per person using the pool	$8.64	$11.85	$10.96	$11.20
2. Cost for personnel for Learn-to-Swim	$12,750	$13,000	$13,000	$13,000
3. Average cost per registrant in Learn-to-Swim	$18.48	$17.69	$16.75	$16.25
EFFECTIVENESS:				
1. Total revenues generated from pool operation	$254,168	$210,916	$256,900	$256,900
2. Total revenues generated from Learn-to-Swim	$29,810	$28,036	$29,098	$30,001
3. Total revenue generated from special events, services*, and General Admission	$198,642	$154,599	$191,115	$190,899
4. Revenue from coupons and passes	$25,716	$28,281	$36,687	$36,000
5. Total operating expenses	$488,899	$477,551	$510,141	$560,118
6. Capital Project/Equipment				
7. Total attendance for season	56,606	40,312	46,531	50,000

*rentals, concession, lockers

Parks and Recreation's Aquatic Center

Splash Landing



Storm Water Utility

The Mayor and Council established a Storm Water Utility fund in August of 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is the improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the property owner's Equivalent Runoff Unit (ERU). ERU is the area of the property that does not allow moisture to soak into the ground, such as roofs, driveways parking lots and patios. The fee was increased to $2.00 from $1.50 per ERU as of April 1, 2008. The Council issued approximately $2 million in bonds to jump start the program and fund several large projects.

Financial Summary

The Storm Water Utility Fund is projected to receive $806,500 in revenues from operations and has budgeted $885,568 in expenditures. The ending fund equity is expected to be $2,514,862 at the end of FY 2011/12.

As of July 1, 2011 the City has $6,015,000 of general obligation bonds outstanding. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has three general obligation bond issues outstanding as of July 1, 2011. The bonds have interest rates ranging from 2.00% to 5.00% and mature in varying annual amounts ranging from $105,000 to $200,000, with the final maturity due in the year ending June 30, 2029. A brief description of the issue is listed below:

- **JUNE 1, 2004, $2,040,000 SERIES 2004A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,510,000 SERIES 2008A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2010, $2,540,000 SERIES 2010A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

General Obligation bonds outstanding as of July 1, 2011 consist of the following individual issues:

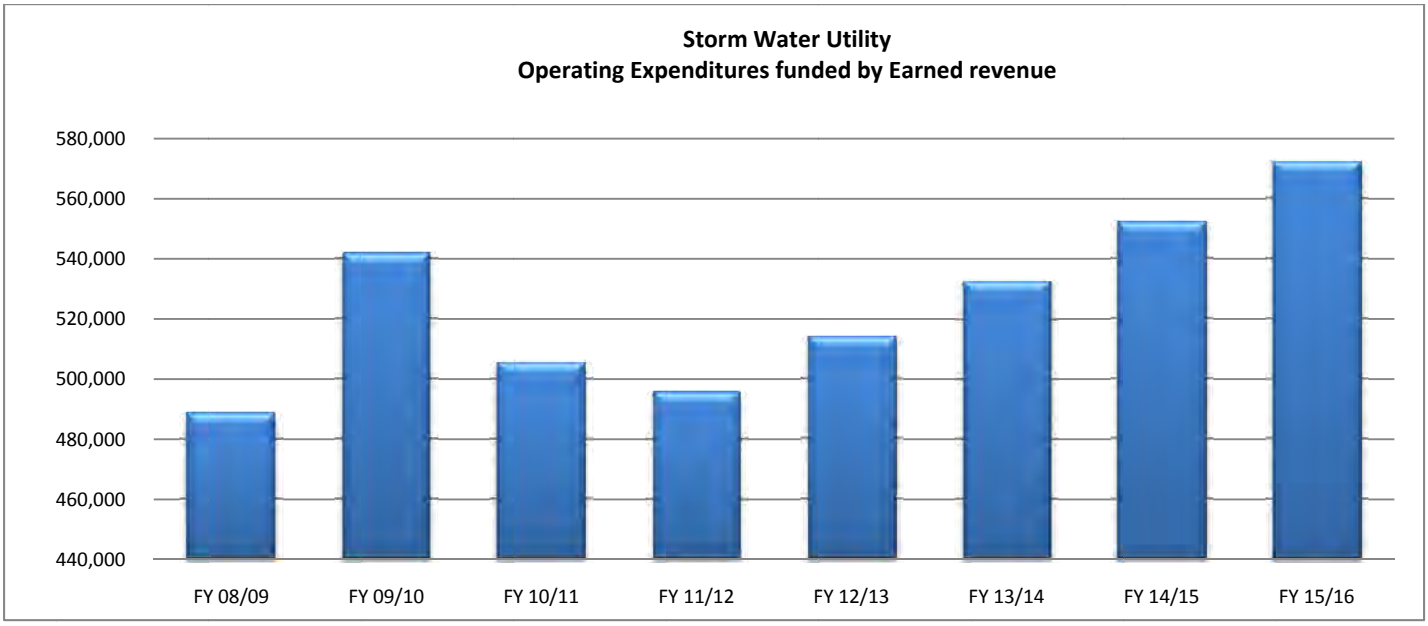
	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2011
Storm Water Improvements	June 2004	2,040,000	2.25 – 5.00%	1,380,000
Storm Water Improvements	June 2008	2,510,000	2.95 – 4.10%	2,200,000
Storm Water Improvements	June 2010	2,540,000	2.00 – 4.10%	2,435,000
Total General Obligation Bonds				**$6,015,000**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2011 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2012	320,000.00	238,001.95
2013	325,000.00	228,255.45
2014	335,000.00	217,832.95
2015	350,000.00	206,934.01
2016-2020	1,950,000.00	827,088.80
2021-2025	1,860,000.00	413,850.01
2026-2029	875,000.00	79,615.00
Total	**6,015,000.00**	**2,211,578.17**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators



Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Finance:							
Storm Water Utility Administration	143,510	-	39,951	78,394	79,825	1,431	1.83%
Public Works:							
Engineering	-	70,361	106,664	34,695	10,440	(24,255)	-69.91%
Street Cleaning	78	-	-	-	-	-	
Storm Water Utility	645,792	543,650	610,050	791,610	795,303	3,693	0.47%
Total Storm Water Utility:	**789,380**	**614,011**	**756,665**	**904,699**	**885,568**	**(19,131)**	**-2.11%**
Total Expenditures by Function	**789,380**	**614,011**	**756,665**	**904,699**	**885,568**	**(19,131)**	**-2.11%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	239,742	222,243	229,317	209,061	225,591	16,530	7.91%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	4,380	18,591	4,400	(14,191)	
Overtime	3,537	3,973	2,823	2,400	2,400	-	0.00%
Retirement contributions	37,124	34,931	37,348	35,810	39,883	4,073	11.37%
Health, Dental, Life Insurance	44,223	43,484	52,406	57,890	48,632	(9,258)	-15.99%
Other pay	300	307	434	350	350	-	
Total Salaries & Benefits	**324,926**	**304,938**	**326,708**	**324,102**	**321,256**	**(2,846)**	**-0.88%**
Operating expenditures							
Staff development (Conferences, travel & training)	14,624	12,679	13,407	13,600	13,600	-	0.00%
Repair, maintenance & utilities	134,489	157,155	198,613	225,749	218,773	(6,976)	-3.09%
Risk Management	6,222	9,019	9,935	9,559	9,837	278	2.91%
Contractual services	175,584	39,612	81,701	36,100	36,000	(100)	-0.28%
Operating expenditures	49,920	52,077	37,189	48,100	48,100	-	0.00%
Minor equipment	-	-	-	-	-	-	
Total Operating expenditures	**380,839**	**270,542**	**340,845**	**333,108**	**326,310**	**(6,798)**	**-2.04%**
Debt Service	**83,615**	**38,531**	**89,112**	**247,489**	**238,002**	**(9,487)**	**-3.83%**
Total Expenditures by Category	**789,380**	**614,011**	**756,665**	**904,699**	**885,568**	**(19,131)**	**-2.11%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
STORM WATER UTILITY

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental		2,000					
Special assessments							
Permits and licenses	6,483	4,931	6,300	6,500	6,500	-	0.00%
Charges for services	612,845	776,460	789,309	795,000	800,000	5,000	0.63%
Other	7,648	422	-				
Total operating revenue	**626,976**	**783,813**	**795,609**	**801,500**	**806,500**	**5,000**	**0.62%**
Operating expenses:							
Salaries and benefits	288,259	308,152	330,118	324,102	321,256	(2,846)	-0.88%
Supplies and services	340,133	180,574	211,789	182,450	174,665	(7,785)	-4.27%
Depreciation & Amortization	77,376	89,965	129,057	150,658	151,645	987	0.66%
Total operating expenses	**705,768**	**578,691**	**670,964**	**657,210**	**647,566**	**(9,644)**	**-1.47%**
Operating income(loss)	(78,792)	205,122	124,645	144,290	158,934	14,644	10.15%
Nonoperating income(expenses):							
Interest income	44,364	39,166	17,029	7,000	20,000	13,000	185.71%
Interest expense	(83,615)	(38,531)	(89,112)	(247,489)	(238,002)	9,487	-3.83%
(Loss) on disposal of assets							
Capital Grants & Contributions	81,221	315,489	177,398	150,000	150,000	-	0.00%
Net Income(loss)	(36,822)	521,246	229,960	53,801	90,932	37,131	69.02%
Transfers in		207,819	199,144	201,144	197,731	(3,413)	-1.70%
Transfers out			(2,750)	(470,000)		470,000	-100.00%
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(36,822)**	**729,065**	**426,354**	**(215,055)**	**288,663**	**503,718**	**-234.23%**
Retained earnings, beginning	1,121,162	1,285,835	2,014,900	2,441,254	2,226,199	(215,055)	-8.81%
Adjustments to retained earnings	201,495						
Retained earnings, ending	**1,285,835**	**2,014,900**	**2,441,254**	**2,226,199**	**2,514,862**	**288,663**	**12.97%**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Cash received from services	579,288	756,341	789,976	795,000	800,000
Other operating revenue	7,648	2,422	-	6,500	6,500
Cash payments to suppliers for goods and services	(355,592)	(198,631)	(222,814)	(181,463)	(174,665)
Cash payments to employees for services	(281,461)	(301,365)	(327,072)	(324,102)	(321,256)
Net cash provided by (used in) operating activities	(50,117)	258,767	240,090	295,935	310,579
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	207,819	199,144	201,144	197,731
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	207,819	199,144	201,144	197,731
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment (CIP)	(802,046)	(853,872)	(1,195,054)	(1,698,144)	(1,486,000)
Acquisition of property and equipment(Vehicles			-	(39,488)	-
Transfer out to CIP				(140,000)	
Transfer out to Palmer Hills	-	-	(2,750)	(330,000)	-
Proceeds from sale of cpital assets					
Proceeds from bonds	2,520,337	-	2,542,974	-	3,120,000
Transfer in from other funds for Capital			-		
Principal paid on bonds	(95,000)	(200,000)	(200,000)	(310,000)	(320,000)
Interest paid on bonds	(75,282)	(178,419)	(169,574)	(247,489)	(238,002)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	1,548,009	(1,232,291)	975,596	(2,765,121)	1,075,998
Cash Flows from Investing Activities, interest received	44,901	39,166	17,029	7,000	20,000
Net increase in cash and cash equivalents	1,542,793	(726,539)	1,431,859	(2,261,042)	1,604,308
Cash and cash equivalents:					
Beginning	**1,486,453**	**3,029,246**	**2,302,707**	**3,734,566**	**1,473,524**
Ending	**3,029,246**	**2,302,707**	**3,734,566**	**1,473,524**	**3,077,832**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(104,305)	205,122	238,389	144,290	158,934
Depreciation	75,226	88,980	127,019	150,658	150,658
Amortization	1,561	985	1,561	987	987
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	(25,050)	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	-	(18,057)	-	-	-
Increase (decrease) in accrued liabilities	-	6,787	-	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(27,518)**	**258,767**	**366,969**	**295,935**	**310,579**
Noncash Capital and Related Financing Activities:				-	-
Capital assets contributed	-	315,489	-	-	-
Acquisition of capital assets through contracts payable	-	127,971	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PROGRAM DESCRIPTION:

With the advent of NPDES, Phase II, an unfunded mandate from the EPA requires the City to establish a pro-active program of actions related to the management of storm water and collection systems throughout the city.

ANALYSIS:

The Storm Water Utility was established in August, 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System described in detail within the permit located on the City's website. In addition, the storm water utility is responsible for providing revenues to pay for the personnel assigned to the program as well as actions required by the permit. The revenue source (fund) covers requirements of both daily operations and capital projects. The permit for storm water discharge was re-issued for another five years starting March 1, 2009. The actions required for the first five years were documented and sent to IDNR. A full time Erosion and Sediment Control Inspector is on staff to perform reviews of storm water pollution prevention plans and conduct erosion and sediment control inspections.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Storm Water Utility Fund (See Administration)				
Licenses & Permits	4,931	6,500	6,500	6,500
Intergovernmental	2,000			
Charges for Services	776,460	783,000	760,000	760,000
Use of Money	39,166	16,480	20,000	20,000
Miscellaneous	421	250,000	100,000	100,000
Transfers-in	207,819	749,144	201,144	201,144
TOTAL REVENUES	**1,030,797**	**1,805,124**	**1,087,644**	**1,087,644**
APPROPRIATION SUMMARY:				
Salaries & Wages	226,216	236,520	230,052	232,391
Employee Benefits & Costs	78,722	90,188	94,050	88,865
Staff Development	12,679	13,407	13,600	13,600
Services & Commodities	167,898	198,380	168,850	162,052
Interest on bonds	38,531	89,112	247,489	238,002
Depreciation	89,965	129,057	150,658	150,658
Transfers out		2,750	470,000	0
TOTAL APPROPRIATIONS	**614,011**	**759,414**	**1,374,699**	**885,568**
Acquisition of Capital Assets/Equipment	1,436,656	2,520,868	1,910,000	1,910,000
Principal paid on bonds	200,000	200,000	310,000	310,000
AUTHORIZED POSITIONS:				
Erosion and Sediment Control Inspector	0.00	1.00	1.00	1.00
Heavy Equipment Operator	0.00	1.00	1.00	1.00
Light Equipment Operator	2.00	1.00	1.00	1.00
Lead Equipment Operator	1.00	1.00	1.00	1.00
Civil Engineer	0.80	0.00	0.00	0.00
Engineering Technician	0.07	0.07	0.07	0.07
Public Works Director	0.20	0.20	0.20	0.20
Public Works Coordinator	0.25	0.25	0.25	0.25
Deputy Director Public Works, Operations	0.20	0.20	0.20	0.20
Finance	0.30	0.28	0.28	0.28
TOTAL POSITIONS	**4.82**	**5.00**	**5.00**	**5.00**

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PERFORMANCE OBJECTIVES:

1. Generate revenue to fund operational aspects of the storm water discharge permit and provide limited capability to perform capital improvement projects.
2. Act as the clearing house for future storm water requirements. Establish an oversight committee to review expenditures.
3. Participate in regional storm water quality endeavors generated by the Partners of Scott County Watersheds to include semi-annual stream monitoring.

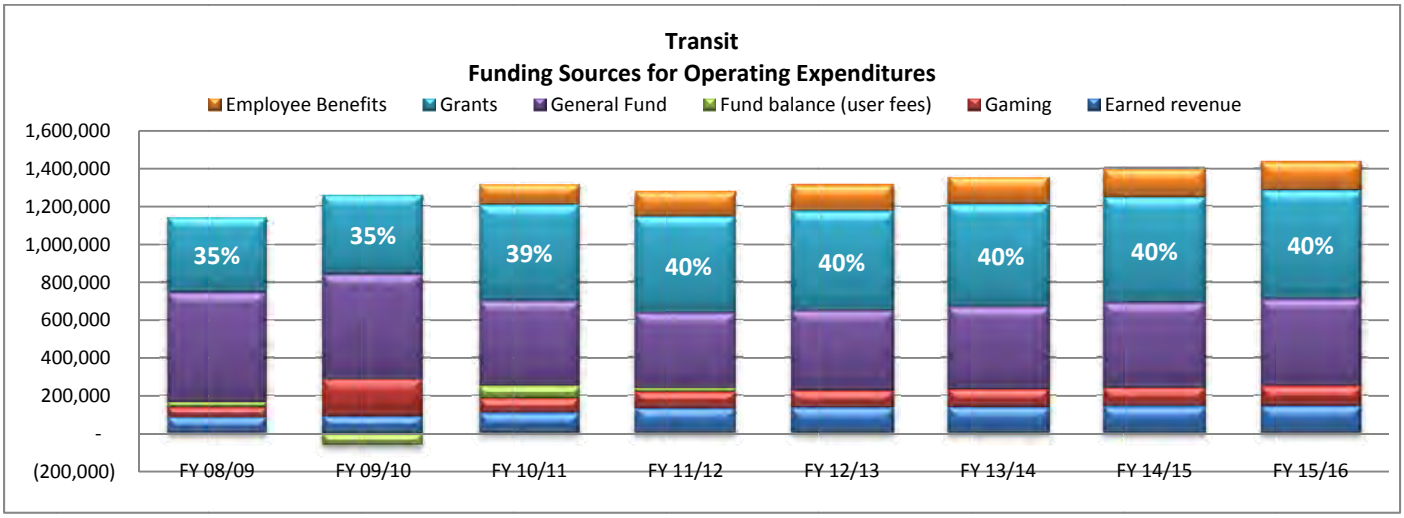
PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	4.82	5.00	5.00	5.00
2. Total department budget for storm water	614,011	759,414	1,374,699	885,568
3. Department budget for capital projects	1,436,656	2,520,868	1,910,000	1,910,000
WORKLOAD:				
1. % of time spent on storm water system maintenance	25%	25%	25%	25%
2. % of time spent of administration and fiscal management	10%	10%	10%	10%
3. % of time spent on CIP activities	20%	20%	20%	20%
4. % of time spent on training	5%	5%	5%	5%
5. % of time spent on public education	10%	10%	10%	10%
6. % of time spent on plan reviews/enforcement	30%	30%	30%	30%
PRODUCTIVITY:				
1. Administrative cost as a % of the Public Works departmental budget	2.70%	2.44%	2.36%	2.44%
2. Personnel cost as a % of the Public Works departmental budge	2.49%	2.66%	2.19%	2.25%
EFFECTIVENESS:				
1. % of annual storm water program objectives accomplished	100%	100%	100%	100%

Public Transit

This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assisstance, State of Iowa operating assisstance and transfers from the General Fund.

Financial Summary

The Transit Fund is targeting revenues of $1,277,353 including capital grants of $511,730 and transfer-in of $615,073. Expenditures are projected to be $1,521,801. The fund will end the FY 2011/12 with a fund equity of $996,511.



Riverfront Circulator

Initially a 3-year program, the Riverfront Circulator is a joint operation with CitiBus in Davenport and Metro Link on the Illinois side of the Quad Cities. Bettendorf Transit has taken the lead in administering the program and will manage the accounting of the operation. The purchase of retro-styled buses and a portion of operations will be covered by an ICAAP grant for the first 3-years.

Financial Summary

For FY 2011/12 the Circulator fund will cost $398,894 to operate including $120,000 of depreciation on the buses. The buses were purchased with an $840,000 grant in FY 2009/10. Operating revenues to the fund include $30,000 fares and $220,059 in operating grants and contributions from other participating agencies.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators

.

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Transit:							
Administration & Support	424,044	431,073	512,212	792,201	822,015	29,814	3.76%
Operations	651,631	654,577	755,829	882,941	815,533	(67,408)	-7.63%
Vehicle Maintenance	134,614	154,323	160,332	208,979	193,092	(15,887)	-7.60%
Planning	-	-	54,148	64,693	77,655	12,962	
Equipment Maintenance	-	-	-	-	-	-	
Vehicle Wash	-	-	-	7,500	12,400	4,900	
Total Transit	**1,210,289**	**1,239,973**	**1,482,521**	**1,956,314**	**1,920,695**	**(35,619)**	**-1.82%**
Total Expenditures by Function	**1,210,289**	**1,239,973**	**1,482,521**	**1,956,314**	**1,920,695**	**(35,619)**	**-1.82%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	147,718	135,504	153,163	157,074	143,449	(13,625)	-8.67%
Part-time/Temporary Employees	281,129	312,098	366,219	415,915	404,594	(11,321)	-2.72%
Contract help	1,609	4,753	-	-	-	-	
Overtime	9,627	9,383	24,339	26,390	11,000	(15,390)	-58.32%
Retirement contributions	66,365	69,498	85,645	94,985	98,302	3,317	3.49%
Health, Dental, Life Insurance	83,042	87,389	114,763	158,349	170,699	12,350	7.80%
Other pay	12,917	13,915	17,534	18,200	14,000	(4,200)	-23.08%
Total Salaries & Benefits	**602,407**	**632,540**	**761,663**	**870,913**	**842,044**	**(28,869)**	**-3.31%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,439	2,753	1,969	3,200	3,200	-	0.00%
Repair, maintenance & utilities	236,347	256,040	327,545	577,577	564,190	(13,387)	-2.32%
Risk Management	16,134	21,753	23,867	35,791	36,220	429	1.20%
Contractual services	220,126	211,717	241,458	299,092	308,302	9,210	3.08%
Operating expenditures	131,477	111,491	123,206	167,241	163,739	(3,502)	-2.09%
Minor equipment	359	3,679	2,813	2,500	3,000	500	20.00%
Total Operating expenditures	**607,882**	**607,433**	**720,858**	**1,085,401**	**1,078,651**	**(6,750)**	**-0.62%**
Total Expenditures by Category	**1,210,289**	**1,239,973**	**1,482,521**	**1,956,314**	**1,920,695**	**(35,619)**	**-1.82%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
TRANSIT

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental	415,956	400,482	419,842	509,403	511,730	2,327	0.46%
Special assessments							
Permits and licenses							
Charges for services	64,270	68,655	73,000	90,500	115,750	25,250	27.90%
Other	9,037	16,208	14,681	15,800	15,800	-	0.00%
Total operating revenue	**489,263**	**485,345**	**507,523**	**615,703**	**643,280**	**27,577**	**4.48%**
Operating expenses:							
Salaries and benefits	602,408	638,591	688,131	711,500	681,923	(29,577)	-4.16%
Supplies and services	506,657	506,211	510,801	610,657	595,430	(15,227)	-2.49%
Depreciation	101,222	101,222	109,525	244,448	244,448	-	0.00%
Total operating expenses	**1,210,287**	**1,246,024**	**1,308,457**	**1,566,605**	**1,521,801**	**(44,804)**	**-2.86%**
Operating income(loss)	(721,024)	(760,679)	(800,934)	(950,902)	(878,521)	72,381	-7.61%
Nonoperating income(expenses):							
Interest income	3,287		659			-	
Interest expense							
Gain / (Loss) on disposal of assets	12,500						
Capital Grants	-		793,166	539,037	19,000	(520,037)	
Net Income(loss)	(705,237)	(760,679)	(7,109)	(411,865)	(859,521)	(447,656)	108.69%
Transfers in	604,021	648,362	813,253	753,503	615,073	(138,430)	-18.37%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(101,216)**	**(112,317)**	**806,144**	**341,638**	**(244,448)**	(586,086)	-171.55%
Retained earnings, beginning	306,710	205,494	93,177	899,321	1,240,959	341,638	37.99%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**205,494**	**93,177**	**899,321**	**1,240,959**	**996,511**	**(244,448)**	**-19.70%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2011/12
THE LOOP RIVERFRONT CIRCULATOR

	FY 2009/10 Actual	FY 2010/11 Amended	FY 2010/12 Budget	Inc (Dec) over FY 2010/11 Amount	Percent
Operating revenue:					
Intergovernmental	57,645	104,643	103,185	(1,458)	-1.39%
Special assessments					
Permits and licenses					
Charges for services	12,162	27,000	30,000	3,000	11.11%
Other	56,935	119,927	116,874	(3,053)	-2.55%
Total operating revenue	**126,742**	**251,570**	**250,059**	**(1,511)**	-0.60%
Operating expenses:					
Salaries and benefits	79,954	159,413	160,121	708	0.44%
Supplies and services	43,292	110,146	118,623	8,477	7.70%
Depreciation	59,822	120,150	120,150	-	0.00%
Total operating expenses	**183,068**	**389,709**	**398,894**	**9,185**	2.36%
Operating income(loss)	(56,326)	(138,139)	(148,835)	(10,696)	7.74%
Nonoperating income(expenses):					
Interest income				-	
Interest expense					
Gain / (Loss) on disposal of assets					
Capital Grants	836,808			-	
Net Income(loss)	780,482	(138,139)	(148,835)	(10,696)	7.74%
Transfers in	494	17,989	28,685	10,696	59.46%
Transfers out					
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital					
Net income	**780,976**	**(120,150)**	**(120,150)**	-	0.00%
Retained earnings, beginning	-	780,976	660,826	(120,150)	
Residual equity, transfer in (out)					
Adjustment for restatement & contributed capital					
Retained earnings, ending	**780,976**	**660,826**	**540,676**	**(120,150)**	

YEAR 1: No cash outlay by City - 1st full year of operations

YEAR 2: $10,000 maximum cash outlay ($50,000, 80/20 match)

YEAR 3: $10,000 maximum cash outlay ($50,000, 80/20 match)

YEAR 4: Decision on continuing LOOP operations

No partners - $175,000

Partners - $175,000 split 3 ways - Bettendorf, Davenport, Metro

If the decision is made to continue, the buses must be purchased for approximately $20,000 each totaling $80,000.

Life of buses is estimated at 7 years or 200,000 miles.

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Cash received from services	58,700	69,357	73,196	90,500	115,750
Other operating revenue	546,135	393,292	428,608	525,203	527,530
Cash payments to suppliers for goods and services	(562,913)	(504,201)	(493,502)	(610,657)	(595,430)
Cash payments to employees for services	(594,030)	(624,704)	(679,436)	(711,500)	(681,923)
Net cash provided by (used in) operating activities	(552,108)	(666,256)	(671,134)	(706,454)	(634,073)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	17,894	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	598,081	648,362	813,253	641,289	615,073
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	598,081	666,256	813,253	641,289	615,073
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(322,300)	-	(63,420)	(659,930)	-
Proceeds from sale of cpital assets	12,500	-	-	19,000	-
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	257,840	-	-	520,037	-
Transfers in for capital			-	112,214	
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(51,960)	-	(63,420)	(8,679)	19,000
Cash Flows from Investing Activities, interest received	5,500	-	437	-	-
Net increase in cash and cash equivalents	(487)	-	79,136	(73,844)	-
Cash and cash equivalents:					
Beginning	**487**	**-**	**-**	**79,136**	**5,292**
Ending	**-**	**-**	**79,136**	**5,292**	**5,292**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(653,330)	(760,679)	(800,934)	(950,902)	(878,521)
Depreciation	101,222	101,222	109,525	244,448	244,448
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	(22,696)	(5,719)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	-	2,010	17,299	-	-
Increase (decrease) in accrued liabilities	-	13,887	8,695	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Unearned revenue	-	-	-	-	-
Net cash provided by (used in) operating activities	**(552,108)**	**(666,256)**	**(671,134)**	**(706,454)**	**(634,073)**
Noncash Capital and Related Financing Activities:				-	-
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	793,166	-	-

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Projected
Cash Flows from Operating Activities:			
Cash received from services	12,162	27,000	30,000
Other operating revenue	18,720	224,570	220,059
Cash payments to suppliers for goods and services	(40,940)	(110,146)	(118,623)
Cash payments to employees for services	(70,432)	(159,413)	(160,121)
Net cash provided by (used in) operating activities	(80,490)	(17,989)	(28,685)
Cash Flows from Noncapital Financing Activities:			
Proceeds from interfund accounts	83,986	-	-
Payments of interfund accounts	-	-	-
Operating transfers in	494	17,989	28,685
Operating transfers (out)	-	-	-
Net cash provided by noncapital financing activities	84,480	17,989	28,685
Cash Flows from Capital and Related Financing Activities:			
Acquisition of property and equipment	(840,798)	-	-
Proceeds from sale of cpital assets	-	-	-
Proceeds from bonds	-	-	-
Advances to other governments for future capital outlay	-	-	-
Principal paid on bonds	-	-	-
Interest paid on bonds	-	-	-
Capital grants	836,808	-	-
Increase(decrease) in contracts payable	-	-	-
Equity transfer	-	-	-
Net cash provided by (used in) capital and related financing activities	(3,990)	-	-
Cash Flows from Investing Activities, interest received	-	-	-
Net increase in cash and cash equivalents	-	-	-
Cash and cash equivalents:			
Beginning	**-**	**-**	**-**
Ending	**-**	**-**	**-**
Reconciliation of Operating Income (Loss) to Net Cash			
Provided by (Used in) Operating Activities:			
Operating income (loss)	(59,772)	(138,139)	(148,835)
Depreciation	59,772	120,150	120,150
Amortization	-	-	-
(Gain) loss on disposal of assets			
(Increase) in accounts and unbilled usage receivable	-	-	-
(Increase) in inventories	-	-	-
(Increase) in due from other governments	-	-	-
Increase (decrease) in accounts payable	-	-	-
Increase (decrease) in accrued liabilities	-	-	-
Increase (decrease) in due to other governments	-	-	-
Unearned revenue	-	-	-
Net cash provided by (used in) operating activities	**-**	**(17,989)**	**(28,685)**
Noncash Capital and Related Financing Activities:	-	-	-
Disposal of fixed assets contributed	-	-	-
Acquisition of capital assets through contracts payable	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-

PROGRAM NAME: TRANSIT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT**

PROGRAM DESCRIPTION:

Provide prompt, on-time, properly operated transit services to the elderly, disabled and general public citizens of the City of Bettendorf area.

ANALYSIS:

The City will continue to utilize federal and state funds to offset the operations and capital costs of the transit system.
The Transit system continues to enjoy an increase in ridership and the upward trend is expected to continue.

Bettendorf Transit has purchased and installed 10 new "high end" bus shelters, purchased 6 new transit buses. The transit staff will be focused on future transit hub location possibilities and starting to study the feasibility of a new bus storage facility, located at Public Works.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
State Transit Assistance Grant	164,814	172,676	161,916	170,000
Federal Transit Administration Grant (Operating)/Capital/Planni	235,668	247,166	341,521	341,730
CASI Grant to Transit	1,800	1,800	1,800	1,800
Bus Sign Advertising & Miscellaneous	14,167	12,880	14,000	14,000
Transit Fares	68,655	73,000	90,500	115,750
General Fund - Transfer In	578,612	552,182	450,897	397,915
Employee Benefits Fund - Transfer In	0	0	112,263	132,158
Gaming Fund - Transfer In	50,000	197,653	85,000	85,000
Sales Tax & Interest Fund - Transfer In	19,750	63,418	20,500	0
Vehicle Replacement Fund / CIP LOT & Interest	0	0	91,714	0
Sale of Assets	0	0	19,000	19,000
Interest	0	659	0	0
Refunds & Reimbursements	240	0	0	0
Capital Grants (FTA)	0	793,166	504,957	0
TOTAL REVENUES	**1,133,706**	**2,114,600**	**1,894,068**	**1,277,353**
APPROPRIATION SUMMARY:				
Salaries & Wages	472,673	498,787	503,543	466,820
Employee Benefits & Costs	159,863	182,921	207,957	215,103
Staff Development	2,753	1,969	3,200	3,200
Services & Commodities	503,458	658,122	607,457	592,230
Depreciation	101,222	199,425	244,448	244,448
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**1,239,969**	**1,541,224**	**1,566,605**	**1,521,801**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Transit Manager	0.50	0.50	0.50	0.50
Operations Coordinator	1.25	1.25	1.20	1.20
Transit Driver	9.30	9.40	9.30	9.30
Public Works Coordinator	0.10	0.10	0.10	0.10
Admin./Finance	0.10	0.08	0.03	0.03
Deputy Director Public Works, Operations	0.06	0.06	0.06	0.06
Public Works Director	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**11.41**	**11.49**	**11.29**	**11.29**

PROGRAM NAME: TRANSIT **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: TRANSIT**

PERFORMANCE OBJECTIVES:

1. Maintain bus service on five routes from 6:00 a.m. - 6:00 p.m., Monday through Friday, averaging twelve passengers per hour.
2. Maintain Dial-A-Bus service by contract from 6:00 a.m. - 6:00 p.m. Monday through Friday and from 8:30 a.m. - 5:30 p.m. on Saturday, averaging two passengers per hour.
3. Maintain Saturday route service from 8:30 a.m. - 5:30 p.m. with two buses providing hourly service on each route and averaging eleven passengers per hour.

For reporting to the Federal Transit Administration the total transit budget is sub allocated to the following programs:

1. Administration and Support
2. Transit Operations and planning
3. Transit Vehicle Maintenance
4. Transit Equipment Maintenance

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Scott Community College enrollment	3,908	3,908	3,908	3,908
2. Bettendorf High School enrollment	1,500	1,500	1,500	1,500
3. Estimated demand within two blocks of each route	245,000	245,000	245,000	245,000
WORKLOAD:				
1. Passenger miles/route	642,000	650,000	650,000	650,000
2. Revenue miles/route	296,000	321,000	325,000	325,000
3. Total elderly rides/route	9,000	9,000	9,100	9,100
4. Total elderly rides/dial	3,750	3,750	4,000	4,000
5. Total disabled rides/route	10,000	10,000	10,500	10,500
6. Total disabled rides/dial	2,450	2,450	2,450	2,450
7. General public rides/route	150,000	150,000	170,000	170,000
8. General public rides/dial	350	350	350	350
9. Total ridership/dial	6,550	6,550	6,550	6,550
10. Total passengers /route	179,000	179,000	179,000	179,000
11. Total ridership	185,550	185,550	188,000	188,000
PRODUCTIVITY:				
1. Cost per ride/route (City)	$2.74	$2.74	$2.74	$2.74
2. Cost per ride/dial	$8.61	$8.61	$8.61	$8.61
3. Cost per mile/route (City)	$1.64	$1.64	$1.64	$1.64
4. Cost per hour/dial	$23.25	$23.25	$23.25	$23.25
5. City cost per passenger (after STA & FTA participation)	$1.50	$1.50	$1.50	$1.50
6. Cost per hour/route (City)	$25.90	$25.90	$25.90	$25.90
EFFECTIVENESS:				
1. Passengers per hour/route	16.2	16.2	16.2	16.2
2. Passengers per hour/dial	2.4	2.4	2.4	2.4
3. % change in ridership/route	18%	18%	5%	5%
4. % change in ridership/dial	2%	2%	2%	2%
5. % federal participation (operating only)	6%	6%	6%	6%
6. % state participation (operating only)	30%	30%	30%	30%

PROGRAM NAME: TRANSIT - RIVERFRONT CIRCULATOR | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT - RIVERFRONT CIRCULATOR**

PROGRAM DESCRIPTION:

Joint transit operation in cooperation with CitiBus and Metro Link to provide a limited stop, seamless bus route through the downtown areas of Bettendorf, Davenport, Rock Island and Moline.

ANALYSIS:

Initially a 3-year program, the Riverfront Circulator is a joint operation Metro Link on the Illinois side of the Quad Cities.

Bettendorf Transit manages the day to day operations and administers the program and manages the accounting of the operation.

After completion of the first year, the LOOP has enjoyed a ridership of over 30,000. Additional marketing and adjustments of service hours and or days are anticipated to help increase the ridership.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
ICAAP Grant		64,482	132,496	132,496
Transit Fares		10,000	20,000	20,000
Riverfront Support		62,794	140,101	140,101
Capital Grants		836,808	0	0
TOTAL REVENUES		**974,084**	**292,597**	**292,597**
APPROPRIATION SUMMARY:				
Salaries & Wages		60,352	109,836	103,223
Employee Benefits & Costs		19,603	49,577	56,898
Staff Development		0	0	0
Services & Commodities		40,708	110,146	118,623
Depreciation		59,822	120,150	120,150
Transfers Out		0	0	0
TOTAL APPROPRIATIONS		**180,485**	**389,709**	**398,894**
Acquisition of Capital Assets/Equipment		836,808	0	0
AUTHORIZED POSITIONS:				
Transit Driver		2.66	2.30	2.30
Transit Manager			0.20	0.20
Operations Coordinator			0.05	0.05
TOTAL POSITIONS		**2.66**	**2.55**	**2.55**

PROGRAM NAME: TRANSIT - RIVERFRONT CIRCULATOR | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT - RIVERFRONT CIRCULATOR**

PERFORMANCE OBJECTIVES:

1. Maintain riverfront circulator service during normal operating hours:
Thursday through Friday, 5 PM – 1:30 AM and Sunday 11 AM – 5:30 PM.

2. Extend hours and/or add vehicles as need/demand dictates and budget allows
to help alleviate parking, crowding, and congestion issues during downtown festivals and high-attendance events.

3.Maintain safe and secure environment onboard, with low-to-zero incident/accident rate.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Local residents		300,000	300,000	300,000
2. College students		25,000	25,000	25,000
3. Visitors/tourists/conventioneers		100,000	100,000	100,000
4. Seniors/Disabled		30,000	30,000	30,000
WORKLOAD:				
1. Revenue miles for route		27,300	65,520	65,520
2. Revenue hours		1,950	4,680	4,680
3. Total senior & disabled trips (combine)		510	2,400	2,400
4. Bike & bus trips		250	1,500	1,500
5. Total Ridership		17,000	80,000	80,000
PRODUCTIVITY:				
1. Cost per ride		$7.00	$2.00	$2.00
2. Cost per hour		$65.00	$45.50	$45.50
3. Net cost per mile		$1.50	$1.10	$1.10
5. Advertising income generated		$7,500	$30,000	$30,000
6. Sponsorship income generated (pass/token pre-sales)		$3,000	$9,000	$9,000
EFFECTIVENESS:				
Passengers per hour – Thursday		5	10	10
Passengers per hour – Friday		12	22	22
Passengers per hour – Saturday		14	26	26
Passengers per hour – Sunday		5	10	10

QC Waterfront Convention Center

This fund accounts for the construction, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded partially by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009.

Financial Summary

The fund is targeting revenues of $5,433,696 and expenditures of $5,260,249 in FY 2011/12.

Debt Service

As of July 1, 2011, the City has $12,510,000 of general obligation notes outstanding in the QCWCC Fund. The notes are backed by the full faith and credit of the City of Bettendorf. The principal and interest payments of these notes will be funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri.

The City currently has two general obligation notes outstanding as of July 1, 2011. The notes have interest rates of 5.0% and 7.50% and mature in varying annual amounts ranging from $35,000 to $1,175,000 per issue, with the final maturities due in the year ending June 30, 2026. A brief description of these issues are listed below.

- **AUGUST 29, 2008, $2,675,000 SUBORDINATE URBAN RENEWAL TAX INCREMENT REVENUE CAPITAL LOAN NOTES, SERIES 2008A**

  Proceeds from these bonds will be used to finance the walkway and parking ramp of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

- **AUGUST 29, 2008, $11,140,000 SUBORDINATE URBAN RENEWAL TAX INCREMENT REVENUE CAPITA LOAN NOTES, SERIES 2008A**

  Proceeds from these bonds will be used to finance the building construction of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

General Obligation Notes outstanding as of July 1, 2011 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2011
QCWCC Notes	August 2008	2,675,000	Tax equivalent	2,535,000
QCWCC Notes	August 2008	11,140,000	T-Bill +4.75%	9,975,000
Total General Obligation Bonds				**$12,510,000**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2011 are as follows:

Year ending June 30:	Principal	Interest
2012	585,000.00	880,696.40
2013	625,000.00	834,813.68
2014	270,000.00	1,178,335.00
2015	990,000.00	1,131,283.75
2016-2020	3,450,000.00	4,563,858.75
2021-2026	6,590,000.00	3,563,025.00
Total	**12,510,000.00**	**12,152,012.58**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12.
- Cash Flow, FY 2007/08 through FY 2011/12.

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Events Center:							
Finance/Accounting/Payroll	83,365	1,141,515	949,508	918,842	880,696	(38,146)	-4.15%
Building Maintenance	3,340	57,441	-	-	-	-	
Convention Center Operations	-	520,044	1,860,923	4,183,017	3,733,274	(449,743)	-10.75%
Isle Opening Budget	-	410,542	658,947	647,432	646,279	(1,153)	-0.18%
Total Events Center	**86,705**	**2,129,542**	**3,469,378**	**5,749,291**	**5,260,249**	**(489,042)**	**-8.51%**
Total Expenditures by Function	**86,705**	**2,129,542**	**3,469,378**	**5,749,291**	**5,260,249**	**(489,042)**	**-8.51%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees		10,299	11,110	23,338	22,055	(1,283)	-5.50%
Isle Salaris & Benefits		161,558	655,554	675,000	675,000	-	0.00%
Contract help						-	
Overtime						-	
Retirement contributions		1,548	1,789	3,725	3,739	14	0.38%
Health, Dental, Life Insurance		1,099	1,370	2,316	2,432	116	5.01%
Other pay		71	221	-	-	-	
Total Salaries & Benefits	**-**	**174,575**	**670,044**	**704,379**	**703,226**	**(1,153)**	**-0.16%**
Operating expenditures							
Staff development (Conferences, travel & training)	80	-	2,541	-	-	-	
Repair, maintenance & utilities	3,340	408,782	835,506	834,903	834,903	-	0.00%
Risk Management	22,426	12,634	50,652	53,000	53,000	-	0.00%
Contractual services	60,770	436,348	289,256	367,500	367,500	-	0.00%
Operating expenditures	89	144,504	382,943	482,000	482,000	-	0.00%
Minor equipment	-	454,896	3,351	-	-	-	
Total Operating expenditures	**86,705**	**1,457,164**	**1,564,249**	**1,737,403**	**1,737,403**	**-**	**0.00%**
Debt Service	**-**	**414,648**	**949,508**	**918,842**	**880,696**	**(38,146)**	**-4.15%**
Capital Outlay (Entertainment)	**-**	**83,155**	**285,577**	**2,388,667**	**1,938,924**	**(449,743)**	**-18.83%**
Total Expenditures by Category	**86,705**	**2,129,542**	**3,469,378**	**5,749,291**	**5,260,249**	**(489,042)**	**-8.51%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
QC WATERFRONT CONVENTION CENTER

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) over FY 2010/11 Amount	Inc (Dec) over FY 2010/11 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services		414,379	1,569,542	4,250,000	3,760,000	(490,000)	-11.53%
Other	43,111	963,451	674,212	358,333	358,333	-	0.00%
Total operating revenue	**43,111**	**1,377,830**	**2,243,754**	**4,608,333**	**4,118,333**	**(490,000)**	-10.63%
Operating expenses:							
Salaries and benefits		174,460	670,044	704,379	703,226	(1,153)	-0.16%
Supplies and services	91,705	1,234,339	1,245,087	3,536,661	3,064,774	(471,887)	-13.34%
Depreciation		306,093	604,740	589,409	611,553	22,144	3.76%
Total operating expenses	**91,705**	**1,714,892**	**2,519,871**	**4,830,449**	**4,379,553**	**(450,896)**	-9.33%
Operating income(loss)	(48,594)	(337,062)	(276,117)	(222,116)	(261,220)	(39,104)	17.61%
Nonoperating income(expenses):							
Interest income	18,434	116,957	23,543	8,000	8,000	-	0.00%
Interest expense	-	(414,648)	(949,508)	(918,842)	(880,696)	38,146	-4.15%
Gain / (Loss) on disposal of assets							
Other financing sources	4,486,960	355,450	125,100	100,000	100,000	-	0.00%
Net Income(loss)	4,456,800	(279,303)	(1,076,982)	(1,032,958)	(1,033,916)	(958)	0.09%
Transfers in	1,094,158	1,132,492	1,224,984	1,192,897	1,207,363	14,466	1.21%
Transfers out	(289,684)	-				-	
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**5,261,274**	**853,189**	**148,002**	**159,939**	**173,447**	13,508	8.45%
Retained earnings, beginning	664,569	5,925,843	6,779,032	6,927,034	7,086,973	159,939	2.31%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**5,925,843**	**6,779,032**	**6,927,034**	**7,086,973**	**7,260,420**	**173,447**	**2.45%**

Combining Statement of Cash Flows	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Projected
Cash Flows from Operating Activities:				
Cash received from services	414,379	1,569,542	4,250,000	3,760,000
Other operating revenue	517,888	608,094	358,333	358,333
Cash payments to suppliers for goods and services	(509,666)	(1,202,132)	(3,514,517)	(3,064,774)
Cash payments to employees for services	(174,338)	(669,022)	(704,379)	(703,226)
Net cash provided by (used in) operating activities	248,263	306,482	389,437	350,333
Cash Flows from Noncapital Financing Activities:				
Proceeds from interfund accounts	-	-	-	-
Payments of interfund accounts	(1,623,067)	-	-	-
Operating transfers in	1,132,492	1,224,984	1,192,897	1,207,363
Operating transfers (out)	-	-	-	-
Net cash provided by noncapital financing activities	(490,575)	1,224,984	1,192,897	1,207,363
Cash Flows from Capital and Related Financing Activities:				
Acquisition of property and equipment	(11,211,882)	(536,193)	(80,182)	-
Proceeds from sale of cpital assets				
Proceeds from notes	13,416,400	-	-	-
Advances to other governments for future capital outlay	-	-	-	-
Principal paid on bonds	(250,000)	(510,000)	(545,000)	(585,000)
Interest paid on bonds	(761,143)	(952,635)	(918,842)	(880,696)
Capital grants	-	-	100,000	100,000
Increase(decrease) in contracts payable	-	-	-	-
Equity transfer	-	-	-	-
Net cash provided by (used in) capital and related financing activities	1,193,375	(1,998,828)	(1,444,024)	(1,365,696)
Cash Flows from Investing Activities, interest received	114,036	24,876	8,000	8,000
Net increase in cash and cash equivalents	1,065,099	(442,486)	146,310	200,000
Cash and cash equivalents:				
Beginning	**-**	**1,065,099**	**622,613**	**768,923**
Ending	**1,065,099**	**622,613**	**768,923**	**968,923**
Restricted cash - Equipment Replacement Fund	**34,332**	**568,476**	**768,476**	**968,476**
Unrestricted cash	**1,030,767**	**54,137**	**447**	**447**
Reconciliation of Operating Income (Loss) to Net Cash				
Provided by (Used in) Operating Activities:				
Operating income (loss)	(337,062)	(276,117)	(222,116)	(261,220)
Depreciation	287,527	582,596	589,409	589,409
Amortization	18,566	22,144	22,144	22,144
(Gain) loss on disposal of assets				
(Increase) in accounts and unbilled usage receivable	(448,563)	(66,118)	-	-
(Increase) in inventories	-	-	-	-
(Increase) in due from other governments	-	-	-	-
Increase (decrease) in accounts payable	727,673	42,955	-	-
Increase (decrease) in accrued liabilities	122	1,022	-	-
Increase (decrease) in due to other governments	-	-	-	-
Net cash provided by (used in) operating activities	**248,263**	**306,482**	**389,437**	**350,333**
Noncash Capital and Related Financing Activities:				
Transfer of capital assets from govt activities	-	-	-	-
Acquisition of capital assets through contracts payable	(1,769,398)	(591,552)	-	-
Capital contributions included in accounts receivable	274,050	125,100	-	-

WATERFRONT
CONVENTION CENTER

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
INTERNAL SERVICE FUNDS

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Budget	FY 2011/12 Budget	Inc (Dec) ower FY 2010/11	
						Amovnt	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	4,800,251	5,201,642	5,415,180	5,559,565	5,673,163	113,598	2.04%
Other	39,586	29,232	51,191	57,075	34,050	(23,025)	-40.34%
Total operating revenue	**4,839,837**	**5,230,874**	**5,466,371**	**5,616,640**	**5,707,213**	**90,573**	**1.61%**
Operating expenses:							
Salaries and benefits	2,592,610	2,879,971	3,202,701	3,601,480	3,819,325	217,845	6.05%
Supplies and services	2,493,266	2,474,727	2,305,341	2,093,099	1,983,878	(109,221)	-5.22%
Depreciation	30,648	25,060	25,060	17,410	17,410	-	0.00%
Total operating expenses	**5,116,524**	**5,379,758**	**5,533,102**	**5,711,989**	**5,820,613**	**108,624**	**1.90%**
Operating income(loss)	(276,687)	(148,884)	(66,731)	(95,349)	(113,400)	(18,051)	18.93%
Nonoperating income(expenses):							
Interest income	133,871	98,280	101,014	39,574	63,000	23,426	59.20%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(142,816)	(50,604)	34,283	(55,775)	(50,400)	5,375	-9.64%
Transfers in	81,000	40,000	32,000	32,000	32,000	-	0.00%
Transfers out			(82,434)	-	-	-	
Net income	**(61,816)**	**(10,604)**	**(16,151)**	**(23,775)**	**(18,400)**	**5,375**	**-22.61%**
Retained earnings, beginning	2,626,915	2,565,099	2,554,495	2,538,344	2,514,569	(23,775)	-0.94%
Adjustment for restatement & contributed	-	-	-	-	-		
Retained earnings, ending	**2,565,099**	**2,554,495**	**2,538,344**	**2,514,569**	**2,496,169**	**(18,400)**	**-0.73%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:						
Property Taxes						20,800,360
TIF Revenues						2,330,787
Other City Taxes						8,129,562
Licenses & Permits						645,060
Use of Money & Property	26,000	20,000	6,000	11,000	63,000	1,039,226
Intergovernmental					0	6,121,120
Charges for Services	2,897,544	759,409	590,182	1,426,028	5,673,163	17,446,342
Special Assessments					0	32,000
Miscellaneous		25,000	9,000	50	34,050	1,692,297
Bond Proceeds					0	10,350,000
Other financing sources						451,500
Transfers In			32,000		32,000	11,052,071
Total Revenues & Other Sources	**2,923,544**	**804,409**	**637,182**	**1,437,078**	**5,802,213**	**80,090,325**
Expenditures & Other Financing Uses:						
Public Safety					0	9,384,925
Public Works					0	3,445,951
Culture & Recreation					0	4,106,908
Community & Economic Development					0	2,410,452
General Government					0	3,533,979
Debt Service					0	9,179,948
Capital Projects					0	14,718,815
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**46,780,978**
Business Type/Enterprises	2,923,544	804,409	665,249	1,427,411	5,820,613	24,168,138
Total Gov Activities & Business Exp.	**2,923,544**	**804,409**	**665,249**	**1,427,411**	**5,820,613**	**70,949,116**
Transfers Out					0	11,052,071
Total ALL Expenditures/Transfers Out	**2,923,544**	**804,409**	**665,249**	**1,427,411**	**5,820,613**	**82,001,187**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	(28,067)	9,667	(18,400)	(1,910,862)
Estimated Beginning Fund Balance	**987,458**	**627,788**	**295,951**	**603,372**	**2,514,569**	**57,145,485**
Ending Fund Balance June 30	**987,458**	**627,788**	**267,884**	**613,039**	**2,496,169**	**55,234,623**
Fund Balance as a % of expenditures & transfers out						

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that, "the reserves held at the end of the plan year, February 2010, and the accrual rates established for use in the plan year beginning March 1, 2011 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the the terms of the plan and include appropriate provision for all actuarial items which ought to be established." The City plans to work with the City's independent claims administrator and to re-establish the Health Committee in hopes to find additional ways to save costs on future health insurance claims.

Financial Summary

The Employee Health Insurance fund is budgeted to breakeven in FY 2011/12 with revenues matching expenditures at $2,923,544.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Health Insurance funding sources, FY 2006/07 – FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
EMPLOYEE INSURANCE FUND

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) ower FY 2010/11 Amount	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	2,229,147	2,497,150	2,786,716	2,690,708	2,897,544	206,836	7.69%
Other	6,461		3,263	1,500			
Total operating revenue	**2,235,608**	**2,497,150**	**2,789,979**	**2,692,208**	**2,897,544**	**205,336**	**7.63%**
Operating expenses:							
Salaries and benefits	1,879,199	2,096,158	2,357,243	2,724,782	2,923,544		
Supplies and services	450,857	445,338	469,527			-	
Depreciation							
Total operating expenses	**2,330,056**	**2,541,496**	**2,826,770**	**2,724,782**	**2,923,544**	**198,762**	**7.29%**
Operating income(loss)	(94,448)	(44,346)	(36,791)	(32,574)	(26,000)	6,574	-20.18%
Nonoperating income(expenses):							
Interest income	70,145	47,420	43,882	32,574	26,000	(6,574)	-20.18%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(24,303)	3,074	7,091	-	-	-	
Transfers in							
Transfers out							
Net income	**(24,303)**	**3,074**	**7,091**	**-**	**-**	-	
Retained earnings, beginning	1,001,596	977,293	980,367	987,458	987,458	-	0.00%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**977,293**	**980,367**	**987,458**	**987,458**	**987,458**	-	0.00%

City of Bettendorf
Health Insurance Costs
FY 2011/12 Budget Review

Fiscal Year	Audit FY 2006/07	Audit FY 2007/08	Audit FY 2008/09	Audit FY 2009/10	FY 2010/11 Estimate	FY 2011/12 Bid
Medical/Dental/Vision Claims **	1,920,936	2,002,938	2,373,507	2,549,095	2,367,503	2,538,862
Less specific/aggregate stop loss recoveries	(108,638)	(123,739)	(289,992)	(180,406)	(150,000)	(150,000)
Net Claims	1,812,298	1,879,199	2,083,515	2,368,689	2,217,503	2,388,862
Administration Fees	83,309	83,463	84,101	81,724	76,380	76,380
Broker fee	-	-	-	8,388	8,388	8,388
Stop Loss Service fees	-	-	-	-	-	-
Aggregate Premium	14,713	17,770	16,150	17,740	14,987	14,986
Specific Premium	215,873	213,084	216,599	240,642	290,700	320,478
Life/LTD/Accidental Death Premiums	115,629	121,550	127,463	93,418	95,000	98,000
Reinsurance Assessment	14,142	13,708	12,644	15,144	15,200	15,200
Bank charges	-	-	-	-	-	-
Supplies	30	31	-	-	-	-
Actuarial Fee	1,000	1,250	1,025	1,025	1,250	1,250
Total Expenses on Fiscal Year	2,256,994	2,330,055	2,541,497	2,826,770	2,719,408	2,923,544
	1.43%	3.24%	9.07%	11.22%	-3.80%	7.51%
		+3 firefighters 7/1/07		+3 firefighter 7/1/09		

The City's projected MAXIMUM cost on medical, RX & dental claims is $3,508,158 for FY 11/12, up $256,389 or 7.88% from FY 10/11 . Ample reserves are available in the Health Insurance fund balance to cover claims up to the maximum.

Average annual increase in health costs from FY 2004/05 to FY 2011/12 total 4.25%

Funding sources, Health Insurance

Sources:	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11 Projected	FY 11/12 Budget
Employee Benefits Property tax levy	1,256,611	1,295,024	1,395,228	1,464,480	1,533,172	1,807,978
Utility Replacement Tax	57,119	55,795	59,042	59,709	56,424	66,834
Charges for services, all other funds	729,098	743,773	919,730	1,153,118	905,812	824,232
Interest earnings	71,010	76,607	47,420	43,882	26,000	26,000
Payments from Employee premium share, part-time employees, retirees, & COBRA	132,791	134,555	123,150	132,672	198,000	198,000
Fund balance (increase) or decrease	10,365	24,303	(3,074)	(7,091)	-	-
Total sources of funding for expenditures	**2,256,994**	**2,330,057**	**2,541,496**	**2,846,770**	**2,719,408**	**2,923,044**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 AMENDED	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,229,131	2,499,857	2,783,353	2,692,208	2,897,544
Receipts from other operating revenue	6,461	-	1,098	-	-
Payments to suppliers	(450,857)	(452,162)	(462,703)	(2,724,782)	(2,923,544)
Payments to claimants	(1,885,622)	(2,087,933)	(2,260,924)	-	-
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	(100,887)	(40,238)	60,824	(32,574)	(26,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-			
Payments of interfund accounts	-	-			
Operating transfers in	-	-	-		
Operating transfers (out)	-	-			
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment					
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	74,139	51,714	45,471	26,000	26,000
Net increase in cash and cash equivalents	(26,748)	11,476	106,295	(6,574)	-
Cash and cash equivalents:					
Beginning	**1,116,556**	**1,089,808**	**1,101,284**	**1,207,579**	**1,201,005**
Ending	**1,089,808**	**1,101,284**	**1,207,579**	**1,201,005**	**1,201,005**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(94,448)	(44,346)	(36,791)	(32,574)	(26,000)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(16)	2,707	(5,528)	-	-
(Increase) in prepaid items	-	(6,824)	6,824	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable					
Increase (decrease) in claims payable	(6,423)	8,225	96,319		
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(100,887)**	**(40,238)**	**60,824**	**(32,574)**	**(26,000)**

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PROGRAM DESCRIPTION:

Maintain self insurance program and insure that cost containment is a priority. Establish a wellness committee to help our employees make healthy lifestyle choices creating a healthier workplace.

ANALYSIS:

The Employee Health Insurance fund was established to meet the potential losses from medical and dental claims. Self insurance is in effect for all claims up to the aggregate stop loss, with a $50,000 per claim stop loss amount. All claim handling procedures are performed by a third party administrator and overseen by the Human Resources Director. Each year we bid the TPA and stop loss insurance services to guarantee competitive pricing. The level of health care benefits the city offers its employees is outstanding.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	2,497,150	2,786,716	2,690,708	2,897,544
Interest	47,420	43,882	32,574	26,000
Reimbursements	0	3,263	1,500	0
Transfers In	0	0	0	0
TOTAL REVENUES	**2,544,570**	**2,833,861**	**2,724,782**	**2,923,544**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	2,541,496	2,826,769	2,724,782	2,923,544
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**2,541,496**	**2,826,769**	**2,724,782**	**2,923,544**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PERFORMANCE OBJECTIVES:

1. Administer Employee Benefit Programs which include health, dental, life and long-term disability insurance.
2. To provide wellness programs and education to decrease costs and ensure appropriate coverages to eligible employees.
3. Provide education and communication to employees to ensure thorough understanding of benefits available to them.
4. Continue labor health committee in surveying employee health care needed.
5. Continue wellness committee and programs.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Medical/dental enrollment - employee	69	69	69	69
2. Medical/dental enrollment - family	159	160	160	160
3. Medical/dental enrollment - retirees	6	5	5	5
4. Medical/dental enrollment - COBRA	0	0	0	0
5. Life enrollment	228	228	228	228
6. Long-term disability enrollment	228	228	228	228
7. Flex enrollment	110	100	100	100
WORKLOAD:				
1. # of labor management health committee meetings	5	7	7	7
2. Total charges submitted - all benefits	$2,373,507	$2,350,000	$2,563,417	$2,563,417
3. Total specific reimbursements	$289,992	$220,000	$150,000	$150,000
4. Ineligible charges denied	$20,000	$25,000	$25,000	$25,000
PRODUCTIVITY:				
1. % of time spent as insurance liaison	25%	25%	25%	25%
2. Total claims paid - all benefits	$2,083,515	$2,130,000	$2,413,417	$2,413,417
3. % of total claims paid - employee	50%	50%	50%	50%
4. % of total claims paid - spouse	20%	20%	20%	20%
5. % of total claims paid - children	30%	30%	30%	30%
EFFECTIVENESS:				
1. Ratio - payments/charges - all benefits	88%	91%	94%	94%
2. Avg. claim frequency per month per employee (med & denta	4	4	4	4
3. Average age of employee	47	45	45	46
4. Average family size	3.6	3.6	3.6	3.6
5. Claims in excess of specific	3	3	3	3

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Effective with the 2005/06 budget the City has contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and Iowa Municipalities Workers' Compensation Association (IMWCA) to provide workers' compensation insurance.

Financial Summary

The Risk Management Fund is projected to match expenditure with revenue sources in FY 2011/12. The projected ending fund balance is $627,788.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Property, Casualty and Workers Compensation Premiums Five Year Premium Comparison
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
RISK MANAGEMENT

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) ower FY 2010/11 Amovnt	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	751,999	810,023	800,472	753,074	759,409	6,335	0.84%
Other	26,152	21,700	30,827	28,512	25,000	(3,512)	-12.32%
Total operating revenue	**778,151**	**831,723**	**831,299**	**781,586**	**784,409**	**2,823**	**0.36%**
Operating expenses:							
Salaries and benefits							
Supplies and services	833,826	858,324	760,745	784,586	804,409	19,823	2.53%
Depreciation							
Total operating expenses	**833,826**	**858,324**	**760,745**	**784,586**	**804,409**	**19,823**	**2.53%**
Operating income(loss)	(55,675)	(26,601)	70,554	(3,000)	(20,000)	(17,000)	566.67%
Nonoperating income(expenses):							
Interest income	26,090	26,679	27,444	3,000	20,000	17,000	566.67%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(29,585)	78	97,998	-	-		
Transfers in	30,000	-	-				
Transfers out			(82,434)				
Net income	**415**	**78**	**15,564**	**-**	**-**		
Retained earnings, beginning	611,731	612,146	612,224	627,788	627,788	-	0.00%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**612,146**	**612,224**	**627,788**	**627,788**	**627,788**	**-**	**0.00%**

City of Bettendorf
Property, Casualty and Workers Compensation Premiums
Five Year Premium Comparison

City-Wide Insurance	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Renewal	% Change from FY 10/11 Actual to FY 2011/12 Renewal	$ Change from FY 10/11 Actual to FY 2011/12 Renewal
Property including Contents	88,275	68,574	67,301	68,301	69,754	2.13%	1,453
General & Law Enforcement	101,498	79,552	76,036	78,441	75,957	-3.17%	(2,484)
Auto (including physical damage)	114,480	89,243	78,079	74,271	74,577	0.41%	306
Public Official	11,960	16,363	16,363	16,825	17,002	1.05%	177
Excess	38,181	36,600	36,852	41,692	38,198	-8.38%	(3,494)
Distribution from ICAP - Equity Refund or fund balance draw down			**(54,838)**	**(57,143)**	(53,429)	-6.50%	3,714
Total Property	354,394	290,332	219,793	222,387	222,059	-0.15%	(328)
Employee Dishonesty	1,363	1,281	1,316	1,380	1,371	-0.65%	(9)
Flood Insurance			2,530	2,537	2,537	0.00%	-
Liquor Liability/Dram	4,066	4,210	3,925	4,804	4,604	-4.16%	(200)
Workers Compensation	313,787	362,899	414,133	349,087	398,506	14.16%	49,419
Audit Premium (Workers Compensation)	(367)	10,475	24,955	15,439	5,000	-67.61%	(10,439)
Sub-total Premium Renewal	673,243	669,197	666,652	595,634	634,077	6.45%	38,443
Underground Storage Tanks	1,154	1,268	1,400	1,290	1,100	-14.73%	(190)
Total All Insurance	**674,397**	**670,465**	**668,052**	**596,924**	**635,177**	6.41%	38,253
Mod factor	**0.94**	**0.92**	**1.00**	**1.06**	**1.13**		

Quad-City Waterfront Convention Center

Property including contents:	-	-	17,429	18,902	19,253	1.86%	351
General:	-	-	11,563	11,929	11,552	-3.16%	(377)
Excess:	-	-	2,356	2,502	2,444	-2.32%	(58)
Flood	-	-	2,530	2,537	2,537	0.00%	-
Total QC Waterfront Convention Center	-	-	33,878	35,870	35,786	-0.23%	(84)

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 AMENDED	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	751,798	808,941	798,949	753,074	759,409
Receipts from other operating revenue	26,152	21,700	30,827	28,512	25,000
Payments to suppliers	(698,686)	(847,734)	(786,965)	(784,586)	(804,409)
Payments to claimants	-	-			
Payments to employees	-	-			
Net cash provided by (used in) operating activities	79,264	(17,093)	42,811	(3,000)	(20,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	(985)	(1,127)	(10,984)	-	-
Operating transfers in	30,000	-	-	-	-
Operating transfers (out)	-	-	(82,434)	-	-
Net cash provided by noncapital financing activities	29,015	(1,127)	(93,418)	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	24,977	28,537	28,967	15,000	20,000
Net increase in cash and cash equivalents	133,256	10,317	(21,640)	12,000	-
Cash and cash equivalents:					
Beginning	**553,578**	**686,834**	**697,151**	**675,511**	**687,511**
Ending	**686,834**	**697,151**	**675,511**	**687,511**	**687,511**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(55,675)	(26,601)	70,554	(3,000)	(20,000)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(201)	-	(1,523)	-	-
(Increase) in prepaid items	78,447	(5,060)	5,060	-	-
(Increase) in due from other governments	56,693	(1,082)	-	-	-
Increase (decrease) in accounts payable		15,650	(31,280)		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**79,264**	**(17,093)**	**42,811**	**(3,000)**	**(20,000)**

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PROGRAM DESCRIPTION:

To minimize the loss of City resources and assets by properly administering the risk management and insurance functions of the City.

ANALYSIS:

The Risk Management fund reports premiums and deductibles for general liability and property claims. The City purchases commercial insurance for general liability and property claims. The primary limits for each line of coverage are proected by an excess liability policy. Claims for these lines of coverage are adjusted by the carrier's representative. Premiums for property and liability are handled under Iowa Communities Assurance Pool; and workers compensation is handled by Iowa Municipalities Workers Compensation Association.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for services	810,023	800,472	753,074	759,409
Interest	26,679	27,444	3,000	20,000
Miscellaneous	21,700	30,826	28,512	25,000
Transfers In	0			
TOTAL REVENUES	**858,402**	**858,742**	**784,586**	**804,409**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	5,675	2,420	3,000	3,000
Services & Commodities	852,649	758,325	781,586	801,409
Capital Expenditures	0	0	0	0
Transfers Out	0	82,434	0	0
TOTAL APPROPRIATIONS	**858,324**	**843,179**	**784,586**	**804,409**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PERFORMANCE OBJECTIVES:

1. Coordinate quarterly labor/management safety committee meetings.
2. Maintain an employee safety recognition program.
3. Through safety committee, provide information to departments on safety related matters.
4. Facilitate and/or coordinate safety orientation to new employees and ongoing mandatory training.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Value of property insured	$61,000,000	$81,000,000	$81,000,000	$81,000,001
2. Incidents reported: property, auto, general liability	25	25	25	25
3. Work related injuries	22	22	22	22
WORKLOAD:				
1. # of property claims processed	7	15	15	15
2. # of liability claims processed	22	22	22	22
3. # of worker's comp claims processed	22	22	22	22
4. # of lost work days	60	60	60	100
5. # of claims under deductibles	20	20	20	20
PRODUCTIVITY:				
1. $ of liability claims paid	$55,813	$10,000	$10,000	$10,001
2. Liability claims closed without payments	20	20	20	20
3. Worker's comp claims closed	25	25	25	25
EFFECTIVENESS:				
1. % of increase in insurance coverage cost from previous FY	7%	0.10%	0.10%	0.10%
2. % of general liability claims closed without payment/auto cla	15%	25%	25%	25%
3. Total loss $ not covered, including deductibles (P1-E3)	$55,813	$10,000	$10,000	$10,000
4. $ of reimbursements for damages under deductibles	$106,338	$100,000	$100,000	$100,000

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even. The goal of the fund is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciaton and any capital equipment.

Financial Summary

Operating budgets for the Municipal Garage Fund are set at revenues of $1,473,078 and expenditures of $1,427,411 for FY 2011/12. The ending fund balance is expected to be $613,039.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Public Works:							
Building Maintenance	4,861	8,302	4,209	5,600	5,500	(100)	-1.79%
Maintenance Garage	1,355,527	1,400,571	1,350,655	1,558,335	1,421,911	(136,424)	-8.75%
Total Municipal Garage	**1,360,388**	**1,408,873**	**1,354,864**	**1,563,935**	**1,427,411**	**(136,524)**	**-8.73%**
Total Expenditures by Function	**1,360,388**	**1,408,873**	**1,354,864**	**1,563,935**	**1,427,411**	**(136,524)**	**-8.73%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	259,404	292,421	294,927	263,000	316,279	53,279	20.26%
Part-time/Temporary Employees	12,550	17,530	21,500	20,866	14,336	(6,530)	-31.29%
Contract help	-	-	-	5,428	-	(5,428)	
Overtime	3,679	2,021	4,731	37,920	1,760	(36,160)	-95.36%
Retirement contributions	43,400	48,765	52,186	52,506	58,672	6,166	11.74%
Health, Dental, Life Insurance	50,663	57,525	63,231	65,705	68,997	3,292	5.01%
Other pay	1,375	1,750	1,755	2,400	1,755	(645)	-26.88%
Total Salaries & Benefits	**371,071**	**420,012**	**438,330**	**447,825**	**461,799**	**13,974**	**3.12%**
Operating expenditures							
Staff development (Conferences, travel & training)	-	179	1,200	875	875	-	0.00%
Repair, maintenance & utilities	153,477	229,123	163,138	194,020	159,428	(34,592)	-17.83%
Risk Management	11,834	15,137	15,976	14,897	15,158	261	1.75%
Contractual services	11,376	12,604	13,101	13,468	13,701	233	1.73%
Operating expenditures	801,791	722,546	714,860	883,850	766,450	(117,400)	-13.28%
Minor equipment	10,839	9,272	8,259	9,000	10,000	1,000	11.11%
Total Operating expenditures	**989,317**	**988,861**	**916,534**	**1,116,110**	**965,612**	**(150,498)**	**-13.48%**
Total Expenditures by Category	**1,360,388**	**1,408,873**	**1,354,864**	**1,563,935**	**1,427,411**	**(136,524)**	**-8.73%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
MUNICIPAL GARAGE

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) ower FY 2010/11 Amovnt	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	1,292,349	1,377,546	1,289,403	1,541,457	1,426,028	(115,429)	-7.49%
Other	2,049	42	20	18,063	50		
Total operating revenue	**1,294,398**	**1,377,588**	**1,289,423**	**1,559,520**	**1,426,078**	**(133,442)**	**-8.56%**
Operating expenses:							
Salaries and benefits	371,071	424,076	442,644	447,825	461,799	13,974	3.12%
Supplies and services	958,671	963,802	891,474	1,098,700	948,202	(150,498)	-13.70%
Depreciation	30,648	25,060	25,060	17,410	17,410	-	0.00%
Total operating expenses	**1,360,390**	**1,412,938**	**1,359,178**	**1,563,935**	**1,427,411**	**(136,524)**	**-8.73%**
Operating income(loss)	(65,992)	(35,350)	(69,755)	(4,415)	(1,333)	3,082	-69.81%
Nonoperating income(expenses):							
Interest income	27,072	21,551	22,437	2,000	11,000	9,000	450.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(38,920)	(13,799)	(47,318)	(2,415)	9,667	12,082	-500.29%
Transfers in							
Transfers out							
Net income	**(38,920)**	**(13,799)**	**(47,318)**	**(2,415)**	**9,667**	**12,082**	**-500.29%**
Retained earnings, beginning	705,824	666,904	653,105	605,787	603,372	(2,415)	-0.40%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**666,904**	**653,105**	**605,787**	**603,372**	**613,039**	**9,667**	**1.60%**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 AMENDED	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	1,292,451	1,377,546	1,289,403	1,541,457	1,426,028
Receipts from other operating revenue	2,049	42	20	18,063	50
Payments to suppliers	(921,532)	(1,028,230)	(842,889)	(1,098,700)	(948,202)
Payments to claimants	-	-			
Payments to employees	(370,775)	(410,100)	(436,550)	(447,825)	(461,799)
Net cash provided by (used in) operating activities	2,193	(60,742)	9,984	12,995	16,077
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	28,961	23,913	23,073	11,000	11,000
Net increase in cash and cash equivalents	31,154	(36,829)	33,057	23,995	27,077
Cash and cash equivalents:					
Beginning	**541,868**	**573,022**	**536,193**	**569,250**	**593,245**
Ending	**573,022**	**536,193**	**569,250**	**593,245**	**620,322**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(65,992)	(35,350)	(69,755)	(4,415)	(1,333)
Depreciation	30,648	25,060	25,060	17,410	17,410
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	102	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	37,139	(64,428)	48,585		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	296	13,976	6,094		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**2,193**	**(60,742)**	**9,984**	**12,995**	**16,077**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PROGRAM DESCRIPTION:

Maintain vehicles and equipment in a safe and useful condition at all times. Make use of the trend analysis capabilities of the computerized fleet system, monitor the work efficiencies of the garage, and continue to provide a preventive maintenance program for all departments.

ANALYSIS:

Staff continues to provide timely preventive maintenance and repairs to city vehicles from all departments. Our proven preventive maintenance program continues to hold down the number of breakdowns compared to routine maintenance to below 50%.

The hourly rate remains at $80.00 per hour.

The cost of fuel has continued to increase and is projected to fluctuate throughout the coming year. In addition, our combined diesel fuel and gasoline usage has increased by 10,000 gallons. Some of this was due to over average number snow events. The budget includes the projected increases for fuel usage and higher costs.

Staff has upgraded the Garage diagnostic equipment that will enable us to keep pace with the changing technology that is incorporated in the newer vehicles and equipment.

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges For Services	1,377,546	1,279,402	1,541,457	1,426,028
Interest	21,551	24,643	2,000	11,000
Federal Grant	0	0	0	0
Refunds & Reimbursements	42	50	18,063	50
Transfer In from General	0	0	0	0
TOTAL REVENUES	**1,399,139**	**1,304,095**	**1,561,520**	**1,437,078**
APPROPRIATION SUMMARY:				
Salaries & Wages	311,972	321,158	327,214	332,375
Employee Benefits & Costs	108,040	117,172	120,611	129,424
Staff Development	179	1,200	875	875
Services & Commodities	963,622	890,274	1,097,825	947,327
Capital Expenditures	0	0	0	0
Depreciation	25,060	25,060	17,410	17,410
TOTAL APPROPRIATIONS	**1,408,873**	**1,354,864**	**1,563,935**	**1,427,411**
Acquisition of Capital Assets				
AUTHORIZED POSITIONS:				
Public Works Director	0.05	0.05	0.05	0.05
Deputy Public Works Director	0.06	0.06	0.06	0.06
Lead Mechanic	0.00	0.00	0.00	0.00
Mechanic	4.00	4.00	4.00	4.00
Parts Inventory Control Clerk	1.00	1.00	1.00	1.00
Public Works Coordinator	0.05	0.05	0.05	0.05
Laborer/Part-Time	0.50	0.50	0.50	0.50
Garage Supervisor	0.50	0.50	0.50	0.50
Admin./Finance	0.015	0.015	0.015	0.015
TOTAL POSITIONS	**6.175**	**6.175**	**6.175**	**6.175**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PERFORMANCE OBJECTIVES:

1. To keep percentage of call backs to total repairs at no more than 1%.
2. To increase PM checklist items completed by - 10%.
3. Continually adjust inventory to eliminate obsolete or unused parts.
4. Increase the ratio of scheduled maintenance vs. unscheduled maintenance to 50% or greater.

PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 TARGET	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. Fleet size (vehicles and equipment)	418	425	450	450
2. Repair and maintenance requests	525	525	525	525
3. Gallons of fuel required	190,000	190,000	195,000	205,000
WORKLOAD:				
1. # of vehicles for unscheduled maintenance	300	300	300	300
2. # of fuel gallons dispensed	190,000	190,000	195,000	205,000
3. # of vehicle specs prepared	8	16	12	12
4. # of vehicles for scheduled maintenance	1,800	1,800	1,850	1,850
PRODUCTIVITY:				
1. Labor costs per hour	$80	$80	$80	$80
2. Cost per work order	$150.00	$150.00	$185.00	$185.00
EFFECTIVENESS:				
1. % of call back to total vehicle repairs	1%	1%	1%	1%

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

Financial Summary

Operating budgets for the IS / GIS Fund are set at revenues of $637,182 and expenditures of $665,249 for FY 2011/12. The ending fund equity balance is expected to be $267,884.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2007/08 through FY 2011/12
- Cash Flow, FY 2007/08 through FY 2011/12
- Program Performance Indicators

Expenditures by Function	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	$ Inc (Dec) from 11	% Inc (Dec) from 11
Finance:							
Information Services	533,794	564,850	584,134	638,686	665,249	26,563	4.16%
GIS	58,458	-	-	-	-	-	
Total Information Services	**592,252**	**564,850**	**584,134**	**638,686**	**665,249**	**26,563**	**4.16%**
Total Expenditures by Function	**592,252**	**564,850**	**584,134**	**638,686**	**665,249**	**26,563**	**4.16%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	245,805	256,262	297,408	309,962	315,584	5,622	1.81%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	864	-	-	-	-	
Overtime	12,811	10,638	4,616	8,309	8,000	(309)	-3.72%
Retirement contributions	41,156	41,877	48,489	52,290	57,766	5,476	10.47%
Health, Dental, Life Insurance	37,008	36,984	46,124	46,312	48,632	2,320	5.01%
Other pay	5,560	10,962	3,900	12,000	4,000	(8,000)	-66.67%
Total Salaries & Benefits	**342,340**	**357,587**	**400,537**	**428,873**	**433,982**	**5,109**	**1.19%**
Operating expenditures							
Staff development (Conferences, travel & training)	11,572	4,863	33	7,000	36,000	29,000	414.29%
Repair, maintenance & utilities	169,380	157,673	155,859	164,613	155,567	(9,046)	-5.50%
Risk Management	-	-	-	-	-	-	
Contractual services	18,333	-	-	-	-	-	
Operating expenditures	47,565	43,462	27,705	35,200	36,700	1,500	4.26%
Minor equipment	3,062	1,265	-	3,000	3,000	-	0.00%
Total Operating expenditures	**249,912**	**207,263**	**183,597**	**209,813**	**231,267**	**21,454**	**10.23%**
Total Expenditures by Category	**592,252**	**564,850**	**584,134**	**638,686**	**665,249**	**26,563**	**4.16%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2007/08 THROUGH FY 2011/12
INFORMATION SERVICES / GIS

	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Amended	FY 2011/12 Budget	Inc (Dec) ower FY 2010/11 Amovnt	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	526,756	516,923	538,589	574,326	590,182	15,856	2.76%
Other	4,924	7,490	17,081	9,000	9,000		
Total operating revenue	**531,680**	**524,413**	**555,670**	**583,326**	**599,182**	**15,856**	**2.72%**
Operating expenses:							
Salaries and benefits	342,340	359,737	402,814	428,873	433,982	5,109	1.19%
Supplies and services	249,912	207,263	183,595	209,813	231,267	21,454	10.23%
Depreciation							
Total operating expenses	**592,252**	**567,000**	**586,409**	**638,686**	**665,249**	**26,563**	**4.16%**
Operating income(loss)	(60,572)	(42,587)	(30,739)	(55,360)	(66,067)	(10,707)	19.34%
Nonoperating income(expenses):							
Interest income	10,564	2,630	7,251	2,000	6,000	4,000	200.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(50,008)	(39,957)	(23,488)	(53,360)	(60,067)	(6,707)	12.57%
Transfers in	51,000	40,000	32,000	32,000	32,000	-	0.00%
Transfers out							
Net income	**992**	**43**	**8,512**	**(21,360)**	**(28,067)**	**(6,707)**	**31.40%**
Retained earnings, beginning	307,764	308,756	308,799	317,311	295,951	(21,360)	-6.73%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**308,756**	**308,799**	**317,311**	**295,951**	**267,884**	**(28,067)**	**-9.48%**

Combining Statement of Cash Flows	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 AMENDED	FY 2011/12 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	526,756	516,923	538,589	574,326	590,182
Receipts from other operating revenue	4,924	7,490	17,081	9,000	9,000
Payments to suppliers	(248,297)	(211,670)	(185,244)	(209,813)	(231,267)
Payments to claimants	-	-	-	-	-
Payments to employees	(621,080)	(285,871)	(368,086)	(428,873)	(433,982)
Net cash provided by (used in) operating activities	(337,697)	26,872	2,340	(55,360)	(66,067)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	51,000	40,000	32,000	32,000	32,000
Operating transfers (out)	-	-			
Net cash provided by noncapital financing activities	51,000	40,000	32,000	32,000	32,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	14,101	2,707	7,024	6,000	6,000
Net increase in cash and cash equivalents	(272,596)	69,579	41,364	(17,360)	(28,067)
Cash and cash equivalents:					
Beginning	**341,208**	**68,612**	**138,191**	**179,555**	**162,195**
Ending	**68,612**	**138,191**	**179,555**	**162,195**	**134,128**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(60,572)	(42,587)	(30,739)	(55,360)	(66,067)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(276,317)	-	-	-	-
(Increase) in prepaid items	-	64,000	28,407	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	1,615	(4,407)	(1,649)		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	(2,423)	9,866	6,321		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(337,697)**	**26,872**	**2,340**	**(55,360)**	**(66,067)**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES/GIS**

PROGRAM DESCRIPTION:

The Information Technology department is responsible for providing information technology and communication to all departments. The major activities of this division include coordinating the use of computers and other information systems throughout the City, developing security measures to protect the City's information systems, providing ongoing user training and keeping abreast of current technology.

ANALYSIS:

The Information Technology department will continue to support, operate and manage information technology applications, databases and communication networks in a reliable and efficient manner. Our goal is to provide leadership in supporting and facilitating the effective use of technology as an everyday tool.

Current challenges facing the department are:
- Enhance user productivity through in-house training and education
- Support and maintain various software applications utilized by all City departments
- Achieve 99.99 percent up-time within supported operations
- Provided after hours assistance to the City's 24 hour departments with limited use of overtime
- Maintain the city's various computer systems and provide physical security for the city's data
- Maintain and support the voice, data and video communications equipment throughout the City
- Maintain continuous updates to the GIS system
- Integrate new technologies and replace equipment with limited budget dollars

Significant projects for the FY 2011/12 include:
- City wide fiber management
- Replacement of approximately 50 computers
- Developing a long range technology plan
- Expand wireless network
- Implementing E-commerce
- Working with Public Works to implement Cartegraph applications (SIGNview, SEWERview, WORKdirector and GEODATAconnect)

PROGRAM FINANCIAL INFORMATION	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 AMENDED	2011/12 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	516,923	538,589	574,326	590,182
Interest	2,630	7,251	2,000	6,000
Miscellaneous	0	0	9000	9000
Transfers In	47,490	49,080	32,000	32,000
TOTAL REVENUES	**567,043**	**594,920**	**617,326**	**637,182**
APPROPRIATION SUMMARY:				
Salaries & Wages	271,439	305,923	322,271	327,584
Employee Benefits & Costs	86,148	94,612	106,602	106,398
Staff Development	4,863	33	7,000	36,000
Services & Commodities	202,400	183,562	202,813	195,267
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**564,850**	**584,130**	**638,686**	**665,249**
AUTHORIZED POSITIONS:				
IT Manager	1.00	1.00	1.00	1.00
Information Systems Coordinator	3.00	3.00	3.00	3.00
TOTAL POSITIONS	**4.00**	**4.00**	**4.00**	**4.00**

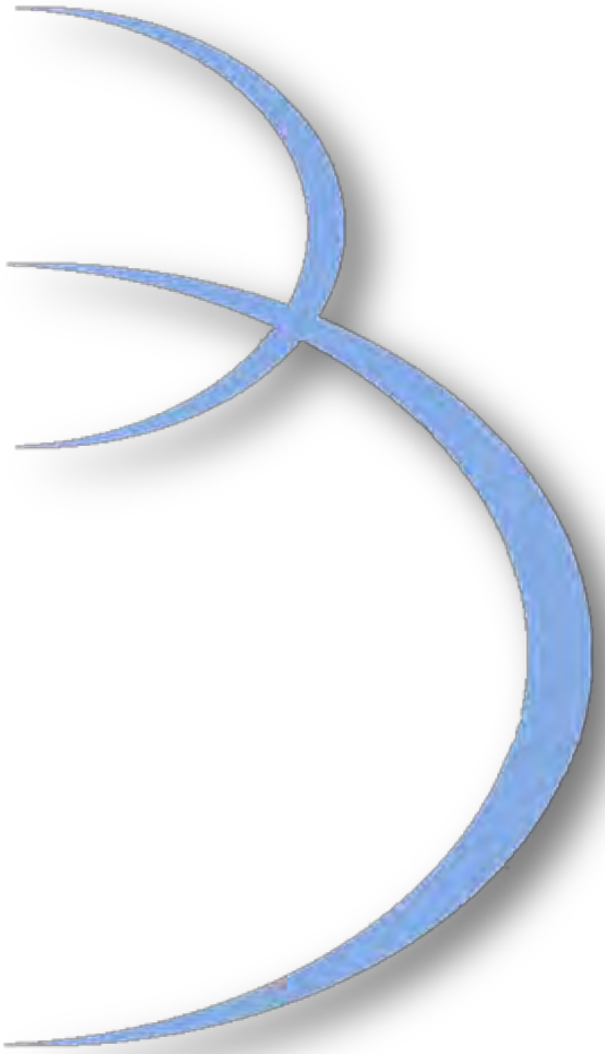
PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES**

PERFORMANCE OBJECTIVES:

1. Reduce user support calls by offering (in-house) basic computer training sessions.
2. Standardize all city computer equipment and application software.
3. Provide a stable software, hardware, and voice environment to assist city staff in their daily jobs.
4. Help reduce paper storage through efficient usage of computerization and document imaging.
5. Assist city staff in providing more efficient service to the citizens of Bettendorf at a reasonable cost.
6. Support and maintain a network with at least 99.9% availability.

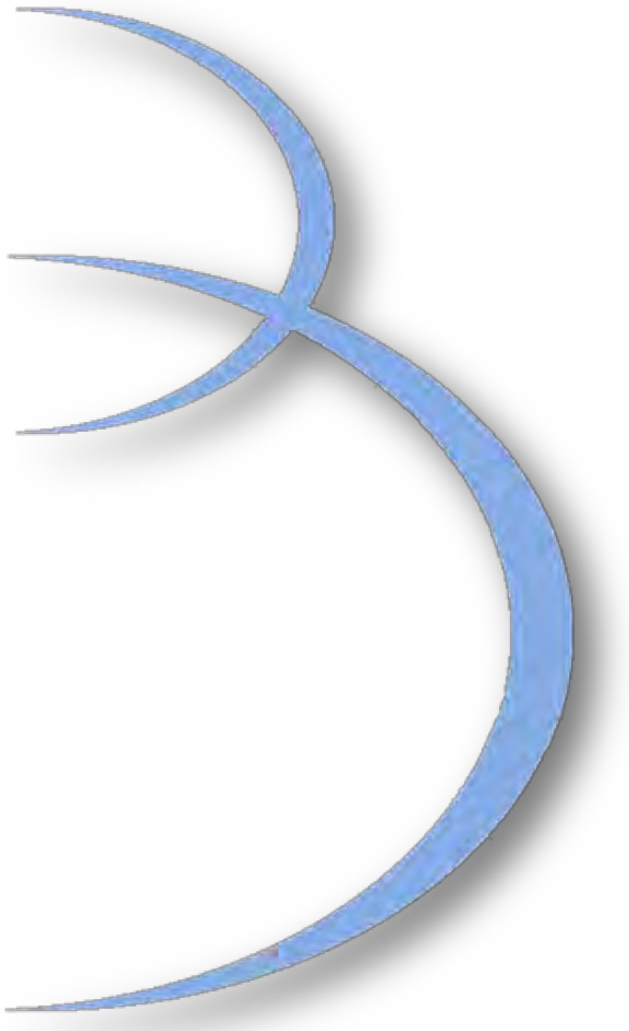
PERFORMANCE INDICATORS	2008/09 ACTUAL	2009/10 ACTUAL	2010/11 TARGET	2011/12 TARGET
DEMAND:				
1. # of users supported	300	300	300	300
2. PC's/Printers supported	427	427	427	427
3. Servers supported	28	28	28	30
4. Phone support (Desktop/Cellular)	376	376	400	400
5. Percent of scheduled time systems are fully operational				
Email	100	100	100	100
Network	100	100	100	100
Internet	100	100	100	100
WORKLOAD:				
1. # of help desk requests per year	5,200	5,200	5,200	5,200
2. # of hours spent on systems maintenance and upgrades	5,200	5,200	5,200	2,913
3. # of hours spent on user training	500	500	500	416
4. # of hours spent on end-user suppport/custom programming	4,400	4,400	4,400	4,992
PRODUCTIVITY:				
1. % of time spent on server management	15%	15%	15%	10%
2. % of time spent on network management	10%	10%	10%	10%
3. % of time spent on end-user support	50%	50%	50%	60%
4. % of time spent on GIS management	10%	10%	10%	5%
5. % of time spent on public safety	15%	15%	15%	20%
EFFECTIVENESS:				
1. % of resolved support/problem calls	100.00%	100.00%	100.00%	100.00%
2. % of "on-line" hours - LAN	100.00%	100.00%	100.00%	100.00%
3. % of "on-line" hours - AS/400	98.60%	98.60%	98.60%	98.60%
4. Average # of days for work order turnaround, request to completion	<1	<1	<1	<1
5. Information Technology $/per user	1,883	1,947	2,129	2,217



Bettendorf
a premier city
IOWA

2011-12

Supplemental Section



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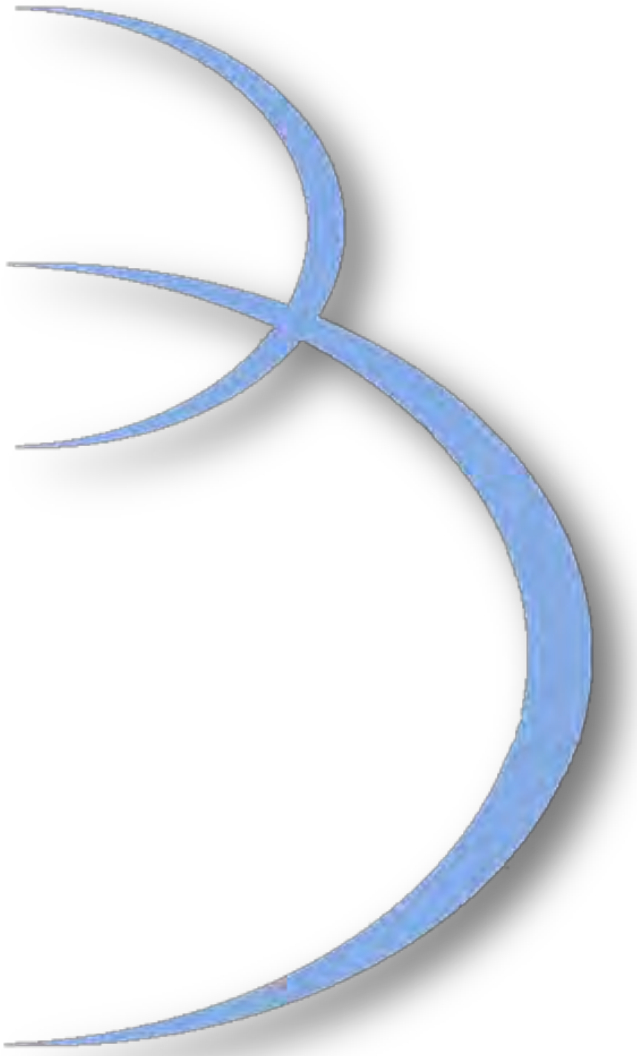


Community Profile 2011-2012

HISTORY

Bettendorf, Iowa lies in the area of the original Wisconsin Territory and was purchased from the Sac and Fox Indians in the Black Hawk Purchase in 1832. The area was opened to homesteaders in 1840. The original town on the site was named Lillienthal, after an early tavern and dance hall owner. The city was renamed Gilbert in 1858, honoring Elias Gilbert, who plotted the original town. At that time, the predominately German residents were employed as farmers, skilled laborers, and small business operators.

At the turn of the century, William and Joseph Bettendorf proposed to the townspeople that they would move their iron wagon business from Davenport to Gilbert if the city would purchase the old Gilbert farm for them as a location for their factory. Donations were solicited from area residents and businesses to raise the $15,000 to purchase the property and the factory was moved to Gilbert. In January of 1903, the town of 440 citizens petitioned for incorporation, requesting a name change to Bettendorf in honor of the brothers whose factory was so important to the early development of the city.

GEOGRAPHY

Encompassing an area of 21.4 square miles, Bettendorf is located at latitude 41 degrees 32 minutes north, longitude 90 degrees 30 minutes west, at an elevation of 565 feet on the southeast border of Iowa on the Mississippi River. It is within 175 miles of Chicago and Des Moines, within 360 miles of Kansas City and Minneapolis, 300 miles from Omaha, and 250 miles from St. Louis.

Bettendorf has a temperate continental climate, with a wide temperature range throughout the year. The average winter temperature is 26.7 degrees and the average summer temperature is 70.9 degrees. The mean annual temperature is 50.1 degrees. Precipitation usually is well distributed throughout the year, with an average annual rainfall of 32.79 inches and an average annual snowfall of 30.6 inches. According to the National Climatic Data Center, substantial weather changes frequently occur at three- or four-day intervals, as a result of the area being in proximity to some of the most important storm tracks.

POPULATION CHARACTERISTICS

When the City of Bettendorf was incorporated in 1903, a year after the Bettendorf brothers moved their factory to the City, the population was 440. Growth was slow in the early years. At the time of World War II, there were still fewer than 4,000 residents. Rapid growth in manufacturing and general business activities caused an acceleration of population growth in the 1950s and 1960s. The opening of the Alcoa plant at the edge of the City in Riverdale in 1948 was particularly important to the City's growth. Bettendorf more than doubled its population between 1960 and 1980. Population growth has continued through the following decades. Bettendorf's population increased 2.8% from 1980 - 1990 another 11.1% from 1990 – 2000 and 6.3% from 2000 to 2010.

POPULATION TRENDS, BETTENDORF, IOWA

1950	5,132
1960	10,534
1970	22,126
1980	27,381
1990	28,132
1996	30,976 (Special Census)
2000	31,275
2010	33,217

Source: U.S. Census (2010)

SEX & AGE

Bettendorf's population is 48.5% male and 51.5% female - similar to the averages for the State of Iowa as a whole. The median age in the City is 38.7 years - slightly higher than the state average of 34.0.

The chart below shows age breakdowns for the City and compares the percentage of the population in different age categories with Scott County and the State of Iowa. Bettendorf's figures don't vary much from the county and state norms except in the 35 - 54 category and the over-75 group. Residents 35 - 54 years old account for 31% of Bettendorf's population compared to 26% for Scott County and 24% for the state as a whole. Bettendorf's over-75 population is 3.9% of the total compared to 4.8% in the county and 7.2% in the state. Bettendorf also has a slightly larger elementary school age population with 16.5% in the 5 - 14 year old age group compared to 16.0% in Scott County and 14.9% in Iowa. Bettendorf's population, along with the rest of the state and nation, aged considerably between 1980 and 1990. The following chart compares age breakdowns for the City in the last two censuses for which figures are available.

IOWA POPULATIONS AND PERCENTAGE CHANGES BY YEAR

Date:	1950	1960	1970	1980	1990	2000	2010
City of Bettendorf, Scott County, Iowa							
Population:	5,132	10,534	22,126	27,381	28,139	31,275	33,217
Absolute change:		5,402	11,592	5,255	758	3,136	1,942
Percent change:		105.26%	110.04%	23.75%	2.77%	11.14%	6.3%
City of Davenport, Scott County, Iowa							
Population:	74,549	88,981	98,469	103,264	95,333	98,359	99,685
Absolute change:		14,432	9,488	4,795	-7,931	3,026	1,326
Percent change:		19.36%	10.66%	4.87%	-7.68%	3.17%	1.3%
City of Eldridge, Scott County, Iowa							
Population:	376	583	1,535	3,279	3,378	4,159	5,651
Absolute change:		207	952	1,744	99	781	1,492
Percent change		55.05%	163.29%	113.62%	3.02%	23.12%	35.9%
City of LeClaire, Scott County, Iowa							
Population:	1,124	1,546	2,520	2,899	2,734	2,847	3,765
Absolute change:		422	974	379	-165	113	918
Percent change:		37.54%	63.00%	15.04%	-5.69%	4.13%	32.2%

Source: U.S. Census Bureau (2010)

POPULATION BY AGE: BETTENDORF, SCOTT COUNTY AND IOWA

	BETTENDORF		SCOTT COUNTY		IOWA	
Age	**Total Number**	**Percent of Total**	**Total Number**	**Percent of total**	**Total Number**	**Percent of Total**
- 5	1,924	6.2%	10,989	6.9%	188,413	6.4%
5 - 14	4,717	15.1%	23,685	14.9%	413,150	14.1%
15 - 19	2,299	7.4%	11,698	7.4%	226,420	7.7%
20 - 34	4,947	15.8%	32,148	20.3%	566,723	19.4%
35 - 54	10,475	33.5%	47,684	30.0%	837,993	28.6%
55 - 64	3,035	9.7%	13,787	8.7%	257,412	8.8%
65 - 74	2,040	6.5%	9,611	6.1%	211,935	7.2%
75 -	1,838	5.9%	9,066	5.7%	224,278	7.7%
	31,275		**158,668**		**2,926,324**	

Source: U. S. Census (2000)

BETTENDORF POPULATION BY AGE

	1990		2000	
AGE	NUMBER	PERCENT	NUMBER	PERCENT
-5	1,910	6.8%	1,924	6.2%
5-14	4,631	16.5%	4,717	15.1%
15-19	1,985	7.1%	2,299	7.4%
20-34	5,644	20.1%	4,947	15.8%
35-54	8,719	31.0%	10,475	33.5%
55-64	2,417	8.6%	3,035	9.7%
65-74	1,738	6.2%	2,040	6.5%
75-	1,088	3.9%	1,838	5.8%

Source: U. S. Census (2000)

RACE & LANGUAGE

Minorities comprise 11.7% of Bettendorf's population. This is slightly lower than the statewide figure of 13.7% but considerably lower than the 19.5% minority population in Scott County. Bettendorf's population is 3.6% Hispanic compared to 5.6% in Scott County and 5% in the state as a whole. The percentage of persons five years and older speaking a language at home other than English was 5.3% according to the 2000 U.S. Census.

* Hispanic is an ethnicity, with its count being associated with any of the races.

EDUCATIONAL LEVEL

Bettendorf residents have a high level of educational attainment according to the 2000 U.S. Census. High school graduates comprise 92.6% of residents 25 years of age or older in Bettendorf. The comparable figure for Iowa as a whole is 86.1%. Bettendorf has a particularly high proportion of residents who are college graduates. Residents with four or more years of college represent 38.8% of the population in Bettendorf, compared to 24.9% in Scott County and 21.2% in the state of Iowa.

OCCUPATION

In the 2000 U.S. Census there were 16,721 people 16 years and over in Bettendorf who were listed as being in the labor force. Of these, 55% were male and 45% were female. The chart below shows occupation categories for the City. A substantially larger proportion of Bettendorf residents were employed in managerial, professional, administrative, technical, sales, and administrative support occupations than in the state as a whole in the 2000 U.S. Census.

EMPLOYED PERSONS BY OCCUPATION
(16 years of age and older)

Occupation	Bettendorf	Iowa
Managerial, Professional, Administrative	42.2%	31.3%
Technical, Sales, Administrative Support	27.9%	25.9%
Service	12.2%	14.8%
Farming, Forestry, Fishing	.1%	1.1%
Precision Production, Craft & Repair	11.5%	18.1%
Operators, Fabricators, Laborers	6.1%	8.9%

Source: 2000 U. S. Census

TOP EMPLOYERS IN SCOTT COUNTY 2005

Employer	Business	# of employees
Aluminum Company of America	Aluminum processing	1,000+
MidAmerican	Utilities	1,000+
Kraft Foods, Inc.	Processed foods	1,000+
Genesis Medical Center	Health Care	1,000+
Genesis Medical Center	Medical	1,000+
APAC Customer Service	Telemarketing	1,000+
Deere & Co.	Farm equipment	500 to 999
Isle of Capri	Riverboat casino	500 to 999
Rhythm City Casino	Riverboat casino	500 to 999
United Parcel Service	Parcel delivery	500 to 999
Lujack Auto Plaza	Vehicle Sales	500 to 999
Nestle Purina Petcare Co	Pet Products	500 to 999
Target	Retail Sales	500 to 999
Burns International Sec Svcs	Security Services	250 to 499
FBG Service Corp	Service	250 to 499
Palmer College of Chiropractic	Education	250 to 499
QC Advertiser	Publication	250 to 499
Von Hoffman Graphics Inc.	Printer	250 to 499
St Ambrose University	Education	250 to 499
Scott Community College	Education	250 to 499

INCOME LEVEL

Bettendorf has consistently had household incomes above state and national averages. Listed below are estimates for household and per capita income from the U.S Census Bureau 2005-2009 American Community Survey.

ESTIMATED 2009 MEDIAN HOUSEHOLD INCOME

Bettendorf	$64,456
Davenport	$43,676
Scott County	$50,656
Iowa	$48,052
U.S.A.	$51,425

PROJECTED 2004 PER CAPITA INCOME

Bettendorf	$35,396
Davenport	$23,492
Scott County	$26,977
Iowa	$25,060
U.S.A.	$27,041

BETTENDORF HOUSEHOLD INCOME DISTRIBUTION

	1990 Census		1996 Estimate		2000 Census	
$ 0-9,999	757	6.9%	567	4.5%	614	4.9%
$10k-14,999	713	6.5%	509	4.1%	565	4.5%
$15k-24,999	1,576	14.4%	1,371	10.9%	1,190	9.6%
$25k-34,999	1,612	14.7%	1,188	9.5%	1,211	9.7%
$35k-49,999	2,353	21.5%	1,947	15.5%	2,014	16.2%
$50k-74,999	2,502	22.8%	2,896	23.1%	2,908	23.3%
$75k-99,999	850	7.8%	2,026	16.1%	1,821	14.6%
$100k-149,999	376	3.4%	1,484	11.8%	1,377	11.1%
$150,000+	217	2.0%	561	4.5%	759	6.1%

Source: 2000 U. S. Census

NATIVITY & MOBILITY

Bettendorf has a mobile population. Census data from 2000 shows that only 57.6% of Bettendorf residents five years and over were born in Iowa. The comparable figure for the state as a whole is 77.2%.

HOUSING

Census data shows a substantial increase in the number of housing units in the City from 1990 to 2000. In 2000 there were 13,051 housing units in the City - a 17.9% jump from the 1990 figure of 11,063. While not as dramatic as the 50% growth in the number of units from the 1970 to the 1980 census, the figures show that residential growth continues to be steady in Bettendorf.

Of the total occupied housing units in the Census, 22% are renter-occupied. Renters pay a median gross rent in Bettendorf of $572 compared to $496 in Scott County.

NUMBER AND VALUATION OF PERMITS ISSUED
FOR NEW SINGLE FAMILY DWELLINGS
Bettendorf 1999-2010

Year	Permits Issued	Valuation
1999	158	$26,947,091
2000	143	$24,158,546
2001	144	$26,184,082
2002	85	$19,495,481
2003	120	$25,087,080
2004	146	$30,265,151
2005	194	$41,928,319
2006	154	$34,873,928
2007	134	$37,831,573
2008	96	$24,200,996
2009	77	$21,057,198
2010	119	$27,194,980

Source: City of Bettendorf Building Department

COMMUNITY GOVERNMENT

Bettendorf has a Mayor-Council form of government. The Mayor and Council members serve four-year terms. It is the responsibility of the Mayor and Council to choose a City Administrator. The City Administrator is a full-time, salaried employee who manages the administrative functions of the City government, while the Council acts as the law-making, policy-forming body. There are seven Council members: one for each of the five wards in the City and two at-large members. Other municipal officials, such as the Director of Public Works, City Attorney, and the heads of the various

boards and commissions are appointed by the Mayor with the approval of the City Council. The Police Chief is appointed by and serves at the discretion of the Mayor as seen by the City organization chart below. The Library Board of Trustees hires the Library Director. (Source: City Code of Bettendorf Iowa)

For a directory of City Officials and Council Members as of April 2008, see the City's website at **http://www.bettendorf.org/**. See also the brochure "How to Contact Your Elected Officials," available at the Bettendorf Public Library. It includes addresses, phone numbers, e-mail, and websites for the people representing Bettendorf in Washington and Des Moines, at the Scott County Court House and Bettendorf City Hall, and on the Bettendorf and Pleasant Valley School Boards.

BUSINESS & ECONOMY

There are signs of steady economic growth in Bettendorf, including a strong housing market and good retail sales. Bettendorf saw a significant increase in commercial and residential construction beginning in 2003. There are active residential growth areas in the northern and northeastern portions of the City. The average price of a new home in Bettendorf is now above $300,000. In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail and industrial base.

RESIDENTIAL REAL ESTATE ACTIVITY
Average Sale Price

	SEPTEMBER 2010	SEPTEMBER 2009	SEPTEMBER 2008
Iowa Quad Cities	**$164,500**	**$160,800**	**$164,500**
Davenport	$127,600	$124,400	$129,000
Bettendorf & Riverdale	$243,500	$249,500	$247,400
Blue Grass, Buffalo & Walcott	$179,700	$172,800	$164,700
Pleasant Valley, LeClaire & Princeton	$215,100	$223,800	$246,100
North Scott	$211,000	$205,600	$213,900
Muscatine area:	**$120,300**	**$125,900**	**$125,600**
Muscatine	$118,100	$121,400	$126,900
Illinois Quad Cities:	**$111,700**	**$114,000**	**$111,800**
Rock Island	$87,500	$94,800	$87,400
Milan & rural Rock Island	$126,200	$129,400	$116,700
Moline	$111,500	$103,200	$108,100
Coal Valley, Rural Moline, Misc.	$146,500	$190,000	$149,600
East Moline & Silvis	$99,700	$100,700	$97,000
Colona, Port Byron, Upper Rock Island	$157,300	$167,900	$161,800
Henry County South	$104,300	$100,600	$107,400
Henry County North	$121,900	$129,500	$132,000
Mercer County	$108,300	$93,200	$80,500

Source: Ruhl & Ruhl Realtors, Inc. & Realtor Associations.

The Quad-City area is a major retail center in western Illinois and eastern Iowa. According to 2001 Editor & Publisher Market Guide estimates, retail sales in the Quad-Cities were $4.5 billion in 2001 compared to $4.1 billion in 1997. As reported by the Iowa Department of Revenue, for the 12 months ending June 30, 2010 retail sales for the City of Bettendorf were $281,200,812, up from $249,550,035 in 2001. Three major retailers, ShopKo, Von Maur, and Younkers closed stores in Bettendorf between 1999 and 2001. However, the Duck Creek Plaza shopping center has been completely revamped including the addition of a Home Depot store and a wide variety of retail businesses.

There are 1,012 businesses operating in Bettendorf and 15,100 persons employed by firms in the City, according to the 2000 Sourcebook of Zip Code Demographics. See Appendix 5C for a list of top Quad-City area employers by county and Appendix 5D for the average metropolitan statistical area sector employment.

Tourism is one of the area's fastest-growing industries. According to the Quad Cities Convention & Visitors Bureau, the number of visitors to the Quad-Cities in fiscal year 2003 was over one million. In 1989 the passage of a bill allowing gambling on riverboats in Iowa enhanced interest in the Quad-Cities as a tourist destination. The Isle of Capri riverboat on the Bettendorf riverfront employs approximately 900 people and is one of the county's largest employers. The property includes a hotel and convention center. Since its opening, the Isle of Capri and its forerunner, the Lady Luck, have contributed more than $30 million to the Scott County Regional Authority, which holds the gaming license for the boat. The Authority allocates grants to local nonprofit groups.

In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail, and industrial base. For a detailed comparison of tax structures in local communities, see http://www.quadcities.org/.

The City's economic development goals include a plan for development of the downtown/riverfront area. A lengthy planning process resulted in a conceptual plan unveiled in the summer of 2000. The plan contains commercial, residential, and retail development along with a marina. Both the City of Bettendorf Comprehensive Plan 2000 to 2020 and the Quad City Regional Arts and Education Center Feasibility Study are available for viewing at the Bettendorf Public Library. Phase I of **RIVERSedge** is complete. Phase I has as the central goal creating a sense of place with the construction of the Quad Cities Waterfront Convention Center, the expansion of the existing 250 room Isle of Capri Hotel by another 250 rooms, the construction of a 500 space parking ramp along with additional surface parking and a skywalk to connect the downtown to the riverfront as well as bringing together the future and existing multi-use facility. The project provided an estimated 200 construction jobs, 170 secondary jobs and 125 new permanent jobs to the existing 900 jobs already located on site. Currently 70% of all visitors come from outside a 50 mile radius while a similar 70% of all visitors come from outside the State of Iowa.

Cost-of-living figures for the Quad-Cities are available from the ACCRA Cost-of-Living Index produced by the American Chamber of Commerce Researchers Association. The Index measures relative price levels for consumer goods and services in 400 cities on a quarterly basis. It is based on prices reported by volunteers from the Chambers of Commerce of the participating cities. The cost of living for the Quad-Cities was below the national average (95.2% of the average of all 400 cities that participated in the Index) in the fourth quarter of 2003. The complete ACCRA Cost-of-Living Index is available at the Bettendorf Public Library.

COMMUNICATIONS

Bettendorf is part of a single telephone dialing area that includes the communities on both sides of the Mississippi River that make up the Quad-Cities.

Newspapers serving Bettendorf residents are: the Bettendorf News, a weekly founded in 1927 with a circulation of 10,000, and the Quad-City Times, a daily with a circulation of 61,000 (Sundays 78,000). Other daily newspapers in the area are the Rock Island Argus (13,000, Sundays 14,000) and the Daily Dispatch (29,000, Sundays 34,000). A free weekly community newspaper called The Leader has a distribution of 50,000. Another free weekly newspaper is the River Cities Reader, which features investigative articles on current events and a comprehensive arts and entertainment calendar, with a distribution of 15,000.

The Bettendorf area is served by the three major television networks WHBF-TV 4 (CBS), KWQC-TV 6 (NBC), WQAD NewsChannel 8 (ABC), as well as independent station KLJB Channel 18 (Fox). Public television programming is available from stations WQPT Channel 24 in Moline and KIIN Channel 12 in Iowa City.

The City's anticipated contract with Mediacom, a cable television provider, opens many other options to Bettendorf subscribers. Bettendorf residents who subscribe to Mediacom have access to two locally produced information channels. Channel 9 is the Bettendorf Municipal Channel. It broadcasts City Council meetings, as well as general information about City services. The Bettendorf Educational Channel is broadcast on Channel 13. This channel provides character-generated information about the services, programs, and activities available at Bettendorf Community Schools, Pleasant Valley Community Schools, Scott Community College, the Mississippi Bend Area Education Agency, and the Bettendorf Public Library. Educational videos and original programming from member agencies are also broadcast on Channel 13.

LOCAL RADIO STATIONS

Call letters	**#**	Programming
KALA-FM	88.5	jazz, urban contemporary
KBEA-FM	99.7	top 40
KBOB-FM	104.9	hard rock
KCQQ-FM	106.5	classic rock
KJOC-AM	1170	sports
KMXG-FM	96.1	hits of the 80s and 90s
KORB-FM	93.5	hits of the 80s, 90s and today
KRNA-FM	94.1	modern rock
KUNI-FM	94.5	jazz, blues, folk, reggae, news, information
KUUL-FM	101.3	oldies
KWPC-AM	860	adult contemporary
WBBM-AM	780	talk
WDLM-AM	960	religious music, talk
WDLM-FM	89.3	religious music, talk
WGEN-AM	1500	simulcasting WHHK-FM, daytime only
WGN-AM	720	news, talk
WHHK-FM	102.5	adult contemporary
WHTS-FM	98.9	top-40
WJRE-FM	93.9	light rock
WKBF-AM	1270	adult standards, big band
WKEI-AM	1450	news, talk
WLLR-AM	1230	country, area sports
WLLR-FM	103.7	country
WMOI-FM	97.7	adult contemporary
WOC-AM	1420	news, talk
WRMJ-FM	102.3	country
WVIK-FM	90.3	classical, jazz, news, public affairs
WXLP-FM	96.9	classic rock

TRANSPORTATION

Since 1980 the City has operated the Bettendorf Transit System which consists of seven buses on five fixed routes which radiate from a central major transfer point at the Duck Creek Plaza shopping center every thirty minutes. Two Davenport bus routes have connections at Duck Creek Plaza as well. One Bettendorf route provides a cross-river connection to the MetroLINK system in Moline, Illinois. Activity centers along the Bettendorf routes include the City Hall, the Public Library, one junior and two senior high schools, the Senior Citizen Congregate Meal site, three high-rises for the elderly, most local shopping areas, the Family Museum, the Life Fitness Center, the Middle Park Splash Landing, the Palmer Hills Golf Course, ALCOA Industrial Plant, Isle of Capri Riverboat Casino, Scott Community College, three medical centers, and a nursing home. Service is provided from 5:45 a.m. to 6:10 p.m. Monday through Friday. Saturday service is contracted and reduced to four routes every sixty minutes running between 8:30 a.m. and 5:30 p.m. Service is not provided on Sunday or on major holidays. Bettendorf Transit is in compliance with the Americans with Disabilities Act. The general public cash fare is $0.60. Reduced fares are available for the elderly, disabled, and small children. Bettendorf buses transport around 200,000 riders annually. Bettendorf is a leading participant in the new Quad Cities Riverfront Circulator bus route that will began in 2010. The circulator is the result of collaboration with three Quad Cities transit systems. Each retro style bus will travel a 14-mile route with stops at downtown attractions and destinations in Bettendorf, Davenport, Moline and Rock Island. Burlington Trailways Bus System and Greyhound Bus Lines also serve the area.

The City of Bettendorf and the Quad-City area are served by three interstate highways, three United States primary highways, and an excellent secondary highway system which combine into a 1400-mile transportation web providing efficient movement of goods, services, and people within the area and on to other markets.

The greater Quad-City area is defined as a single commercial trucking zone by the Interstate Commerce Commission, making shipments in the area exempt from Interstate rate regulation. There are approximately 66 motor carriers which maintain offices and/or terminals in the Quad-Cities, providing overnight access to other major distributors, suppliers, and consumers.

The Mississippi River is also an important feature of transportation in the area as it provides the Quad-Cities with a link to Mississippi tributaries, the Gulf of Mexico, the Great Lakes, and connections to foreign ports. The Mississippi has a nine-foot channel depth in this area and is usually navigable at least ten months of the year. It runs approximately 41 miles along the eastern border of Scott County and provides a navigation channel for the transporting of bulk commodities. Grain accounts for 65 percent of the commodities shipped on the Upper Mississippi in the Rock Island District from Dubuque, Iowa, to New London, Missouri. According to the Army Corps of Engineers, in 1999 there was a 22 percent increase in grain shipments in that same District. While barge transportation requires more shipping time than other forms of transport and the navigation season is limited, the lower shipping rates and energy efficiency of this mode of transportation provide a significant cost savings to bulk material shippers. According to the Army Corps Of Engineers, in 2003 at Lock and Dam 15 (Davenport), there were 2,936 commercial boat lockages, 4,804 recreational boat lockages, and 566 other types of boat lockages.

Related to Mississippi River transportation is the recreational Channel Cat Water Taxi which operates from May to September, 11 a.m. - 8 p.m. Monday through Friday, 9 a.m. - 10 p.m. Saturday, 9 a.m. - 8 p.m. Sunday. There is a water taxi docking facility in Leach Park in Bettendorf. Other stops in the Quad-Cities include the Ben Butterworth Parkway and the John Deere Commons in Moline, Illinois, and the East Village in Davenport, Iowa.

The Bettendorf Park Board maintains two public boat access sites at Leach Park and 62nd Street that may be used by both motorized and non-motorized vehicles. The City of Bettendorf is also interested in creating a marina as part of the downtown riverfront redevelopment plans.

One of the most important transportation issues facing the Quad-Cities is Mississippi River bridges. In a 1998 Mississippi River Crossing Study, top recommendations for expediting traffic back and forth across the river were: removal of tolls on Centennial Bridge between Davenport and Rock Island; widening of the I-74 Bridge between Bettendorf and Moline; and construction of a new bridge between Bettendorf and East Moline.

The Iowa Department of Transportation estimates that more than 70,000 vehicles cross the I-74 Bridge daily making it the busiest in the Quad-Cities. It is more than a mile long and has two identical spans, the east span having been built in 1935 and the west span in 1960. Once known as the Iowa-Illinois Memorial Bridge, it was upgraded and made part of the Interstate Highway System in the early 1970s

A study examining the I-74 corridor from 23rd Avenue in Moline to 53rd Street in Davenport can be accessed on an Internet website at http://www.i74corridorstudy.org/. This study is a joint collaboration of the Iowa and Ilinois Departments of Transportation along

with consultants CH2M Hill, Sverdrup Civil, and Beling Professional Group. The site provides an overview of the study, updates on design concepts, and opportunities to comment on any aspect of the work.

The Quad City International Airport in Moline, Illinois is the Federal Aviation Administration "certified air carrier" for Bettendorf and the Quad-Cities. It is a small hub air carrier serving 913,522 passengers in 2006 and is served by the following air carriers: AirTran, Northwest AirLink, Delta Connection, United Express, American Eagle, and ATA Connection. There are over 30 departures daily to seven major national hubs, with connecting service to all national and international destinations. It is a U.S. Customs Port of Entry and is located in Foreign Trade Zone 133. Construction of a $17 million terminal/concourse expansion that includes 12 new gates, lounge, newly remodeled restaurant, gift shop, baggage carousels and claim area, and a regional art gallery is expected to be completed during the summer of 2001.

The Davenport Municipal Airport, located north of the Iowa Quad-Cities in Mount Joy, is a 750-acre general aviation airport opened in 1948. It has two runways and is used by smaller single-engine general aviation, corporate aircraft, and as a reliever airport for the Quad City International Airport.

Three rail companies service the Quad-City area. The I&M Rail Link (formerly the Canadian Pacific Railway), the Burlington Northern Santa Fe Railroad, and the Iowa Interstate Railroad all provide connections with other markets. The I&M Rail Link specifically travels through the City of Bettendorf along the Mississippi River and serves the freight needs of commercial and industrial businesses. Approximately 20 - 24 trains per day use this rail line. The nearest Amtrak station is 45 miles away in Galesburg, Illinois. There are current efforts to establish passenger rail service between Chicago and Des Moines via the Quad-Cities.

Excellent sources for further information are the 2025 Quad-City Area Long Range Transportation Plan and the City of Bettendorf Iowa Comprehensive Plan 2000 to 2020 which can be viewed at the Bettendorf Public Library.

EDUCATION

There are two public school systems serving the City of Bettendorf, both of which are highly regarded for the quality of their programs, staff, and facilities. The Bettendorf Community School District has six elementary schools, one middle school, and a four-year senior high school. The high school is a five-building complex located on a 60-acre site. The eastern part of the City is served by the Pleasant Valley Community School District that includes a four-year senior high, a junior high, and four elementary schools. Appendix 8A shows enrollment figures for 2006 for the two public school systems. There are also two private schools in Bettendorf. Lourdes Catholic elementary school has a pre-kindergarten through grade eight enrollment of 391. Rivermont Collegiate, a college preparatory day school, has a preschool through grade 12 enrollment of 260.

SCHOOL ENROLLMENT FIGURES 1995 - 2010

Bettendorf		Pleasant Valley	
Sept. 2010	4,543	Sept. 2010	3,807
Sept. 2009	4,555	Sept. 2009	3,608
Sept. 2008	4,537	Sept. 2008	3,521
Sept. 2007	4,514	Sept. 2007	3,414
Sept. 2006	4,335	Sept. 2006	3,414
Sept. 2005	4,304	Sept. 2005	3,188
Sept. 2004	4,366	Sept. 2004	3,119
Sept. 2003	4,370	Sept. 2003	3,164
Sept. 2002	4,368	Sept. 2002	3,131
Sept. 2001	4,188	Sept. 2001	3,119
Sept. 2000	4,436	Sept. 2000	3,112
Sept. 1999	4,504	Sept. 1999	3,117
Sept. 1998	4,516	Sept. 1998	3,135
Sept. 1997	4,550	Sept. 1997	3,139
Sept. 1996	4,530	Sept. 1996	3,093
Sept. 1995	4,519	Sept. 1995	3,061

Scott Community College's main campus on Belmont Road is physically located in Riverdale but with a Bettendorf mailing address. Scott's Career Assistance Center and Urban Center are both located in downtown Davenport. Scott offers courses in both the arts and sciences and vocational/technical programs. Enrollment as of spring, 2004 was 4,217 full- and part-time students.

The Eastern Iowa Community College District also provides a comprehensive adult educational program throughout the district. In cooperation with local school districts and other organizations and businesses, the three colleges in the EICCD (Clinton Community College, Muscatine Community College, and Scott Community College) enroll approximately 55,000 citizens each year in community education programming. Adult basic education, high school completion programs, and career assessment and counseling programs are offered at all three EICCD campuses. The Eastern Iowa Business and Industry Center promotes business and industry in the area with over 200 programs, seminars, and services offered through the three community colleges in the district.

Other organizations in the community offering courses of interest to adults are the Bettendorf Public Library and the Family Museum of Arts & Science.

Institutions of higher education in the immediate area include Black Hawk College in Moline, Augustana College in Rock Island, and Marycrest International University, Kaplan College, and St. Ambrose University in Davenport. Western Illinois University offers junior and senior level courses leading to ten undergraduate degrees at its Quad Cities Center in Moline, Illinois. In addition, 15 graduate programs and the post-master's education specialist degree in educational administration are available through WIU in the Quad-Cities. Also available to Quad-Cities residents are Palmer College of Chiropractic in Davenport and the Quad Cities Graduate Studies Center, which is located on the Augustana College campus in Rock Island, Illinois. The Quad Cities Graduate Studies Center offers course work toward advanced degrees in over seventy program areas, including education, business, and engineering. Bettendorf is just 60 miles away from the University of Iowa in Iowa City, making it easily accessible to area residents who wish to commute.

Another agency serving the educational needs of the community is the Mississippi Bend Area Education Agency. The agency, which is located in Bettendorf, provides special and general education services to local school districts and approved non-public schools in Cedar, Clinton, Jackson, Louisa, Muscatine, and Scott counties. Administrative services include assistance with the strategic planning process, administrator searches, personnel and business matters as well as communication workshops. The General Education Division includes departments of instruction, media, printing and data processing. The division provides special education support services to all disabled children from birth to age 21.

RECREATION

Recreational facilities available in the City of Bettendorf include a municipal golf course and a bicycle trail. Splash Landing Family Aquatic Center, an update of the municipal swimming pool, opened in June 2000. It features a zero-depth-entry pool, playground, and four slides. The Life Fitness Center is part of the Parks and Recreation Department. It includes tennis courts, a jogging track, weight and exercise equipment, indoor batting cage, and basketball courts. Renovations completed in 1997 added 14,000 square feet and included a 1/8-mile indoor track, additional gym, new cardiovascular workout room, weight room, nursery, restrooms, and parking lot. In December 2000, a lap pool and 4,800 square foot addition opened. The Parks and Recreation Department sponsors a variety of sports leagues and fitness programs. Disc golf courses are open at Devil's Glen Park and Middle Park. A skate park, located at the north entrance to Crow Creek Park, opened in late 2001.

In the fall of 2004 the Northeast Branch of the Scott County YMCA opened a new facility on the corner of Devils Glen Road and Tanglefoot Lane. Built in cooperation with Genesis Health System, the new facility includes an indoor pool, weight room, gymnasium and cardiac rehab center. The YMCA will continue to provide administration of activities such as soccer, floor hockey, basketball, softball, Indian Guides and Indian Princesses and summer child care programs.

There are several private recreational and fitness clubs in Bettendorf. Bettendorf has two public nine-hole golf courses in addition to the municipal golf course.

Recreational facilities that can be used by the general public during certain hours are also available at the local schools. There are tennis courts on the grounds of Middle School, Bettendorf High School, and Pleasant Valley High School that are free to the public when not being used by physical education classes. There is a pool at Pleasant Valley High School that the public may use through classes offered by Scott Community College.

Since about 80% of Bettendorf was developed after World War II and the City has been diligent about obtaining park lands during development, the community is well served with public recreational facilities.

The Quad-City area as a whole offers many opportunities for the sports lover as both participant and spectator. The Mississippi River provides recreational opportunities for boaters, hunters and anglers. Bicyclists, walkers, and joggers have a number of local paths to choose from, including the Duck Creek Parkway in Iowa and the Great River Trail in Illinois. The Quad City Sports Center, which opened in 1995, has two ice surfaces for hockey, public skating and figure skating. The Quad-Cities has a minor league baseball franchise, a minor league hockey franchise, an arena football franchise, a ski area, and a professional golf tournament.

In July 2000, the Professional Golfers Association (PGA) Tour played its John Deere Classic Tournament for the first time at the new $10 million "Tournament Players Club at Deere Run" golf course near John Deere's headquarters in Moline, Illinois. The course was completed in the summer of 2000.

CULTURAL FACILITIES & ACTIVITIES

As part of an urban community of over 400,000, Bettendorf residents have a wide range of cultural facilities and activities from which to choose. One of mid-America's finest metropolitan orchestras, the Quad City Symphony, presents an annual series of concerts with guest artists from around the world. Quad City Arts, an umbrella organization formed by the merger of four local arts groups, promotes cultural life in the Quad-Cities through dozens of programs designed to introduce residents of the area to the arts. Its Visiting Artist Series brings artists of international stature into the area. Each season, Visiting Artists go into schools, colleges, work places, and hospitals to make the arts more immediate and accessible to the general public throughout eastern Iowa and western Illinois. Quad City Arts also sponsors the annual Festival of Trees in November.

The I-Wireless Center, a 10,500-seat civic center in Moline, is one of the nation's top concert venues. Opened as the MARK of the Quad Cities in 1993, the I-Wireless Center has brought big name entertainment to the Quad-City area.

The Adler Theatre series, Genesius Guild, Ghostlight Theatre, Playcrafters Barn Theatre, Davenport Junior Theatre, Circa '21 Dinner Playhouse, Countryside Community Theatre, and Quad City Music Guild assure those with a taste for the performing arts plenty of opportunity to enjoy themselves. A wide variety of lectures, films, musicals, dramas, and exhibits are also available through Augustana College, Marycrest International University, Black Hawk College, and St. Ambrose University.

There are many museums in the Quad-Cities. The Putnam Museum in Davenport features large collections on American Indians and ancient cultures, a regional history exhibit, and a natural history gallery. The Putnam offers Sunday afternoon lectures, films, and performances. As part of the Putnam complex, a 270-seat "stadium" deck IMAX Theater opened in 2003. It features a five-story-high screen, a multi-speaker digital sound system, and presents educational and entertaining large-format films appealing to all audiences.

The Figge Arts Center, on the corner of 2nd and Harrison Streets in downtown Davenport, contains works by local, regional, national and international artists, with special emphasis on the artist Grant Wood, Mexican Colonial art and Haitian contemporary art.

For a community its size, Bettendorf offers many cultural activities within its borders. In November 1994 a $10.5 million bond referendum was passed to create a "Learning Campus" in Bettendorf. This project included a new Museum to be built adjacent to a renovated and expanded Library. Dedicated on May 17, 1997, The Learning Campus is an innovative partnership between the Bettendorf Public Library Information Center and the Family Museum of Arts & Science. Through cooperative programming and shared staff expertise, the Museum and Library work together to enhance the educational and cultural life of the community. The Family Museum earned the highest recognition for a museum, accreditation from the American Association of Museums (AAM). AAM Accreditation signifies excellence within the museum community. It is a seal of approval and strengthens individual museums and the entire field by promoting ethical and professional practices. There are approximately 16,000 museums nationwide and 750 of those have earned this accreditation.

The Family Museum of Arts & Science includes a 9,600-square-foot exhibit hall, three multipurpose rooms for dance instruction and performances, two preschool classrooms, two art studios, a science studio, a party room, a great hall, a museum store, a welcome theater for school groups, and an outdoor science discovery park "Kingdom for Kids" playground. Permanent and traveling exhibits are designed for all ages and are usually "hands-on."

The Bettendorf Public Library Information Center serves the informational, educational, and recreational needs of the community. Services encompass all types of communication from traditional printed books and magazines to the electronic frontier of the Internet, interactive video teleconferencing, cable television broadcasting, and personal computer access. Children's storytimes, summer and winter reading programs, contemporary and mystery book discussion groups, and monthly senior citizen day activities are particularly popular among the variety of programs offered.

The Bettendorf Park Band, which is an all-volunteer adult community band, offers eight to ten concerts a year. Summer concerts are held on Friday evenings in the bandshell in Middle Park.

COMMUNITY GROUPS

The Bettendorf Chamber of Commerce maintains a file of Bettendorf organizations.

The Information Desk staff at the Bettendorf Public Library keeps a file of contact persons for local groups based on listings appearing in the Quad-City Times and the Bettendorf News, as well as for groups using the Library's public meeting rooms. Currently there are over 350 entries in the file for Quad-Cities groups, ranging from the Alzheimer's Disease Association to the Valley Weavers and Spinners Guild.

Quad-Citians are proud of and interested in their cultural heritage. There are many ethnic organizations in the area such as the League of United Latin American Citizens and the Muslim Community of the Quad-Cities. Some organizations maintain public facilities like the Center for Belgian Culture in Moline, the Swenson Swedish Immigration Research Center in Rock Island, and the German American Heritage Center under restoration in Davenport.

A check of the telephone directory shows that religious diversity is a fact of life in Bettendorf. There are 25 churches representing 23 denominations in the City. According to the executive director of Churches United of Scott and Rock Island Counties, at least 60% of area residents claim a religious affiliation.

HEALTH & SOCIAL SERVICE AGENCIES

Trinity at Terrace Park, Bettendorf's first hospital, opened in February, 2004. Trinity Regional Health System announced in April 2001 that it would build a $58.5 million hospital at Utica Ridge and Crow Creek Roads. The new Terrace Park Professional Center, a state-of-the-art outpatient medical office building, will open adjacent to the hospital. There currently are six hospital serving the Quad-Cities metropolitan area, with a total of 1,046 beds.

There are 201 dentists, 751 medical and osteopathic doctors, and 321 doctors of chiropractic in the Quad-City area. The 2000 - 2001 Iowa Business Directory lists 24 dentists and 72 physicians and surgeons in Bettendorf.

In December 1997, River Valley Healthcare opened a Bettendorf facility that provides primary care services in the specialties of family practice, internal medicine, obstetrics and gynecology, and pediatrics. Genesis Health System operates an urgent care center in Bettendorf, and Genesis Bettendorf Plaza has physicians' offices, a mammography suite, a pain management center, and outpatient diagnostic and rehabilitation services. A ground breaking ceremony was held in June, 2003, for a building to be shared by Gastroenterology Associates and an outpatient endoscopy facility, the first building of Genesis at Crow Valley Campus, located at 18th Street and 43rd Avenue in Bettendorf. The campus will house variety of health care services.

A Veteran's Administration outpatient clinic serving veterans in eastern Iowa and western Illinois is also located in Bettendorf. The clinic provides pharmacy, radiology, laboratory, and administrative services to the almost 100,000 veterans who live in the 15 counties surrounding the Quad-Cities.

There are two nursing homes in Bettendorf: Bettendorf Health Care, and Iowa Masonic Nursing Home. Subsidized housing for seniors includes Spruce Hills Village, Luther Manor/Luther Heights, Luther Knoll, and Cumberland House. There are two retirement communities: Masonic Village and Palmer Hills Retirement Center.

United Way's InfoLINK is an information and referral service for the Quad-Cities and publishes an extensive Guide to Community Resources. This Guide lists nearly 300 nonprofit, health, educational, recreational, cultural, and welfare services available to residents of the Quad-City area. Several of these (e.g., The Work Fitness Center, a vocational rehabilitation and evaluation program) are located in Bettendorf and all are accessible to City residents.

Three major agencies are headquartered in Bettendorf. Family Resources provides direct casework services to individuals and families. Services include marriage counseling, unwed parent services, adoption services, and foster care. The Maternal Health Center is a nonprofit agency providing public maternal health care, patient education, and family life education for the community. Planned Parenthood of Greater Iowa Education and Resource Center opened in October 1996. It provides responsible sex education and reproductive health information.

The Life & Family Coalition opened a Women's Choice Center in July, 2002, in Bettendorf. They offer comprehensive care and assistance, including free pregnancy tests, ultrasounds, counseling, guidance and referrals.

COMMUNITY INFORMATION SOURCES

The Bettendorf Public Library is a full-service public library housing approximately 150,242 items. In fiscal year 2005/2006 the Library had 24,221 registered borrowers and a circulation of 563,732 items. Services provided include children's programs, young adult services, information services, outreach to the elderly and homebound, and services to the deaf community. The Library is open 64 hours a week.

In November of 1994 Bettendorf voters approved a bond referendum that included a 25,000-square-foot expansion of the Library. The addition doubled the seating for library users, provided more meeting room space for community groups, and enlarged the children's area.

Other public libraries in the area include the Davenport Public Library and the Scott County Library System, which serves the smaller communities and unincorporated areas of the county. Bettendorf is also "joined by a river" to libraries in the Illinois Quad-Cities. The largest libraries are in Moline and Rock Island and they, along with libraries in East Moline, Silvis, and many other small towns, are part of the River Bend Library System. Bettendorf Public Library is one of 70 public, academic, school, and special libraries who have contracted with River Bend Library System to become part of a shared automated library system called Quad-LINC. Computer terminals at each of the member libraries are connected to a central computer at the River Bend headquarters in Coal Valley, Illinois. The Quad-LINC system keeps track of the nearly one million items owned by the member libraries. Cardholders of a Quad-LINC library are free to use their library cards to
borrow materials from other Quad-LINC libraries (except for restrictions on borrowing from some special and academic libraries). Items owned by other libraries can also be delivered to the patron's library of choice via interlibrary loan.

The academic library located nearest to Bettendorf is at Scott Community College in Riverdale. There are four academic libraries in Davenport: at St. Ambrose University, Marycrest International University, Kaplan College, and Palmer College of Chiropractic. Across the river in Illinois are libraries at Augustana College in Rock Island (a four-year liberal arts college) and Black Hawk College in Moline (a two-year community college).

Several industrial, governmental, professional, and cultural organizations maintain libraries for the use of their staffs and members. Examples of these special libraries include: the technical and agricultural library at Deere and Company in Moline; the Grant Law Library housed in the Scott County Court House; libraries maintained in the hospitals, such as Trinity Medical Center and Illini on the Illinois side of the river, and Genesis Medical Center in Davenport; holdings of the Scott County Genealogical Society housed in the Special Collections area of the Davenport Public Library; and the libraries in the Davenport Museum of Art and the Putnam Museum.

The Bi-State Regional Commission in Rock Island, Illinois, is the regional assembler and disseminator of detailed data and information on the Quad-Cities and the Bi-State Region. The Commission's Data and Information Services Center is an official repository for U.S. Census Bureau data, and it is affiliated with both the Iowa and Illinois State Data Centers.

The Scott County Extension Service can answer questions having to do with gardening, household management, farming, and consumer finance. A large collection of federal and Iowa State University (ISU)-prepared pamphlets is available from the Extension Service, usually free in limited quantities. The Extension Service also conducts training sessions, workshops and seminars on topics such as babysitting, sewing, money management, gardening and many other topics.

PUBLIC SCHOOL SYSTEMS SERVING BETTENDORF
2010/2011 ENROLLMENT FIGURES

BETTENDORF		PLEASANT VALLEY*	
High school	1,445	High school	1,177
Middle school (grades 6 - 8)	1,039	Junior high (grades 7 – 8)	608
Elementary	1,933	Elementary	2,022

*The Pleasant Valley School System serves students in LeClaire and rural Scott County as well as the City of Bettendorf. The two elementary schools that serve chiefly Bettendorf residents are Pleasant View and Riverdale.

POST-HIGH SCHOOL GRADUATION ACTIVITIES
Based on surveys of the classes of 2000.

	BETTENDORF	PLEASANT VALLEY	
Four-Year Colleges	59%	Four-Year Colleges	52%
Two-Year Colleges	26%	Two-Year Colleges	3%
Technical & Trade Schools	2%	Technical & Trade Schools	3%

DISTRICT GENERAL FUND EXPENDITURES PER PUPIL
2010/2011

BETTENDORF	PLEASANT VALLEY
$5,957	$6,016

SCHOOL TAX RATE
2010/11

BETTENDORF	PLEASANT VALLEY
$15.00 per $1,000 of assessed value	$14.74 per $1,000 of assessed value

Financial Management Policies

General Policy:

The following financial policies have been developed to provide guidance to the City's financial management system, in addition to, Chapter 384 of the Code of Iowa.

Scope:

This policy is applicable to all offices and departments within the City of Bettendorf government.

Purpose:

The City's intent is to support a sound and efficient financial management system which best utilizes available resources and provides an acceptable service level to the citizens of Bettendorf. The following statements are not intended to restrict the City Council's authority in determining service needs and/or activities of the City. These financial policies do not limit the City Council's ability and responsibility to respond to service delivery needs above or beyond these policies. The City Council as a policy making group is still accountable for the efficient and responsive operation of the City.

Specific Policy Provisions:

Revenue Policy

1. The City will initiate efforts to maintain a diversified and stable revenue stream to minimize short run fluctuations in any one revenue source.

2. Annual revenues will be estimated by an objective and whenever possible, analytical process.

3. Existing revenue sources will be re-examined annually and new revenue sources investigated during the annual budget preparation process.

4. Revenues will be estimated at a level to fund estimated expenditures on an annual basis, whenever prudently possible. However, revenues may exceed expenditures if the fund balance of any fund needs to be increased to meet minimum balance requirements, or if bond proceeds were received for projects to be constructed in more than one fiscal year. Additionally, surplus fund balances may supplement revenues in order to fund estimated expenditure levels, one time planned draw downs, or capital project expenditures that were bonded for in previous fiscal years.

5. Property tax levy rates will not exceed the limits as established by the State of Iowa. Property tax revenue collections will be established through a tax levy rate for general operations which will not generally exceed the cost of living of the previous year. This increase will not include increased levy collections resulting from the natural growth of the City requiring basic city services or the need to collect additional tax dollars to fund new city services or programs adopted by the City Council.

6. All City Enterprise Funds shall attempt to pay for the full cost of providing its service to the public, out of user fees and other charges. Costs of providing service will include all operating, capital outlay, principal and interest payments on bonds and depreciation expense.

   Balancing the mission of the Family Museum of Arts and Science with this policy will be difficult. Nonetheless, the FMAS shall likewise use fees and charges to offset its costs, to the extent practicable, in an effort to minimize its reliance on property tax revenue.

7. User fees in other governmental areas such as recreational services will be established at a level which will not inhibit participation by all.

8. All user fees and charges will be re-evaluated on an annual basis during the budget preparation process.

9. One-time or special purpose revenues, such as grant funds, will be utilized to fund capital expenditures or expenditures required by that revenue source. Such revenues will generally not be used to subsidize reoccurring personnel, operating, and maintenance costs. If receipt of special purpose revenues are approved, they will be qualified by stating that the program may be ended once grant funds or other revenue sources cease to exist.

10. The City will on a continuous basis seek methods to reduce the City's reliance on the property tax through seeking legislative support for local option taxes, investigating additional non-property tax revenue sources, and encouraging the expansion and diversification of the City's tax base with commercial and industrial development.

Operating Budget/Expenditure Policy

1. The City Administrator and Finance Director will compile and submit to the City Council a balanced budget by the first of February of each year. Future year trending/forecasts of revenues and expenditures will be presented when possible. Future forecasting will help facilitate annual budget decisions from a five-year planning perspective.

2. The balanced budget will pay for all current expenditures with current revenues whenever possible and existing fund balance as needed and approved by the City Council. Routine expenditures will generally not be greater than the previous year's expenditure level by more than the estimated annual percentage increase in the cost of living.

3. The City will encourage citizen involvement in the annual budget decision-making process through public hearings, informal meeting, budget briefs and related informational efforts.

4. The operating budget for the City will be developed and established to deliver service levels which are consistent with the citizens' willingness to pay and the City's available resources. Budget decisions to reduce service levels or eliminate programs will be based on citywide priorities established by the Mayor and City Council.

5. The operating budget will emphasize productivity of human resources in providing services, efficient use of available revenue sources, and quality of services to be provided. Employees are one of the City's most valuable resources and are essential to the delivery of high quality, efficient services.

6. New service levels will be considered when additional revenues or offsetting reductions of expenditures are identified, the new services fall within the broad framework of the City operation, or when such services are mandated by the State of Iowa or the federal government. Budget decisions to add new service levels will be based on citywide priorities established by the Mayor and City Council.

7. Current City expenditures will be funded by current revenues unless specifically approved by the City Council.

8. The City will avoid the postponement of current expenditures to future years, accruing future year's revenues, or utilization of short-term debt to fund operating expenditures.

9. The operating budget will provide funding for the ongoing maintenance and replacement of fixed assets and equipment. These expenditures will be funded from current revenues transferred to the Vehicle Replacement Fund or Electronic Equipment Fund, or from user fees generated in the Enterprise Funds. New capital equipment requests under $25,000 will also be funded out of current revenues for all funds. Capital leases will be kept to a minimum, especially if subject to referendum.

10. Gaming Revenue will generally be appropriated towards the funding of "one-time" capital projects or the funding of capital equipment verses "on-going" operating expenses of the City. The City does not want to become reliant

on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date. The exact appropriation of gaming revenue will annually be determined through the budget process.

11. Each year the City will revise current year expenditure projections during the succeeding year's budget preparation process. All operating costs associated with capital improvement projects will be included with the annual operating budget submissions.

12. The City will maintain a risk management program to minimize losses and reduce costs. This program will also protect the City against catastrophic losses through the combination of insurance and various federal and state programs.

13. The City will maintain a budgetary control system to monitor its adherence to the approved operating budget.

14. All departments will have access to on-line monthly expense and revenue reports comparing actual revenues and expenditures to budgeted amounts.

15. The capitalization threshold for all fixed assets will be established at a minimum of $5,000 in accordance with federal requirements for governments that are recipients of federal awards.

16. The city will compile an annual Budget Plan document that will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations. The Budget document will be submitted to GFOA for their consideration in their "Distinguished Budget Presentation Award" program.

Reserve Policies

1. Operating Fund Balances, Retained Earnings and Cash Reserves at fiscal year-end will be maintained at a level to ensure sufficient cash flow throughout the upcoming fiscal year for all fund types within the City. As a goal, minimum year end balances for selected governmental and proprietary funds are as follows:

Fund Type	Minimum Year End Balances
General Fund	Fund Balance 20-25% of annual operating expenses
Road Use Fund	Fund Balance 20-25% of annual operating expenses
Employee Health Insurance Fund	Cash Reserves 20-25% of annual operating expenses
Risk Management Fund	Cash Reserves 20-25% of annual operating expenses
Municipal Garage	Cash Reserves 20-25% of annual operating expenses
All Enterprise Funds	Cash Reserves, excluding bond proceeds, 30% of annual operating expenses, excluding depreciation, plus "up to" 100% of accumulated depreciation if practical.
Debt Service Fund	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments.

(*) Accumulating Cash Reserves of 30% of annual operating expenses is expected to take several years to achieve when establishing a new enterprise fund, and the FMAS which is subsidized with property tax dollars should expect an even longer time frame to achieve that goal. Additionally, planned management decisions to draw down cash reserves below the 30% level for one-time occurrences is acceptable, if the intent is made to return to the minimum 30% cash reserve level as quickly as possible.

2. Restricted Cash Reserves will be maintained in accordance with all Bond Provisions.

3. Reserves will be maintained for all scheduled and unexpected vehicle and electronic equipment replacements based on average replacement/life cycles. These reserves will be properly maintained in the Vehicle Replacement Fund and Electronic Equipment Fund. (Please refer to the Vehicle Replacement and Electronic Equipment Policies for more information).

Capital Improvement Budget Policy

1. The City will construct/purchase all capital improvements in accordance with the adopted 5-Year Capital Improvement Program except for emergency capital improvements which are deemed necessary by the City staff and approved individually by the City Council.

2. Capital improvements will be identified on the basis of long-range projected needs rather than on immediate needs in order to minimize future maintenance, replacement and capital costs.

3. A capital improvement program will be developed for a five-year period and updated annually.

4. Estimated costs of each capital improvement project for each of the five years will be included in the plan.

5. Revenue sources for each capital improvement will be identified in the plan whenever possible.

6. Alternative revenue sources will actively be sought and used as available to assist in financing capital improvement projects and reduce reliance on issuing general obligation bonds. Alternative revenue sources include, but are not limited to: local option sales tax, intergovernmental revenue, state and federal grants, riverboat gaming revenue, investment earnings and other miscellaneous revenue sources.

7. Annual operating costs associated with the capital improvement will be projected and included as a part of the budget submission in the capital Improvement budget.

8. A "Capital Improvement Project Worksheet" will be completed and attached to the final resolution adopted by Council for every CIP project to be completed within the City. The worksheet will identify estimated total project costs including, but are not limited to: the contract bid amount, % of retainage, outside engineering costs, in-house engineering fees, and any contingency amounts. Total budgeted dollars allocated for the project will then be amended to properly reflect this new projected project cost. Purchase Orders must be issued for all Capital Improvement Projects. (See Attachment 1 at the end of this policy).

Debt Administration Policy

1. The City will limit its long-term borrowing to capital improvements or projects which cannot be financed from current revenues or for which current revenues are not adequate.

2. Long-term borrowing will only be utilized to fund capital improvements and not operating expenditures.

3. The payback period of the bonds issued to fund a particular capital project will not exceed the expected useful life of the project.

4. The City recognizes that statutory authority allows debt to be issued with up to 20 years maturity. Nonetheless, the City shall attempt to minimize the maturities of general obligation and revenue debt, while balancing Capital Improvement Project requirements with current cash flow needs. The City shall attempt to keep the average term of T.I.F. general obligation and revenue debt at or below twelve years, with a maximum of ten years of principal and interest payments. The City Council reserves the right to vary from this policy and extend maturities up to the statutory limit, upon Administrative recommendation that is in the best interest of the City.

5. The City will maintain its debt limitation at five percent of actual property valuation as mandated by the State of Iowa.

6. Whenever possible, special assessment, revenue bonds and/or general obligation bonds abated by enterprise fund revenues will be issued instead of general obligation bonds funded by property tax.

7. For those general obligation bonds issued and funded by property taxes, debt service and interest payment schedules shall be established whenever possible in such a manner to provide equalization of debt and interest payments each year for the life of the total outstanding general obligation bonds.

8. The City shall encourage and maintain good relations with the financial and bond rating agencies and prepare any reports so requested by these agencies. Full and open disclosure on every financial report and bond prospectus will be maintained. The City shall apply for a bond rating review with every bond issuance.

Financial Reporting Policy

1. The City will establish and maintain a high standard of accounting practices and procedures which adhere to the concept of full and open public disclosure of all financial activity.

2. The accounting system will be maintained on a basis consistent with Generally Accepted Accounting Principles (GAAP).

3. Monthly financial statements reported on a modified accrual basis of accounting will be presented to the City Council on a regular basis. Quarterly financial updates will be presented to the Mayor and City Council.

4. The City's independent public accounting firm will issue an audit opinion regarding the financial statements of the City. This annual audit will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations.

5. The Comprehensive Annual Financial Report and accompanying audit opinion will be completed and submitted to the City Council by December 31st following the close of the preceding fiscal year. The City's Comprehensive Annual Financial Report will be submitted annually to GFOA for their consideration in the "Certificate of Achievement for Excellence in Financial Reporting" program.

Purchasing Policy:

1. The City's Account Clerk acting in the capacity of Public Buyer, will assist in coordinating the purchasing function of the City throughout all departments. The Public Buyer will promote competitive purchasing and participation in cooperative and bulk purchasing with other organizations or governmental entities. The Public Buyer will assist departments with planning, preparation of specifications, requests for information, invitations to bid, requests for proposals, and bid openings. The Public Buyer will make bid recommendations and award bids, if requested.

2. The Public Buyer will assist in negotiating and administering purchase agreements, lease contracts and maintenance contracts in conjunction with the City's Legal Department. The City belongs to the following joint purchasing groups and can "piggyback" on to any of the products that these groups have already bid on without going through a separate bid process:

   The Cooperative Purchasing Network, www.tcpn.org
   National Joint Purchasing Alliance, www.njpacoop.org
   US Communities, www.uscommunities.org
   State of Iowa Bids, www.das.iowa.gov/gse
   Bi-State Regional Purchasing Council, www.bistateonline.org

3. Purchase Orders are required for all budgeted purchases and contracts in excess of $5,000. Purchase orders are strongly encouraged for all budgeted purchases and contracts in excess of $400. Purchase Orders are required for all unbudgeted purchases and contracts, regardless of the amount. Purchase orders must be approved, with authorized signatures, prior to placing the order for purchases. The authority levels for approving purchase orders are designated in Resolution #136-95.

4. Competitive sealed bidding shall be used for Public Improvement Contracts of $25,000 or greater as stated in the Code of Iowa, Chapter 384.95, 384.96 and 384.102. This process shall consist of: Invitation for bids, public notice, bid opening, bid acceptance and bid evaluation, and bid award by Council resolution. Purchase orders are required for all contract purchases of $25,000 or greater. A copy of the final resolution must be filed with the Public Buyer prior to approving and issuing a purchase order.

5. Contracted Professional Services. Departments are authorized to select vendors of professional services based upon expertise, as well as, price. While Request for Proposals are encouraged, a Department Head may recommend a particular professional service vendor to the Council without seeking multiple proposals, when the Department Head believes it is in the best interest of the City.

6. A minimum of two requests for proposal or quotes are required for all purchases in excess of $5,000, unless otherwise required by law. Copies of the request for proposals or quotes must be filed with the Public Buyer prior to approving and issuing a purchase order. In the case of a sole source vendor for the Quad-City region, a "Sole Source Procurement Request" must be completed and filed with the Public Buyer prior to approving and issuing a purchase order.

7. In the event of a natural emergency; supplies, services or construction may be purchased without regard to normal purchasing procedures to protect the health and welfare of the public. The City Administrator shall keep the City Council informed of the extent of the emergency.

8. State of Iowa Contracts. City departments *may* make budgeted purchases directly from the State of Iowa Contracts. To utilize State contracts: (1) Departments must reference the State of Iowa contract number on the purchase order; (2) No further bids are required. A state contract should be used in conjunction with any terms, conditions and insurance language to meet standard City requirements.

9. A City officer or employee shall conduct themselves in accordance with the Code of Iowa: Chapters 68B.22 Gifts, 68B.2A Conflict of Interest and 362.5 Interest in Public Contract.

Contracted Financial Services:

The Finance Department periodically enters into contractual agreements/arrangements for financial services, as adopted by City Council. The Finance Department should bid or seek requests for proposals for the various financial services in accordance with the policies outlined below:

1. Financial Advisors: Currently Springsted, Public Financial Advisors. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

2. Bond Counsel: Currently Ahlers, Cooney, Dorweiler, Haynie, Smith & Allbee, P.C. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

3. Bond Rating Agencies: Currently Moody's Investor Services. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

4. Public Auditors: Currently McGladrey & Pullen, LLP, Certified Pubic Accountants. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated by the Finance Director and City Administrator.

5. Banking Services: Currently U.S. Bank, N.A. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated by the Finance Director and City Administrator.

6. Lock Box Services: Currently U.S. Bank, N.A. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

Investment Policy

Scope

The Investment Policy of the City of Bettendorf shall apply to all operating funds, bond proceeds and other funds; and all investment transactions involving operating funds, bond proceeds and other funds accounted for in the financial statements of the City. Each investment made pursuant to this Investment Policy must be authorized by applicable law and this written Investment Policy.

The investment of bond funds or sinking funds shall comply not only with this Investment Policy, but also be consistent with any applicable bond resolution.

This Investment Policy is intended to comply with Iowa Code Chapter 452.

Upon passage and upon future amendment, if any, copies of this Investment Policy shall be delivered to all of the following:

1. The Mayor, Council Members and all City Officials to which the Investment Policy applies.
2. All depository institutions or fiduciaries for public funds of the City.
3. The auditor engaged to audit any fund of the City.

In addition, a copy of this Investment Policy shall be delivered to every fiduciary or third party assisting with or facilitating investment of the funds of the City.

Delegation of Authority

The Finance Director shall be deemed Treasurer of the City for the purpose of this document. Only the Finance Director may invest public funds for the City of Bettendorf. The Finance Director may authorize the Manager of Accounting to conduct daily investment transactions under his/her direction and control.

All contracts or agreements with outside persons investing public funds, advising on the investment of public funds, directing the deposit or investment of public funds or acting in a fiduciary capacity for the City shall require the outside person to notify the City in writing within thirty days of receipt of all communications from the Auditor of the outside person or any regulatory authority of the existence of a material weakness in internal control structure of the outside person or regulatory orders or sanctions regarding the type of services being provided to the City by the outside person.

The records of investment transactions made by or on behalf of the City are public records and are the property of the City whether in the custody of the City or in the custody of a fiduciary or other third party.

The Finance Director shall establish a written system of internal controls and investment practices. The controls shall be designed to prevent losses of public funds, to document those officers and employees of the City responsible for elements of the investment process and to address the capability of investment management. The controls shall provide for receipt and review of the audited financial statement and related report on internal control structure of all outside persons performing any of the following for the City of Bettendorf:

1. Investing public funds.
2. Advising on the investment of public funds.
3. Directing the deposit or investment of public funds.
4. Acting in a fiduciary capacity for this public body.

A Bank, Savings and Loan Association or Credit Union providing only depository services shall not be required to provide an audited financial statement and related report on internal control structure.

The Finance Director is covered under the Public Employee Dishonesty Bond of the City.

Objectives

The primary objectives, in order of priority, of all investment activities involving the financial assets of the City shall be the following:

1. **Safety:** Safety and preservation of principal in the overall portfolio is the foremost investment objective.

2. **Liquidity:** Maintaining the necessary liquidity to match expected liabilities is the second investment objective.

3. **Return:** Obtaining a reasonable return is the third investment objective.

Prudence

The Finance Director of the City, when investing or depositing public funds, shall exercise the care, skill, prudence and diligence under the circumstances then prevailing that a person acting in a like capacity and familiar with such matters would use to attain the above investment objectives. This standard requires that when making investment decisions, the Finance Director shall consider the role that the investment or deposit plays within the portfolio of assets of the City and the investment objectives stated above. Short-term trading gains and losses may be realized to restructure the City's portfolio of assets if it is in the best interest of the City to do so.

The Finance Director shall request competitive investment proposals for comparable credit and term investments from investment providers.

Instruments Eligible for Investment

Assets of the City may be invested in the following:

- Interest bearing savings accounts, interest bearing money market accounts, and interest bearing checking accounts at any bank, savings and loan association or credit union in Scott County or an adjoining Iowa county. Each bank must be on the most recent Approved Bank List as distributed by the Treasurer of the State of Iowa or as amended as necessary by notice inserted in the monthly mailing by the Rate Setting Committee. Each financial institution shall be properly declared as a depository by resolution of the Council of the City of Bettendorf. Deposits in any financial institution shall not exceed the limit approved by the City Council.

- Obligations of the United States government, its agencies and instrumentality's.

- Certificates of deposit and other evidences of deposit at federally insured Iowa depository institutions approved and secured pursuant to Chapter 453.

- Iowa Public Agency Investment Trust (IPAIT).

- Prime bankers' acceptances that mature within 270 days of purchase and that are eligible for purchase by a Federal Reserve Bank.

- Commercial paper or other short-term corporate debt that matures within 270 days of purchase and is rated within the two highest classifications as established by at least one of the standard rating services approved by the superintendent of banking.

- Repurchase agreements, provided that the underlying collateral consists of obligations of the United States government, its agencies and instrumentality's and the City takes delivery of the collateral either directly or through an authorized custodian.

- An open-end management investment company registered with the Securities & Exchange Commission under the Federal Investment Company Act of 1940, 15 U.S.C. Section 80 (a) and operated in accordance with 17 C.F.R. Section 270.2a-7, *whose portfolio investments are limited to those instruments individually authorized in this Investment Policy.*

All instruments eligible for investment are further qualified by all other provisions of this Investment Policy, including investment maturity limitations and diversification requirements.

Prohibited Investments and Investment Practices

Assets of the City shall not be invested in the following:

1. Reverse repurchase agreements.

2. Futures and options contracts.

3. Zero-Coupon Bonds.

Assets of the City shall not be invested pursuant to the following investment practices:

1. Trading of securities for speculation.

2. Pursuant to a contract providing for the compensation of an agent or fiduciary based upon the performance of the invested assets.

3. If a fiduciary or other third party with custody of public investment transaction records of the City fails to produce requested records when requested by this public body within a reasonable time, the City shall make no new investment with or through the fiduciary or third party and shall not renew maturing investments with or through the fiduciary or third party.

Investment Maturity Limitations

Operating Funds must be identified and distinguished from all other funds available for investment. Operating Funds are defined as those funds which are reasonably expected to be expended during a current budget year or within fifteen months of receipt.
All Investments authorized in this policy are further subject to the following investment maturity limitations:

1. Operating Funds may only be invested in instruments authorized in this Investment Policy that mature within three hundred ninety-seven (397) days.

2. The Finance Director may invest funds of the City that are not identified as Operating Funds in investments with maturities longer than three hundred ninety-seven (397) days. However, all investments of the City shall have maturities that are consistent with the needs and use of the City.

Diversification

Investments of the City are subject to the following diversification requirements:

Prime bankers' acceptances:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be invested in prime bankers' acceptances, and

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer.

Commercial paper or other short-term corporate debt:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be in commercial paper or other short-term corporate debt;

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer, and

3. At the time of purchase, no more than five percent (5%) of all amounts invested in commercial paper and other short-term debt shall be invested in paper and debt rated in the second highest classification.

Where possible, it is the policy of the City to diversify its investment portfolio. Assets shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, or a specific class of securities. In establishing specific diversification strategies, the following general policies and constraints shall apply:

1. Portfolio maturities shall be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities shall be selected which provide stability of income and reasonable liquidity.

2. Liquidity practices to ensure that the next disbursement date and payroll date are covered through maturing investments, marketable U.S. Treasury bills or cash on hand shall be used at all times.

3. Risks of market price volatility shall be controlled through maturity diversification so that aggregate price losses on Instruments with maturities approaching one year shall not be greater than coupon interest and investment income received from the balance of the portfolio.

Safekeeping and Custody

All invested assets of the City involving the use of a public funds custodial agreement, as defined in Section 452.10, shall comply with all rules adopted pursuant to Section 452.10C. All custodial agreements shall be in writing and shall contain a provision that all custodial services be provided in accordance with the laws of the State of Iowa.
All invested assets of the City eligible for physical delivery shall be secured by having them held at a third party custodian. All purchased investments shall be held pursuant to a written third party custodial agreement requiring delivery versus payment and compliance with all rules set out elsewhere in this section of this Investment Policy.

Ethics and Conflict of Interest

The Finance Director and all officers and employees of the City involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

Reporting

The Finance Director will submit periodic investment reports to the City Council that reflect the current portfolio in terms of maturity, rates of return and summarizes all investment revenue that was earned during the reporting period and compare the investment results with the budgetary expectations. Market value adjustments on the portfolio will be recorded quarterly in compliance with GASB #31.

Investment Policy Review and Amendment

This Investment Policy shall be reviewed periodically. Notice of amendments to the Investment Policy shall be promptly given to all parties noted in The Scope Section of this policy.

Progam Performance Budgeting System

The City of Bettendorf has been accustomed to budgeting for departments for many years. Effective with fiscal year 1993/94, the City continues to budget for departments, but each department will also divide its budget into cost centers or services, known as "programs". These programs will be the basis for implementing a new budget structure called *Program Performance Budgeting*, which has been a target issue of the City Council and Mayor for the last several years.

What Are Programs?

Programs are cost centers and service centers which highlight the past performance and future plans of a function of City Government. Programs summarize the key statistics involving the revenue, expenditures, and personnel needed to perform a given task. A program is a single service or function that is provided by an operating department. A program can also be a group of closely related services or functions, as long as they are provided by the same organizational unit within a department.

The Purpose of Program Budgeting

The Program Performance Budget enables its users to isolate the purpose and specific outputs of a governmental unit. The format is designed to facilitate comparison between programs, thus enhancing rational decision making. The framework is helpful when difficult choices must be made due to fiscal restraint or reduction. Rather than focusing on organizational structure or on how individual services are provided, program budgeting is designed to focus on the results of organizational decisions. The questions being asked are "Why are we doing this?" and "Should we be doing more or less of this?". Decisions are based on the effectiveness of the programs by determining whether they meet the priorities and objectives established by the City Council and the community.

There are several reasons for dividing organizational budgets into program budgets:

- First and foremost, program budgets emphasize the services the City provides, instead of the expenses the City incurs. Budget justifications are based upon citizen needs, the City's response to those needs, and the resources required to support the response that is proposed. The program performance budget provides a positive focus on the services that are provided, instead of only on the money that is spent.

- Second, program budgets will improve management capabilities. With the City's current budgeting system, the emphasis has been on reviewing line item expenditures. If funds were expended within the limits of the budgeted line items, the department head was a good manager. With this new system, the emphasis will be on managing services, and department heads will need some flexibility to control their expenditures in order to produce the results expected of their programs.

- Third, program budgets will improve leadership, delegation of authority, and follow-up responsibility for assuring that services are provided at the programmed level. The "results oriented" budget will contain specific plans for output, efficiency, and effectiveness. The plans, which are called "performance objectives", will be the guidelines used to monitor an individual program's performance on a regular basis.

- Finally, program budgeting will enable large departments to divide their operations into more manageable sub-departmental cost centers. This allows directors of large departments

to place more responsibility on division heads, foremen and first-line supervisors, and to train them in management skills required for budgeting, planning, and leadership.

What are Performance Indicators?

Performance indicators are statistical measurements that permit program evaluation to be conducted in a budgetary context. Four categories of program evaluation inputs are required to support a truly comprehensive evaluation of programs and municipal services.

- Demand
- Workload
- Productivity
- Effectiveness

Key decision makers usually ask a variety of questions in the evaluation of a program. These questions usually fit into one of the four categories listed previously as the following examples illustrate:

Demand:

Is this program necessary? How much service is required, or requested? Demand is the external factor that demonstrates the "need" for the program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction and/or magnitude of the demand for the service.

Workload:

How much service is being provided? How do service outputs (workload) compare to service needs (demands)? Facts about workload enable decision-makers to relate budget expenditures to personnel outputs, and to relate outputs to demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

Productivity:

Is the program being run efficiently? What is the average cost of one unit of service? Unit cost (productivity) data enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs also can be used to quickly estimate the cost of adding more service or the savings to be realized from reductions in service.

Effectiveness:

How well is the program doing? What is its impact and/or quality? Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfies with services.

Program Performance Budgeting also allows decision-makers to focus on the output of programs, but the question always being asked is "How efficiently are we doing the programs?" Instead of looking at the inputs, decision-makers are provided with performance indicators which measure the unit cost of providing the program. By quantifying levels of service and their associated cost it is possible to analyze how a specific activity can be done with fewer resources. It also becomes possible to weigh the trade-offs between programs which may be necessary in times of fiscal restraint or when revenue sources are lost. By reducing the funding levels for one program, it may allow several others to be funded.

Conclusion

The integration of Program Budgeting and Performance Budgeting allows the City Council to more accurately compare programs, examine the efficiency and effectiveness of those programs, and to decide which programs should receive priority funding. If the technique is properly developed and understood it can serve the budget making process and, perhaps more importantly, it can serve the needs of management. The success of Program Performance Budgeting depends on the commitment, skill and perseverance of the Mayor, City Council, City Treasurer, the City's professional staff, and the residents of the community in which it is implemented.

Basis of Accounting and Budgeting

The City of Bettendorf's accounting system generally records revenues when earned and expenses when incurred. Budget appropriations for the City of Bettendorf are, accordingly, also projected on this basis of accounting.

The City also recognizes encumbrances for budgetary purposes. For the City, encumbrances include supplies ordered but not yet received, and services contracted but not yet expended by the City. Encumbrances are charges against a budget or appropriation for accounting purposes. Accordingly, expenditures/expenses in this document include encumbered expenditures/expenses. Encumbrances do not lapse at year-end and provide authorization for expenditures/expenses for the following year.

The accounting system and the budget appropriation process are also structured in accordance with generally accepted accounting principals (GAAP). The accounts of the City of Bettendorf are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. The format includes basic fund types as follows:

Government Funds are used to account for the City's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., when they are "measurable and available." "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers all revenues available if they are collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Property taxes, interest and special assessments are susceptible to accrual. Sales taxes collected and held by the state at year-end on behalf of the City are also recognized as revenue. Licenses and permits, fines and forfeitures, fees and refunds and other receipts become measurable and available when cash is received by the City and are recognized as revenue at that time.

Entitlements and shared revenues are recognized at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental Funds include the following fund types:

General Fund: This is the City's primary operating fund. It accounts for all financial resources of the City, except for those required to be accounted for in another fund.

Special Revenue Funds: These funds account for the proceeds of specific revenue sources (other than certain capital projects that are legally restricted to expenditures for specific projects).

Debt Service Fund: To account for the servicing of general long-term debt not being financed by a specific source.

Capital Projects Funds: are used to account for all resources used in the acquisition and construction of capital facilities and other capital assets, with the exception of those that are financed through proprietary funds.

Proprietary Funds are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector (business-type activities). The measurement focus is upon income determination, financial position and cash flows. In accordance with Governmental Accounting Standards Board (GASB), the City has elected to apply all applicable Financial Accounting Standards Board (FASB) pronouncements.

Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal Service Funds are used to Finance and account for services an commodities provided by designated departments or agencies to other departments and agencies of the City.

Fiduciary Funds account for assets held by the City in a trustee capacity or as and agent on behalf of others. Trust funds account for assets held by the City under the terms of a formal trust agreement.

Expenditures are classified by function. The term function refers to the major program areas by the Iowa Administrative Code. Classification provides information on the purposes or objectives of expenditures. Follows are the areas of classification and samples of expenditures to include:

Public Safety: This program's objective is to reduce the amount and effects of external harm to individuals and damage to property, and in general to promote an atmosphere of personal security from external events. Police, fire, and traffic signals are included in this program.

Public Works: This program provides satisfactory opportunities for a productive and enjoyable living for the citizens of Bettendorf both as individuals and as a community. Activities included in this program are Roads, Bridges, sidewalks, street lighting, traffic control, snow removal, highway engineering, street cleaning and other public works.

Culture & Recreation: This program promotes the general well being of the City and encourages the fullest development of cultural and educational potentials of the citizens in the community. This program includes the activities of the Bettendorf Library, Community Center and the Parks and Recreation operations.

Community & Economic Development: This program provides for community and economic development and also includes city beautification, planning and zoning and housing & urban renewal.

General Government: This program provides for the functioning of the government and assures the general administration of the municipality. Activities included in this program are Mayor and Council, general administration of the City, finance, risk management, health insurance, and building and grounds.

Business Type Activities: This program includes all enterprise funds and internal service funds. These programs include Sewer Enterprise, Family Museum, Garbage Collection & Recycling, Palmer Hills Golf Course, Life Fitness Center, Aquatic Center, Storm Water Enterprise, Transit, Employee Health Insurance, Risk Management and City Garage.

The City is required by the State of Iowa to appropriate funds for capital projects on a fiscal year basis. The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources.

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	General	TIF Olympic	TIF GRAFCO	TIF Trinity	TIF Greystone	TIF Home Depot	TIF Rivers Edge
Revenues & Other Financing Sources:							
Property Taxes	9,417,737						
TIF Revenues		232,127	14,025	134,066	12,835	151,828	1,107,363
Other City Taxes	5,998,192						
Licenses & Permits	587,560						
Use of Money & Property	344,495						
Intergovernmental	356,851				11,200		
Charges for Services	368,010						
Special Assessments	32,000						
Miscellaneous	313,740						
Bond Proceeds							
Other financing sources							
Transfers In	3,174,515						
Total Revenues & Other Sources	**20,593,100**	**232,127**	**14,025**	**134,066**	**24,035**	**151,828**	**1,107,363**
Expenditures & Other Financing Uses:							
Public Safety	9,368,925						
Public Works	30,374						
Culture & Recreation	4,039,408						
Community & Economic Development	907,559	80,950	14,025			151,828	
General Government	3,533,979						
Debt Service	70,000			131,278			
Capital Projects	317,475						
Total Government Activities Exp.	**18,267,720**	**80,950**	**14,025**	**131,278**	**0**	**151,828**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**18,267,720**	**80,950**	**14,025**	**131,278**	**0**	**151,828**	**0**
Transfers Out	2,316,721						1,107,363
Total ALL Expenditures/Transfers Out	**20,584,441**	**80,950**	**14,025**	**131,278**	**0**	**151,828**	**1,107,363**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	8,659	151,177	0	2,788	24,035	0	0
Estimated Beginning Fund Balance	**5,333,124**	**(151,177)**	**0**	**35,049**	**(110,396)**	**0**	**15,927**
Ending Fund Balance June 30	**5,341,783**	**0**	**0**	**37,837**	**(86,361)**	**0**	**15,927**
Fund Balance as a % of expenditures & transfers out	25.95%						

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	TIF Eyesurgeons	TIF Daly Group	TIF/State St. Windmiller	TIF/QC Realtor Assoc	TIF L3 Properties	TIF Fields Dev	TIF Vizien II
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	90,239	292,669	158,750	35,179	24,745	55,306	14,076
Other City Taxes							
Licenses & Permits							
Use of Money & Property							
Intergovernmental							
Charges for Services							
Special Assessments							
Miscellaneous							
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**90,239**	**292,669**	**158,750**	**35,179**	**24,745**	**55,306**	**14,076**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development		292,669	158,750	35,179	24,745	55,306	14,076
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**292,669**	**158,750**	**35,179**	**24,745**	**55,306**	**14,076**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**0**	**292,669**	**158,750**	**35,179**	**24,745**	**55,306**	**14,076**
Transfers Out	90,239						
Total ALL Expenditures/Transfers Out	**90,239**	**292,669**	**158,750**	**35,179**	**24,745**	**55,306**	**14,076**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	0	0	0	0	0
Estimated Beginning Fund Balance	**19,904**	**(161,098)**	**36,529**	**0**	**0**	**(0)**	**0**
Ending Fund Balance June 30	**19,904**	**(161,098)**	**36,529**	**0**	**0**	**(0)**	**0**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	TIF B Hometown Harl	TIF Funds	Road Use Tax	HUD Section 8	Bettendorf Fund/Bechtel	Chaplain's Petty Cash	Drug/ Seizure
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	7,579	2,330,787					
Other City Taxes		0					
Licenses & Permits		0					
Use of Money & Property		0	10,250	1,025	700	400	700
Intergovernmental		11,200	3,140,017	390,112			
Charges for Services		0					
Special Assessments		0					
Miscellaneous		0	21,500	2,000	200,000	8,000	5,000
Bond Proceeds		0					
Other financing sources		0					
Transfers In		0	280,200				
Total Revenues & Other Sources	**7,579**	**2,341,987**	**3,451,967**	**393,137**	**200,700**	**8,400**	**5,700**
Expenditures & Other Financing Uses:							
Public Safety		0				7,500	3,500
Public Works		0	3,415,577				
Culture & Recreation		0					
Community & Economic Development	7,579	835,107	9,750	438,836	204,200		
General Government		0					
Debt Service		131,278					
Capital Projects		0	26,000				
Total Government Activities Exp.	**7,579**	**966,385**	**3,451,327**	**438,836**	**204,200**	**7,500**	**3,500**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**7,579**	**966,385**	**3,451,327**	**438,836**	**204,200**	**7,500**	**3,500**
Transfers Out		1,197,602			0		
Total ALL Expenditures/Transfers Out	**7,579**	**2,163,987**	**3,451,327**	**438,836**	**204,200**	**7,500**	**3,500**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	178,000	640	(45,699)	(3,500)	900	2,200
Estimated Beginning Fund Balance	**0**	**(315,262)**	**378,909**	**288,831**	**92,953**	**22,655**	**37,875**
Ending Fund Balance June 30	**0**	**(137,262)**	**379,549**	**243,132**	**89,453**	**23,555**	**40,075**
Fund Balance as a % of expenditures & transfers out			11.11%				

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Federal Drug/Seizure	Drug/Seizure Justice Funds	Police Funds	Library Open Access	Interlibrary Loan	Enrich Iowa	Kakert Estate
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	1,000		2,100	6,800	800	1,000	2,500
Intergovernmental				50,000	5,000	6,500	
Charges for Services							
Special Assessments							
Miscellaneous	2,000		15,000				
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**3,000**	**0**	**17,100**	**56,800**	**5,800**	**7,500**	**2,500**
Expenditures & Other Financing Uses:							
Public Safety	5,000		16,000				
Public Works							
Culture & Recreation				31,000		6,500	1,000
Community & Economic Development							
General Government							
Debt Service							
Capital Projects	10,000		10,000	19,000	3,000	14,000	
Total Government Activities Exp.	**15,000**	**0**	**26,000**	**50,000**	**3,000**	**20,500**	**1,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**15,000**	**0**	**26,000**	**50,000**	**3,000**	**20,500**	**1,000**
Transfers Out							
Total ALL Expenditures/Transfers Out	**15,000**	**0**	**26,000**	**50,000**	**3,000**	**20,500**	**1,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(12,000)	0	(8,900)	6,800	2,800	(13,000)	1,500
Estimated Beginning Fund Balance	**53,113**	**1,516**	**115,159**	**416,059**	**46,792**	**46,156**	**127,813**
Ending Fund Balance June 30	**41,113**	**1,516**	**106,259**	**422,859**	**49,592**	**33,156**	**129,313**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Library Gift	Library Funds	Park Donations	Hendricks Gift	Parks Funds	Employee Benefits	Subdivision Deposits
Revenues & Other Financing Sources:							
Property Taxes						2,885,853	
TIF Revenues							
Other City Taxes						108,101	
Licenses & Permits							
Use of Money & Property	3,000	14,100	500	2,000	2,500		
Intergovernmental		61,500				1,272	
Charges for Services							
Special Assessments							
Miscellaneous	34,000	34,000		5,000	5,000		15,000
Bond Proceeds							
Other financing sources							
Transfers In					0		
Total Revenues & Other Sources	**37,000**	**109,600**	**500**	**7,000**	**7,500**	**2,995,226**	**15,000**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation	29,000	67,500					
Community & Economic Development					0		15,000
General Government							
Debt Service							
Capital Projects	30,000	66,000					
Total Government Activities Exp.	**59,000**	**133,500**	**0**	**0**	**0**	**0**	**15,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**59,000**	**133,500**	**0**	**0**	**0**	**0**	**15,000**
Transfers Out			3,500		3,500	2,995,226	
Total ALL Expenditures/Transfers Out	**59,000**	**133,500**	**3,500**	**0**	**3,500**	**2,995,226**	**15,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(22,000)	(23,900)	(3,000)	7,000	4,000	0	0
Estimated Beginning Fund Balance	**208,114**	**844,934**	**21,554**	**97,388**	**118,942**	**2**	**84,811**
Ending Fund Balance June 30	**186,114**	**821,034**	**18,554**	**104,388**	**122,942**	**2**	**84,811**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Total Spec. Rev.	Debt Service	Capital Projects	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming	CIP/LOT & Interest
Revenues & Other Financing Sources:							
Property Taxes	2,885,853	8,496,770					
TIF Revenues	2,330,787						
Other City Taxes	108,101	303,269				1,720,000	
Licenses & Permits	0						
Use of Money & Property	30,675	200,000	207,576	7,500	17,000	30,000	30,000
Intergovernmental	3,604,101	4,253	1,541,000				
Charges for Services	0						
Special Assessments	0						
Miscellaneous	292,500		65,000				
Bond Proceeds	0		10,350,000				
Other financing sources	0			25,000			
Transfers In	280,200		698,239	650,000	75,000		1,783,430
Total Revenues & Other Sources	**9,532,217**	**9,004,292**	**12,861,815**	**682,500**	**92,000**	**1,750,000**	**1,813,430**
Expenditures & Other Financing Uses:							
Public Safety	16,000						
Public Works	3,415,577						
Culture & Recreation	67,500						
Community & Economic Development	1,502,893						
General Government	0						
Debt Service	131,278	8,878,670	100,000				
Capital Projects	102,000		13,809,000	352,500	137,840		
Total Government Activities Exp.	**5,235,248**	**8,878,670**	**13,909,000**	**352,500**	**137,840**	**0**	**0**
Business Type/Enterprises	0						
Total Gov Activities & Business Exp.	**5,235,248**	**8,878,670**	**13,909,000**	**352,500**	**137,840**	**0**	**0**
Transfers Out	4,196,328	597,195	326,000	0	53,000	1,753,827	1,809,000
Total ALL Expenditures/Transfers Out	**9,431,576**	**9,475,865**	**14,235,000**	**352,500**	**190,840**	**1,753,827**	**1,809,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	100,641	(471,573)	(1,373,185)	330,000	(98,840)	(3,827)	4,430
Estimated Beginning Fund Balance	**1,609,279**	**652,885**	**3,631,657**	**795,922**	**636,181**	**73,472**	**663,091**
Ending Fund Balance June 30	**1,709,920**	**181,312**	**2,258,472**	**1,125,922**	**537,341**	**69,645**	**667,521**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Geo Thuenen Overpass	Future Projects	Total Capital Funds	Total Governmental	Sewer Utility	Solid Waste Mgmt.	Family Museum
Revenues & Other Financing Sources:							
Property Taxes			0	20,800,360			
TIF Revenues			0	2,330,787			
Other City Taxes			1,720,000	8,129,562			
Licenses & Permits			0	587,560	51,000		
Use of Money & Property	15,000		307,076	882,246	35,000	25,000	2,980
Intergovernmental			1,541,000	5,506,205			
Charges for Services			0	368,010	2,550,000	1,825,000	723,200
Special Assessments			0	32,000			
Miscellaneous	50,000		115,000	721,240		3,000	65,000
Bond Proceeds			10,350,000	10,350,000	.		
Other financing sources			25,000	25,000	150,000		7,500
Transfers In			3,206,669	6,661,384			1,417,981
Total Revenues & Other Sources	**65,000**	**0**	**17,264,745**	**56,394,354**	**2,786,000**	**1,853,000**	**2,216,661**
Expenditures & Other Financing Uses:							
Public Safety			0	9,384,925			
Public Works			0	3,445,951			
Culture & Recreation			0	4,106,908			
Community & Economic Development			0	2,410,452			
General Government			0	3,533,979			
Debt Service			100,000	9,179,948			
Capital Projects			14,299,340	14,718,815			
Total Government Activities Exp.	**0**	**0**	**14,399,340**	**46,780,978**	**0**	**0**	**0**
Business Type/Enterprises			0	0	3,563,299	2,065,343	1,945,086
Total Gov Activities & Business Exp.	**0**	**0**	**14,399,340**	**46,780,978**	**3,563,299**	**2,065,343**	**1,945,086**
Transfers Out	0	0	3,941,827	11,052,071			
Total ALL Expenditures/Transfers Out	**0**	**0**	**18,341,167**	**57,833,049**	**3,563,299**	**2,065,343**	**1,945,086**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	65,000	0	(1,076,422)	(1,438,695)	(777,299)	(212,343)	271,575
Estimated Beginning Fund Balance	**532,496**	**275,318**	**6,608,137**	**14,203,425**	**16,084,731**	**1,926,313**	**3,553,479**
Ending Fund Balance June 30	**597,496**	**275,318**	**5,531,715**	**12,764,730**	**15,307,432**	**1,713,970**	**3,825,054**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Palmer Hills Golf Course	LFC Enterprise	Aquatic Enterprise	Stormwater Utility	Transit	Transit Riverfront	QCWCC
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits				6,500			
Use of Money & Property	3,000			20,000			55,400
Intergovernmental					511,730	103,185	
Charges for Services	730,234	624,085	246,900	800,000	115,750	30,000	3,712,600
Special Assessments							
Miscellaneous	368,000		10,000		15,800	116,874	358,333
Bond Proceeds							
Other financing sources				150,000	19,000		100,000
Transfers In	549,000	193,636	149,218	197,731	615,073	28,685	1,207,363
Total Revenues & Other Sources	**1,650,234**	**817,721**	**406,118**	**1,174,231**	**1,277,353**	**278,744**	**5,433,696**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	1,229,656	917,511	560,118	885,568	1,521,801	398,894	5,260,249
Total Gov Activities & Business Exp.	**1,229,656**	**917,511**	**560,118**	**885,568**	**1,521,801**	**398,894**	**5,260,249**
Transfers Out							
Total ALL Expenditures/Transfers Out	**1,229,656**	**917,511**	**560,118**	**885,568**	**1,521,801**	**398,894**	**5,260,249**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	420,578	(99,790)	(154,000)	288,663	(244,448)	(120,150)	173,447
Estimated Beginning Fund Balance	**2,374,685**	**2,623,347**	**2,649,979**	**2,226,199**	**1,240,959**	**660,826**	**7,086,973**
Ending Fund Balance June 30	**2,795,263**	**2,523,557**	**2,495,979**	**2,514,862**	**996,511**	**540,676**	**7,260,420**
Fund Balance as a % of expenditures & transfers out							

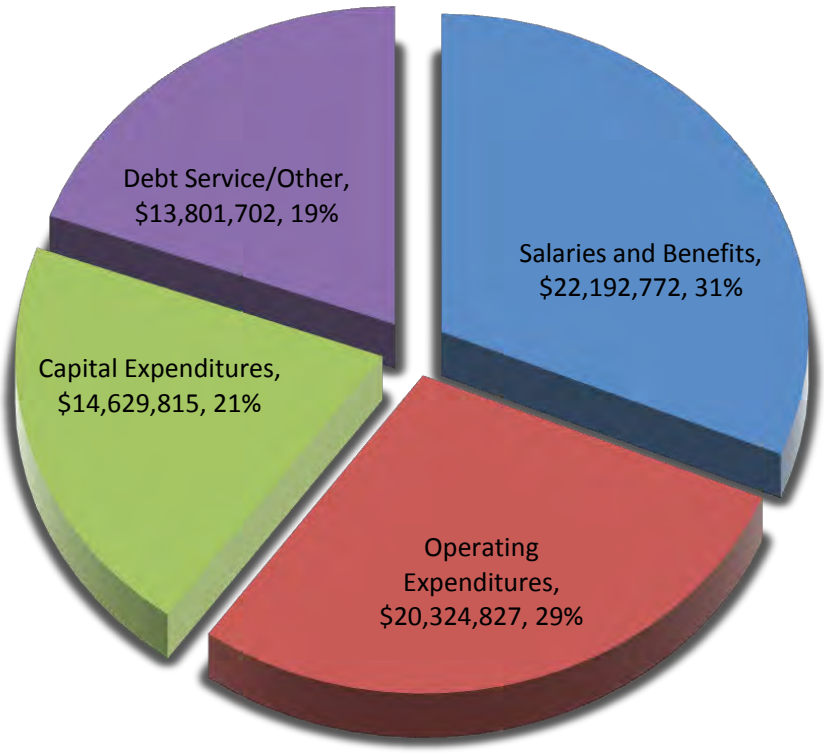
City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2011/12 Budget

	Total Enterprise	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:							
Property Taxes	0						20,800,360
TIF Revenues	0						2,330,787
Other City Taxes	0						8,129,562
Licenses & Permits	57,500						645,060
Use of Money & Property	141,380	26,000	20,000	6,000	11,000	63,000	1,086,626
Intergovernmental	614,915					0	6,121,120
Charges for Services	11,357,769	2,897,544	759,409	590,182	1,426,028	5,673,163	17,398,942
Special Assessments	0					0	32,000
Miscellaneous	937,007		25,000	9,000	50	34,050	1,692,297
Bond Proceeds	0					0	10,350,000
Other financing sources	426,500						451,500
Transfers In	4,358,687			32,000		32,000	11,052,071
Total Revenues & Other Sources	**17,893,758**	**2,923,544**	**804,409**	**637,182**	**1,437,078**	**5,802,213**	**80,090,325**
Expenditures & Other Financing Uses:							
Public Safety	0					0	9,384,925
Public Works	0					0	3,445,951
Culture & Recreation	0					0	4,106,908
Community & Economic Development	0					0	2,410,452
General Government	0					0	3,533,979
Debt Service	0					0	9,179,948
Capital Projects	0					0	14,718,815
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**46,780,978**
Business Type/Enterprises	18,347,525	2,923,544	804,409	665,249	1,427,411	5,820,613	24,168,138
Total Gov Activities & Business Exp.	**18,347,525**	**2,923,544**	**804,409**	**665,249**	**1,427,411**	**5,820,613**	**70,949,116**
Transfers Out	0					0	11,052,071
Total ALL Expenditures/Transfers Out	**18,347,525**	**2,923,544**	**804,409**	**665,249**	**1,427,411**	**5,820,613**	**82,001,187**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(453,767)	0	0	(28,067)	9,667	(18,400)	(1,910,862)
Estimated Beginning Fund Balance	**40,427,491**	**987,458**	**627,788**	**295,951**	**603,372**	**2,514,569**	**57,145,485**
Ending Fund Balance June 30	**39,973,724**	**987,458**	**627,788**	**267,884**	**613,039**	**2,496,169**	**55,234,623**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf, Iowa
FY 2011/12 Budget Net of Transfers
Department Summaries by Category

Department	Salaries and Benefits	Operating Expenditures	Capital Expenditures	Debt Service/Other	Total
Mayor & Council	79,855	413,614	0	0	493,469
City Administration	259,595	78,403	0	0	337,998
Capital Projects	75,000	0	13,734,000	100,000	13,909,000
QC Waterfront Convention Center	703,226	3,086,918	0	1,470,105	5,260,249
Family Museum of Arts & Science	1,197,880	548,817	0	198,389	1,945,086
Community Development	893,634	105,169	0	0	998,803
Community Development Special Revenue	73,753	380,083	0	0	453,836
Debt Service	0	0	0	8,948,670	8,948,670
Economic Development	165,516	1,077,458	0	131,278	1,374,252
Electronic Equipment	0	0	137,840	0	137,840
Employee Health Insurance	0	2,923,544	0	0	2,923,544
Finance	569,857	172,710	0	0	742,567
Human Resources	195,100	138,647	0	0	333,747
Information Services	433,982	231,267	0	0	665,249
Fire	2,603,441	469,254	0	0	3,072,695
Legal	216,028	47,149	0	0	263,177
Library	2,005,429	301,198	305,475	0	2,612,102
Library Special Revenues	0	81,500	52,000	0	133,500
Municipal Garage	461,799	948,202	0	17,410	1,427,411
Non-Departmental	0	446,848	0	0	446,848
Parks	2,442,785	1,681,031	12,000	406,000	4,541,816
Police	5,208,301	674,315	0	0	5,882,616
Police Special Revenue	0	16,000	10,000	0	26,000
Public Works	480,698	504,552	0	0	985,250
Solid Waste/Recycling	923,102	821,175	0	321,066	2,065,343
Risk Management	0	804,409	0	0	804,409
Road Use Operations	1,538,063	1,877,514	26,000	0	3,441,577
Sewer Utility	502,428	1,605,345	0	1,455,526	3,563,299
Stormwater Utility	321,256	175,652	0	388,660	885,568
Transit Enterprise	842,044	714,053	0	364,598	1,920,695
Vehicle Replacement	0	0	352,500	0	352,500
TOTAL	**22,192,772**	**20,324,827**	**14,629,815**	**13,801,702**	**70,949,116**

City of Bettendorf
Expenditures by Category
FY 2011/12 Budget
$70,949,116



City of Bettendorf
FY 2011/12 Budget
Salaries & Benefits 5 year history

Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Amended	FY 2012 Budget	Percent Inc(Dec)
Mayor & Council	72,709	80,960	77,489	81,572	79,855	(2.10%)
City Administration	228,047	239,386	251,287	256,206	259,595	1.32%
Capital Projects(Engineering)	314,248	476,530	706,208	0	75,000	
QC Waterfront Convention Center	0	174,460	670,044	704,379	703,226	(0.16%)
Family Museum for Arts & Science	965,224	1,065,577	1,221,111	1,226,309	1,197,880	(2.32%)
Community Development	674,175	799,125	849,068	859,545	893,634	3.97%
Community Development Special Revenue Funds	64,617	67,968	70,479	73,578	73,753	0.24%
Debt Service	0	0	0	0	0	0.00%
Economic Development	145,241	150,906	157,974	154,387	165,516	7.21%
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	440,941	481,156	536,673	552,201	569,857	3.20%
Human Resources	154,335	160,943	173,222	183,099	195,100	6.55%
Information Services	342,340	357,587	400,537	428,873	433,982	1.19%
Fire	2,109,686	2,159,214	2,444,901	2,515,711	2,603,441	3.49%
Flood	43,833	20,718	0	0	0	0.00%
Legal	173,605	188,188	203,697	211,583	216,028	2.10%
Library	1,596,598	1,658,024	1,785,548	1,869,316	2,005,429	7.28%
Library Special Revenue Funds	0	0	0	0	0	0.00%
Municipal Garage	371,071	420,012	438,330	447,825	461,799	3.12%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	2,077,789	2,313,083	2,430,112	2,377,811	2,442,785	2.73%
Police	5,259,906	5,294,648	5,661,486	5,258,601	5,208,301	(0.96%)
Police Special Revenue Funds	0	0	0	0	0	0.00%
Public Works	412,630	402,113	425,206	466,063	480,698	3.14%
Solid Waste Management/Recycling Enterprise	682,201	693,755	765,697	835,087	923,102	10.54%
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	1,536,727	1,611,036	1,490,897	1,497,219	1,538,063	2.73%
Sewer Utility	439,430	473,264	493,859	492,860	502,428	1.94%
Stormwater Utility	288,257	304,938	326,708	324,102	321,256	(0.88%)
Transit & Riverfront Circulator (beginning 09/10)	602,407	632,540	761,663	870,913	842,044	(3.31%)
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**18,996,017**	**20,226,131**	**22,342,196**	**21,687,240**	**22,192,772**	**2.33%**

City of Bettendorf
FY 2011/12 Budget
Operating Expenditures 5 year history

Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Amended	FY 2012 Budget	Percent Inc (Dec)
Mayor & Council	446,990	402,042	411,107	402,429	413,614	2.78%
City Administration	88,040	60,546	75,875	71,507	78,403	9.64%
Capital Projects	0	0	0	0	0	0.00%
QC Waterfront Convention Center	91,705	1,252,907	1,267,230	3,536,661	3,086,918	(12.72%)
Family Museum for Arts & Science	517,751	695,260	525,524	552,718	548,817	(0.71%)
Community Development	56,906	96,298	90,041	104,875	105,169	0.28%
Community Development Special Revenue Funds	430,960	417,682	439,711	429,379	380,083	(11.48%)
Debt Service	0	0	0	0	0	0.00%
Economic Development	786,173	759,703	822,027	1,391,392	1,077,458	(22.56%)
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	2,330,055	2,541,497	2,826,768	2,724,782	2,923,544	7.29%
Finance	148,012	147,737	154,763	165,041	172,710	4.65%
Human Resources	127,997	158,125	99,276	112,594	138,647	23.14%
Information Services	249,912	207,263	183,597	209,813	231,267	10.23%
Fire	362,618	424,752	492,054	480,630	469,254	(2.37%)
Flood	36,783	102,399	0	351,378	0	0.00%
Legal	22,763	49,587	34,018	57,090	47,149	(17.41%)
Library	351,507	311,416	248,107	298,003	301,198	1.07%
Library Special Revenue Funds	35,741	25,619	109,699	112,020	81,500	(27.25%)
Municipal Garage	958,669	963,801	891,474	1,098,700	948,202	(13.70%)
Non-Departmental	446,276	471,985	463,004	441,573	446,848	1.19%
Parks & Recreation	1,489,866	1,475,504	1,422,688	1,766,360	1,681,031	(4.83%)
Police	796,405	737,322	774,730	713,072	674,315	(5.44%)
Police Special Revenue Funds	17,118	8,655	5,633	16,000	16,000	0.00%
Public Works	494,688	561,688	539,545	526,574	504,552	(4.18%)
Solid Waste Management/Recycling Enterprise	756,597	822,828	760,122	865,795	821,175	(5.15%)
Risk Management	833,826	858,322	760,746	784,586	804,409	2.53%
Road Use Operations	1,705,386	2,551,308	1,868,242	2,077,499	1,877,514	(9.63%)
Sewer Utility	1,319,450	1,360,758	1,506,262	1,554,547	1,605,345	3.27%
Stormwater Utility	341,695	181,562	213,825	182,450	175,652	(3.73%)
Transit & Riverfront Circulator (beginning 09/10)	506,660	506,211	551,561	720,803	714,053	(0.94%)
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**15,750,549**	**18,152,777**	**17,537,629**	**21,748,271**	**20,324,827**	**(6.55%)**

City of Bettendorf
FY 2011/12 Budget
Capital Expenditures 5 year history

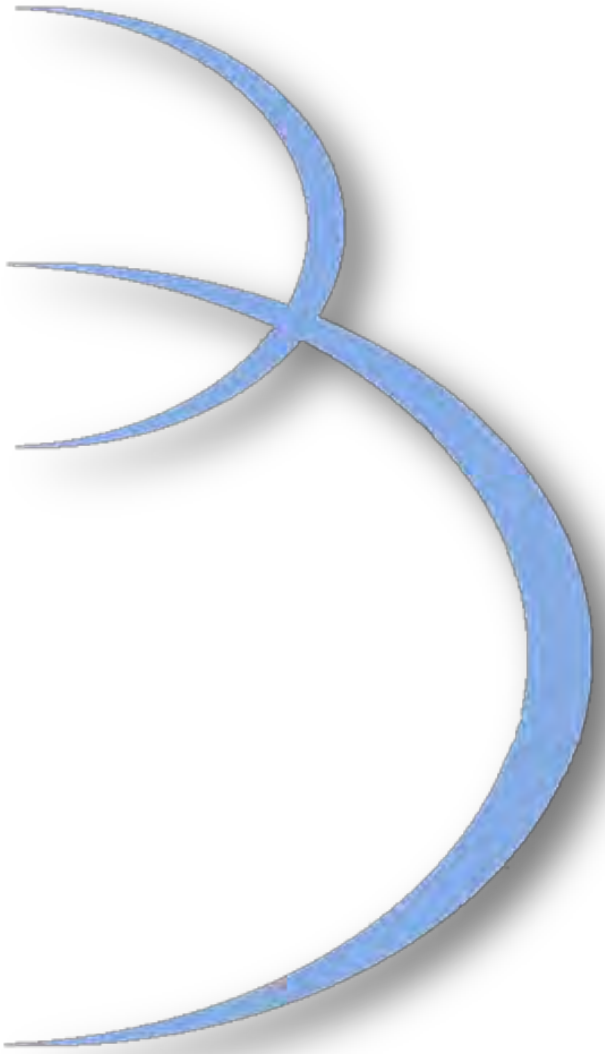
Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Amended	FY 2012 Budget	Percent Inc (Dec)
Mayor & Council	0	0	0	0	0	0.00%
City Administration	0	0	0	0	0	0.00%
Capital Projects	8,179,745	18,817,031	21,291,590	19,740,123	13,734,000	(30.43%)
QC Waterfront Convention Center	0	0	0	0	0	0.00%
Family Museum for Arts & Science	0	0	0	0	0	0.00%
Community Development	0	0	0	0	0	0.00%
Community Development Special Revenue Funds	0	0	0	0	0	0.00%
Debt Service	0	0	0	0	0	0.00%
Economic Development	0	12,000	0	0	0	0.00%
Electronic Equipment	264,717	157,843	39,034	57,606	137,840	139.28%
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	0	0	0	0	0	0.00%
Human Resources	0	0	0	0	0	0.00%
Information Services	0	0	0	0	0	0.00%
Fire	56,630	18,525	0	15,588	0	(100.00%)
Legal	0	0	0	0	0	0.00%
Library	211,400	236,558	296,834	305,475	305,475	0.00%
Library Special Revenue Funds	54,780	45,786	40,212	76,000	52,000	(31.58%)
Municipal Garage	0	0	0	0	0	0.00%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	0	0	10,769	0	12,000	100.00%
Police	0	0	0	22,844	0	0.00%
Police Special Revenue Funds	5,637	0	6,192	19,000	10,000	(47.37%)
Public Works	15,719	0	34,652	50,559	0	(100.00%)
Solid Waste Management/Recycling Enterprise	0	0	0	0	0	0.00%
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	0	96,749	0	0	26,000	
Sewer Utility	0	0	0	0	0	0.00%
Stormwater Utility	0	0	0	0	0	0.00%
Transit & Riverfront Circulator (beginning 09/10)	0	0	0	0	0	0.00%
Vehicle Replacement	586,548	1,244,817	776,210	561,295	352,500	(37.20%)
TOTAL	**9,375,176**	**20,629,309**	**22,495,493**	**20,848,490**	**14,629,815**	**(29.83%)**

City of Bettendorf
FY 2011/12 Budget
Debt Service/Other 5 year history

Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Amended	FY 2012 Budget	Percent Inc (Dec)
Debt Service Funds	10,295,445	6,559,120	7,038,759	15,508,139	8,948,670	(42.30%)
Economic Development Special Revenue Funds	1,499,010	1,900,983	1,306,586	2,215,748	131,278	(94.08%)
Capital Projects Fund	46,903	63,872	117,504	130,000	100,000	(23.08%)
QC Waterfront Convention Center	0	702,175	1,532,104	1,508,251	1,470,105	(2.53%)
Family Museum for Arts & Science	221,616	210,790	221,257	213,017	198,389	(6.87%)
Municipal Garage	30,648	25,060	25,060	17,410	17,410	0.00%
Parks & Recreation	414,039	399,245	396,508	406,000	406,000	0.00%
Solid Waste Management/Recycling Enterprise	257,389	257,440	257,225	297,764	321,066	7.83%
Stormwater Utility	159,430	127,511	216,131	398,147	388,660	(2.38%)
Sewer Utility	1,157,967	1,134,413	1,187,388	1,378,784	1,455,526	5.57%
Transit & Riverfront Circulator (beginning 09/10)	101,222	101,222	169,297	364,598	364,598	0.00%
TOTAL	**14,183,669**	**11,481,831**	**12,467,819**	**22,437,858**	**13,801,702**	**(38.49%)**

City of Bettendorf
Department Budgets 5 Year History

Department	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Amended	FY 2012 Budget	Percent Inc (Dec)
Mayor & Council	519,699	483,002	488,596	484,001	493,469	1.96%
City Administration	316,087	299,932	327,162	327,713	337,998	3.14%
Capital Projects	8,540,896	19,357,433	22,115,302	19,870,123	13,909,000	(30.00%)
QC Waterfront Convention Center	91,705	2,129,542	3,469,378	5,749,291	5,260,249	(8.51%)
Educational Center	0	0	0	0	0	0.00%
Family Museum for Arts & Science	1,704,591	1,971,627	1,967,892	1,992,044	1,945,086	(2.36%)
Community Development	731,081	895,423	939,109	964,420	998,803	3.57%
Community Development Special Revenue Funds	495,577	485,650	510,190	502,957	453,836	(9.77%)
Debt Service	10,295,445	6,559,120	7,038,759	15,508,139	8,948,670	(42.30%)
Economic Development	2,430,424	2,823,592	2,286,587	3,761,527	1,374,252	(63.47%)
Electronic Equipment	264,717	157,843	39,034	57,606	137,840	139.28%
Employee Health Insurance	2,330,055	2,541,497	2,826,768	2,724,782	2,923,544	7.29%
Finance	588,953	628,893	691,436	717,242	742,567	3.53%
Human Resources	282,332	319,068	272,498	295,693	333,747	12.87%
Information Services	592,252	564,850	584,134	638,686	665,249	4.16%
Fire	2,528,934	2,602,491	2,936,955	3,011,929	3,072,695	2.02%
Flood	80,616	123,117	0	351,378	0	0.00%
Legal	196,368	237,775	237,715	268,673	263,177	(2.05%)
Library	2,159,505	2,205,998	2,330,489	2,472,794	2,612,102	5.63%
Library Special Revenue Funds	90,521	71,405	149,911	188,020	133,500	(29.00%)
Municipal Garage	1,360,388	1,408,873	1,354,864	1,563,935	1,427,411	(8.73%)
Non-Departmental	446,276	471,985	463,004	441,573	446,848	1.19%
Parks & Recreation	3,981,694	4,187,832	4,260,077	4,550,171	4,541,816	(0.18%)
Police	6,056,311	6,031,970	6,436,216	5,994,517	5,882,616	(1.87%)
Police Special Revenue Funds	22,755	8,655	11,825	35,000	26,000	(25.71%)
Public Works	923,037	963,801	999,403	1,043,196	985,250	(5.55%)
Solid Waste Management/Recycling Enterprise	1,696,187	1,774,023	1,783,044	1,998,646	2,065,343	3.34%
Risk Management	833,826	858,322	760,746	784,586	804,409	2.53%
Road Use Operations	3,242,113	4,259,093	3,359,139	3,574,718	3,441,577	(3.72%)
Sewer Utility	2,916,847	2,968,435	3,187,509	3,426,191	3,563,299	4.00%
Stormwater Utility	789,382	614,011	756,664	904,699	885,568	(2.11%)
Transit & Riverfront Circulator (beginning 09/10)	1,210,289	1,239,973	1,482,521	1,956,314	1,920,695	(1.82%)
Vehicle Replacement	586,548	1,244,817	776,210	561,295	352,500	(37.20%)
TOTAL	**58,305,411**	**70,490,048**	**74,843,137**	**86,721,859**	**70,949,116**	**(18.19%)**



28 E Agreement---A formal agreement between two or more governmental entities to jointly provide a service or to establish a new governmental entity to accomplish a purpose.

Account Number---The 14-digit number assigned to a budget line item account identifying the fund, department, program, function and expenditure object. For example: The account number 001-0301-410.11-01 identifies the fund 001 (general fund), the department and program 0301 (police administration), the function 410 (public safety), and the object 11-01 (full time salaries and wages).

Accrual Basis---A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

ACH---Automated Clearing House, a network for processing electronic financial transactions.

Activity---Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

AFSCME---American Federation of State, County and Municipal Employees; the union representing many of the City's employees.

Annualize---Using revenues or expenditures that occurred during the year and calculation their effect for a full year. As an example, a $25 cost that occurs quarterly will have an annual cost of $100.

Appropriation---A legal authorization to incur obligations and to make expenditures for specific purposes.

AS/400---The City's accounting software package.

Assessed Valuation---The valuation set upon real estate, utilities and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio---The ratio at which the tax rate is applied to the tax base.

Asset---Resources owned or held by a government which have monetary value.

Authorized Positions---Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available(Undesignated) Fund Balance---This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Bi-State Regional Commission---The local agency offering a forum for intergovernmental cooperation, delivery of regional programs and assistance in planning and project development.

Bond---A long term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date(the maturity date). Bonds are primarily used to finance capital projects.

> **General Obligation (GO) Bond**---This type of bond is backed by the full faith, credit and taxing power of the government.
>
> **Revenue Bond**---This type of bond is backed only by the revenues from a specific enterprise or project, such as a sewer utility.

Bond Refunding---When new bonds are issued to buy back outstanding bonds in order to save money due to a decrease in interest rates. *Current* refunding is for bonds that are callable or may be bought back by the City. *Advanced* refunding is issuing debt and investing that money into escrow in order to buy back bonds when they do become callable to realize debt savings due to lower interest rates.

Budget---A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period.

Budget Amendment---A change from the original budget. Also, the forms filed by departments with the Finance Department to request and justify such changes.

Budget Calendar---The schedule of key dates which the City of Bettendorf follows in the preparation and adoption of the budget.

Budget Message---The letter of transmittal from the City Administrator to the Mayor, City Council and Citizens of the City of Bettendorf which summarizes the most important aspects of the budget and any changes from previous fiscal years

Budgetary Basis---This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control---The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR---Comprehensive Annual Financial Report is the report summarizing the City's financial operations as of the fiscal year end. The report is issued in accordance with GAAP, which prescribes a basis of accounting that differs from the budget basis of accounting (cash basis).

Capital Budget---A plan of revenues and expenditures to improve facilities, equipment and other infrastructure of the City's for a defined period of time.

Capital Improvements---Expenditures related the to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program(CIP)---A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay---Fixed assets which have a value of $1,000 or more and have a useful economic lifetime of more than one year; or assets of any value if the nature of the item is such that is must be controlled for custody purposes as a fixed asset.

Capital Project---Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Cash Basis---A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Channel 9---The public information cable TV channel serving the citizens of Bettendorf.

Charges for Services---A collection of accounts used to capture revenue related to services provided by the City, such as, sewer usage, solid waste pick-up and public transit.

Collective Bargaining Agreement---A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Community Protection Program---This program's objective is to provide for the safety and welfare of the community through response to calls for service, enforcement of laws and preventive education.

Contingency---A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contracted Part Time---Part time employees contracted and paid through an employment agency.

Contractual Services---Services rendered to a government by private firms, individuals or other governmental agencies. Examples include professional consulting services and construction contracts.

Core Beliefs---Value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the City conducts business.

Cost-of-living-adjustment(COLA)---An Increase in salaries to offset the adverse effect of inflation on compensation.

Credit Rating---A formal evaluation of credit history and capability of repaying obligations. The bond ratings assigned by Moody's Investors Service, Standard & Poor's and Fitch Ratings.

Debt Limitation---By state constitution, requires that no city may become indebted in an amount exceeding 5% of the actual value of taxable property within its jurisdiction. This applies to general obligation debt, which is backed by the full taxing power of the city. The limit does not apply to debt of revenue or special assessment bonds.

Debt Margin---The difference between the debt limit and the applicable outstanding debt.

Debt Service---The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Deferred Compensation---Income deferred until retirement age.

Deficit---The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department---The basis organizational unit of government which is functionally unique in its delivery of services.

Depreciation---Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursement---The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program---A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

E-governance---A term applied the ability of governments to deliver services and information to the public via technology driven tools such as the Internet and electronic banking.

Employee(or Fringe) Benefits---Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical and life insurance plans.

Encumbrance---The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund---A fund established to finance and account for the acquisition, operation and maintenance of governmental operations, which are predominantly self-supporting by user fees.

Excise---A tax applying to a specific industry or good. An example would be the Hotel/Motel tax.

Expenditure---The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense---Charges incurred(whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy---A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year---A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For the City of Bettendorf the fiscal year begins July 1st and ends June 30th.

Fixed Assets---Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FMAS---Family Museum of Arts and Sciences

FTE---Full Time Equivalent

Full Faith and Credit---A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent Position(FTE)---A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function---A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund---A fiscal entity with revenues and expense, which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance---The excess of the assets of a fund over its liabilities, reserves and carryover.

FY---Fiscal Year

GAAP---Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB---Government Accounting Standards Board is the authoritative body that establishes the accounting principles and rules for governmental entities.

GASB 34---The GASB statement establishing new financial reporting requirements. When implemented it created new information and restructured information that governments present. The new requirements make annual reports more comprehensive and to understand and use.

GFOA---Government Finance Officers Association of the United States and Canada.

GIS---Graphical Information System.

Goal---A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Governmental Fund Types---Are the following:

General Fund---the chief operating fund and is used to account for all tax receipts and other receipts that do not have to be reported by law or contractual agreement in some other fund. The General Fund provides for all the general operating disbursements and the fixed charges and capital improvement costs that are not paid through other funds.

Special Revenue Funds----funds utilized to account for receipts derived from specific sources that are usually required by law or regulation to be accounted for in separate funds, such as the road use fund, tax increment financing fund and drug seizure/forfeiture fund.

Debt Service Fund----used to report accumulations of resources to meet current and future long-term debt service requirements such as capital lease obligations, bond principal, interest and related costs.

Capital Projects Fund----are utilized to record resources for the acquisition and construction of major capital facilities, except those financed through enterprise funds.

Grants---A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Human Development---Program to promote the general well being of the City and to encourage the fullest development of cultural and educational potentials of the citizens and the community.

IDNR---Iowa Department of Natural Resources

Infrastructure---The physical assets of a government such as streets, water, sewer, public buildings and parks.

Interest---Compensation paid or to be paid for the use of money.

Inter-fund Transfers---The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue---Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Services Charges---The charges to user departments or funds for internal services provided by another government agency, such as the City garage, or insurance funded from a central pool.

IPERS---Iowa Public Employees Retirement System is the pension system the covers all full-time, part-time, and most temporary employees except for full-time firefighters and police officers.

IS---Information Services

IT---Information Technology

LAN---Local Area Network

Levy---To impose taxes for the support of government activities.

LFC---Life Fitness Center

Licenses and Permits---A collection of accounts used to capture revenue related to liquor licenses, electrical permits, mechanical permits or building permits, etc. issued by the City.

Line Item---See Account Number.

Line item Budget---A budget prepared along departmental lines that focuses on what is to be purchased.

Long-term Debt---Debt with a maturity of more than one year after the date of issuance.

Mill---The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Mission Statement---The Mission for the City of Bettendorf defines the purpose of the organization

Moody's Investors Service---One of several national investor services that independently rate the creditworthiness of issuer's bonds. Their rating opinion is an assessment of the ability and willingness of an issuer of debt to make full and timely payments of principal and interest on the debt security over the course of its maturity schedule. The rating influences the interest rates bid for the bonds, thus having an economic impact on a project's ultimate cost.

Net Budget---The legally adopted budget less all inter-fund transfers and interdepartmental charges.

NPDES---National Pollutant Discharge Elimination System

Object of Expenditure---An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective---Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

Obligations---Amounts which a government may be legally required to need out of its resources. They include no

Operating Expenses---The cost for personnel, materials and equipment required for a department to function.

Operating Revenue---Funds received as income to pay for ongoing operations.

Output Indicators---A unit of work accomplished, without reference to the resources required to do the work, for example, number of permits issued, number of trash collections made or number of burglary arrests made. Output Indicators do not reflect the effectiveness or efficiency of the work performed.

Performance Indicators---Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Personal Services---Expenditures for salaries, wages and fringe benefits of a government's employees.

Policy & Administration---Program to provide for the functioning of the government and to assure the general administration of the City.

PPB---See Program Performance Budget.

Principal---The face amount of a bond, exclusive of interest.

Proceeds from Sale of Assets---A collection of accounts used to capture revenue received from the sale of the City's assets, such as, buildings and/or equipment.

Program---A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Performance Budget---A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Proprietary Funds---are the following:

> **Enterprise Funds---**are utilized to finance and account for all resources used in the acquisition, operation and maintenance of governmental facilities and services that are supported by user charges, such as a golf course or wastewater utility.
>
> **Internal Service Funds**---are used to account for the financing of goods and services provided by one department or agency to other departments or agencies within the government, on a cost reimbursement basis; for example, the Municipal Garage operation, the Employee Health Insurance fund, and the Vehicle Replacement Fund.

Purpose---A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

QCWCC---Quad Cities Waterfront Convention Center

Referendum---The principal or practice of referring measures passed upon or proposed by, the legislative body to the body of voters, or electorate, for approval or rejection.

Reserve---An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution---A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources---Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Retained Earnings---Earnings retained by the City for reinvestment in operations.

Revaluation---Every odd year the state reviews residential and commercial property values to determine if assessed values should be changed from those submitted from the assessor.

Revenue---Sources of income financing the operations of government.

Revenue Bonds---Issued to finance municipal enterprises such as parking facilities, utility operations, stadiums and solid waste facilities; that is, revenue generating operations with incomes sufficient to retire indebtedness.

RFP---Request For Bid

Rollback---is a mechanism in the state law, which limits the state growth of taxable valuation by class (residential, commercial, industrial and agricultural) to 4% per year. Assessed valuations are “rolled back” to reflect no more than a 4% increase.

RUT---Road Use Tax

SMART21---distinction given to 21 communities world wide by the Intelligent Community Forum, an information technology think tank. Smart21 communities are honored for implementing broadband and information technology based strategies to attract leading-edge businesses, spur job creation and economic growth, and improve the delivery of government services.

Tax Increment---the amount of taxable value in excess of the base or beginning value of the property located within a defined district. The consolidated tax rate applied to the excess is remitted to the City for urban renewal and economic development purposes with the exception of the debt service and property, plant and equipment levies of all the jurisdictions with taxing authority in the district.

Tax Levy---The resultant product when the tax rate per one thousand dollars is multiplied by the tax base. The amount of revenue from taxes required to fund the government.

Tax Rate---The dollar per thousand rate determined by the City, through the budget process, that is applied to the taxable value. The result of the tax levy revenue necessary to run the City.

Taxable Valuation---The percentage of assessed valuation cities my collect taxes on. Determined by the process of property tax equalization and rollback.

Taxes---Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charge made against particular persons or property for current or permanent benefit, such as special assessments.

TIF---Tax Increment Financing.

TIF District---A defined area of development in which property is eligible to be taxed in excess of the base value of the property. The excess taxable value is known as a tax increment as defined previously.

Transfers In/Out---Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance---The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance---The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges (Fees)---The payment of a fee for direct receipt of a public service by the party whom benefits from the service.

Use of Money---A collection of accounts used to capture revenue received from interest/dividends.

Vision Statement---The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value based principles that can guide policies, decisions and operations.

82-770

Adoption of Budget and Certification of City Taxes

FISCAL YEAR BEGINNING JULY 1, 2011 - ENDING JUNE 30, 2012

The City of: Bettendorf **County Name:** SCOTT **Date Budget Adopted:** 03/01/11 (Date) xx/xx/xx

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

563-344-4000 Telephone Number

Signature

County Auditor Date Stamp

January 1, 2010 Property Valuations

		With Gas & Electric		Without Gas & Electric	Last Official Census
Regular	2a	1,675,636,343	2b	1,615,902,460	
DEBT SERVICE	3a	1,758,387,874	3b	1,698,653,991	
Ag Land	4a	4,404,936			

TAXES LEVIED

Code Sec.	Dollar Limit	Purpose		(A) Request with Utility Replacement		(B) Property Taxes Levied		(C) Rate
384.1	8.10000	Regular General levy	5	9,210,319		8,881,986	43	5.49661
(384)		Non-Voted Other Permissible Levies						
12(8)	0.67500	Contract for use of Bridge	6			0	44	0
12(10)	0.95000	Opr & Maint publicly owned Transit	7			0	45	0
12(11)	Amt Nec	Rent, Ins. Maint of Civic Center	8			0	46	0
12(12)	0.13500	Opr & Maint of City owned Civic Center	9			0	47	0
12(13)	0.06750	Planning a Sanitary Disposal Project	10			0	48	0
12(14)	0.27000	Aviation Authority (under sec.330A.15)	11			0	49	0
12(15)	Amt Nec	Joint city-county building lease	12			0	50	0
12(16)	0.06750	Levee Impr. fund in special charter city	13			0	51	0
12(18)	Amt Nec	Liability, property & self insurance costs	14	534,053		515,020	52	0.31872
12(22)	Amt Nec	Support of a Local Emerg.Mgmt.Comm.	462			0	465	0
(384)		Voted Other Permissible Levies						
12(1)	0.13500	Instrumental/Vocal Music Groups	15			0	53	0
12(2)	0.81000	Memorial Building	16			0	54	0
12(3)	0.13500	Symphony Orchestra	17			0	55	0
12(4)	0.27000	Cultural & Scientific Facilities	18			0	56	0
12(5)	As Voted	County Bridge	19			0	57	0
12(6)	1.35000	Missi or Missouri River Bridge Const.	20			0	58	0
12(9)	0.03375	Aid to a Transit Company	21			0	59	0
12(17)	0.20500	Maintain Institution received by gift/devise	22			0	60	0
12(19)	1.00000	City Emergency Medical District	463			0	466	0
12(21)	0.27000	Support Public Library	23			0	61	0
28E.22	1.50000	Unified Law Enforcement	24			0	62	0
		Total General Fund Regular Levies (5 thru 24)	25	9,744,372		9,397,006		
384.1	3.00375	Ag Land	26	13,231		13,231	63	3.00375
		Total General Fund Tax Levies (25 + 26)	27	9,757,603		9,410,237		Do Not Add
		Special Revenue Levies						
384.8	0.27000	Emergency (if general fund at levy limit)	28			0	64	0
384.6	Amt Nec	Police & Fire Retirement	29	1,115,642		1,075,871		0.66580
	Amt Nec	FICA & IPERS (if general fund at levy limit)	30			0		0
Rules	Amt Nec	Other Employee Benefits	31	1,874,812		1,807,978		1.11887
		Total Employee Benefit Levies (29,30,31)	32	2,990,454		2,883,853	65	1.78467
		Sub Total Special Revenue Levies (28+32)	33	2,990,454		2,883,853		
		Valuation						
386	As Req	*With Gas & Elec* / *Without Gas & Elec*						
	SSMID 1	(A) (B)	34			0	66	0
	SSMID 2	(A) (B)	35			0	67	0
	SSMID 3	(A) (B)	36			0	68	0
	SSMID 4	(A) (B)	35a			0	69	0
	SSMID 5	(A) (B)	36a			0	565	0
	SSMID 6&7	(A) (B)	37			0	566	0
		Total SSMID (34 thru 37)	38	0		0		Do Not Add
		Total Special Revenue Levies (33+38)	39	2,990,454		2,883,853		
384.4	Amt Nec	**Debt Service Levy 76.10(6)**	40	8,791,939	40	8,493,270	70	5.00000
384.7	0.67500	**Capital Projects (Capital Improv. Reserve)**	41		41	0	71	0
		Total Property Taxes (27+39+40+41)	42	21,539,996	42	20,787,360	72	12.60000

COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:

Budgets that **DO NOT** meet **ALL** the criteria below are not statutorily compliant & must be returned to the city for correction.

1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
3) Adopted property taxes do not exceed published or posted amounts.
4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.
5) The budget file uploaded to the SUBMIT Area matched the paper copy certified by the city to this office.

(County Auditor)

Form FBW

Department of Management

Fund Balance Worksheet for City of Bettendorf

(1) *Annual Report FY 2010		General (A)	Special Rev (B)	TIF Special Rev (C)	Debt Serv (D)	Capt Proj (E)	Permanent (G)	Total Government (H)	Proprietary (I)	Grand Total (J)
Beginning Fund Balance July 1 **(pg 5, line 134) ***	1	5,240,760	2,070,523	-251,815	806,084	12,807,356	0	20,672,908	41,570,161	62,243,069
Actual Revenues Except Beg Bal **(pg 5, line 132) ***	2	20,218,043	6,819,488	3,544,896	14,814,219	24,452,852	0	69,849,498	22,617,268	92,466,766
Actual Expenditures Except End Bal **(pg 12, line 259) ***	3	20,191,750	6,673,149	3,304,199	7,515,170	30,063,870	0	67,748,138	20,835,530	88,583,668
Ending Fund Balance June 30 **(pg 12, line 261) ***	4	5,267,053	2,216,862	-11,118	8,105,133	7,196,338	0	22,774,268	43,351,899	66,126,167

(2) ** Re-Estimated FY 2011		General	Spec Rev	TIF Special Rev	Debt Serv	Capt Proj	Permanent	Tot Govt	Proprietary	Grand Total
Beginning Fund Balance	5	5,267,053	2,216,862	-11,118	8,105,133	7,196,338	0	22,774,268	43,351,899	66,126,167
Re-Est Revenues	6	19,901,886	7,263,834	3,106,964	8,703,923	25,361,494	0	64,338,101	23,961,653	88,299,754
Re-Est Expenditures	7	19,901,823	7,471,961	3,433,408	16,156,975	26,667,308	0	73,631,475	24,050,823	97,682,298
Continuing Appropriation	8					0		0	0	0
Ending Fund Balance	9	5,267,116	2,008,735	-337,562	652,081	5,890,524	0	13,480,894	43,262,729	56,743,623

(3) ** Budget FY 2012		General	Spec Rev	TIF Special Rev	Debt Serv	Capt Proj	Permanent	Tot Govt	Proprietary	Grand Total
Beginning Fund Balance	10	5,267,116	2,008,735	-337,562	652,081	5,890,524	0	13,480,894	43,262,729	56,743,623
Revenues	11	20,234,733	7,556,597	2,341,987	9,004,292	17,256,745	0	56,394,354	23,695,971	80,090,325
Expenditures	12	20,234,349	7,625,681	2,163,987	9,575,865	18,233,167	0	57,833,049	24,168,138	82,001,187
Continuing Appropriation	13					0		0	0	0
Ending Fund Balance	14	5,267,500	1,939,651	-159,562	80,508	4,914,102	0	12,042,199	42,790,562	54,832,761

* The figures in section (1) are taken from FORM F-66(IA-2) STATE OF IOWA FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30, 2010

** The remaining two sections are filled in by the software once ALL worksheets are completed.

Form 631 A P1

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2012

Fiscal Years

GOVERNMENT ACTIVITIES (A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2012 (J)	RE-ESTIMATED 2011 (K)	ACTUAL 2010 (L)
PUBLIC SAFETY											
Police Department/Crime Prevention	1	5,882,616	16,000						5,898,616	5,860,905	6,441,847
Jail	2								0	0	0
Emergency Management	3								0	0	0
Flood Control	4	38,703							38,703	41,264	63,843
Fire Department	5	3,072,695							3,072,695	2,967,138	2,936,954
Ambulance	6								0	0	0
Building Inspections	7	374,911							374,911	351,951	362,271
Miscellaneous Protective Services	8								0	0	0
Animal Control	9								0	0	0
Other Public Safety	10								0	0	0
TOTAL *(lines 1 - 10)*	11	9,368,925	16,000	0			0		9,384,925	9,221,258	9,804,915
PUBLIC WORKS											
Roads, Bridges, & Sidewalks	12		954,030						954,030	839,631	723,767
Parking - Meter and Off-Street	13								0	0	0
Street Lighting	14		230,000						230,000	230,000	228,290
Traffic Control and Safety	15		411,201						411,201	388,811	418,776
Snow Removal	16		1,162,680						1,162,680	1,382,411	1,321,044
Highway Engineering	17		265,316						265,316	272,044	297,381
Street Cleaning	18		17,575						17,575	17,604	73,769
Airport ***(if not Enterprise)***	19								0	0	0
Garbage ***(if not Enterprise)***	20								0	0	0
Other Public Works	21	30,374	374,775						405,149	381,003	324,851
TOTAL *(lines 12 - 21)*	22	30,374	3,415,577	0			0		3,445,951	3,511,504	3,387,878
HEALTH & SOCIAL SERVICES											
Welfare Assistance	23								0	0	0
City Hospital	24								0	0	0
Payments to Private Hospitals	25								0	0	0
Health Regulation and Inspection	26								0	0	0
Water, Air, and Mosquito Control	27								0	0	0
Community Mental Health	28								0	0	0
Other Health and Social Services	29								0	0	0
TOTAL *(lines 23 - 29)*	30	0	0	0			0		0	0	0
CULTURE & RECREATION											
Library Services	31	2,306,627	67,500						2,374,127	2,220,011	2,143,353
Museum, Band and Theater	32								0	0	0
Parks	33	1,228,703							1,228,703	1,197,125	1,118,305
Recreation	34	350,402							350,402	345,964	350,124
Cemetery	35								0	0	0
Community Center, Zoo, & Marina	36	87,251							87,251	84,208	82,221
Other Culture and Recreation	37		66,425						66,425	62,595	65,763
TOTAL *(lines 31 - 37)*	38	3,972,983	133,925	0			0		4,106,908	3,909,903	3,759,766

Form 631 A P2

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 2

Fiscal Year Ending 2012

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2012 (J)	RE-ESTIMATED 2011 (K)	ACTUAL 2010 (L)
COMMUNITY & ECONOMIC DEVELOPMENT											
Community Beautification	39								0	89,750	86,154
Economic Development	40		407,867						407,867	646,681	176,898
Housing and Urban Renewal	41		438,836						438,836	452,641	450,410
Planning & Zoning	42	317,931							317,931	302,973	426,681
Other Com & Econ Development	43	305,961	104,750						410,711	314,929	209,932
REBATES & PYMTS from TIF DEBT page	44			835,107					835,107	829,039	803,117
TOTAL *(lines 39 - 44)*	45	623,892	951,453	835,107			0		2,410,452	2,636,013	2,153,192
GENERAL GOVERNMENT											
Mayor, Council, & City Manager	46	744,337							744,337	742,250	729,697
Clerk, Treasurer, & Finance Adm.	47	817,697							817,697	795,260	765,227
Elections	48	12,000							12,000	0	12,270
Legal Services & City Attorney	49	263,177							263,177	265,408	237,716
City Hall & General Buildings	50	916,173							916,173	900,458	872,171
Tort Liability	51	446,848							446,848	441,573	545,435
Other General Government	52	333,747							333,747	321,704	272,499
TOTAL *(lines 46 - 52)*	53	3,533,979	0	0			0		3,533,979	3,466,653	3,435,015
DEBT SERVICE	54	70,000		131,278	8,978,670				9,179,948	17,052,742	8,462,848
Gov Capital Projects	55	317,475	102,000			14,299,340			14,718,815	22,300,011	23,208,987
TIF Capital Projects	56								0	0	0
TOTAL CAPITAL PROJECTS	57	317,475	102,000	0		14,299,340	0		14,718,815	22,300,011	23,208,987
TOTAL Government Activities Expenditures *(lines 11+22+30+38+45+53+54+57)*	58	17,917,628	4,618,955	966,385	8,978,670	14,299,340	0		46,780,978	62,098,084	54,212,601
BUSINESS TYPE ACTIVITIES **Proprietary: Enterprise & Budgeted ISF**											
Water Utility	59								0	0	0
Sewer Utility	60							3,231,703	3,231,703	3,157,072	3,099,117
Electric Utility	61								0	0	0
Gas Utility	62								0	0	0
Airport	63								0	0	0
Landfill/Garbage	64							2,051,243	2,051,243	1,948,060	1,782,495
Transit	65							1,908,295	1,908,295	1,899,683	1,491,525
Cable TV, Internet & Telephone	66								0	0	0
Housing Authority	67								0	0	0
Storm Water Utility	68							647,566	647,566	656,551	670,963
Other Business Type (city hosp., ISF, parking, etc.)	69							14,849,573	14,849,573	14,541,680	12,532,617
Enterprise DEBT SERVICE	70							1,479,758	1,479,758	1,467,777	1,173,629
Enterprise CAPITAL PROJECTS	71								0	0	0
Enterprise **TIF** CAPITAL PROJECTS	72								0	0	0
TOTAL Business Type Expenditures ***(lines 59 - 73)***	73							24,168,138	24,168,138	23,670,823	20,750,346
TOTAL ALL EXPENDITURES *(lines 58+74)*	74	17,917,628	4,618,955	966,385	8,978,670	14,299,340	0	24,168,138	70,949,116	85,768,907	74,962,947
Regular Transfers Out	75	2,316,721	3,006,726		597,195	3,933,827			9,854,469	10,731,625	12,426,124
Internal **TIF** Loan / Repayment Transfers Out	76			1,197,602					1,197,602	1,181,766	1,194,597
Total ALL Transfers Out	77	2,316,721	3,006,726	1,197,602	597,195	3,933,827	0	0	11,052,071	11,913,391	13,620,721
Total Expenditures & Fund Transfers Out (lines 75+78)	78	20,234,349	7,625,681	2,163,987	9,575,865	18,233,167	0	24,168,138	82,001,187	97,682,298	88,583,668
Continuing Appropriation	79					0		0	0	0	
Ending Fund Balance June 30	80	5,267,500	1,939,651	-159,562	80,508	4,914,102	0	42,790,562	54,832,761	56,743,623	66,126,167

* A continuing appropriation is the unexpended budgeted amount from a prior year's capital project. The entry is made on the Con Approps page that must accompany the budget forms if used. SEE INSTRUCTIONS FOR USE.

Form 631 B

CITY OF Bettendorf

Department of Management

The last two columns will fill in once the Re-Est forms are completed

REVENUES DETAIL

Fiscal Year Ending 2012

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2012 (J)	RE-ESTIMATED 2011 (K)	ACTUAL 2010 (L)
REVENUES & OTHER FINANCING SOURCES											
Taxes Levied on Property	1	9,410,237	2,883,853		8,493,270	0			20,787,360	19,860,334	19,259,547
Less: Uncollected Property Taxes - Levy Year	2								0	0	0
Net Current Property Taxes *(line 1 minus line 2)*	3	9,410,237	2,883,853		8,493,270	0			20,787,360	19,860,334	19,259,547
Delinquent Property Taxes	4	7,500	2,000		3,500				13,000	14,250	7,824
TIF Revenues	5			2,330,787					2,330,787	3,061,408	3,499,290
Other City Taxes:											
Utility Tax Replacement Excise Taxes	6	347,366	106,601		298,669	0			752,636	708,082	755,748
Utility francise tax ***(Iowa Code Chapter 364.2)***	7	380,000							380,000	380,000	374,172
Parimutuel wager tax	8								0	0	0
Gaming wager tax	9					1,720,000			1,720,000	1,700,000	1,684,304
Mobile Home Taxes	10	7,250	1,500		4,600				13,350	13,300	13,072
Hotel/Motel Taxes	11	805,000							805,000	805,000	781,543
Other ***Local Option Taxes***	12	4,458,576							4,458,576	4,379,062	4,123,193
Subtotal - Other City Taxes *(lines 6 thru 12)*	13	5,998,192	108,101		303,269	1,720,000			8,129,562	7,985,444	7,732,032
Licenses & Permits	***14***	587,560						57,500	645,060	659,060	701,073
Use of Money & Property	***15***	343,495	31,675		200,000	307,076		204,380	1,086,626	1,139,732	935,567
Intergovernmental:											
Federal Grants & Reimbursements	***16***	133,675	390,112			1,541,000		444,915	2,509,702	4,757,005	2,614,842
Road Use Taxes	***17***		3,122,398						3,122,398	2,830,388	2,742,103
Other State Grants & Reimbursements	***18***	56,726	80,391		4,253			170,000	311,370	431,908	444,246
Local Grants & Reimbursements	***19***	166,450		11,200					177,650	354,549	175,092
Subtotal - Intergovernmental *(lines 16 thru 19)*	20	356,851	3,592,901	11,200	4,253	1,541,000		614,915	6,121,120	8,373,850	5,976,283
Charges for Fees & Service:											
Water Utility	21								0	0	0
Sewer Utility	22							2,550,000	2,550,000	2,548,000	2,421,249
Electric Utility	23								0	0	0
Gas Utility	24								0	0	0
Parking	25								0	0	0
Airport	26								0	0	0
Landfill/Garbage	27							1,690,000	1,690,000	1,642,500	1,727,398
Hospital	28								0	0	0
Transit	29							133,350	133,350	113,000	85,162
Cable TV, Internet & Telephone	30								0	0	0
Housing Authority	31								0	0	0
Storm Water Utility	32							800,000	800,000	795,000	789,308
Other Fees & Charges for Service	33	368,010						11,857,582	12,225,592	11,978,412	9,437,980
Subtotal - Charges for Service *(lines 21 thru 33)*	34	368,010	0		0	0	0	17,030,932	17,398,942	17,076,912	14,461,097
Special Assessments	35	32,000							32,000	30,000	15,577
Miscellaneous	***36***	269,540	336,700			115,000		971,057	1,692,297	1,964,216	2,163,591
Other Financing Sources:											
Regular Operating Transfers In	37	2,861,348	601,367			3,108,430		3,283,324	9,854,469	10,731,625	12,426,124
Internal **TIF** Loan Transfers In	38					90,239		1,107,363	1,197,602	1,181,766	1,194,597
Subtotal ALL Operating Transfers In	39	2,861,348	601,367	0	0	3,198,669	0	4,390,687	11,052,071	11,913,391	13,620,721
Proceeds of Debt *(Excluding TIF Internal Borrowing)*	40					10,350,000			10,350,000	15,245,000	21,859,613
Proceeds of Capital Asset Sales	41					25,000		426,500	451,500	976,157	2,234,551
Subtotal-Other Financing Sources *(lines 38 thru 40)*	42	2,861,348	601,367	0	0	13,573,669	0	4,817,187	21,853,571	28,134,548	37,714,885
Total Revenues except for beginning fund balance ***(lines 3, 4, 5, 13, 14, 15, 20, 34, 35, 36, & 41)***	43	20,234,733	7,556,597	2,341,987	9,004,292	17,256,745	0	23,695,971	80,090,325	88,299,754	92,466,766
Beginning Fund Balance July 1	44	5,267,116	2,008,735	-337,562	652,081	5,890,524	0	43,262,729	56,743,623	66,126,167	62,243,069
TOTAL REVENUES & BEGIN BALANCE *(lines 42+43)*	45	25,501,849	9,565,332	2,004,425	9,656,373	23,147,269	0	66,958,700	136,833,948	154,425,921	154,709,835

Form 635.2A

CITY OF Bettendorf

Department of Management

ADOPTED BUDGET SUMMARY

YEAR ENDED JUNE 30, 2012

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2012 (J)	RE-ESTIMATED 2011 (K)	ACTUAL 2010 (L)
Revenues & Other Financing Sources											
Taxes Levied on Property	1	9,410,237	2,883,853		8,493,270	0			20,787,360	19,860,334	19,259,547
Less: Uncollected Property Taxes-Levy Year	2	0	0		0	0			0	0	0
Net Current Property Taxes	3	9,410,237	2,883,853		8,493,270	0			20,787,360	19,860,334	19,259,547
Delinquent Property Taxes	4	7,500	2,000		3,500	0			13,000	14,250	7,824
TIF Revenues	5			2,330,787					2,330,787	3,061,408	3,499,290
Other City Taxes	6	5,998,192	108,101		303,269	1,720,000			8,129,562	7,985,444	7,732,032
Licenses & Permits	7	587,560	0					57,500	645,060	659,060	701,073
Use of Money and Property	8	343,495	31,675	0	200,000	307,076	0	204,380	1,086,626	1,139,732	935,567
Intergovernmental	9	356,851	3,592,901	11,200	4,253	1,541,000		614,915	6,121,120	8,373,850	5,976,283
Charges for Fees & Service	10	368,010	0		0	0	0	17,030,932	17,398,942	17,076,912	14,461,097
Special Assessments	11	32,000	0		0	0		0	32,000	30,000	15,577
Miscellaneous	12	269,540	336,700		0	115,000	0	971,057	1,692,297	1,964,216	2,163,591
Sub-Total Revenues	13	17,373,385	6,955,230	2,341,987	9,004,292	3,683,076	0	18,878,784	58,236,754	60,165,206	54,751,881
Other Financing Sources:											
Total Transfers In	14	2,861,348	601,367	0	0	3,198,669	0	4,390,687	11,052,071	11,913,391	13,620,721
Proceeds of Debt	15	0	0	0	0	10,350,000		0	10,350,000	15,245,000	21,859,613
Proceeds of Capital Asset Sales	16	0	0	0	0	25,000	0	426,500	451,500	976,157	2,234,551
Total Revenues and Other Sources	17	20,234,733	7,556,597	2,341,987	9,004,292	17,256,745	0	23,695,971	80,090,325	88,299,754	92,466,766
Expenditures & Other Financing Uses											
Public Safety	18	9,368,925	16,000	0			0		9,384,925	9,221,258	9,804,915
Public Works	19	30,374	3,415,577	0			0		3,445,951	3,511,504	3,387,878
Health and Social Services	20	0	0	0			0		0	0	0
Culture and Recreation	21	3,972,983	133,925	0			0		4,106,908	3,909,903	3,759,766
Community and Economic Development	22	623,892	951,453	835,107			0		2,410,452	2,636,013	2,153,192
General Government	23	3,533,979	0	0			0		3,533,979	3,466,653	3,435,015
Debt Service	24	70,000	0	131,278	8,978,670		0		9,179,948	17,052,742	8,462,848
Capital Projects	25	317,475	102,000	0		14,299,340	0		14,718,815	22,300,011	23,208,987
Total Government Activities Expenditures	26	17,917,628	4,618,955	966,385	8,978,670	14,299,340	0		46,780,978	62,098,084	54,212,601
Business Type Proprietray: Enterprise & ISF	27							24,168,138	24,168,138	23,670,823	20,750,346
Total Gov & Bus Type Expenditures	28	17,917,628	4,618,955	966,385	8,978,670	14,299,340	0	24,168,138	70,949,116	85,768,907	74,962,947
Total Transfers Out	29	2,316,721	3,006,726	1,197,602	597,195	3,933,827	0	0	11,052,071	11,913,391	13,620,721
Total ALL Expenditures/Fund Transfers Out	30	20,234,349	7,625,681	2,163,987	9,575,865	18,233,167	0	24,168,138	82,001,187	97,682,298	88,583,668
Excess Revenues & Other Sources Over	31										
(Under) Expenditures/Transfers Out	32	384	-69,084	178,000	-571,573	-976,422	0	-472,167	-1,910,862	-9,382,544	3,883,098
Continuing Appropriation	33					0		0	0	0	
Beginning Fund Balance July 1	34	5,267,116	2,008,735	-337,562	652,081	5,890,524	0	43,262,729	56,743,623	66,126,167	62,243,069
Ending Fund Balance June 30	35	5,267,500	1,939,651	-159,562	80,508	4,914,102	0	42,790,562	54,832,761	56,743,623	66,126,167

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

City Name: **Bettendorf**

Fiscal Year
2012

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2012 (D)	Interest Due FY 2012 +(E)	Bond Reg/Other Fees Due FY 2012 +(F)	Total Obligation Due FY 2012 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(1)	TIF GO	1,360,000	6/1/03	95,000	36,278		131,278	131,278	0
(2)	General, GO	4,080,000	6/1/03	215,000	88,913		303,913	303,913	0
(3)	General, GO	3,570,000	6/1/04	180,000	114,486		294,486	294,486	0
(4)	Sewer GO	2,040,000	6/1/04	105,000	64,551		169,551	169,551	0
(5)	Storm water GO	2,040,000	6/1/04	105,000	64,551		169,551	169,551	0
(6)	GO Refunding	7,160,000	6/1/04	450,900	18,036		468,936	78,516	390,420
(7)	GO Museum Refunding	4,590,000	6/1/04	384,100	15,364		399,464		399,464
(8)	General, GO	4,590,000	6/1/05	225,000	139,778		364,778		364,778
(9)	General, GO	4,580,000	6/1/06	215,000	154,035		369,035		369,035
(10)	Sewer GO	2,545,000	6/1/06	120,000	85,596		205,596	205,596	0
(11)	GO Refunding	6,300,000	7/1/06	730,000	124,007		854,007		854,007
(12)	GO Refunding	3,760,000	2/1/07	535,000	87,718		622,718		622,718
(13)	General, GO	5,095,000	5/15/07	220,000	177,937		397,937		397,937
(14)	General, GO	10,540,000	6/1/08	400,000	349,131		749,131		749,131
(15)	Sewer GO	2,505,000	6/1/08	105,000	92,531		197,531	197,531	0
(16)	Storm water GO	2,510,000	6/1/08	105,000	92,731		197,731	197,731	0
(17)	TIF Note	2,675,000	8/29/08	70,000	129,253		199,253	199,253	0
(18)	TIF Note	11,140,000	8/29/08	515,000	751,444		1,266,444	1,266,444	0
(19)	General, GO	12,300,000	3/15/09	830,000	371,906		1,201,906		1,201,906
(20)	General, GO Land Acquisition	700,000	3/15/09	30,000	24,206		54,206		54,206
(21)	General, GO PW Facility remodel	700,000	3/15/09	30,000	24,206		54,206		54,206
(22)	General, GO Garbage	765,000	6/1/10	125,000	14,100		139,100	139,100	0
(23)	General GO, landscaping	690,000	6/1/10	30,000	22,220		52,220		52,220
(24)	General, GO	13,710,000	6/1/10	590,000	435,825		1,025,825		1,025,825
(25)	Storm water GO	2,540,000	6/1/10	110,000	80,720		190,720		190,720
(26)	GO Refunding	7,180,000	6/1/10	615,000	203,833		818,833		818,833
(27)	General GO	15,235,000	6/1/11	575,000	671,533		1,246,533		1,246,533
(28)	Sewer GO	2,035,000	6/1/11	70,000	88,917		158,917	158,917	0
(29)							0		0
(30)							0		0
			TOTALS	7,780,000	4,523,806	0	12,303,806	3,511,867	8,791,939

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS
PAGE 2

Fiscal Year
2012

City Name: **Bettendorf**

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	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2012 (D)	Interest Due FY 2012 +(E)	Bond Reg/Other Fees Due FY 2012 +(F)	Total Obligation Due FY 2012 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(31)							0		0
(32)							0		0
(33)							0		0
(34)							0		0
(35)							0		0
(36)							0		0
(37)							0		0
(38)							0		0
(39)							0		0
(40)							0		0
(41)							0		0
(42)							0		0
(43)							0		0
(44)							0		0
(45)							0		0
(46)							0		0
(47)							0		0
(48)							0		0
(49)							0		0
(50)							0		0
(51)							0		0
(52)							0		0
(53)							0		0
(54)							0		0
(55)							0		0
(56)							0		0
(57)							0		0
(58)							0		0
(59)							0		0
(60)							0		0
				7,780,000	4,523,806	0	12,303,806	3,511,867	8,791,939

Museum
STOP

KUBOTA